

2020/2021 4th QUARTER PERFORMANCE REPORT

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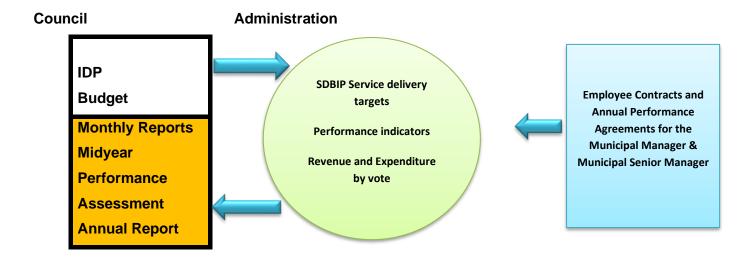
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1. INTRODUCTION

The 2020/2021 Service Delivery and Budget Implementation Plan (SDBIP) entrusts Dr. Kenneth Kaunda District Municipality to ensure that the district delivers on objectives and targets which are aligned with the Integrated Development Plan (IDP) and budget (both capital and operational).

The SDBIP is essentially the management and <u>implementation tool</u> which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the senior managers in the top management team, the inputs to be used, and the time deadlines for each output.

The SDBIP is also a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. The SDBIP also serves as a contract between the administration, council and community, expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. The figure below provides the basis for measuring performance in service delivery against end of-year targets and implementing the budget.



2. COMPONENTS OF SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

- 1. Monthly projections of revenue to be collected for each source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Ward information for expenditure and service delivery
- 5. Detailed capital works plan broken down by ward over three years

2.1. Reporting on SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Executive Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Dr. Kenneth Kaunda District Council to monitor the implementation of service delivery programs and initiatives across the District.

2.1.1. Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

Actual revenue, per source;

- I. Actual borrowings;
- II. Actual expenditure, per vote;
- III. Actual capital expenditure, per vote;
- IV. The amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports: (a) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote (b) any material variances from the service delivery and budget implementation plan and; (c) any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

2.1.2. Quarterly Reporting

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

2.1.3. Mid-year Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year budget and performance assessment reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) The monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

2.1.4. Annual Performance Reporting

In terms of Municipal Systems Act No. 32 of 2000, Section 46 requires municipality to prepare for each financial year a performance report reflecting:

- (a) The performance of the municipality and of each external service provider during that financial year
- (b) A comparison of the performances referred to in paragraph (a) with the targets set for and performances in previous financial year; and
- (c) Measures taken to improve performance

The annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the Municipal Financial Management Act.

3. MUNICIPAL LEADERSHIP AND MANAGEMENT STRUCTURE

3.1. Political Leadership

The following is the political leadership of the Dr Kenneth Kaunda DM:

PORTFOLIO	LEADER
Executive Mayor (BF)	Alderman. B.E. Segotso- Mosiane
Speaker (BM)	Cllr. D.P. Masiu
Single Whip (BF)	Alderman. N.M. Koloti
LOCAL ECONOMIC DEVELOPMENT AND PLANNING	
DEPARTMENT	
MMC Sports, Arts and Culture (BM)	Cllr. Z. Mphafudi
MMC District Economic Development and Tourism (BF)	Cllr. H. Mbele
MMC Technical Services (Infrastructure) (BM)	Cllr. S. Valipathwa
COMMUNITY SERVICES DEPARTMENT (Disaster Risk	
Management and Public Safety & Municipal Health and	
Environment Management Services)	
MMC Community Services (BF)	Alderman. M. Martins
CORPORATE SERVICES DEPARTMENT	
MMC Corporate Services (BF)	Alderman. M. Mojahi
FINANCE DEPARTMENT	
MMC Financial (BM)	Cllr. M. Zephe

3.2. Administrative Leadership

The following top management (director) positions are on the basis of fixed term performance-based contracts and presently the status is as indicated:

POSITION	NAME
Municipal Manager (Acting)	M.A Metswamere
Senior Manager: Corporate Services	S. Abrams
Chief Financial Officer	L. Steenkamp
Senior Manager: Community Services	
Senior Manager: Local Economic Development and Planning	M. Rampedi
Chief Audit Executive	S.G Mtemekwana

The following managers report administratively to the Municipal Manager

POSITION	NAME
Manager: Office of the Executive Mayor (Acting)	X. Mndaweni
Manager: Office of the Speaker	F. Canga
Manager: Single Whip	G. Qhele
Manager: MPAC	BJ. Roberts-Tebejane
Manager: Strategic and Integrated Development Planning	T. Mokatsane
Manager: Performance Management Systems	O. Baloyi
Chief Risk Officer	L. Motepe
Manager: Municipal Information Security Standards (Acting)	L. Motepe
Manager: Communications	X. Mndaweni

4. POWERS AND FUNCTIONS ASSIGNED

4.1. Municipal Mandate and Strategic Focus

The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organizations in the matters of local government.

These policy statements guide the formulation and implementation of the integrated development plan and therefore every decision and action of the municipality.

4.2. Allocation of Powers and Functions

- Fire Fighting
- Regional Tourism
- Municipal Airport
- Municipal Planning
- Municipal Health Services
- Municipal Public Transport
- Cemeteries, Funeral Parlours and Crematoria
- Markets
- Municipal Abattoirs
- Disaster Management

4.3. Strategic Goals and Objectives

- To promote physical infrastructure development and services
- To promote socio-economic development
- To provide environmental health services
- To ensure disaster risk management
- To promote integrated transport services
- To promote community safety
- To ensure internal municipal excellence

5. BUDGET PERFORMANCE

5.1 Monthly Projections of Revenue to be Collected By Each Source

	Budgeted April '21	Actual April '21	Budgeted May '21	Actual May '21	Budgeted June '21	Actual June '21	Total Budget Q4	Total Actual Q4
Interest earned- external investments	179	179	204	301	2 780	1 766		
Licences and permits	25	25	27	46	<mark>87</mark>	60		
Transfers and subsidies	121	121	-	744	8540			
Other revenue	-	-	8	-	943	313		

5.2 Monthly Projections of Revenue By Vote

	Budgeted April '21	Actual April '21	Budgeted May '21	Actual May '21	Budgeted June '21	Actual June '21	Total Budget Q4	Total Actual Q4
Vote 01- Executive & Council	-	-	5	-		_		
Vote 02- Municipal Manager	-	-	-	-		_		
Vote 03- Corporate Services	121	121	-	-	2922	-		
Vote 04- Financial Services	179	179	204	204	4 472	2 079		
Vote 05- Local Economic Development & Planning	-	-	-	-	4 868			
Vote 06- Community Services	25	25	27	27	87	5		
Total Revenue by Vote								

5.3 Monthly Projections of Operational Expenditure By Each Vote

	Budgeted April '21	Actual April '21	Budgeted May '21	Actual May '21	Budgeted June '21	Actual June'21	Total Budget Q4	Total Actual Q4
Vote 01- Executive & Council	1 554	1 554	1 996	1 996	9 038	6 261		
Vote 02- Municipal Manager	4 419	4 419	2 900	2 900	7 468	4 201		
Vote 03- Corporate Services	3 166	3 166	1 788	1 788	4 794	3 832		
Vote 04- Financial Services	6 228	6 228	1 266	1 266	12 821	10 548		
Vote 05- Local Economic Development & Planning	1 566	1 566	1 779	1 779	7 802	4 792		
Vote 06- Community Services	4 666	4 666	3 929	3 929	11 348	6 984		
Total Expenditure by Vote								

5.4 Monthly Projections of Capital Expenditure By Vote/ Department

	Budgeted April '21	Actual April '21	Budgeted May '21	Actual May '21	Budgeted June '21	Actual June '21	Total Budget Q4	Total Actual Q4
Vote 01- Executive & Council	-	-	-	-	10	•		
Vote 02- Municipal Manager	-	27	-	7	I	<mark>660</mark>		
Vote 03- Corporate Services	279	297	42	42	5 436	1 281		
Vote 04- Financial Services	35	35	78	78	2 196	6		
Vote 05- Local Economic Development & Planning	-	-	52	52	12 398	52		
Vote 06- Community Services	3	3	-	-	4 270	405		
Total Expenditure by Vote								

6. KEY PERFORMANCE AREAS

- KPA 1: Basic Service Delivery and Infrastructure Development
- KPA 2: Municipal Transformation and Organizational Development
- **KPA 3:** District Economic Development
- KPA 4: Municipal Financial Viability and Management
- **KPA 5:** Good Governance & Public Participation
- KPA 6: Spatial Rationale

Abbreviations used for directorates:

BTO : Budget and Treasury Office

COMM : Communications

CS : Corporate Services

DED : District Economic Development

DEDA : District Economic Development Agency

DRM : Disaster Risk Management

EM : Executive Mayor

IA : Internal Audit

ICT : Information Communications Technology

MH&EMS : Municipal Health & Environmental Management Services

MISS : Municipal Information Security Standards

PMS : Performance Management Systems

RC: Risk Champion

STRP: Strategic Planning

SP : Speaker

TIS : Technical Infrastructure Service

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

3. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

3.1 KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

THEMATIC AREAS								BASIC SER	VICES DELIVERY							
KPA						BASIC S	SERVIC	CE DELIVERY AND	INFRASTRUCTU	RE DEVELOPM	ENT					
OUTCOME 9	ОИТ							IMPRO	OVING ACCESS TO RTIVE OF THE HU			UTCOME				
AREA	: B B		BASELINE 2019/2020		20	REVISED KEY	Ш	NUAL	DGET	L JRE			L NCE	FOR	avi ä	. O OF
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlo g (MFMA Circul ar 63)	PERFORMAN CE INDICATOR		REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUARTERLY TARGETS		ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
Community Services	To provide environme ntal health services	Municipal Health Service	38 environme ntal campaigns	32 environme ntal campaigns	Nil	KPI 1 Number of environmental awareness campaigns conducted within Dr. Kenneth Kaunda District	Activity	avareness campaigns conducted within Dr. Kenneth Kaunda District by 30 June 2021	R 965 000 R 215 000 39052300120F LP43ZZWD R 350 000 39052300140F LP43ZZWD R 400 000 39052301870F	R 525 069 R 142 845 R326 254	Q3	8 environmen tal Campaigns conducted by 31 March 2021: 3 at Matlosana, 2 Maquassi Hills and 3 JB Marks Local Municipaliti es				Campai gn reports with pictures
									LP43ZZWD		Q4	8 environmen tal Campaigns conducted by 30 June 2021: 3 at Matlosana,	Achieved 8 environmenta I Campaigns conducted by 30 June 2021:	None	None	

