

# DR. KENNETH KAUNDA

DISTRICT MUNICIPALITY



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## DRAFT ONE PLAN: DISTRICT DEVELOPMENT MODEL

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JULY 2021



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## 1. INTRODUCTION AND BRIEF OVERVIEW

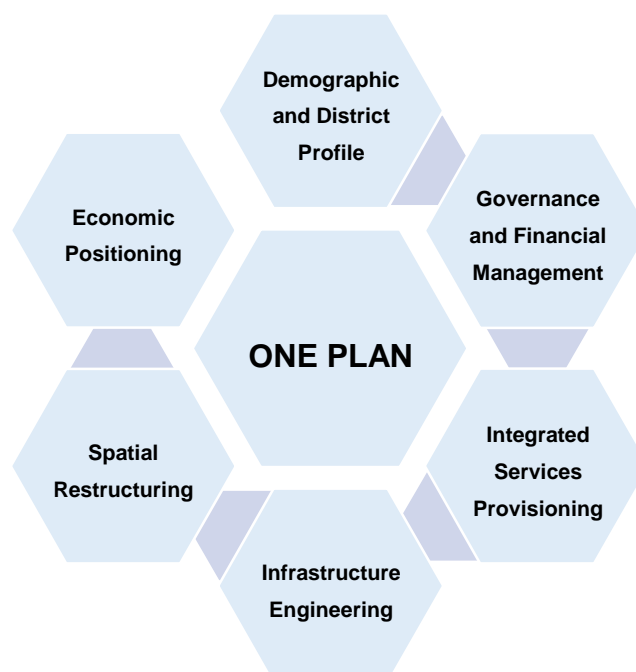
### 1.1 Introduction

Cabinet approved the District Development Model (DDM) in August 2019 as an important innovation to improve integrated planning and delivery across the three spheres of government. The model focuses on the forty-four (44) districts and eight (8) metros as focal points of government and private sector investment. The model will ensure coherence and integration in planning, budgeting and implementation of service delivery projects in all districts and metros by all three spheres of government – national, provincial and local.

**The DDM is anchored on the development of the “One Plan”.** It is also meant to enhance other alignment initiatives like integrated development plans with a clear focus of implementing one plan in each district across all spheres of government. The model is based on the Intergovernmental Relations Framework Act, 2005 (Act 13 of 2005), which provides a framework for a coordinated and integrated alignment of developmental priorities and objectives between the three spheres of government.

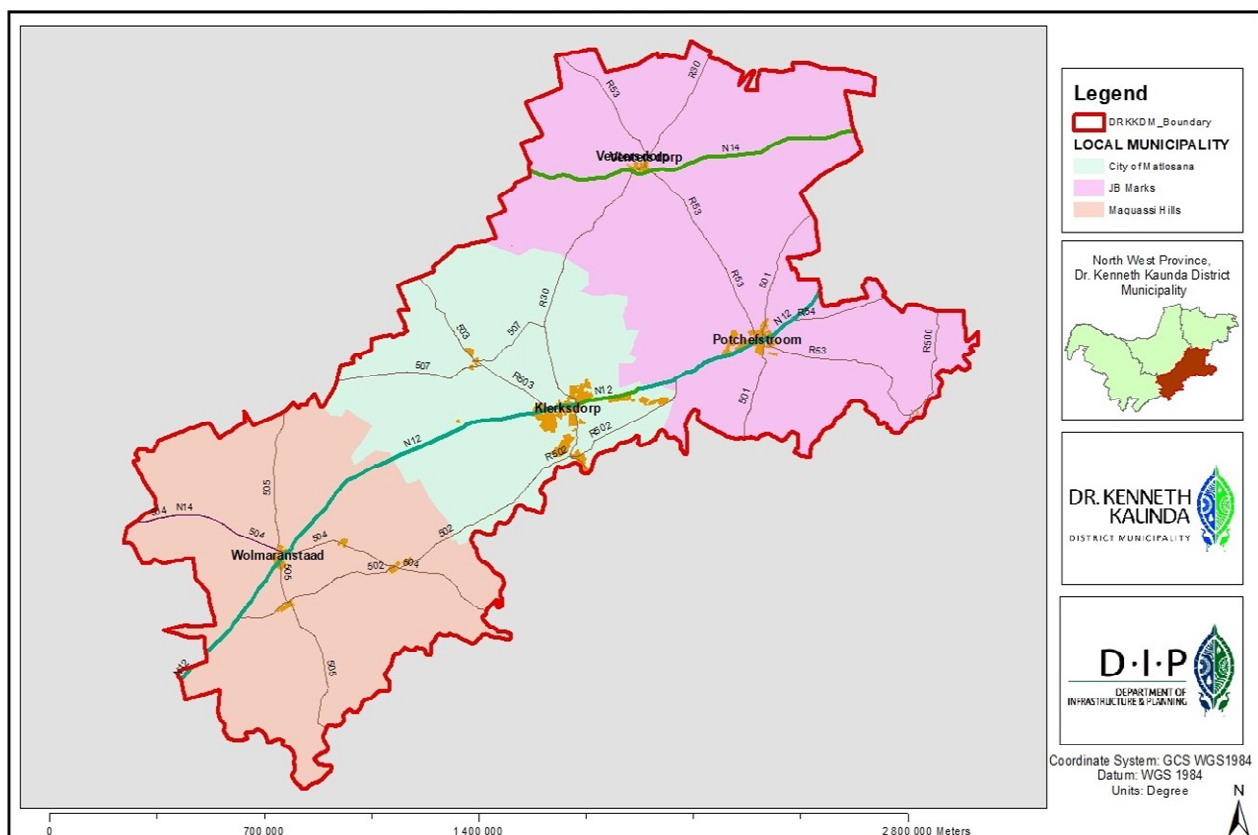
Mining has historically been the main economic activity within the district, and with the industry in steady decline the district municipality is seeking to diversify the economy from its over-reliance on the mining industry. To this end, the Dr KKDM Local Economic Development (“LED”) Strategy identified three priority sectors earmarked for growth and development which is Tourism, Agriculture and Manufacturing.

The following figure illustrates the pillars of the DDM:



## 1.2 Location and Spatial Status

The Dr Kenneth Kaunda District Municipality (DrKKDM) is situated at the southern part of the North West Province, consisting of three local municipalities i.e., Matlosana, JB Marks and Maquassi Hills. The DrKKDM borders both the Gauteng and Free State Provinces. It is located 65km south-west of Johannesburg and borders the Gauteng Province on that side. The district is serviced by a number of primary roads, with the N12 Treasure Corridor forming the main development axis in the district and serving as a potential concentration point for future industrial, commercial and tourism development.



The Dr Kenneth Kaunda District Municipality is a Category C municipality i.e., a municipality that has municipal executive and legislative authority in an area that includes more than one municipality.

## 1.3 Historical Perspective

Dr KK DM is a region with a rich and diverse natural and cultural heritage, with the potential for sustained economic growth. The region is home to some of the most prominent gold mines in the world and one of the oldest meteor impact sites in the world (The Vredefort Dome), a World Heritage Site.

## 2. DEMOGRAPHIC PROFILE

### 2.1 Key Social Demographics

#### 2.1.1 Population

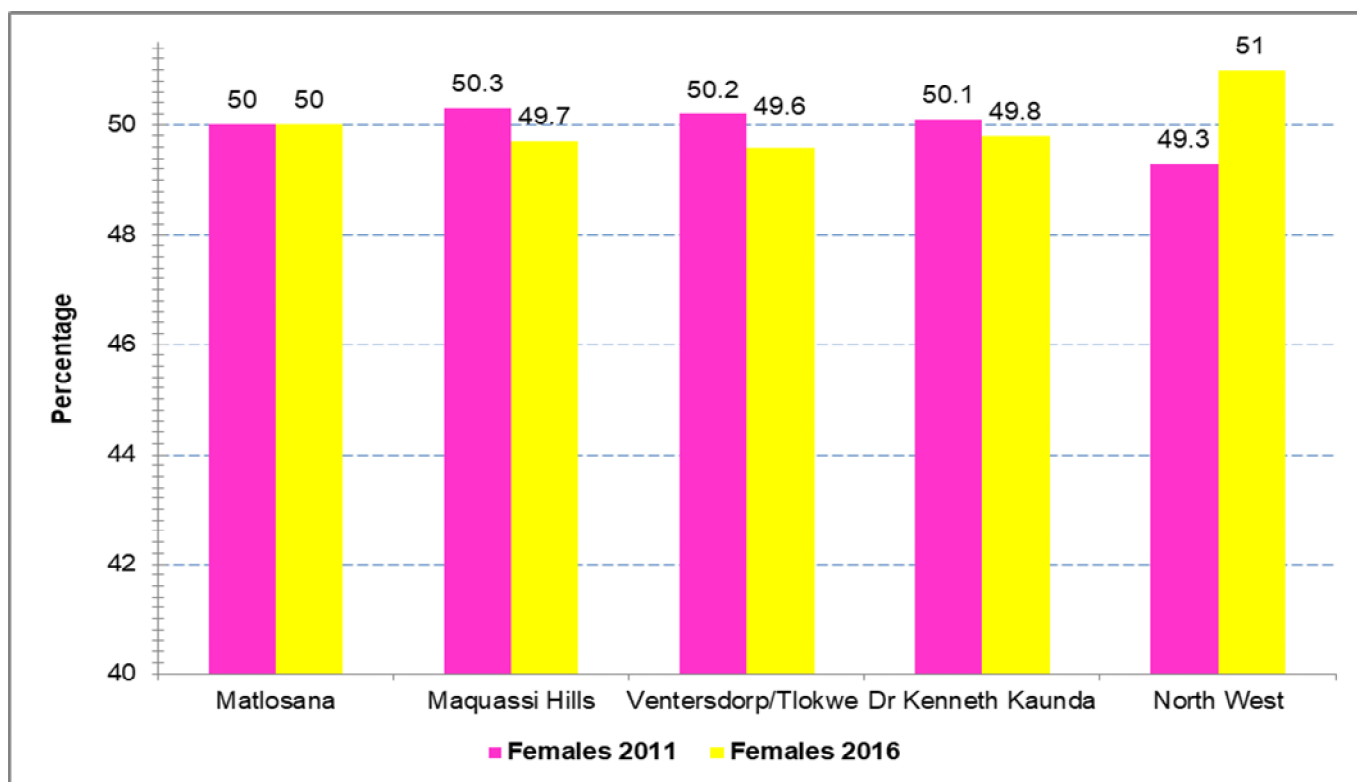
The majority of the Dr. Kenneth Kaunda District population reside within the City of Matlosana LM (56.18, down from 57.29% in 2011), followed by NW405 JB Marks (32.78, up from 31.54% in 2011). The Local Municipality with the lowest population in the Dr. Kenneth Kaunda District is Maquassi Hills (11.04, down from 11.18%). The number of wards per local municipality is Matlosana (39), JB Marks (34) and Maquassi Hills (11) for a total of 84 in the DM, as on September 2016 (*Statistics SA, Census 2011, and Community Survey 2016*).

Municipality	Total Population			Population (%)			Annual Growth (%)	
	2001	2011	2016	2001	2011	2016	2001-11	2011-16
JB Marks (NW405)	171431	219464	243528	28.59	31.54	32.78	1.28	1.11
City of Matlosana (NW 403)	359202	398676	417281	59.90	57.29	56.18	1.11	1.05
Maquassi Hills (NW 404)	69037	77794	82013	11.51	11.18	11.04	1.13	1.05
Dr Kenneth Kaunda (DC40)	599670	695934	742822	100	100	100	1.16	1.07

#### 2.1.2 Race Gender and Age

The gender structure of the North West Province, Dr Kenneth Kaunda DM and its constituent local municipalities is depicted in **the figure below**. This information indicates a fairly equal distribution between male and female population in all constituent municipalities. The proportion of the female population is for JB Marks, 49.6%, Matlosana, 50%, Maquassi Hills, 49.7%, and Dr Kenneth Kaunda DM averages at 49.8, while the NW Province sits at 51%.

The continuous closure of mines has seen the male:female population percentage ratio in Matlosana at almost 50:50 (percentage points). This is consistent with the Census of 2011 and the Community Survey of 2016 estimates.



Source: 1. Statistics SA, Census 2011  
2. Statistics SA, Community Survey 2016

### 2.1.3 Households

In 2018, the Dr KK DM comprised of 240 544 households. 11.4% of the total population resides in informal dwellings.

#### 2.1.3.1 Child Headed

In 2018, 988 households Dr KK DM were headed by children under the age of 18 years. This equates to approximately 18.6% child-headed households that are residing in informal dwellings (shacks).

#### 2.1.3.2 Women Headed

In 2018, approximately 34.8 % of the households in Dr KK DM were headed by women.

## 2.2 Health Profile

### 2.2.1 Health Care Facilities

The district has got the least number of PHC facilities, however have 3 regional and 1 district hospital. Most of the population resides in Matlosana and JB Marks (Potchefstroom), which are peri-urban areas. There are 2 rural Sub-Districts: JB Marks (Ventersdorp) and Maquassi Hills. All the Sub-Districts have mining activities. The district has a 40 bedded in patient Community Health Centre, and has added another 20 bedded PHC facility with imaging services and a procedure room. The financing of these facilities has to be reviewed.

There is an improvement in the number in the number of professional nurses and doctors. The doctor coverage in rural sub districts has improved due to GP contracting. PHC utilization rate low due to introduction of CCMDD and no data for household intervention. The gains of decanting CCMDD has been reversed due to the contracted service providers not delivering correct medication. The community has lost confidence in the program.

**NUMBER OF FACILITIES BY LEVEL, 2017 2018**

Sub District	Ward Based outreach teams	Clinic	Community Health Centre	District Hospital	Regional hospitals	Central/ tertiary Hospitals	Other hospitals
Maquassi Hills	13	6	2	1	0	0	0
Matlosana	36	13	4	0	0	1	5
JB Marks	35	12	4	0	1	0	3
Dr. Kenneth Kaunda	84	31	10	1	1	1	8

Source: DHIS

The number of sub districts has been reduced from 4 to 3, due to the Municipal Demarcation. Tlokwe and Ventersdorp has been merged to form one municipality, however the number of facilities remains the same. Health services are delivered by 1 Regional; 3 District Hospitals; 9 Community Health Centers; 27 clinics; 6 satellite clinics and 2 mobile health service units.

The 2 district hospitals in the district are both situated in the rural area of the province. In the urban areas level one service are provided at the Regional Hospitals. This arrangement has an impact on the costs for delivering level 1 Hospitals services more to the district in delivering level 1 services. Due to accessibility issue there is a cross boundary flow of patients from Ottosdal to Nic Bodenstein Hospital and Gamotlatla to Ventersdorp Hospital increasing financial burden on the district.

The mobile turn around time has reduced from every four weeks to once a quarter coverage, due to high vacancy rates and non-replacement of vehicles. This also has an impact on program management. Immunisation coverage is very low despite campaigns that were conducted. DCST is conducting a survey on low immunisation coverage in the district. 30 out of 40 PHC facilities attained ideal status due to establishment of district PPTICRM and GP contracting. There was a reduction in performance due to facilities not having tools of trade.

### **2.2.2 Death Rate and Patient Day Equivalent**

Children under 5 years' fatalities is highest in Maquassi Hills and Ventersdorp due to diarrhoea, poor water supply, poverty and malnutrition. The primary care givers are unable to seek help



in time. Diarrhoea for children under five has increased due to SAM. This is compounded by care givers seeking health intervention late. Pneumonia is fluctuating for children under 5 years. TB and in patient deaths have increased dramatically. There is a need to determine why people seek intervention late.

The district is making strides on quality care. The challenges are on infrastructure, human resources, equipment and support services that require funding to ensure compliance. There is gross under funding for the current package of services. The 2019/2010 financial will have further challenges as the goods and services budget is going to be reduced to compensation of employees. The district will continue with cross subsidization across programmes and sub programmes.

### 2.2.3 Major Causes and Number of Deaths

According to the Mortality and Causes of Death in SA, 2015, (a publication of Statistics SA) the major causes of death in the Dr Kenneth Kaunda district measured in 2015 were led by non-natural causes at 9.5%, followed by tuberculosis at 8.9%. The HIV infection rate was measured at 7.6% in the same period and the number of AIDS related deaths, as a percentage of the DM population is standing at 7.6%.

In the same period, according to the same publication, the number of deaths per age group were almost similar across the district municipalities in the North West Province.

### 2.2.4 COVID-19

#### 2.2.4.1 Number of Cases

In respect of COVID-19, as on 01 July 2021 a total of 153 625 people had been vaccinated and there was a total of 97 154 cases since the beginning of the pandemic. Please consider the accompanying figure for the statistics as of 01 July 2021.

## COVID-19 STATISTICS IN THE NORTH WEST

District	Cases	New Cases	Active Cases	Recoveries	Deaths
Bojanala	43 082	904	8 450	34 017	615
Dr Kenneth Kaunda	26 525	267	2 884	22 692	949
Ngaka Modiri Molema	19 883	209	2 178	17 280	425
Dr Ruth Segomotsi Mompati	7 378	66	612	6 469	297
Unallocated	286	22	286	0	0
<b>TOTAL</b>	<b>97 154</b>	<b>1 468</b>	<b>14 410</b>	<b>80 458</b>	<b>2 286</b>

Source: Department of Health, 2021



### 2.2.4.2 Quarantine Facilities in the District

In June 2020, the District had seven quarantine sites with 240 beds however one site, ie. Potch Dam with 114 beds was not ready, there were therefore 126 active beds.

Site Name	State of readiness	Expected Date of Readiness	No. of Beds	No. Active of Beds	Current Total Admissions	No. of admissions (cumulative)	No. Discharged (cumulative)
Potch Dam	Not Ready (Under Renovation)		114	0	0	0	0
Clementia lodge	Ready		10	10	0	0	0
Thaba Tshwene game farm	Ready		43	43	0	0	0
La Flooza Guesthouse	Ready		23	23	39	62	23
White House guest house	Ready		28	28	5	19	14
Marryland Guest house	Ready		22	22	0	13	13
Harmony Mine	Ready				0	40	0
<b>Sub-Total</b>			<b>240</b>	<b>126</b>	<b>44</b>	<b>134</b>	<b>50</b>

In response to Covid-19 pandemic, the district have established the District Command Council chaired by the Mayor of the distict which meets on weekly basis.