THEMATIC AREAS								BASIC SER	VICES DELIVERY							
KPA						BASIC S	SERVIO	CE DELIVERY AND	INFRASTRUCTU	RE DEVELOPM	ENT					
OUTCOME 9	OUTF	PUT 2							OVING ACCESS T							
	OUTF	PUT 4					ı	ACTIONS SUPPO	RTIVE OF THE HU	IMAN SETTLEM T	IENT O	UTCOME		ı	ı	
AREA			BASELINE 2019/2020		REVISED KEY	ш	NUAL	DGET	L URE			INCE	N S	E E) OF	
FUNCTIONAL AREA	STRATEGIC OBJECTIVE Control of the c		Demand (MFMA Circular 63)	Backlo g (MFMA Circul ar 63)	PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUAI TAR(ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE	
												2 Maquassi Hills and 3 JB Marks Local Municipaliti es				
Community Services	To provide environme ntal health services	Municipal Health Service	11 compliance reports on drinking water samples taken tested	12 complianc e repots on drinking water samples taken and tested	Nil	KPI 2 Number of compliance reports on drinking water samples taken and tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted MH&EMS	Output	12 compliance reports on drinking water samples taken and tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by 30 June 2021	R500 000 39052273330F LP94ZZWD Shared Vote	R 42 034	Q3	3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipaliti es submitted by 31 March 2021 3 compliance reports on drinking water	Achieved 3 compliance reports on	None	None	Compli ance reports, Sampli ng points list, Sample analysi s results

THEMATIC AREAS	BASIC SERVICES DELIVERY BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
KPA						BASIC S	SERVIC	CE DELIVERY AND	INFRASTRUCTU	RE DEVELOPM	ENT					
OUTCOME 9	OUTF	PUT 2							OVING ACCESS TO							
	OUTPUT 4 ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME															
- AREA	Sic VE		BASE	ELINE 2019/20		REVISED KEY	Щ	E INUAL	JDGET	L URE			'I' ANCE	FOR	TIVE	9 9 9 9
FUNCTIONAL AREA	STRATEGIC OBJECTIVE MUNICIPAL POWERS & FUNCTION		Current status (Progress to date)	Demand (MFMA Circular 63)	Backlo g (MFMA Circul ar 63)	PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUARTERLY TARGETS		ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
												samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipaliti es submitted by 30 June 2021	drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipaliti es submitted by 30 June 2021			

THEMATIC AREAS	BASIC SERVICES DELIVERY BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
KPA						BASIC S	SERVIC	CE DELIVERY AND	INFRASTRUCTUI	RE DEVELOPM	ENT					
OUTCOME 9		PUT 2							OVING ACCESS TO			UTCOME				
	OUTPUT 4 ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME															
AREA	S B		BASE	LINE 2019/20	20	REVISED KEY	ш	INUAL	IDGET	L URE			L	FOR	TIVE KE	0 OF
FUNCTIONAL AREA	STRATEGIC OBJECTIVE MUNICIPAL POWERS & FUNCTION		Current status (Progress to date)	Demand (MFMA Circular 63)	Backlo g (MFMA Circul ar 63)	PERFORMAN CE INDICATOR	ЭДАЛ ІДХ	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUARTERLY TARGETS		ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
Community Services	To provide environme ntal health services	Municipal Health Service	52 water samples taken tested at the reservoirs in Tlokwe, Ventersdor p, Matlosana and Maquassi Hills Local	48 water samples taken tested at the reservoirs	Nil	KPI 3 Number of water samples taken and tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality MH&EMS	Output	48 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 June 2021	R500 000 39052273330F LP94ZZWD Shared Vote	R 42 034	Q3	12 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 March 2021				Sampli ng point list, sample analysi s results

THEMATIC AREAS								BASIC SER	/ICES DELIVERY							
КРА						BASIC S	SERVIC	CE DELIVERY AND	INFRASTRUCTUI	RE DEVELOPM	ENT					
OUTCOME 9	OUT	PUT 2							OVING ACCESS TO							
	OUT	PUT 4						ACTIONS SUPPO	RTIVE OF THE HU	MAN SETTLEM	ENT O	UTCOME				
AREA	VE SIC		BASE	ELINE 2019/202	20	REVISED KEY	E	NUAL	DGET	L URE			L	N S	TIVE) OF
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlo g (MFMA Circul ar 63)	PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUA TAR	RTERLY GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE	PORTFOLIO OF EVIDENCE
			Municipalit y								Q4	12 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 June 2021	Not Achieved 9 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 June 2021	The lack of a panel for available laboratory testing facilities impacted negativel y on samples taken.	Regularizi ng and stabilizing the managem ent of JB Marks office	
Community Services	To provide environme ntal health services	Environm ental Managem ent Services	2 activities on Air Quality Manageme nt	3 activities on Air Quality Managem ent	Nil	KPI 4 Number of activities conducted on Air Quality Management	Activity	3 activities conducted on Air Quality Management within Dr.	R 52 000 R42 000 39052270310F LP02ZZWD	R 0	Q3	1 activity conducted on Air Quality Manageme nt within Dr				Air Quality Inspecti on Reports

THEMATIC AREAS								BASIC SER	/ICES DELIVERY							
KPA						BASIC S	SERVIO	CE DELIVERY AND	INFRASTRUCTU	RE DEVELOPM	ENT					
OUTCOME 9	ОИТ	PUT 2						IMPRO	OVING ACCESS TO	O BASIC SERVI	CES					
	ОИТЕ	PUT 4						ACTIONS SUPPO	RTIVE OF THE HU	IMAN SETTLEM	ENT O	UTCOME				
- AREA	SIC VE		BASE	LINE 2019/20		REVISED KEY	щ	INUAL	JDGET	URE			L ANCE	FOR ON	TIVE SE	0 OF
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlo g (MFMA Circul ar 63)	PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUA TAR		ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
						within Dr. Kenneth Kaunda District MH&EMS		Kenneth Kaunda District by 31 March 2021	R10 000 39052260600F LP02ZZWD	R 0		Kenneth Kaunda District by 31 March 2021				with pictures
											Q4	None	None	None	None	
Planning	To promote physical infrastructu re developme nt services	Municipal Planning	1058,18 km of Paved Roads Assessed	250km of unpaved Roads Assessed	Nil	Total kilometres of unpaved Roads Assessed within Matlosana	Output	250km of unpaved Roads Assessed within Matlosana by 30 June 2021	R 2 480 000 36052272560R UP34ZZWD	R 2 480 000	Q3 Q4	None 250km of unpaved Roads Assessed within Matlosana by 30 June 2021	Achieved 250km of unpaved Roads Assessed within Matlosana by 30 June 2021	None	None	1 Quarter ly Report on the 250km of assess ed unpave d roads
Planning	To promote physical infrastructu re	Municipal Planning	75 Traffic Counts	60 Traffic Counts	Nil	KPI 6 Number of total Traffic Counts Completed in	Output	60 Traffic Counts Completed within JB Marks and Maquassi	R 2 480 000 36052272560R UP34ZZWD	R 2 480 000	Q3	25 Traffic Counts completed in Maquassi Hills by 31 March 2021				quarterl y reports on 60 traffic data

THEMATIC AREAS								BASIC SER	/ICES DELIVERY									
KPA					BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT IMPROVING ACCESS TO BASIC SERVICES ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME													
OUTCOME 9	OUTF											UTCOME						
AREA	υш		BASE	ELINE 2019/20	20	REVISED KEY		IUAL	OGET	RE			CE	O. N	I.VE	OF		
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlo g (MFMA Circul ar 63)	PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUAI TARC	RTERLY BETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE	PORTFOLIO OF EVIDENCE		
	developme nt services					JB Marks and Maquassi Hills PLN		Hills by 31 March 2021			Q4	None	None	None	None	Picture s		
Planning	To promote physical infrastructu re	Municipal Planning	Draft SDFs for local municipaliti es	DrKKDM SDF	DrKKD M SDF	Number of Draft District Spatial Development Framework tabled before Council	Output	1 Draft District Spatial Development Framework tabled before Council by 30 June 2021	R697 000 36052272560F LP96ZZWD	R 640 850	Q3	None				Draft Spatial Develo pment Frame work Council Resolut		

THEMATIC AREAS								BASIC SER	/ICES DELIVERY								
KPA					BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT IMPROVING ACCESS TO BASIC SERVICES ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
OUTCOME 9	OUTF	PUT 2			ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
	OUTF	PUT 4				1		ACTIONS SUPPO	RTIVE OF THE HU	IMAN SETTLEN	IENT O	UTCOME	1				
AREA	SIC VE		BASE	ELINE 2019/20	E 2019/2020 REVISED KEY PERFORMAN A STURE Backlo PEACTIVE A STURE A ST												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	REVISED KEY PERFORMAN Circul ar 63) REVISED KEY PERFORMAN CE INDICATOR REVISED KEY PERFORMAN CE INDI												
											Q4			Matlosan a SDF was only approved in June 2021 as well the JB Marks SDF got tabled in Council also in June 2021 including the advert for public comment for a period of 60 days			