### 2.2.4.3 Infrastructure (Responding to COVID-19)

#### (a) Provision of Water and Sanitation

The table below shows the distribution level of the water infrastructure across the province.

Local Municipality	Tanks Allocated	Delivered	Installed	Tankers allocated	Tankers delivered	Number of villages benefiting
City of Matlosana	20	20	20	1	1	10
JB Marks	50	50	50	4	4	30
Maquassi Hills	18	18	18	1	1	03
<b>Total</b>	<b>88</b>	<b>88</b>	<b>88</b>	<b>6</b>	<b>6</b>	<b>43</b>

### **(b) Reprioritization of the Budget**

Numerous interventions have been put in place to combat COVID – 19. Within the district, Matlosana local municipality that reprioritised their MIG funds to implement critical water and sanitation maintenance projects that will assist with the combatting of COVID-19.

Project Name	Project Description	Total Projected Costs
Installation of New Communal Stand Pipes in Informal Settlements around KOSH	Installation of standpipes to RDP standard in the following informal settlements: White City, Ratanang, Sunnyside, Jouberton Extension 20 Informal Settlement, Jabulani Street Extension 19, Jouberton Ext 25, Kanana Ext 5, Jouberton Ext 19 Below Alabama reservoir, OMV Crusher Informal Settlement	R 5 000 000,00
Supply and Installation of Pressure Reducing Valves and Ancillary Works in KOSH	Procurement of the following Pressure Reducing Valves: 10 x 150 mm, 10 x 200mm diameter PRVs, 10 x 250 mm Diameter PRVs and 10 x 300mm diameter PRVs, complete with isolating valves, pipework and concrete chamber. The objective is to reduce high water losses so that water can be made available to other areas.	R 5 000 000,00
Refurbishment of Electrical and Mechanical Equipment for Sewer Pump Stations including access control in KOSH	Refurbishment of 22 sewer pump stations of various capacity around KOSH area. To assure that all sewer is delivered to waste water treatment plants for treatment and reduce spillage into the natural river systems.	R 20 000 000,00

### **2.3 Poverty Dimensions**

The areas within the district are characterised by poverty. The monthly household income is as follows:

- Average annual household income for the district in 2011 was R83 025 per annum or R6 919 per month;
- Average annual household income for the municipal area in 2019 was R97 816 per annum or R8 151 per month;

The majority of households in the district falls within the lowest affordability segment of under R3 500 per month.

### **2.4 Crime**

The largest number of people who feel safe during the day the district (with 54%), are in JB Marks at about 64%, with less than 50% of people who feel safe allocated in Matlosana (lowest at 47%). The converse is also replicated where the highest number of people (17%) in Matlosana feel very unsafe during the day, followed by JB Marks at 10% and the least at Maquassi Hills (4%).

At least 60% of people feel very unsafe in the dark, with an average of 64% across the district. Maquassi Hills and Matlosana share the highest percentage, per population number of people

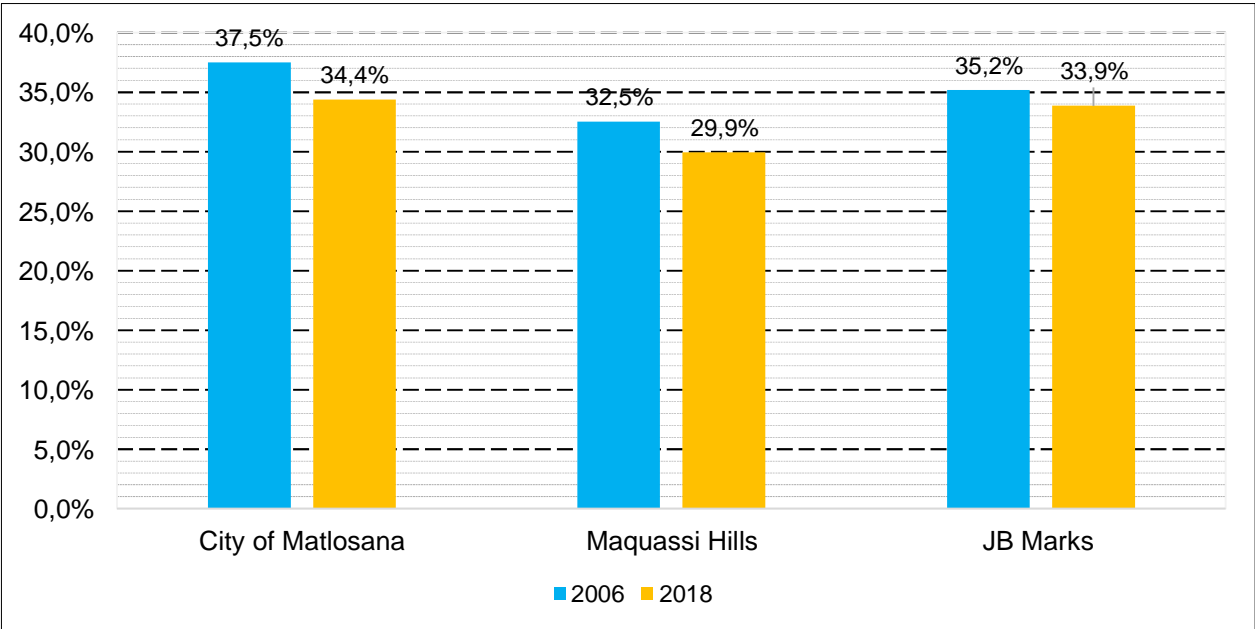
who feel very unsafe in the dark at 67% and JB Marks at 60%. An average of people who feel very safe in the dark is 13% across the district, with 15% in JB Marks and the lowest number being found in Maquassi Hills at 9% per total municipality population.

2.5 Employment and Unemployment

2.5.1 The Labour Market

The labour market is made up of economically active, employment rate, employment by industry and unemployment rate. High unemployment in Dr Kenneth Kaunda District Municipality’s remains a challenge and mostly affecting the youth. Government continues to combat this challenge through the Extended Public Works Programme which was launched in March 2004 including to improving the education system that is capable of producing competent participants in the economy. The other mechanism that aims to create jobs for the youth is the Employment Tax Incentive Act No. 26 of 2013 which was put into law in December 2013. That will be achieved by encouraging employers to employ young people aged between 18 and 29 years in return the government will offer tax incentive to those companies.

ECONOMICALLY ACTIVE POPULATION FOR DR KENNETH KAUNDA DISTRICT MUNICIPALITY, 2006 AND 2018



Source: HIS Markit Regional Explorer

## 2.5.2 Sector Contribution to Employment and their Changes

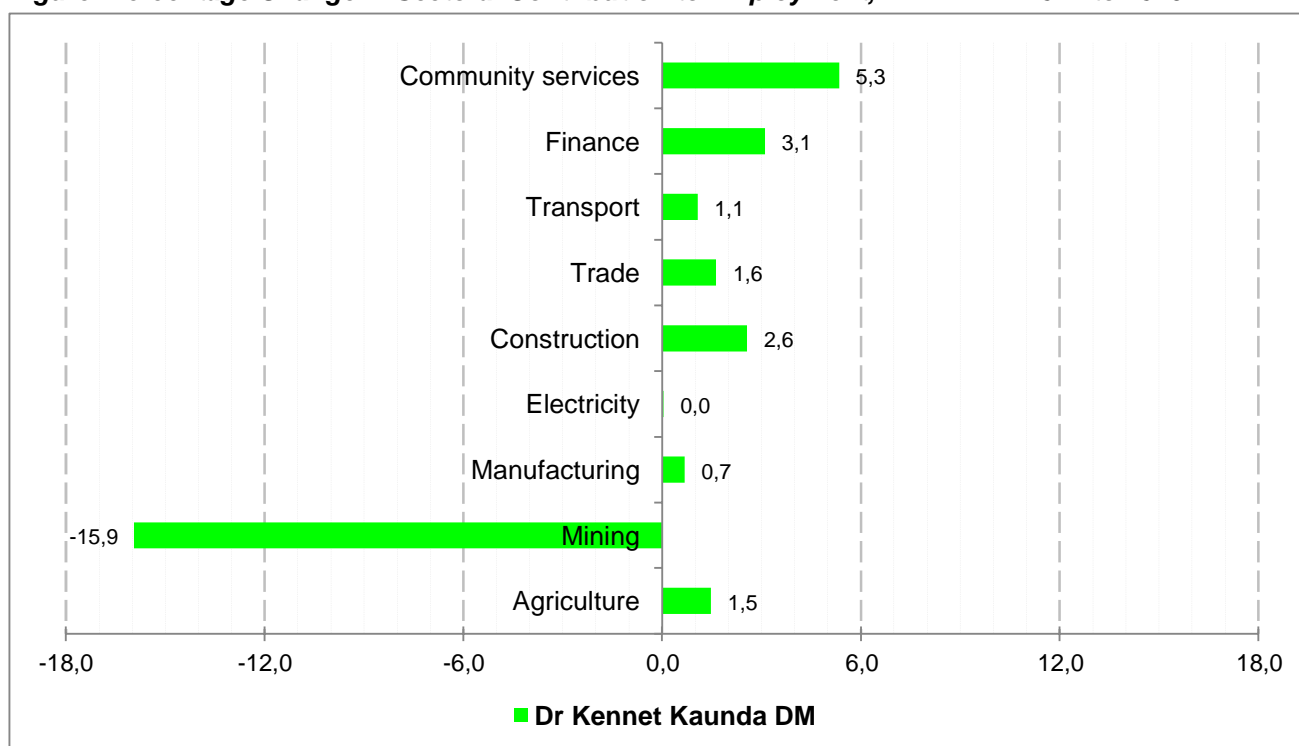
**Table:** Number and Percentage of Employment by Industry for Dr Kenneth Kaunda DM, 2006 and 2018