THEMATIC AREAS	BASIC SERVICES DELIVERY BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT OUTPUT 2 IMPROVING ACCESS TO BASIC SERVICES OUTPUT 4 ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME																	
KPA			BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT IMPROVING ACCESS TO BASIC SERVICES ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME															
OUTCOME 9	ОИТЕ	PUT 2		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME														
	OUTF	PUT 4																
. AREA	VE SIC		BASE	LINE 2019/202	SE 5018/5050 Backlo Demand Backlo													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	E 2019/2020 Mand Fund Circul at 63) REVISED READITURE REVISED BUDGET TARGET ACTUAL FRASONS FOR DEVIATION PORTFOLIO OF EVIDENCE E 5019/2050 RESIDENCE TARGET ACTUAL FRASONS FOR DEVIATION PORTFOLIO OF EVIDENCE FRASONS FOR DEVIATION FRANCE FRASONS FOR DEVIATION F													
Planning	To promote physical infrastructu re	Municipal Planning	Nil	1 District Housing Master Plan adopted by Council by June 2021		KPI 8 Number of District Housing Master Plan adopted by Council	Output	1 District Housing Master Plan adopted by Council by 30 June 2021	R 800 000 36052300120F LQ49ZZWD	R 626 086	Q3	None				Advert Appoint ment of Service provide r letter Council Resolut ion Master Plan		

THEMATIC AREAS								BASIC SERV	/ICES DELIVERY								
KPA						BASIC S	SERVI	CE DELIVERY AND	INFRASTRUCTU	RE DEVELOPM	ENT						
OUTCOME 9	OUTF	PUT 2			IMPROVING ACCESS TO BASIC SERVICES ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME E 2019/2020 REVISED KEY PERFORMAN CE MEASURE WEASURE WE												
	OUTF	PUT 4															
. AREA	읐		BASE	LINE 2019/20	D19/20050 REASONS FOR DEVIATION REASONS FOR DEVIATION PERFORMANCE CORREACTIVE MEASURE M												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	REVISED KEY PERFORMAN Circul ar 63) REVISED KEY PERFORMAN Circul ar 63) REVISED KEY PERFORMAN CHARGETS REVISED KEY PERFORMA												
											Q4	Housing Master	Achieved The service	appointm ent of the service	that the District Housing		

THEMATIC AREAS								BASIC SER	VICES DELIVERY								
KPA						BASIC S	SERVIC	CE DELIVERY AND	INFRASTRUCTU	RE DEVELOPM	ENT						
OUTCOME 9	OUTF								OVING ACCESS TO			UTCOME					
	OUTF	PUT 4							RTIVE OF THE HU	WAN SETTLEM	ENI O	UTCOME	I		Ι		
. AREA	NE N		BASE	LINE 2019/202	LINE 2019/2020 REVISED KEY Demand De												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	g (MFMA Circul ar 63)	CE INDICATOR	ЭДАЛ ІДУ	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUAI TAR(ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE	
Planning	To promote physical infrastructu re	Municipal Planning	Nil	Purchased municipal land for Municipal Office Park	Nil	Purchased municipal land for Municipal Office Park within Matlosana Local Municipality	Output	Purchased municipal land for Municipal Office Park within Matlosana Local Municipality by 31 December 2020	R 8 500 000 360564735200 RC73ZZWD	R 0	Q3 Q4	None	None	None	None	Proof of purcha se Title deed	
Planning	To promote physical	Municipal Planning	Nil	1 Electricity Master Plans	Nil	KPI 10 Number of Electricity	Output	1 Electricity Master Plan developed for Maquassi-Hills	R 1 500 000 36056431020O RC76ZZWD	R 0	Q3	None				Appoint ment letter Electrici ty	

THEMATIC AREAS								BASIC SERV	/ICES DELIVERY									
KPA		OUTPUT 2 IMPROVING ACCESS TO BASIC SERVICES OUTPUT 4 ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME																
OUTCOME 9	OUTF	PUT 2	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME															
	OUTF	PUT 4																
. AREA	3IC VE		BASE	ELINE 2019/202														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Tirrent atus (MFMA Circular date) Output Demand (MFMA Circular date) Output Ou														
	infrastructu re			developed for Maquassi- Hills Local Municipalit y		Master Plans developed for Maquassi-Hills Local Municipality adopted		Local Municipality adopted by 30 June 2021			Q4	1 Electricity Master Plan developed for Maquassi- Hills Local Municipality adopted by 30 June 2021	Not Achieved Re- advertised as per the attached copy of an advert	Tender was re- advertise d due to non- responsiv eness of the bidders	To ensure that the Electricity Master Plan is develope d by the first semester of the 2021/22 financial year	master plan		

KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

3.2 KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

NATIONAL LG PRIORITIE S						Y, SERVICE DELIV			LITY, GOOD G	OVERNAM	ICE, II	NSTITUTIONAL T	RANSFORMATIO	ON AND DEVE	LOPMENT, EC	CONOMIC
KPA						MUNICIDAL TRAN	SEO!	DMATIONS AND O	DC A NIC A TION	IAI DEVE	ODMI	=NIT				
OUTCOME 9	OUTPUT 1					MUNICIPAL TRAN MENT A DIFFEREI	VTIA		O MUNICIPAL	FINANCIN	IG, PL		IPPORT			
			I BASI	ELINE 2019/20	20											
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		RTERLY GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE	PORTFOLIO OF EVIDENCE
Human Resources	To ensure municipal excellence	Municipal Planning	4 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	3 people from employmen t equity target groups employed in the three highest levels of manageme nt in compliance with a municipality 's approved employmen t equity plan	2 positions	KPI 11 Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan CS	Output	03 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021	OPEX	OPEX	Q3 Q4	None 03 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021	Not achieved The posts were advertised and short listing's were done	Positions were advertised in May 2021	Appointme nts will be done in 1st Quarter	Report on employmen t equity target groups employed in the three highest levels of management in compliance with a municipality 's approved employmen t equity plan
Human Resources	To ensure municipal excellence	Municipal Planning	Workplace skills plan submitted to LGSETA	Timeous submission report on the workplace skills plan	Nil	KPI 12 Number of workplace skills plan submitted to LGSETA	Output	1 Report on the workplace skills plan submitted to LGSETA by 30 April 2021	OPEX	OPEX	Q3 Q4	None 1 Report on the workplace skills plan submitted to	Achieved 1 Report on the workplace skills plan	None	None	Proof of submission to LGSETA

NATIONAL LG PRIORITIE S	LABOUR	MATTERS, FI	NANCIAL AND A	ADMINISTRATI	VE CAPACIT	Y, SERVICE DELIV	ERY,	, FINANCIAL VIABI DEVELOPM		GOVERNAN	NCE, II	ISTITUTIONAL T	RANSFORMATIO	ON AND DEVE	LOPMENT, EC	CONOMIC
KPA						MIINICIPAI TRAN	SEOI	RMATIONS AND O	PGANISATION	VAI DEVEI	ОРМІ	NT				
OUTCOME	OUTPUT 1						NTIA	TED APPROACH T	O MUNICIPAL	. FINANCIN	IG, PL		PPORT			
9	OUTPUT 6						ΑĽ	OMINISTRATIVE AI	ND FINANCIAL	CAPABIL	ITY					
			BAS	ELINE 2019/20	20											
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		RTERLY GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
				submitted to LGSETA		CS						LGSETA by 30 April 2021	submitted to LGSETA by 30 April 2021			Workplace Skills Plan
Human Resources	To ensure municipal excellence	Municipal Planning	3 training committee meetings held	4 training committee meeting to be held by 30 June 2021	Nil	KPI 13 Number of training committee	ıt	4 training committee meeting to be held by 30 June 2021	OPEX	OPEX	Q3	1 training committee meeting held by 31 March 2021				Minutes, attendance registers and training committee reports
				2021		meetings held	Output				Q4	1 training committee meeting held by 30 June 2021	1 training committee meeting held by 30 June 2021	None	None	Topono
Human	To ensure	Municipal	Nil	4	Nil	KPI 14		2 Firefighters	OPEX	OPEX	Q3	None				2
Resources	municipal excellence	Planning		Firefighters debriefings held		Number Firefighters debriefings held CS	Outcome	debriefings held by 31 December 2020			Q4	None	2 Firefighters debriefings held on 12/05/2021 & 24/06/2021. The debriefings were held as per the 2 nd quarter	None	None	Attendance Registers & Report

NATIONAL LG PRIORITIE S	LABOUR	MATTERS, F	INANCIAL AND A	ADMINISTRAT	IVE CAPACIT	Y, SERVICE DELIV	ÆRY,	FINANCIAL VIABI DEVELOPM	LITY, GOOD (ENT	GOVERNAI	NCE, IN	ISTITUTIONAL T	RANSFORMATI	ON AND DEVE	ELOPMENT, EC	CONOMIC
KPA						MUNICIDAL TRAN	SEO	DMATIONS AND O	DC ANIC ATIO	VAL DEVE		-NT				
OUTCOME	OUTPUT 1					MUNICIPAL TRAN MENT A DIFFERE							IPPORT			
9	OUTPUT 6							DMINISTRATIVE AI								
			BAS	ELINE 2019/20	120	1	1									
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		RTERLY GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
													remedial action			
Human Resources	To ensure municipal excellence	Municipal Planning	Nil	2 Workshops on developing labour	Nil	KPI 15 Number of trainings on labour relations		2 Trainings on labour relations or dispute resolution by 30 June 2021	OPEX	OPEX	Q3	None				Training Manual & Attendance Register
				relations or dispute resolution by 30 June 2020		or dispute resolution	output	June 2021			Q4	1 Workshop on labour relations or dispute resolution by 30 June 2021	1 Workshop on labour relations or dispute resolution by 30 June 2021	None	None	
Human resources	To ensure municipal excellence	Municipal Planning	Nil	4 OHS comprehen sive inspections	Nil	KPI 16 Number of comprehensive inspections on OHS conducted	Activity	comprehensive inspections on OHS conducted by 30 June 2021	OPEX	OPEX	Q3	Comprehensi ve inspection on OHS conducted by 31 March 2021				Inspection reports
						CS	Ac				Q4	Comprehensi ve inspection on OHS conducted by 30 June 2021	1 Comprehensi ve inspection on OHS	None	None	