Industry	2006	2018	2006	2018
	Number		Percentage	
Agriculture	14 777	11 389	10,3%	8,8%
Mining	26 047	3 884	18,2%	3,0%
Manufacturing	10 494	9 717	7,3%	7,5%
Electricity	436	861	0,3%	0,7%
Construction	5 776	9 002	4,0%	6,9%
Trade	21 688	25 854	15,2%	19,9%
Transport	3 205	2 793	2,2%	2,2%
Finance	15 714	17 862	11,0%	13,8%
Community services	26 404	34 577	18,5%	26,7%
Households	18 306	13 690	12,8%	10,6%

**Source:** HIS Markit Regional Explorer, (2019)

Community services industry employed the largest number of people and increased by 8 173 between 2006 and 2018. The mining industry in the district was the second largest employer at 26 047 in 2006 and had a significant decrease in 2018 while the trade industry was the second largest employer at 25 854 in 2018. In terms of percentage, employment rate in community services as the largest at 18.5 per cent in 2006 and 26.7 per cent in 2018.

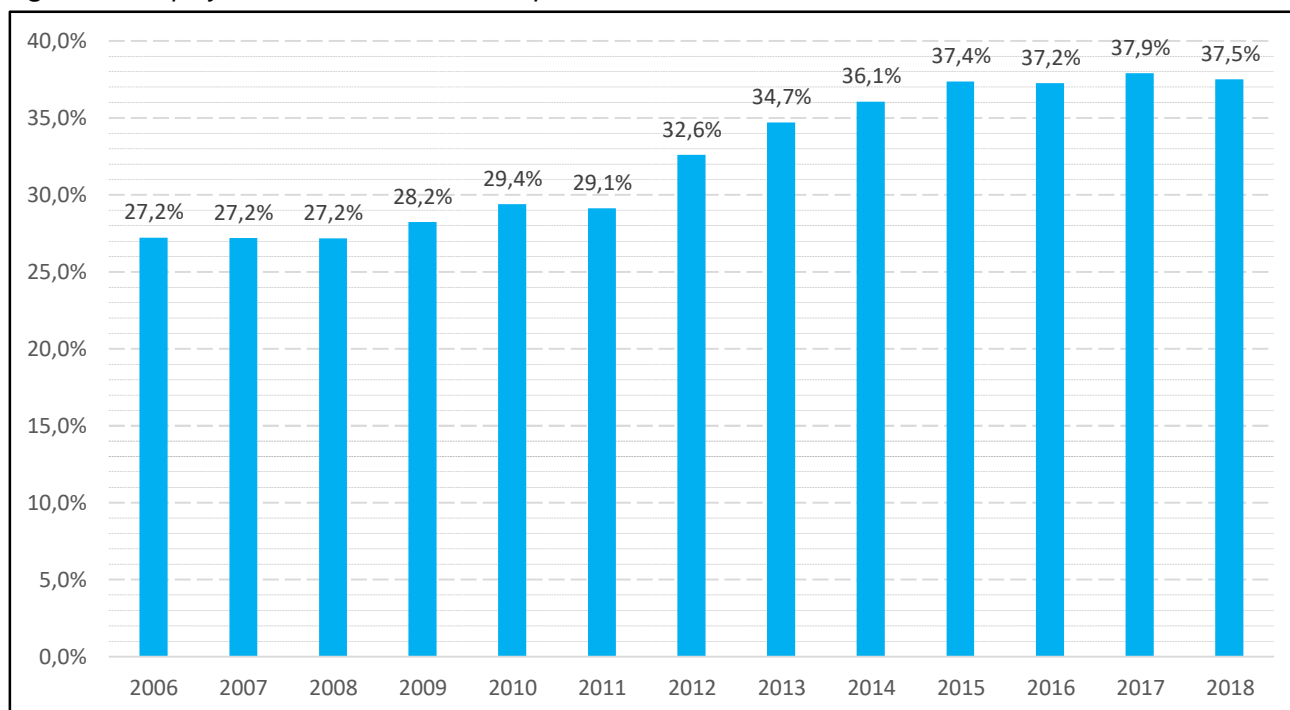
**Figure:** Percentage Change in Sectoral Contribution to Employment, DR KKDM: 2011 to 2016



**Source:** IHS Markit Regional eXplorer

### 2.5.3 Unemployment Rate

**Figure:** Unemployment Rate for the Total Population: Kenneth Kaunda DM, 2006-2018



**Source:** HIS Markit Regional Explorer, (2019)

Unemployment rate in Dr Kenneth Kaunda District Municipality showed an increase between 2006 and 2018. The district recorded the least unemployment rate at 27.2 per cent in 2006, 2007 and 2008 while the largest unemployment rate was in 2017 at 37.9 per cent. Unemployment rate decreased from 2017 at 37.9 to 2018 at 37.5 per cent. The following table is the location quotients for Dr Kenneth Kaunda District Municipality and its local in 2018.

### 2.6 Education and Skills Profile

The status and changes in the education profile of the district population between 2001 and 2016 is given in the Table and depicted on Figures. There has been a significant improvement in overall skills levels, most notably the decrease of adult illiteracy by 0.67 as a percentage of the population. In addition, the percentage of people without matric have decreased by 0.91%, with a corresponding increase in the proportion of population with matric (0.05%), matric and bachelor's degrees (or equivalent qualification(0.52%) ) and matric plus postgraduate degrees (or equivalent qualification(0.08%).

City of Matlosana has the highest proportion of the population with matric (51%), with the lowest proportion in Maquassi Hills (32%). Maquassi Hills has also a corresponding higher percentage of the population with a qualification of less than matric at 48% (district average is 30%) and slightly higher percentage of the population without any schooling at 17% (just higher than the district average of 16%). The newly established (through a merger of

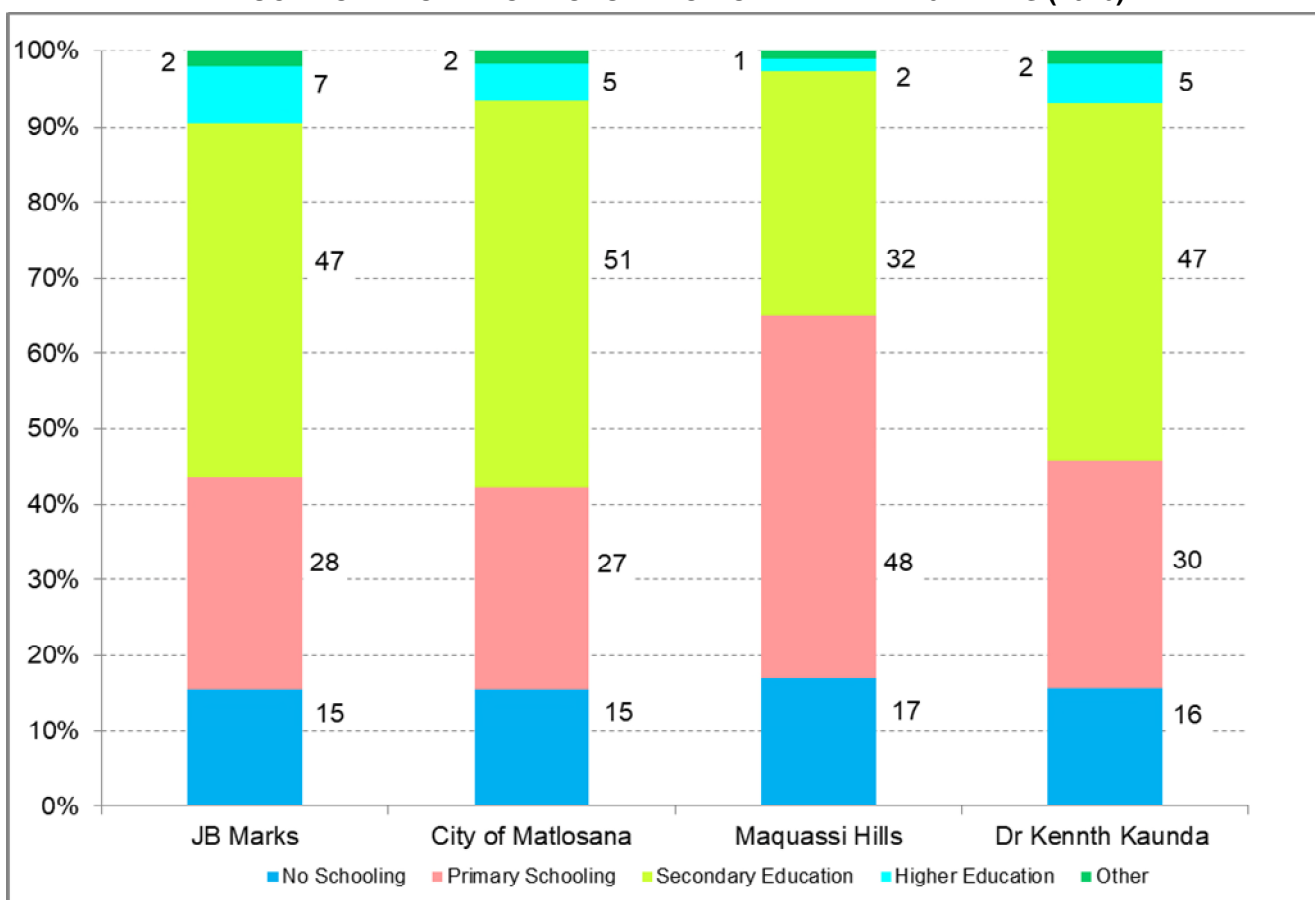
Ventersdorp and Tlokwe) municipality has a higher percentage of the population with qualifications higher than matric at 9% to the district average of 7%.