NATIONAL LG PRIORITIE S	LABOUR	MATTERS, F	INANCIAL AND A	ADMINISTRAT	IVE CAPACIT	Y, SERVICE DELIV	ERY,	FINANCIAL VIABI DEVELOPM	LITY, GOOD G	GOVERNAI	NCE, II	NSTITUTIONAL T	RANSFORMATIO	ON AND DEVE	LOPMENT, EC	CONOMIC
KPA						MUNICIDAL TRAN	SEO	RMATIONS AND O	DC A NIC ATION	NAL DEVE		=NIT				
OUTCOME	OUTPUT 1							TED APPROACH T					IPPORT			
9	OUTPUT 6						ΑĽ	OMINISTRATIVE AI	ND FINANCIAL	CAPABIL	ITY					
			BAS	ELINE 2019/20	20											
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		RTERLY GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE	PORTFOLIO OF EVIDENCE
													conducted by 30 June 2021			
Human Resources	To ensure municipal excellence	Municipal Planning	Nil	1 Employme nt Equity Plan submitted to Dep of Labour by June 2020	Nil	KPI 17 Number of Employment Equity Plan submitted to Dep of Labour	Output	1 Employment Equity Plan submitted to Dep of Labour by 15 January 2021	OPEX	OPEX	Q3	1 Employment Equity Plan submitted to Dep of Labour by 15 January 2020	None	None	Mana	1 Employme nt Equity Plan
											Q4	None	None	None	None	
Legal Services	To ensure municipal excellence	Municipal Planning	2018/19 Contract registers updated	2019/20 Contract registers updated	Nil	KPI 18 Number of updated Contract registers submitted to	ıt	4 updated Contract registers submitted to Council by 30 June 2021	OPEX	OPEX	Q3	1 updated Contract registers submitted to Council by 31 March 2021				Contract register updated
						CSBTO	Output	Julie 2021			Q4	1 updated Contract registers submitted to Council by 30 June 2021	1 updated Contract registers submitted to Council by 30 June 2021	None	None	

NATIONAL LG PRIORITIE S	LABOUR	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA		MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1 OUTPUT 6	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT ADMINISTRATIVE AND FINANCIAL CAPABILITY														
			BASELINE 2019/2020													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET ACTUAL EXPENDITURE		QUARTERLY TARGETS		ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
Information , Communic ations and Technology	To ensure IT governance environmen t is established at Dr KKDM and Dr KKDM economic agency	Municipal Planning	IT policies developed and approved	ICT charter to be submitted to Council by June 2021	Nil	KPI 19 Number of ICT charter to be submitted and workshopped to Council	Output	1 ICT charter to be submitted and workshopped to Council by 31 December 2020	OPEX	OPEX	Q3 Q4	None None	None	None	None	ICT charter

KPA 3: LOCAL ECONOMIC DEVELOPMENT

3.3 KPA 3: LOCAL ECONOMIC DEVELOPMENT

NATIONAL LG PRIORITIES	LABOUR MA					TY, SERVICE DEL	LIVE		L VIABILITY, GOO ELOPMENT	D GOVERNANCE,	INSTITU	JTIONAL TR	ANSFORMAT	ION AND D	EVELOPMENT	, ECONOMIC
KPA						MUNICIPAL TRA	ANSF	ORMATIONS	AND ORGANISAT	IONAL DEVELOPI	<i>IENT</i>					
OUTCOME	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT														
9	OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITY													
			BASELINE 2019/2020					ب	H.		QUARTERLY					
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TARG	GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
Local Economic	To promote socio-	Regional Tourism	258 Jobs created	215Jobs created	Nil	KPI 20		215 Jobs	R 10 200 000	R 9 304 225	Q3	None				-Summary (listing) on
Developmen	economic	conomic Municipa through through N	Number of		created through	R 3 909 000	R 3 783 588	-	ĺ				Jobs			
t and Tourism	development	l Planning	LED Initiatives,	LED Initiatives		Jobs created through LED Initiatives, EPWP and CBPs within		LED,	(MH&EMS)	K 3 703 300						created
TOURISH		Municipa	EPWP, CBP and Capital projects					EPWP & CBPs within the	R 2 700 000	R 3 783 588						through LED
		I Health Services							R 3 784 000							Initiatives, EPWP and
		Services				the Dr		Dr	(Adjustment)							CBPs
		Disaster Manage				Kenneth Kaunda District PLN MH&EMSSPK , LED	Output	Kenneth	39052264500		_					-Signed employmen
		ment						Kaunda District by	FLP44ZZWD							t contracts
								31	R 75 000	R 0						and appointmen
								December 2020	39052272420FL							t letters.
								2020	P44ZZWD R 50 000	R0	-					
											Q4	None	None	None	none	
									39052280050FL P44ZZWD							
									R 1 691 000	R 1 691 000						
									(TIS) R 1 691 000	R 1 691 000	-					
									11 1001 000	1 1 1 0 3 1 0 0 0						
									36052599410FL							
									P47ZZWD R 3 250 000	R 2 736 684	4					
						ļ			(SPK)	11 2 7 00 004						
									, ,							

NATIONAL LG PRIORITIES	LABOUR MA	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA						MUNICIPAL TR	ΔNSF	ORMATIONS	AND ORGANISAT	IONAL DEVELOPA	1FNT					
OUTCOME	OUTPUT 1				IMPL		RENT	TATED APPR	OACH TO MUNICIF	PAL FINANCING, P	LANNING AND SU	PPORT				
9	OUTPUT 6							ADMINISTRA	ATIVE AND FINANC	CIAL CAPABILITY						
			BASELINE 2019/2020					٩٢	ET		QUARTERLY TARGETS	ш	~			
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TARGETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE	PORTFOLIO OF EVIDENCE	
									R 3 000 000	R 2 668 622						
									31102264500FL P13ZZWD							
									R50 000	R 6 638	1					
									31102260600FL P13ZZWD							
									R100 000	R 0						
									31102305110FL P13ZZWD							
									R50 000	R 39 600	1					
									31102306100FL P13ZZWD							
									R50 000	R 21 824	1					
									31102320600FL P13ZZWD							
									R 1 350 000 (LED & PLANNING)	R 1 012 953						
									R 1 350 000	R 1 012 953	1					
									36052264500FL MRCZZWD							
					Nil	KPI 21	A		R 1 000 000	R 61 740	Q3					

NATIONAL LG PRIORITIES	LABOUR MA	TTERS, FIN	ANCIAL AND A	ADMINISTRAT	IVE CAPACI	TY, SERVICE DEL	LIVEF		L VIABILITY, GOO ELOPMENT	D GOVERNANCE,	, INSTITU	JTIONAL TRA	ANSFORMATIO	ON AND DE	EVELOPMENT	, ECONOMIC
KPA						MUNICIPAL TRA	ANSF	ORMATIONS	AND ORGANISAT	IONAL DEVELOP	MENT					
OUTCOME	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT														
9	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY														
			BASELINE 2019/2020					_	-			RTERLY				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TAR	GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
Local Economic Developmen t Tourism	To promote socio-economic development To grow an inclusive and sustainable tourism economy, as well as promote inward and outward trade investment and participation.	Regional Tourism	1 tourism / trade marketing exhibitions hosted / participated	To host/partici pate in 3 tourism / trade marketing exhibitions		Number of tourism / trade marketing exhibitions hosted/ participated		2 tourism / trade marketing exhibitions hosted/par ticipated by 30 June 2021	R 100 000 36052260600FL P71ZZWD R 200 000 36052280030FL P71ZZWD R 300 000 36052300120FL P71ZZWD R 300 000 36052301870FL P71300ZZWD R 100 000 36052305980FL P71ZZWD	R 50 740 R 0 R 0 R 11 000	Q4	1 tourism / trade exhibition attended by 31 March 2021 # DrKKDM Tourism, Arts & Culture Festival (TAC) 1 tourism / trade exhibition s attended by 30 June 2021 # Durban Tourism	Not Achieved The event was cancelled	Covid- 19 pande mic caused the postpo nement of the	To ensure that once the event is open in the next financial year that the district municipality	Report on the exhibition
Local Economic	To transform the delivery	Regional Tourism	3 sports, arts and	4 sports, arts and	Nil	KPI 22	Activ	4 sports, arts and	R 650 000	R 210 929	Q3	Indaba 2 Sports, arts,			to participate	-Report on sports and

NATIONAL LG PRIORITIES	LABOUR MA	TTERS, FIN	ANCIAL AND A	ADMINISTRAT	IVE CAPACI	ITY, SERVICE DEL	LIVEF		L VIABILITY, GOO ELOPMENT	D GOVERNANCE,	INSTITU	JTIONAL TRA	ANSFORMATIO	ON AND DE	EVELOPMENT	, ECONOMIC
KPA						MUNICIPAL TR	ANSF	ORMATIONS	AND ORGANISAT	IONAL DEVELOPI	<i>IENT</i>					
OUTCOME	OUTPUT 1				IMP	LEMENT A DIFFE	RENT		OACH TO MUNICI		PLANNII	NG AND SUP	PORT			
9	OUTPUT 6							ADMINISTRA	ATIVE AND FINANC	CIAL CAPABILITY						
			BAS	ELINE 2019/2	020			Ļ	.			RTERLY				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TAR	GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
Developmen t: sports, arts, culture and heritage.	of sports & recreation by ensuring equitable access and development at all levels, as well as develop, preserve, protect, and promote arts, culture & heritage.		culture initiatives supported	culture initiatives supported		Number of sports, arts and culture initiatives within Dr. Kenneth Kaunda District supported LED		culture initiatives within Dr. Kenneth Kaunda District supported by 30 June 2021	R 50 000 36052260600FL P82ZZWD R 50 000 36052280030FL P82ZZWD R 100 000 (Virement of R29 000) = R129 000 Budget 36052300140FL P82ZZWD R 250 000 (Virement of - R29 000) = R221 000 Budget 36052301870FL P82ZZWD R 50 000 36052305730FL	R 30 220 R 0 R 128 159 R 28 440	Q4	culture and heritage initiatives within Dr. Kenneth Kaunda District supported by 31 March 2021 # DrKKDM Soccer Tournam ent #DrKKDM Dance Teachers Workshop	Not Achieved	Only	To ensure that	recreation initiatives supported

NATIONAL LG PRIORITIES	LABOUR MA	TTERS, FINA	ANCIAL AND A	ADMINISTRAT	IVE CAPACI	TY, SERVICE DEL	LIVER		L VIABILITY, GOOI ELOPMENT	D GOVERNANCE, I	NSTITU	ITIONAL TRA	ANSFORMATIC	ON AND DE	VELOPMENT,	ECONOMIC
KPA						MUNICIPAL TR	ANSF	ORMATIONS	AND ORGANISATI	IONAL DEVELOPM	ENT					
OUTCOME	OUTPUT 1				IMPL		REN1	TIATED APPR	OACH TO MUNICIF	PAL FINANCING, P		IG AND SUPI	PORT			
9	OUTPUT 6							ADMINISTRA	TIVE AND FINANC	CIAL CAPABILITY						
			BAS	ELINE 2019/20)20			AL	Ē	ш	QUA	RTERLY SFTS	щ	~	ш	டி
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
									R150 000 36052265720 FLQ22ZZWD	RO		culture initiative within Dr. Kenneth Kaunda District supported by 30 June 2021.#Dr KKDM Theater Week #Music Workshop	1 soccer tournament within Dr. Kenneth Kaunda District supported by 30 June 2021, as per the 3rd quarter remedial action	Tourna ment took place but delays of procur ement resulte d in the DrKKD M Theate r Week and Music Works hop	planned activities take place as arranged in the next financial year	
Local Economic	To promote socio-	Regional economi	Nil	30 SMMEs	Nil	KPI 23		Support 30 SMMEs /	R 3 500 000	R 1 475 645	Q3	None	Ashiayad	None	None	Report on SMMEs /
Developmen	economic development	c develop		Cooperativ		Number of SMMEs/Coop		Cooperativ	36052699410FL		Q4	30 SMMEs /	Achieved	None	None	Cooperativ
('	ment		es Businesse		eratives		es Business	P77ZZWD			Cooperati	30 SMMEs			es Business
	To develop, support and			s supported		Businesses supported	Output	initiatives through				ves Business	Cooperativ es			developme nt initiatives
	aid SMMEs and					within Dr. Kenneth		Communit				es	Businesses			supported List of
	Cooperative					Kaunda		Conditiona				supported through	supported through			beneficiarie
	s with Start- up and					District LED		I Grants				Communi	Community Conditional			S

NATIONAL LG PRIORITIES	LABOUR MA	TTERS, FIN	ANCIAL AND A	ADMINISTRAT	IVE CAPACI	TY, SERVICE DEL	.IVER		L VIABILITY, GOO ELOPMENT	D GOVERNANCE,	INSTITU	ITIONAL TRA	NSFORMATIO	ON AND DE	EVELOPMENT	, ECONOMIC
KPA						MUNICIPAL TR	4NSF	ORMATIONS	AND ORGANISAT	IONAL DEVELOPN	IFNT					
OUTCOME	OUTPUT 1				IMPL					PAL FINANCING, P		IG AND SUPI	PORT			
9	OUTPUT 6							ADMINISTRA	TIVE AND FINANC	CIAL CAPABILITY						
			BAS	ELINE 2019/20	020				-			RTERLY				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TARG	GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
	Business Expansion Grants.							within Dr. Kenneth Kaunda Districtby 30 June 2021				ty Condition al Grants by 30 June 2021. # Qualifying Sectors: Agricultur e, Manufact uring, Mining, Tourism, Arts& Culture. (10, Matolsan a LM, 10 JB Marks LM, 10 Maquassi Hills LM)	Grants by 30 June 2021.			
Local Economic	To promote socio-	Regional economi c	1 economic developme nt initiatives	5 Economic developme	Nil	KPI 24	Activit	4 District economic developme	R 1 000 000 R 600 000	R 705 970 R 460 020	Q3	None				Report on Economic Developme

NATIONAL LG PRIORITIES	LABOUR MA	TTERS, FIN	ANCIAL AND A	ADMINISTRAT	IVE CAPACI	TY, SERVICE DEL	LIVER		L VIABILITY, GOOL ELOPMENT	O GOVERNANCE, I	NSTITUTIONAL TRA	ANSFORMATIO	ON AND DE	EVELOPMENT	, ECONOMIC
KPA									AND ORGANISATI						
OUTCOME 9	OUTPUT 1 OUTPUT 6				IMPL	EMENT A DIFFE			OACH TO MUNICIF TIVE AND FINANC	•	LANNING AND SUP	PORT			
			BAS	ELINE 2019/2	020			٦	H		QUARTERLY				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TARGETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE	PORTFOLIO OF EVIDENCE
Developmen t	economic development To design innovative initiatives focusing on macroeconomic growth through increased employment creation and development al initiatives	develop ment	implemente d	nt initiatives programs		Number of Economic Development Initiatives supported / implemented within Dr. Kenneth Kaunda District LED		nt initiatives supported / implement ed within Dr. Kenneth Kaunda Districtimpl emented 30 June 2021	Virement of R100 000 = R700 000 Budget R 517 000 (Adjustment) R 300 000 (Virement of – R100 000) = R200 000 Budget 36052301870FL P28ZZWD R 100 000	R 0					nt initiatives programs supported / implemente d

NATIONAL LG PRIORITIES	LABOUR MA	TTERS, FIN.	ANCIAL AND A	ADMINISTRAT	IVE CAPACI	TY, SERVICE DEL	LIVER	RY, FINANCIA DEV	L VIABILITY, GOO ELOPMENT	D GOVERNANCE, I	NSTITU	JTIONAL TRA	ANSFORMATIO	ON AND DE	EVELOPMENT,	ECONOMIC
KPA						MUNICIPAL TR	ANSF	ORMATIONS	AND ORGANISAT	IONAL DEVELOPM	ENT					
OUTCOME 9	OUTPUT 1 OUTPUT 6				IMP	LEMENT A DIFFE			OACH TO MUNICIF		LANNII	NG AND SUP	PORT			
	0017010			EL INE 0040/0	•••		1	ADMINISTRA	T	T	-	DTEDLY	1	ı		
			BAS	ELINE 2019/20	020 	REVISED		UAL	GET	l W		ARTERLY GETS	병	~ _	Æ	J.
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
	that has a potential for catalytic effect and sustainability .								36052305730FL P28ZZWD R 63 000 36052305780FL P28ZZWD	R63 000	Q4	2 district economic initiative within Dr. Kenneth Kaunda District supported / implemen ted by 30 June 2021 # Co-Op # Automotiv e Sector Skills Training	Not Achieved 1 district economic initiative within Dr. Kenneth Kaunda District supported by 30 June 221	Only the Autom otive Sector Skills Trainin g took place throug h AIDC/ DEDE CT collabo ration where 34 unempl oyed learner s were placed at the AIDC Trainin	To ensure that the COOP 2020 event take place in the next financial year as soon as conditions related to Covid-19 allows us to do so	

NATIONAL LG PRIORITIES	LABOUR MA	TTERS, FIN	ANCIAL AND	ADMINISTRAT	IVE CAPACI	TY, SERVICE DEL	LIVER		L VIABILITY, GOOL ELOPMENT	D GOVERNANCE,	INSTITUTIONAL 1	RANSFORMAT	TION AND DE	EVELOPMENT	, ECONOMIC
KPA						MUNICIPAL TRA	ANSF	ORMATIONS	AND ORGANISATI	IONAL DEVELOPN	1ENT				
OUTCOME	OUTPUT 1				IMPL		REN1	TIATED APPR	OACH TO MUNICIF	PAL FINANCING, P		JPPORT			
9	OUTPUT 6							ADMINISTRA	ATIVE AND FINANC	CIAL CAPABILITY					
			BAS	ELINE 2019/2	020			J	. 		QUARTERLY				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TARGETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
									R 120 000 36052599450FL P28ZZWD	R 120 000			g Centre for a period of 3 months comme ncing in May 2021. COOP 2020 was disrupt ed by the introdu ction of the adjuste d Level 4 of Covid- 19		

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

3.4 KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

NATIONAL LG PRIORITIE S							SUST	AINABLE RES				E.				
KPA						MUNIC	CIPAL	L FINANCIAL	VIABILITY AI	ND MANAGE	MENT					
OUTCOME	OUTP	UT 1		A POLICY	FRAMEWOR	K THAT PROVIDES								UPPORT IS IM	PLEMENTED	
9	OUTP	UT 6				ADMINIS	TRAT	IVE AND FINA	ANCIAL CAP	ABILITIES OI	= MUNIC	CIPALITIES ARE EI	NHANCED			
AL AREA	ОШ	2 × C	BAS	SETINE 5018/5050 Dewand Circular Circular Resons FOR Devidence MEASURE MEASUR												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	(MFMA Circular 63)	(MFMA Circular 63)	E INDICATOR	LIdX				TARG		ACT PERFOR	REASOI DEVIA	CORRE MEAS	
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	8 MFMA section 71 reports submitted	8 MFMA section 71 reports submitted within legislative timeframe	Nil	KPI 25 Number of MFMA section 71 reports submitted within legislative time- frame BTO	Output	8 MFMA section 71 reports submitted by 30 June 2021	OPEX	OPEX	Q3	2 MFMA section 71 reports submitted by 31 March 2021 2 MFMA section 71 reports submitted by 30 June 2021	Achieved 2 MFMA section 71 reports submitted by	None	None	8 Monthly budget statements (section 71 reports) signed off by the CFO
Budget and Treasury PMS	To ensure internal municipal excellence	Municipal Planning	3 MFMA section 52 reports submitted	4 MFMA section 52 reports	Nil	KPI 26 Number of MFMA section 52 reports submitted	Output	4 MFMA section 52 reports submitted by 30 June 2021	OPEX	OPEX	Q3	1 MFMA section 52 reports submitted by 31 March 2021 1 MFMA section 52 reports	Achieved 1 MFMA section 52 reports	None	None	4 quarterly reports (section 52 reports) signed off by the CFO