**EDUCATION PROFILE OF POPULATION OLDER THAN 20 YEARS (2001-2016)**

	<b>Dr Kenneth Kaunda</b>			<b>City of Matlosana</b>			<b>Maquassi Hills</b>			<b>JB Marks</b>		
	2001	2011	2016	2001	2011	2016	2001	2011	2016	2001	2011	2016
No schooling	59968	41333	39545	30996	18836	18177	13084	10026	8143	15888	12471	13225
Certificate / Diploma without Matric	219753	237853	249438	138467	139604	142587	19814	24596	27906	61472	73653	78945
Matric only	74003	116527	125902	46846	70972	75369	4842	8566	9631	22315	36989	40902
Matric & Bachelors Degree	22563	34301	40855	12780	19731	22812	1268	1903	2182	8515	12667	15861
Matric & Postgrad Degree	3279	8259	9477	1147	3344	4044	94	290	332	2038	4625	5101

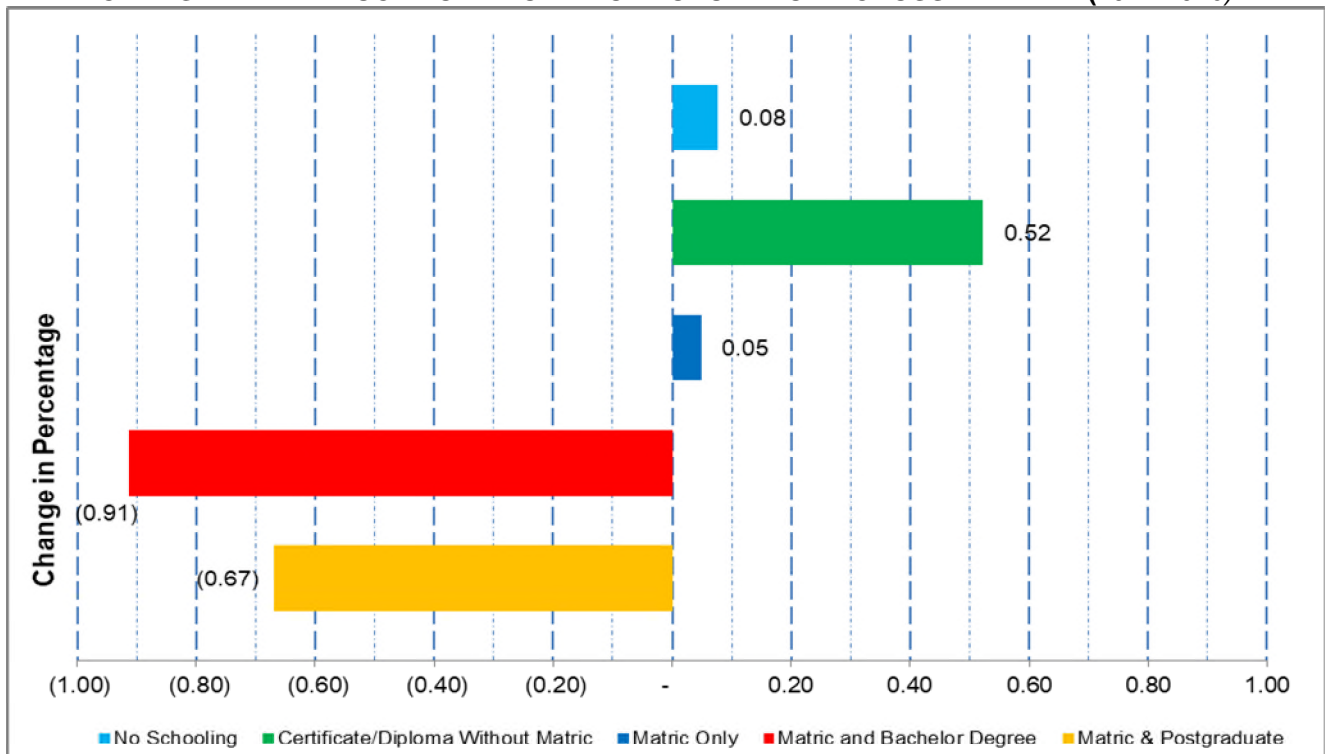
Source: Statistics SA, Community Survey 2016

**EDUCATION PROFILE OF POPULATION OLDER THAN 20 YEARS (2016)**



Source: Statistics SA, Community Survey 2016

### CHANGE IN THE EDUCATION PROFILE OF POPULATION ACROSS DR KKDM (2011-2016)



Source: Statistics SA, Community Survey 2016

The above data is an indication that the youth population is on the increase and dictates that the district adopts an approach of skills development, combined with employment creation for the district to benefit from demographic dividends.



### 3. ECONOMIC DRIVERS

#### 3.1 Structure of the Economy

To this end, the Dr KKDM Local Economic Development (“LED”) Strategy identified three priority sectors earmarked for growth and development viz:

- (a) Tourism,
- (b) Agriculture and
- (c) Manufacturing.

The Dr KKDM is confronted by a number of socio-economic and economic challenges. The region is characterised by high levels of poverty and unemployment, and low education and skills levels. The district is also faced with the challenge of an underdeveloped tourism sector.

#### 3.2 Primary Sector: Mining

Mining has historically been the main economic activity within the district, and with the industry in steady decline the district municipality is seeking to diversify the economy from its over-reliance on the mining industry.

#### 3.3 Secondary Sector: Agriculture

Agriculture is the economic base of Ventersdorp and Maquassi Hills regions, while there is a strong agri-processing base in Potchefstroom and Klerksdorp.

#### 3.4 Tertiary Sector: Tourism

The Dr. Kenneth Kaunda has a high potential for tourism growth as it sets itself apart with a number of its unique spatial landscape; attractions and rich heritage sites. Below is a list of those selling points:

- (a) **Location:** The district is ideally situated in close proximity to the main tourism market of Gauteng. Far enough for Gauteng-ers to feel like they are escaping the “big city” but close enough for a weekend or a quick break.
- (b) **Excellent access:** The access to the district is good for all markets (in particular Gauteng via the N12 and N14).
- (c) **Excellent sporting facilities:** Dr KKDM has a wide range of good sports facilities. Using the facilities in Potchefstroom, and particularly the High Performance Institute, these sports facilities must be emphasised as special within a district environment.
- (d) **Untapped heritage and culture:** The term untapped relates to the fact that at present the heritage is an “unknown” or hidden feature and creates a sense of first exploration,

or new discoveries for visitors. The Key heritage elements are the Anglo Boer War, Liberation Struggle,

- (e) King Maquassi, the Afrikaans Weerstandbeweging (AWB) and the colonial architecture.
- (f) **Successful annual events** – An events destination: the area has a number of events, but should build on these to create a calendar of key regular and ad-hoc special events which are promoted to residents, and the identified markets. There is an opportunity to build onto & extend existing events as well as create new events (big and small).
- (g) **Vredefort Dome World Heritage Site:** one of the province's prime adventure tourism sites with numerous trip operators and accommodation facilities catering for the needs of campers, hikers, rock climbers, canoeists, white water rafting, fishermen, adventurer etc.
- (h) **World-class educational facilities:** Potchefstroom is the head office of the North-West University. In addition, there are numerous top quality schools and other educational facilities in the district.
- (i) **Agriculture:** Agriculture is the economic base of Ventersdorp and Maquassi Hills regions, while there is a strong agri-processing base in Potchefstroom and Klerksdorp.
- (j) **Mining:** The region is home to one of the largest gold mines (Great Noligwa Mine) in the world and mining is the dominant (albeit declining) economic activity of the district. Mining towns and mines are located across the district.
- (k) **Rivers, dams and game reserves:** The district is bordered by the Vaal River and is home to many dams and game reserves in each locality.
- (l) **Vibey University City:** The district is home to a vibrant university city in Potchefstroom.
- (m) **Quirky tourism and recreational facilities:** driven by the culture and attitude of owners / managers.

### 3.5 Informal Economy

An inspection was conducted to check the Compliance of Traders (Monitor compliance of Liquor traders, SMMEs, Spaza shops to comply with the Legislation and the COVID 19 regulations). In Ventersdorp 8 Businesses were inspected of which 07x were compliant to Consumer Act and COVID regulations.