NATIONAL LG PRIORITIE S						ENSURE S	SUST	AINABLE RES	SOURCE MA	NAGEMENT A	AND US	Е.						
KPA						MUNIO	CIPAL	L FINANCIAL	VIABILITY AI	ND MANAGEI	WENT							
OUTCOME	OUTP	UT 1		A POLICY	FRAMEWORI	K THAT PROVIDES								UPPORT IS IMI	PLEMENTED			
9	OUTP	UT 6				ADMINIS	TRAT	TIVE AND FINA	ANCIAL CAP	ABILITIES OF	MUNIC	CIPALITIES ARE EN	IHANCED					
AL AREA	υш	م بدر	BAS	SELINE 2019/	2020	REVISED KEY	YPE	ANNUAL	BUDGET	UAL DITURE	QUAF	RTERLY	UAL :MANCE	NS FOR	ACTIVE SURE	ILIO OF ENCE		
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63) PERFORMANC L													
			,									submitted by 30 June 2021	submitted by 30 June 2021					
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2019/20 adjustmen t budget tabled	2020/21 adjustmen t budget tabled	Nil	KPI 27 2020/21 Adjustment Budget developed approved	Output	February2	OPEX	OPEX	Q3	2020/21 adjustment budget developed approved by 28 February 2021				Council resolution and 2020/21 Adjustment Budget		
						ВТО		021			Q 4	None	None	None	None			
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2020/21 budget compiled approved (MFMA, Sec 25)	2021/22 budget compiled approved	Nil	KPI 28 2021/22 Budget compiled approved BTO	Output	Compiled 2021/22 budget compiled approved by 30 May 2021	OPEX	OPEX	Q3 Q4	None Compiled 2021/22 budget compiled approved by 30 May 2021	Achieved Compiled 2021/22 budget compiled approved by 30 May 2021	None	None	Council Resolution and Approved 2021/22 budget		
	To ensure internal	Municipal planning	98,75% of municipalit	100% of municipalit	Nil	KPI 29	0		R 1 510 000	R 1 497 587	Q 3					Workplace skills plan		

NATIONAL LG PRIORITIE S						ENSURE S	SUST	AINABLE RE	SOURCE MAI	NAGEMENT	AND US	Е.						
KPA						MUNI	CIPAL	FINANCIAL	VIABILITY AI	ND MANAGE	MENT							
OUTCOME 9	OUTP			A POLICY	FRAMEWOR	K THAT PROVIDES ADMINIS						AL FINANCING, PL CIPALITIES ARE EN		UPPORT IS IM	PLEMENTED			
FUNCTIONAL AREA				SELINE 2019/	REASONS FOR EACH A Cite INDICATOR (WE ASONS FOR EACH A CORRECT I A													
FUNCTION	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	(MFMA Circular		KP	REVISED TAF	REVISED	ACI	TARG	GETS	AC1 PERFOI	REASO DEVI,	CORRE	PORTF		
Corporate Services	municipal excellence		y's budget actually spent on implement ing its workplace skills plan	y's budget actually spent on implementi ng its workplace skills		Percentage of municipality's budget actually spent on implementing its workplace skills plan		100% of municipalit y's budget actually spent on implementi ng its workplace skills plan by 30 June 2021	R300 000 33052303 300FLP7 8ZZHO R150 000 33052305 110FLP5 9ZZWD	R 297 867 R 143 449		75% of municipality's budget actually spent on implementing its workplace skills plan by 31 March 2021				detailed Report		
								2021	R60 000 32052300 490FLP6 4ZZWD R200 000 33052300 490FLP0 7ZZWD R 800 000 33052305 110FLP7 8ZZHO	R 59 999 R 196 875 R 799 397	Q4	100% of municipality's budget actually spent on implementing its workplace skills plan by 30 June 2021	Not Achieved 99 % of municipality's budget actually spent on implementing its workplace skills plan by 30 June 2021	Internship has rolled over to 2021/2022	To be implemente d from the 1st Quarter – 4th Quarter of the new financial year			

NATIONAL LG PRIORITIE S						ENSURE S	SUST	AINABLE RES	SOURCE MAI	NAGEMENT A	AND US	E.				
KPA						MUNIC	CIPAL	L FINANCIAL	VIABILITY AI	ND MANAGE	MENT					
OUTCOME	OUTP	UT 1		A POLICY	FRAMEWOR	K THAT PROVIDES						ŕ		UPPORT IS IM	PLEMENTED	
9	OUTP	UT 6				ADMINIS	TRAT	TIVE AND FINA	ANCIAL CAP	ABILITIES OF	MUNIC	CIPALITIES ARE EN	IHANCED			
AL AREA	ОШ	2 to 10	BAS	SELINE 2019/2020 Berind (MFMA Circular G3) Berind (All Circular G3) Berind (Backlog (MFMA Circular G3)) Berind (Backlo												OLIO OF ENCE
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	(MFMA Circular	(MFMA Circular 63)		KPIT	REVISED TAR	REVISED	ACTI	TARG	ETS	ACTI PERFOR	REASOI DEVIA	CORRE	PORTFC
Budget and Treasury	To ensure internal	Municipal Planning	Acceptabl e norm of	Acceptabl e norm of	Nil	KPI 30		Acceptable norm of	OPEX	OPEX	Q3 Q4	None Acceptable	Achieved	None	None	financial viability
	municipal excellence		financial viability as expressed by the ratios June 2020	financial viability as expressed by the ratios June 2021		Financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) BTO	Output	financial viability as expressed by the ratios (debt coverage ratio, outstandin g service debtors to revenue, Cost coverage age) by 30 June 2021				norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 30 June 2021	Debt Coverage Ratio – Not applicable as the District Municipality has no consumer debts. Outstanding Service Debtors to Revenue – achieved, above acceptable norm. Cost coverage age – achieved, within acceptable norm.			ratios report

NATIONAL LG PRIORITIE S						ENSURE S	SUST	AINABLE RES	SOURCE MAI	NAGEMENT A	AND US	E.					
KPA						MUNIC	CIPAL	FINANCIAL	VIABILITY AI	ND MANAGEI	MENT						
OUTCOME	OUTP	UT 1		A POLICY	FRAMEWORK	C THAT PROVIDES	FOR	A DIFFERENT	TIATED APPI	ROACH TO M	UNICIP	AL FINANCING, PL	ANNING AND S	UPPORT IS IM	PLEMENTED		
9	OUTP	UT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED														
FUNCTIONAL AREA	Sπ	ا چې S	BAS	BASELINE 2019/2020 REVISED KEY PERFORMANC LANGE A SOUR FOR STAND AND LANGE A SOUR FOR STANDARD AND LANGE													
FUNCTION	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	E INDICATOR	KPI	REVISED TAR	REVISED	ACT	TARG	GETS	ACT PERFOR	REASO DEVIA	CORRE MEA	PORTFC	
Budget and treasury	To ensure internal municipal excellence	Municipal Planning	3 assets verificatio n report submitted	4 assets verification report submitted	Nil	KPI 31 Number of assets verification report submitted	Output	4 assets verification report submitted by 30 June 2021	OPEX	OPEX	Q3	1 assets verification report submitted by 31 March 2021 1 assets verification report submitted by 30 June 2021	Achieved 1 assets verification report submitted by 30 June2021	None	None	Assets verification reports	

KPA 5: GOOD GOVERNANCE AND PUBLIC PATICIPATION

3.5 KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Municipal Manager's Office: Internal Audit, Corporate Communications, Strategic Planning, Performance Management System, MISS-Municipal Information Security Standards, Speakers Office and Executive Mayor's Office

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMP	ROVE PUBLIC	SERVICE AI	ND STRENGT	IEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RES	SOURCE MAI	NAGEMENT A	ND US	Ē				
KPA 2							T	O PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9						OUTPUT 5	: TO	STRENGTHE	N PARTICIPA	TORY GOVER	RNANC	E				
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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
Budget	To ensure	Municipal	Nil	2021/22	Nil	KPI 32		(8)	OPEX	OPEX	Q3	None				Council
and Treasury	internal municipal excellence	Planning		(8) budget related policies developed and reviewed		Number of budget related policies workshopped adopted BTO	Output	2021/22 Budget related policies workshopp ed adopted by 30 May 2021			Q4	(8) 2021/22 Budget related policies workshopped adopted by 30 May 2021	Not Achieved There was no need for policy reviewing	The policies are still relevant and in line with the applicable legislation. We will still be using the same policies for the new financial year	None	Resolutions and budget related policies
Local Economic	To promote socio-	Municipal Planning	Draft Sport and	Approval of	Nil	KPI 33		1 Sport and	OPEX	OPEX	Q3	None				Council Resolution
Developm ent	economic development	i iaiiiiiiy	Recreatio n strategy	Tourism, Sport and Recreatio n strategy		Number of Sport and Recreation strategy workshopped adopted LED	Output	Recreation strategy workshopp ed adopted by 30 June 2021			Q4	1 Sport and Recreation strategy workshopped adopted by 30 June 2021	Not Achieved The draft is in place	The policy workshopped was scheduled, due to Covid- 19	The policy will be worshoppe d in August 2021 and approved in September 2021	and Tourism, Sport and Recreation Strategy
Strategic	To ensure	Municipal	2019/20	2020/21	Nil	KPI 34	£	3 Strategic	OPEX	OPEX	Q3	None				Risk
Planning	internal	Planning	Risk	Risk			Outp	Risk			Q4	None	None	None	None	assessment

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMPI	ROVE PUBLIC	SERVICE AI	ND STRENGT	HEN DE	MOCRATIC IN	STITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RES	SOURCE MAI	NAGEMENT A	ND USE	=				
KPA 2							T	O PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9						OUTPUT 5	5: TO	STRENGTHE	N PARTICIPA	TORY GOVE	RNANCI	E				
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FUNCTIONAL	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
	municipal excellence		Assessme nt	Assessme nt		Number of Strategic Risk Assessment conducted for DRKKDM RISK		Assessme nt conducted for DRKKDM by 30 September 2020								register & AC minutes
Internal Audit	To ensure internal municipal excellence	Municipal Planning	Nil	Reviewed Risk managem ent policy for DRKKDM	Reviewed Risk Manage ment Policy for DRKKDM	KPI 35 Number of risk management policies reviewed for DRKKDM approved RISK	Output	1 Risk Managem ent Policy reviewed for DRKKDM by 31 December 2020	OPEX	OPEX	Q3 Q4	None None	None	None	None	Risk Management Policy
Internal Audit	To ensure internal municipal excellence	Municipal Planning	2 approved strategic risk based Audit Plans (DRKKDM – 2019/20)	approved risk based strategic audit plans for the shared IA service	Nil	KPI 36 Number of approved risk-based audit plans for the shared IA service developed by 30 September 2020 IA	Output	approved risk-based audit plans for the shared IA service developed by 30 September 2020	OPEX	OPEX	Q3 Q4	None None	None	None	None	3 Approved Risk Based Audit Plans (District Agency & MHLM) Minutes of the Audit Committee Management Minutes/ Email

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE	, IMP	ROVE PUBLIC	SERVICE AI	ND STRENGT	HEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE	SUST	AINABLE RE	SOURCE MAI	NAGEMENT A	ND US	E				
KPA 2							T	O PROMOTE	GOOD GOVE	RNANCE						
OUTCOM E 9						OUTPUT	5: TO	STRENGTHE	N PARTICIPA	TORY GOVE	RNANC	E				
IAL	E E	Z Z		BASELINE 2019/2020		- REVISED KEY	ř	0 T.	ΩL	IRE			ANC	NO NO	STIV	LIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
			,	,				(District Agency & MHLM)								Corresponde nce
Internal Audit	To ensure internal	Municipal Planning	Nil	External Audit	Nil	KPI 37 External Audit		External Audit	OPEX	OPEX	Q3	None				SCM Process Service
, radic	municipal excellence	. id.iiiiig		quality assurance		quality assurance conducted		quality assurance conducted by June 2021			Q4	External Audit quality assurance conducted by June 2021	Not Achieved Bid Specification	Delays in Procurement process	BSC approved the specifications on the 12th of July 2021.	Provider appointment External Quality Assurer
Communic	To ensure	Municipal	Nil	Approval of	Approved	KPI 38		1 reviewed	OPEX	OPEX	Q3	None				Council resolution
ations	internal municipal excellence	Planning		reviewed Communi cations Strategy	reviewed Communi cations Strategy	Number of reviewed Communication Strategy adopted	Output	Communic ations Strategy adopted by 31 December 2020			Q4	None	None	None	None	and approved Communica tions Strategy
Communic ations	To ensure internal municipal excellence	Municipal Planning	2 of Newsletter s produced in 2019/20	4 of Newslette rs produced	Nil	KPI 39 Number of District Newsletters produced COMM	Output	4 of Newsletter s produced by end 30 June 2021	R200 000 (Virement of - R24 000) = R176 000 Budget	R 54 823	Q3 Q4	1 of Newsletters produced by end 31 March 2021 1 of Newsletters produced by	Achieved 1 Newsletter produced by	None	None	4 Newsletters

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMP	ROVE PUBLIC	SERVICE AI	ND STRENGTI	HEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE	SUST	AINABLE RES	SOURCE MAI	NAGEMENT A	ND US	E				
KPA 2							TO	O PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9						ОИТРИТ 5	5: TO	STRENGTHE	N PARTICIPA	TORY GOVER	RNANC	E				
NAL	SIC VE	AR NS		BASELINE 2019/2020	I	REVISED KEY	7E	ED ET	0 H	URE	011	ARTERLY	AL	NOL	URE	DLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
				,					32052300 150FLMR CZZWD			end 30 June 2021	end 30 June 2021			
Strategic Planning	To ensure internal municipal	Municipal Planning	Nil	1 IDP Represent ative	Nil	Number of IDP		1 IDP Represent ative	OPEX	OPEX	Q3	None				Report on IDP Representat
	excellence			Forum Meeting		Representative Forum Meetings conducted STRP	Output	Forum Meeting conducted by 30 June 2021			Q4	1 IDP Representativ e Forum Meeting conducted by 30 June 2021	1 IDP Representative Forum Meeting conducted by 30 June 2021	None	None	ive Forum Advertisem ents
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	5-year plan IDP Document for approved	2021/22ID Previewe d and amended	Nil	Number of 2021/22 IDP Amendments	Į,	2021/22 IDP Amendme nts adopted by	OPEX	OPEX	Q3	(1) 2021/22 IDP draft amendments tabled by 31 March 2021				Council Resolution and 2021/22 IDP
						adopted by Council STRP	Output	Council by30 June 2021			Q4	(1) 2021/22 IDP amendments adopted by 30 June 2021	Achieved (1) 2021/22 IDP amendments adopted by 30 June 2021	None	None	amendment Advertisem ents
Performan ce Managem	To ensure internal	Municipal Planning	2020/2021 Top layer	2021/202 2 Top	Nil	KPI 42	Outpu				Q3	None				2021/22 Top layer

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMPF	ROVE PUBLIC	SERVICE AI	ND STRENGTI	HEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RE	SOURCE MAI	NAGEMENT A	ND USI	Ī				
KPA 2							TC	O PROMOTE (GOOD GOVE	RNANCE						
OUTCOM						OUTPUT 5	: TO	STRENGTHE	N PARTICIPA	TORY GOVER	RNANC	=				
FUNCTIONAL &	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	BASELINE 2019/2020 Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE	TAI	ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
ent Systems	municipal excellence		SDBIP approved	layer SDBIP		Number of Top layer SDBIP approved by Executive Mayor PMS					Q4	(1) 2021/22 Top layer SDBIP approved by Executive Mayor by 30 June 2021	(1) 2021/22 Top layer SDBIP approved by Executive Mayor by 30 June 2021	None	None	SDBIP approved
Performan ce Managem ent System	To ensure internal municipal excellence	Municipal planning	2019/2020 Mid-Year Term Performan ce Reports compiled	2020/202 1 Mid- Year Performa nce Assessme nt Report submitted to Executive Mayor submitted within legislative timeframe 25 January	Nil	KPI 43 Number of Mid- Year Performance Assessment Report compiled approved BTOPMS	Output	(1) 2020/21 Mid-Year Performan ce Assessme nt Report compiled approved by 31 January 2021	OPEX	OPEX	Q3	(1) 2020/21 Mid-Year Performance Assessment Report compiled approved by 31 January 2021 None	None	None	None	Council Resolution and 2020/21 Mid-Year Performanc e Assessment Report compiled
Performan ce Managem	To ensure internal	Municipal Planning	2018/19 annual performan	2020 2019/20 annual performan	Nil	KPI 44	Output	2019/20 Annual performan	OPEX	OPEX	Q3	None				Annual performanc e report

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMPI	ROVE PUBLIC	SERVICE AI	ND STRENGT	HEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE	SUST	AINABLE RE	SOURCE MAI	NAGEMENT A	ND US	=				
KPA 2							T	O PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9						OUTPUT 5	5: TO	STRENGTHE	N PARTICIPA	TORY GOVER	RNANC	E				
1AL	υш	-1 % S		BASELINE 2019/2020		REVISED KEY	ž	8 4 12	9 H	IRE			IANC	SN NO	CTIV	LIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
ent Systems	municipal excellence		ce report and AFS submitted to AGSA compiled	ce report and AFS submitted to AGSA compiled		Timeous submission of 2019/20annual performance report and AFSsubmittedto Auditor General PMSBTO		ce report and AFS submitted to Auditor General by 31 August 2020			Q4	None	None	None	None	
Speaker	To ensure internal municipal excellence	Municipal Planning	6 council meetings coordinate	6 council meetings	Nil	KPI 45 Number of council meetings	Output	6 council meetings coordinate d by 30 June 2021	OPEX	OPEX	Q3	2 council meetings held by 31 March 2021 1 council meeting held by 30 June 2021	Achieved 3 Council meeting held by 30 June 2021	None	None	-Council minutes Attendance Registers
Speaker					Nil	KPI 46	0		OPEX	OPEX	Q3	None				

NATIONA				BUI	LD A DEVLO	PMENTAL STATE,	, IMP	ROVE PUBLIC	SERVICE AI	ND STRENGT	HEN DE	MOCRATIC INS	TITUTION			
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FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
	To ensure internal municipal excellence	Municipal Planning	2018/19 Municipal oversight report submitted to Council	2019/20 Municipal oversight report submitted to Council		Number Municipal oversight report submitted to Council SP		1 Municipal oversight report submitted to Council by end 30 June 2021			Q4	1 Municipal oversight report submitted to Council by end 30 June 2021	Achieved 1 Municipal oversight report submitted to Council by end 30 June 2021	None	None	Oversight Report Proof of Public Participation
Executive Mayor	To promote socio-economic development	None	Celebrate d with elderly during Mandela Day in Matlosana recreation al Hall	1 Mandela Day celebratio ns held by 30 Septembe r 2020	Nil	KPI 47 Number of Mandela Day celebrations held	Activity	1 Mandela Day celebration s held by 30 September 2020	R130 000 R 74 000 31052300 140FLP61 ZZWD R26 000 31052300 120FLP61 ZZWD R30 000 31052260 600FLP61 ZZWD	R 32 750 R 0 R 26 000	Q3 - Q4	None	None	None	None	Report on Mandela Activity Pictures
Executive Mayor	To promote socio-	None	95% of students validated	100% of students validated	Nil	KPI 48	Output	100% of students	R2 000 000	R 1 995 257	Q3	None				-Reports on students