## 4. SERVICE DELIVERY

Challenges faced daily by people in the rural areas surrounding urban areas, however still remain including limited economic opportunities for disadvantaged people, inadequate infrastructure, widespread poverty, equality and high unemployment and unmarketable skills levels.

The following table indicate the access to basic services for households within the DM, according to the Statistics SA, 2016 Community Survey.

**ACCESS TO BASIC SERVICES**

Municipality	Percentage Access to Basic Services								
	Electricity: Cooking	Electricity: Lighting	Electricity: Space Heating	Electricity: Water Heating	Electricity : General	Formal Refuse Removal	Access to Safe Drinking Water	Sanitation (Connected to a public sewerage system)	Formal Dwelling
City of Matlosana	90.9	95.7	69.6	91.5	96.0	95	85.4	95.4	91.6
Maquassi Hills	90.4	96.6	53.1	87.9	94.5	76.8	92.2	87.9	87.3
JB Marks	82.9	91.4	52.1	85.2	92.9	79.6	89.9	77	85.5
Dr Kenneth Kaunda	88.2	83.3	62	89	94.8	87.9	87.6	88.6	89.1

Source: Statistics SA, Community Survey 2016

### 4.1 Access to Water and Sanitation

The majority of households in the DM (87.6%) have access to piped water either inside the dwelling, inside the yard or from an access point outside the yard. Almost 88.6% have sanitation that is connected to a formal sewage system.

### 4.2 Human Settlements

#### 4.2.1 Housing Needs

The municipality of JB Marks has 5 informal settlements that need to be formalised and they currently have a backlog of 20 000 houses. There is social housing project also in the pipeline in the areas of Miederpark and Dassierand. The City of Matlosana has a waiting list of about 45 500 houses with an expected additional household of 4 036, this is however based on a report of the South Africa Cities Network as the municipality is reviewing their housing sector plan. Maquassi Hills has a backlog of 1 105 family units that require RDP houses.

## 4.2.2 Informal Settlements

### Maquassi Hills Informal Settlements

Project Description as listed in the (FY) Business Plan	Delivery Targets /No of serviced sites (FY)	Funding approved (FY)	Potential Project Risks and Risk Mitigation Measures
Maquassi Hills Local Mun Lebaleng ext 4	110	R5 058 350	Project ready for implementation
2016/17 Maquassi Hills Lebaleng Ext 6	185	R9 507 225	Township Establishment processes underway
Maquassi Hills Wolmaransstad Ext 18	109	R13 126 109	Construction underway
Maquassi Hills Wolmaransstad Ext 17 & 18	770	R52 153 879	Construction underway

### Matlosana Informal Settlements

Project Description as listed in the (FY) Business Plan	Delivery Targets /No of serviced sites (FY)	Delivery targets/ Planned Units (FY)	Funding approved (FY)	Potential Project Risks and Risk Mitigation Measures
2016/17 Matlosana Orkney Flisp	200	0	R11 697 000	Contractor appointed for installation of services
2018/19 Matlosana Kanana Estates	0	0	R4 000 000	Project under planning for township establishment
Matlosana Kanana Ext 15	466	0	R21 429 010	Contractor appointed for installation of services

### JB Marks Informal Settlements

Project Description as listed in the (FY) Business Plan	Delivery Targets /No of serviced sites (FY)	Funding approved (FY)	Potential Project Risks and Risk Mitigation Measures
2016/17 Ventersdorp 3200	168	R7 725 480	Contractor appointed for installation of services
2017/18 Tshing Ext 9	340	R15 634 900	Contractor appointed for installation of services
Tlokwe Ikageng Ext 9 481	0	R2 500 000	Foot print studies underway.
JB Marks Ikageng Ext 13	0	R2 500 000	Budget for township establishment

## 4.3 Waste Management

Approximately 87.9% have access to refuse removal for at least once a week.

## 4.4 Roads and Transport

The state of the road infrastructure reflects on the state of development of the region. Due to the potential for development of the district through tourism, road infrastructure is a necessity in the district. A number of projects are underway to upgrade the local access roads. When it comes to public transportation, taxis form a high percentage of public transport in the district.

## 4.5 Electricity

About 95% have access to one or another form of access to electricity access.

## 5. GOVERNANCE AND MANAGEMENT

### 5.1 Municipality Performance: Audit Outcomes

#### SUMMARY OF AUDIT OUTCOMES OF DR KK DISTRICT MUNICIPALITIES

Municipality	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	Progress
Dr Kenneth Kaunda	Unqualified	Qualified	Qualified	Qualified	Qualified	Unqualified	Unqualified	Unqualified	Improved
Matlosana	Qualified	Qualified	Unqualified	Qualified	Qualified	Qualified	Qualified	Disclaimer	Stagnant
Maquassi Hills	Disclaimer	Disclaimer	Disclaimer	Qualified	Qualified	Qualified	Disclaimer	Disclaimer	Regressed
JB Marks	Qualified	Qualified	Qualified	Disclaimer	Qualified				Stagnant
Erstwhile Ventersdorp					Disclaimer	Disclaimer	Disclaimer	Disclaimer	Stagnant
Erstwhile Tlokwe					Qualified	Unqualified	Unqualified	Unqualified	Stagnant

### 5.2 Municipal Capacity

#### Staffing Information of Dr Kenneth Kaunda Municipalities

One of the measures of effective governance is the extent that municipalities have staff to perform their required duties. This also assumes that staff is suitably qualified for the respective positions. The total number of staff (excluding managerial positions) per municipality is illustrated below. The table below provides an overview of staffing levels in the municipality, including total staff currently employed, permanent staff, temporary staff, approved positions, and total funded vacancies.

For example, in Dr Kenneth Kaunda district municipality 79.7% of staff are permanent employees and 20.3% are temporary employees, in JB Marks local municipality, 81.5% of staff are permanent employees and 18.5% are temporary employees, in the City of Matlosana local municipality 100% of the staff are permanent employees and 0% are temporary employees and in Maquassi Hills local municipality 89.8% of the staff are permanent employees and 10.2% are temporary employees.

#### STAFFING LEVELS

Status	DR KK DM	JB Marks LM	City of Matlosana LM	Maquassi Hills LM
Total municipal staff currently employed	172	1316	1984	255
Total permanent currently employed	137 (79.7%)	1073 (81.5%)	1984 (100%)	229 (89.8%)
Total temporary staff currently employed	35 (20.3%)	243 (18.5%)	0 (0%)	26 (10.2%)
Total approved positions	236	1576	2530	330
Total funded vacancies	28		546	75

### 5.3 Traditional Affairs Governance

There are no traditional leaders within the district.

## **6. PROJECTS AND PROGRAMMES**

### **6.1 Spatial Development**

The existing nodal structure within Kenneth Kaunda District and surrounding areas and regional and district accessibility provides a system of nodes and corridors, which provides the basis for urban and rural development. The following corridors and associated nodes have developed:

- a. The N12 development corridor (Treasure) supporting the Johannesburg- Cape Town transportation corridor with:***
  - Potchefstroom and Klerksdorp as primary activity nodes
  - Stilfontein and Wolmaransstad as secondary
- b. The N14 route providing the link between Gauteng and the Northern Cape is supported by the Johannesburg Vryburg railway line. The N14 route includes the nodes Ventersdorp, Delareyville and Vryburg;***
- c. The New Regional Road Intervention<sup>2</sup> linking Botswana (Ramathlebane Border Post), Mahikeng, Lichtenburg, Coligny, Klerksdorp, Potchefstroom, Parys and Sasolburg;***
- d. The R503/N14/R53 route links Potchefstroom with Mahikeng, via Ventersdorp and Lichtenburg and was identified in the North West Provincial Draft Development Plan as a new development corridor.***

The above corridors support a system of primary, secondary, tertiary and fourth order urban and rural development nodes of a regional, sub regional and local significance.

## 6.2 Economic Infrastructure Projects that Require Unblocking

DDM ONE PLAN ONE BUDGET DISTRICT PROJECTS AND STRATEGIES TOIMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY										
GOAL DEFINITION	PROJECT NAME	PROJECT OBJECTIVE	LEAD RESP	TOTAL BUDGET REQUIRED	BUDGET COMMITTED 2021/22	BUDGET COMMITTED 2022/23	BUDGET COMMITTED 2023/24	DURATION OF PROJECT	LOCAL MUNICIPALI TY & WARD& ISIGODI	GPS COORDINAT ES
<b>Integrated Services Provisioning:</b>  Enable residents to experience reliable, cost effective, viable, sustainable and seamless provisioning of services in functioning places"	Improve Road Network Infrastructure within the district	Road Maintenance of regional and local roads within the Dr KKDM based on the study conducted.	DPWR & Dr KKDM, JB Marks, Maquassi Hills, Matlosana	R 10.2 billion	R 63 mil	R50 mil	R 50 mil	Ongoing	JB Marks Matlosana Maquassi Hills	
	Development of Tourism Support Centre	Development of a Tourism One Stop Shop focusing on Hotel School, SMEE Incubation and Entrepreneurship.	DEDECT / Dr KKDM	R 15 mil	R0	R10 mil	R5mil	2 years	Matlosana, Orkney	
<b>Short Term Service Delivery Improvement Action</b>	Installation of dry sanitation toilets for Boskuil / and Oersonskraal	Provision of sanitation facilities to approx. 500 h/h at Boskuil / and Oersonskraal	Dr KKDM	R 10 mil	R 5.2mil	R 4.8mil	R0	2 years	Maquassi Hills	



### 6.3 Key Catalytic Projects

DDM ONE PLAN ONE BUDGET DISTRICT PROJECTS AND STRATEGIES TOIMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY										
GOAL DEFINITION	PROJECT NAME	PROJECT OBJECTIVE	LEAD RESP	TOTAL BUDGET REQUIRED	BUDGET COMMITTE D 2021/22	BUDGET COMMITTE D 2022/23	BUDGET COMMITTE D 2023/24	DURATION OF PROJECT	LOCAL MUNICIPALI TY & WARD& ISIGODI	GPS COORDINAT ES
<b>Infrastructure Engineering:</b>  Mobilise, target, align and manage investment in infrastructure in a sustainable way supporting the economic positioning and transformed spatial structure Outcomes Indicators.	Matlosana Airport Development	Development of a Cargo Deport along the N12 Corridor as a regional cargo hub	Public Works, Roads and Transport / DEDECT.	R500 mil	Awaiting allocation	Awaiting allocation	Awaiting allocation	5 years	Klersksdorp	
	Bulk Water Supply and Refurbishment of Reservoir	To ensure sustainable water supply to the community of Maquassi Hills, Jourberton and Kanana	DWS Maquassi Hills	R58 mil	R40m	R18m		3 years	Maquassi Hills	
			Matlosana / Public Works	R117 mil	R6mil	Awaiting allocation	Awaiting allocation		Matlosana	
	N14 Development in Ventersdorp	To provide for sustainable human settlements and to secure land tenure for residents of Potchefstroom	Human Settlement JB Marks	R200 mil	No Allocation	No Allocation	No Allocation	5 years	JB Marks	
	132/11 kV New Zeta Substation East for the North/East Development and N12 development nodes.	Sustainable provision of electricity increases the capacity for future development within Municipality.	JB Marks, Public Works	R150 mil	No Allocation	No Allocation	No Allocation	3 years	JB Marks	

## 6.4 Spatial Restructuring and Environmental Sustainability Projects

DDM ONE PLAN ONE BUDGET DISTRICT PROJECTS AND STRATEGIES TOIMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY										
GOAL DEFINITION	PROJECT NAME	PROJECT OBJECTIVE	LEAD RESP	TOTAL BUDGET REQUIRED	BUDGET COMMITTE D 2021/22	BUDGET COMMITTE D 2022/23	BUDGET COMMITTE D 2023/24	DURATION OF PROJECT	LOCAL MUNICIPALITY & WARD& ISIGODI	GPS COORDINATES
<b>Spatial Restructuring and Environmental:</b>  Develop a transformed, efficient and sustainable spatial form as dynamic platform for economy and integrated human settlements"	Matlosana N12 (West) Development and Matlosana Estate Ext. 10	To provide sustainable mixed-use development and Installation of Civil Engineering Services	Matlosana / HDA / COGTA	R8 392 914 000	No Allocation	No Allocation	No Allocation	5 Years	Matlosana LM	
				R 124,7 mil	No allocation	No allocation	No allocation			
	Regional Hazardous Waste Facility	Development of a Regional Hazadous Waste Facility	Dr KKDM / DBSA / National Treasury	R150 mil	No Allocation	No Allocation	No Allocation	5 Years	Matlosana LM	
	Development of a new landfill site and opening of Solid Waste Cells in the district	To provide a clean environment and reduce degradation and pollution of environment in: • Maquassi Hill, • Stilfontein, • Klerksdorp and • JB Marks	Maquassi Hills DEAT	R60mil	No Allocation	No Allocation	No Allocation	5 Years	Maquassi Hills	
			Matlosana/Department of Environment/ COGTA	R65mil	No allocation	No allocation	No allocation		Matlosana LM	
			JB Marks DEAT	R33mil	15m	No Allocation	No Allocation		JB Marks LM	
	Township establishment within the district	To provide for sustainable human settlements and to secure land tenure for residents of: • Dassierand, Promoza and Klipdrift, • Kgakala Ext 10, Lebaleng Ext 7 (TE), Wolmaransstad EXT 19, • Sunnyside Jagspruit,, Jouberton extension 25, Kanana Estate and Palmietfontein	JB Marks / HDA/ COGTA	R10mil	R2mil	R2mil	R2mil	3 years	JB Marks LM	
			Maquassi Hills / HDA / COGTA	R10.5mil	No Allocation	No Allocation	No Allocation		Maquassi Hills LM	
			Matlosana/ HDA / COGTA	R11.7mil	R7.2mil	No allocation	No allocation		Matlosana LM	

## 6.5 Key Projects aimed at Stimulating and Diversifying the Economy

DDM ONE PLAN ONE BUDGET										
DISTRICT PROJECTS AND STRATEGIES TOIMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY										
GOAL DEFINITION	PROJECT NAME	PROJECT OBJECTIVE	LEAD RESP	TOTAL BUDGET REQUIRED	BUDGET COMMITTED 2021/22	BUDGET COMMITTED 2022/23	BUDGET COMMITTED 2023/24	DURATION OF PROJECT	LOCAL MUNICIPALITY & WARD & ISIGODI	GPS COORDINATES
<b>Economic Positioning:</b>  Define Strategic Role of the District in National Economy and build a Resilient and Transformed regional Economy	Regional Agri-Park and Farmer Production Support Units (FPSU)	To maximise access to all farmers, especially emerging farmers and rural communities.  To support growing towns and revitalisation of growing rural towns in terms of high economic growth.	Department of Agriculture, Land Reform, and Rural Development  JB Marks Marquassi Hills and Matlosana	Unknown	Awaiting allocation	Awaiting allocation	Awaiting allocation	5 years	JB Marks Marquassi Hills Matlosanana	
	Ilima Projects, Food Security and CASP	To support small holder farmers with Agricultural Production and Infrastructure Inputs to enhance food security	Department of Agriculture, Land Reform, and Rural Development	Unknown	R22,6mil	Awaiting allocation	Awaiting allocation	5 years	District Wide	
	Development Witpoort Dam Resort	Commercialization of Witpoort Dam Resort and to develop the infrastructure into a recreational & tourist attraction facility for economic development, employment & skills develop.	Maquassi Hills, DEDECT and Dr KKDM Private Sector	R21 mil	Awaiting allocation	No allocation	No allocation	No allocation	Maquassi Hills, Leeudoorinstad, Ward 1	Maquassi Hills
	Meat Processing Plant.	Establishment of international competitive slaughter and meat processing plant	Dr KKDM / Private Sector	R860 mil	No Allocation	No Allocation	No Allocation	3 years	Matlosana Local Municipality	

## 6.6 Immediate LG Stabilization and Institutional Strengthening Actions

DDM ONE PLAN ONE BUDGET DISTRICT PROJECTS AND STRATEGIES TOIMPROVE SERVICE DELIVERY AND INSTITUTIONAL CAPACITY										
GOAL DEFINITION	PROJECT NAME	PROJECT OBJECTIVE	LEAD RESP	TOTAL BUDGET REQUIRE D	BUDGET COMMITTED 2021/22	BUDGET COMMITTED 2022/23	BUDGET COMMITTED 2023/24	DURATION OF PROJECT	LOCAL MUNICIPALITY & WARD& ISIGODI	GPS COORDINATES
<b>Governance:</b>  Improve the performance of all three spheres of government and in relation to district/metro developmental impact"	Implementation of DDM	<ul style="list-style-type: none"> <li>- To institutionalise the District Development Model within the District Municipality.</li> <li>- To give technical to the Political Structures, focusing on the pillars of the DDM.</li> </ul>	DRKKDM Provincial & National Department	Operationa l Budget	Operational Budget	Operational Budget	Operational Budget	6 months	District Municipality & All Local Municipalities within the District	
	Improved Sector Department participation	<ul style="list-style-type: none"> <li>- To ensure and increase participation of Sector Departments in relation to DDM.</li> </ul>	DRKKDM OTP COGTA	Operationa l Budget	Operational Budget	Operational Budget	Operational Budget	Ongoing	District Municipality & All Local Municipalities within the District	
	Governance & Institutional instability	<ul style="list-style-type: none"> <li>- To improve corporate governance and institutional independence within the District</li> <li>- To improve political and administrative interface</li> <li>- To ensure that all vacant Senior Management position are filled.</li> </ul>	Political Champion OTP COGTA	Operationa l Budget	Operational Budget	Operational Budget	Operational Budget	Ongoing	District Municipality & All Local Municipalities within the District	
	Ensure Operational Clean Administration	<ul style="list-style-type: none"> <li>- To improve audit outcomes within the District</li> <li>- To ensure implementation of Post Audit Action Plan</li> <li>- To ensure that skills analysis is conducted before engaging Consultants.</li> <li>- To collaborate the efforts of FMB from various Municipalities within the District</li> </ul>	District Municipality & All Local Municipalitie s within the District	Capital & Operationa l Budget	Capital & Operational Budget	Capital & Operational Budget	Capital & Operational Budget	Ongoing	District Municipality & All Local Municipalities within the District	
	Alignment of Powers & Function between the District & Local Municipality	<ul style="list-style-type: none"> <li>- Powers and functions to be directed according the legislation i.e. Clarify issues of abattoirs</li> </ul>	District Municipality & All Local Municipalitie s within the District.	Capital Budget	Capital Budget	Capital Budget	Capital Budget	2021/2022	District Municipality & All Local Municipalities within the District	
	Implement Revenue Enhancement Strategies	<ul style="list-style-type: none"> <li>- To strengthen the revenue collection mechanisms</li> <li>- To enhance the revenue of the Municipalities within the District.</li> </ul>	District Municipality & All Local Municipalitie s within the District.	Capital Budget	Capital Budget	Capital Budget	Capital Budget	2021/2022	District Municipality & All Local Municipalities within the District	

## 7. KEY RECOMMENDATIONS

### 7.1 Prioritise Integrated Development Planning

The process to reprioritize programmes in the IDP should consider the following:

- The need to prioritize the economic and social transformation of settlements. Provide affordable housing in appropriate locations to ensure that the property values of high-income areas (mostly situated in the eastern parts of Potchefstroom) are not affected.
- The municipality has **high value agricultural land** that should be promoted and protected. Delineate a **clear urban edge** to prevent development on high value agricultural land and to promote densification within the district.
- Create opportunities for industrial development, lifestyle estate development and services such as health care, retail and education.
- **Integrate the informal market** into the economy. There is potential in the second economy that can be exploited and help to increase the economic base.
- Promote **nodal development** and **retail / commercial development** in second economy areas.

### 7.2 Investor and Sponsorship Opportunities

There are a number of opportunities identified for economic development in the Dr KK District Municipality. These include:

- Rural Development - Agricultural Development i.e. Agrarian reform, farm infrastructure development, agri-logistic development. Agriculture is the economic base of Ventersdorp and Maquassi Hills regions, while there is a strong agri-processing base in Potchefstroom and Klerksdorp.
- SMME, business and industry development - SMME development in agro-processing, tourism and cultural industries and activities, manufacturing, etc.;
- Tourism development and promotion - cultural industry development, tourism product development, packaging and marketing, pro-poor tourism, etc. The Dr. Kenneth Kaunda has a high potential for tourism growth as it sets itself apart with a number of its unique spatial landscape; attractions and rich heritage sites.

## 8. CONCLUSION

The district development model offers abundant prospects of economic growth and development in the district at large and particularly, at all its family of the three local municipalities. The profile and hence, one plan of the district municipality covers critical thematic areas that form the much-needed baseline for proper integrated planning that provide shared growth and development.

This district profile contains a detailed and prognostic list of elements such as demographics, economic analysis, spatial rationale, analysis of infrastructure, and provision and needs. Municipal service delivery success and challenges as well as the state of financial management in the district. This information is but a high-level summary, nonetheless source documents are available for perusal.

Key stakeholders, role-players and partners within the district need to familiarize themselves with the contents of this plan, engage meaningfully and actively to ensure that the purpose of the document is achieved for the betterment of the lives of the people.

## ANNEXURE A: Projects and Programmes for Immediate Implementation

GOAL DEFINITION	PROJECT NAME	PROJECT OBJECTIVE	LEAD RESP	TOTAL BUDGET REQUIRED	BUDGET COMMITTED 2021/22	BUDGET COMMITTED 2022/23	BUDGET COMMITTED 2023/24	DURATION OF PROJECT	LOCAL MUNICIPALITY & WARD& ISIGODI	GPS COORDINATES
<b>JB MARKS LOCAL MUNICIPALITY</b>										
	Pothole patching and resealing of short streets within JB Marks Local Municipality ( Potch & Ventersdorp)	Road Maintenance		R6m	Operational Budget – R6m	Operational Budget – R6m	Operational Budget – R6m	Ongoing	All Wards	
	Road Grading of Gravel Roads	Improved and Safe Roads Network		R4m	Operational Budget – R4m	Operational Budget – R4m	Operational Budget – R4m	Ongoing	All Wards	
	Street Lighting and traffic light signal	Improved lighting and Safety within the municipality		R2m	Operational Budget – R2m	Operational Budget – R2m	Operational Budget – R2m	Ongoing	All Wards	
	Cleaning of illegal dumping sites	To ensure and increase participation of Sector Departments in relation to DDM.		R1m	R1m	R1m	R1m	Ongoing	All Wards	
	Erecting high Security Fence for Council Facilities.	Provision of Security on Municipal Infrastructure		R1,5m	R1,5m	N/A	N/A	1 Month	Ventersdorp	
	Replace Chamber Roof	Building Maintenance		R1,5m	R1,5m	N/A	N/A	6 Months	Ventersdorp	
	Erect Security fencing and Build Borehole Structure in Various Villages	Provision of Security		R0.6m	R0.6m	N/A	N/A	4 Months	Ventersdorp	
	Construction of Septic Tank and Installation of Solar Electricity	Provision of Security		R80K	R80K	N/A	N/A	1 Month	Eersterandjies Reservoir (Ikageng)	
	Construction of Septic Tank and Electricity power supply	Provision of Security		R30K	R30K	N/A	N/A	1 Month	Vyfhoek Reservoir	
	Stormwater Repair - Installation of 2x (1800 dia x 2,5m ) pipes @ Govan Mbeki Street	Stormwater Maintenance		R 0,5 mil	R 0,5 mil	N/A	N/A	Ongoing	Potchefstroom	
	Repairing of collapsed Stormwater Concrete slab ( @ Buyers Naude Street )	Stormwater Maintenance		R 0,5 mil	R 0,5 mil	N/A	N/A	1 month	Potchefstroom	
	Attending to Water & Sanitation Operations and Maintenance (Water Leaks & Sewer Spillages)	Water & Sanitation Operations and Maintenance		R 25 mil	R 25 mil	R 25 mil	R 25 mil	Ongoing	Potchefstroom	
	Painting of Municipal buildings within the Municipality (Dan Tloome Complex, EAP, Traffic, Licencing, Technical Services, etc)	Maintenance of Municipal Buildings		R5m	R1m	R1m	R1m	Ongoing	Potchefstroom & Ventersdorp	
<b>MAQUASSI HILLS LOCAL MUNICIPALITY</b>										
	Refurbishment of Community Halls (Kgakala and Lebaleng Hals)	Reinstate the structural and aesthetic integrity of the halls	Municipality		R 800 000				Ward 7 & 11	



GOAL DEFINITION	PROJECT NAME	PROJECT OBJECTIVE	LEAD RESP	TOTAL BUDGET REQUIRED	BUDGET COMMITTED 2021/22	BUDGET COMMITTED 2022/23	BUDGET COMMITTED 2023/24	DURATION OF PROJECT	LOCAL MUNICIPALITY & WARD & ISIGODI	GPS COORDINATES
	Cleaning of Illegal Dumping areas	Improve the living environment within the community	Municipality		R 350 000				Ward 6, 8, 4 and 11	
	Repairing of street lights	Improve the lighting and reduce crime in the affected areas	Municipality		R 250 000				All eleven Wards	
	Grading of inaccessible gravel roads in all areas of the Municipality	Improve accessibility of township areas	Municipality		R 400 000				All eleven Wards	
	Pothole patching in all affected areas	Reduce the roaduser costs, better accessibility	Dr KK/ mhl		R 1 200 000					
<b>MATLOSANA LOCAL MUNICIPALITY</b>										
	Emptying of VIP toilets at Brackspruit (CPA), Jacaranda	Improve the sanitation services for the affected communities	City of Matlosana	R1 000 000	R1 000 000				City of Matlosana Ward 18	
	Repair of street lights in KOSH	Improve lighting and reduce crime in the affected areas	City of Matlosana	R1 500 000	R1 500 000				City of Matlosana	
	Repair of High Mast lights in Khuma, Kanana and Tigane	Improve lighting and reduce crime in the affected areas	City of Matlosana	R1 000 000	R1 000 000				City of Matlosana	
	Ward based illegal dumping removal strategy in KOSH	Improve the living environment within the community	City of Matlosana	R2 000 000	R2 000 000				City of Matlosana	
	Maintenance/Cleaning of 26 cemeteries	Cleaning the environment	City of Matlosana	R2 000 000	R2 000 000				City of Matlosana	
<b>DR KENNETH KAUNDA DISTRICT MUNICIPALITY</b>										
	Borehole drilling & equipping, (30 Villages).	Rural Water Supply in term intervention	Dr KKDM, DWS, Health, DPWR	R 150 mil	R3 mil	R20mil	R27mil	Ongoing	JB Marks Matlosana Maquassi Hills	
	Eradication of Illegal Dumping Sites and Maintenance of Open Spaces and Household and Business Refuse removal	To provide support programme to all local municipalities in the eradication and maintaining open public spaces, as well as removal of household and business refuse on a weekly basis.	Dr KKDM / DEDECT and Public Works	R 40 mil	R0	R0	R0	3 years	JB Marks Matlosana Maquassi Hills (District Wide)	
	Tuckshop Economy and SMME Conditional Grants	Revitalization of the Township and Rural Economy	Dr KKDM	R30 mil	R3 mil	Awaiting allocation	Awaiting allocation	10 years	District Wide	