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMPF	ROVE PUBLIC	SERVICE AN	ID STRENGTH	IEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RES	SOURCE MAN	IAGEMENT AI	ND USI	E				
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FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE	-	ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
	economic development		for assistance awarded with financial assistance in Higher learning institutions by 30 June 2020	for assistanc e awarded with financial assistanc e in Higher learning institution s by 30June 2021		% of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions EM		within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions by 30 June2021	31052599 400FLP63 ZZWD		Q4	100% of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2021	Achieved 100% of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2021	None	None	awarded financial -List of beneficiaries
Executive Mayor	To promote socio-economic development	None	8 Supported students that applied for	Support of 6 education al request	Nil	KPI 49 Number of educational	Output	6 educationa I request supported by 31	R100 000	R 93 906	Q3	3 educational request supported by 31 March 2021				Report on students /institutions offered financial

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMPF	ROVE PUBLIC	SERVICE AN	ID STRENGTH	IEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RES	SOURCE MAN	IAGEMENT A	ND US	E				
KPA 2							TC	PROMOTE (GOOD GOVER	RNANCE						
OUTCOM E 9						OUTPUT 5	: TO	STRENGTHE	N PARTICIPA	TORY GOVER	NANC	E				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	BASELINE 2019/2020 Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
			financial assistance			request supported EM		March 2021	31052549 400FLP36 ZZWD		Q4	None	2 educational request supported in the 4 th quarter. As per the 3 rd quarter remedial action	None	None	assistance/ support
Executive Mayor	To promote socio- economic development	None	200 food parcels supplied to distressed families identified	Supply of 200 food parcels to distressed families identified	Nil	KPI 50 Number of food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified	Output	200 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 30 June 2021	R200 000 31052699 400FLP69 ZZWD	R 94 944	Q4	None 100 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 30 June 2021	Not achieved We sourced the list of needy beneficiaries from Social Development and the ITEM was submitted to BTO for procurement	Item submitted to BTO for procurement. To date no procurement finalized	To re- activate procureme nt in the 1st Quarter	List of Beneficiarie s
Executive Mayor	To promote socio-economic development	None	2 gender workshops held	Hold 3 Gender workshop s	Nil	KPI 51	Activity	3 Gender activity programs	R300 000	R 170 428	Q3	None				Report on Gender workshops held

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMP	ROVE PUBLIC	SERVICE AN	ND STRENGTH	IEN DE	MOCRATIC INS	TITUTION			
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ES KPA 2							TO	O PROMOTE (GOOD GOVE	RNANCE						
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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
						Number of Gender activity programs held within Dr. Kenneth Kaunda District EM		held within Dr. Kenneth Kaunda District by 30 June 2021	R100 000 31052300 140FLP53 ZZWD R100 000 31052260 600FLP53	R 29 900	Q4	1 Gender activity programs	Achieved 1 Gender activity	None	None	
									ZZWD R60 000 31052301 870FLP53 ZZWD R40 000 31052305	R 59 565		within Dr. Kenneth Kaunda District held by 30 June 2021	programs within Dr. Kenneth Kaunda District held by 30 June 2021			
		N			AP				730FLP53 ZZWD	D 00 005	00	N				
Executive Mayor	To promote socio-	None		1 women's	Nil		Ac	1 women's month	R243 000	R 89 385	Q3	None				

NATIONA				BUI	LD A DEVLO	PMENTAL STATE,	IMP	ROVE PUBLIC	SERVICE AN	ID STRENGTH	IEN DE	MOCRATIC INS	TITUTION			
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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
	economic development		1 women's month activity hosted by 31 August 2020	month activity hosted by 31 August 2021		KPI 52 Number of women's month activities hosted EM		activity hosted by 31 August 2020	R83 000 31052260 600FLQ05 ZZWD R100 000 31052300 140FLQZ ZWD R60 000 31052305 730FLQ05 ZZWD	R 17 500	Q4	None	None Celebrated women by supporting women involved in Community Gardens	None	None	Report on women's month activity hosted
Executive Mayor	To promote socio-economic development	None	Nil	20 boys and 20 girls exposed to a working environm ent	Nil	KPI 53 Number of Girls and Boys within Dr. Kenneth Kaunda District exposed to a	Outcome	20 Boys and 20 Girls within Dr Kenneth Kaunda	R255 000 R30 000 31052300 120FLP11 ZZWD	R 128 000 R 0	Q3 Q4	None 20 Boys and 20 Girls within Dr. Kenneth Kaunda District	Not Achieved The list of beneficiary learners have	Due to Level- 4 lockdown we could not implement	Implementa tion that includes the distribution	-Report on boys and girls exposed to a working environmen t

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMPI	ROVE PUBLIC	SERVICE AI	ND STRENGTH	IEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RE	SOURCE MAI	NAGEMENT A	ND US	E				
KPA 2							T	O PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9						OUTPUT 5	5: TO	STRENGTHE	N PARTICIPA	TORY GOVER	NANC	E				
NAL	iic Æ	NS NS		BASELINE 2019/2020		REVISED KEY	PE	ED AL ET	0:1:1	JRE		4.DTED! \/	AL AANC	NOI	CTIV	ILIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
						working environment EM		District exposed to a working environme nt by 30 June 2021	R15 000 31052260 600FLP11 ZZWD R10 000 31052305 730FLP11 ZZWD R 200 000 31052300 140FLP11 ZZWD (Shared Vote)	R 0 R 128 000		exposed to a working environment by 30 June 2021	been received from the schools. We have procured necessary gifts for the learners. The related Certificates have been printed and framed.		of the procured school bags, toiletry bags with toiletry inside and lunch boxes is to be to be done once lockdown level 4 is lifted	-List of beneficiarie s
Executive Mayor	To promote socio-	None	Nil	Provide 15	Nil	KPI 54	Out	15 Schools provided	R200 000	R 128 000	Q3	None				

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMPI	ROVE PUBLIC	SERVICE AN	ID STRENGTH	IEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE	SUST	AINABLE RE	SOURCE MAI	NAGEMENT AI	ND USI	=				
KPA 2							T	O PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9						OUTPUT	5: TO	STRENGTHE	N PARTICIPA	TORY GOVER	NANC	E				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
	economic development			Schools with Sanitary Towels		Number of Schools provided with Sanitary towels EM		with Sanitary Towels by 30 June 2021	31052300 140FLP11 ZZWD (Shared Vote)		Q4	10 Schools provided with Sanitary Towels by 30 June 2021	Target Achieved in the 2nd Quarter 4 Schools provided with Sanitary Towels by 30 June 2021	None	None	List of schools provided
Executive Mayor	To promote socio-economic development	None	1 assistive devices provided or fixed to identified disabled individuals	Provide 5 assistive devices provided or fixed to identified disabled individual s	Nil	KPI 55 Number of assistive devices provided or fixed to identified disabled individual within Dr. Kenneth Kaunda District EM	Output	15 assistive devices provided to identified disabled individual within Dr. Kenneth Kaunda District by 30June 2021	R265 000 R200 000 31052300 140FLP21 ZZWD R50 000 31052260 600FLP21 ZZWD	R 90 750	Q3	5 Assistive devices provided or fixed to identified disabled individual within Dr.Kenneth Kaunda District by 31 March 2021 5 Assistive devices provided or fixed to	Not Achieved	Item submitted to SCM. SCM delay in	Target to be achieved in the new	Report on proof of assistive devices provided to identified disabled individuals

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMP	ROVE PUBLIC	SERVICE AI	ND STRENGTH	IEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RES	SOURCE MAI	NAGEMENT AI	ND US	E				
KPA 2							T	PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9						OUTPUT 5	i: TO	STRENGTHE	N PARTICIPA	TORY GOVER	NANC	E				
IAL	E E	_ × ∞		BASELINE 2019/2020		REVISED KEY	J.	1 F	Q.L.	IRE			ANC	NO NO	CTIV JRE	LIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
									R15 000 31052305 730FLP21 ZZWD	R 8 450		identified disabled individual within Dr.Kenneth Kaunda District by 30 June 2021	The ITEM was developed and submitted to SCM for procurement	appointing service provider	financial year	
Executive Mayor	To promote socio-economic development	None	Nil	5 Elderly Sports Teams provided with spots equipmen t	Nil	KPI 56 Number of Elderly Sports Teams provided with sports equipment EM		5 Elderly Sports Teams provided with sports equipment by 31 December	R265 000 R200 000 31052300	R 109 019 R 50 944	Q3	None				-Report on Sports equipment provided to the elderly -List of teams provided
							Activity	2020	140FLP37 ZZWD							
							Acti		R45 000 31052260 600FLP37 ZZWD	R 40 425	Q4	None	Donated sporting equipment to the elderly	None	None	
									R20 000 31052305 730FLP37 ZZWD	R 17 650			sporting teams			
Executive Mayor	To promote socio-	None			Nil	KPI 57	Ac	2 moral regenerati	R310 000	R 247 420	Q3	None				

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMPF	ROVE PUBLIC	SERVICE AN	ND STRENGTH	HEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RE	SOURCE MAN	NAGEMENT A	ND US	E				
KPA 2							TO	PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9						OUTPUT 5	5: TO	STRENGTHE	N PARTICIPA	TORY GOVER	RNANC	E				
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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMANC E INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPEMDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORREACTIV E MEASURE	PORTFOLIO OF EVIDENCE
	economic development		1 RHR programs conducted	Conduct 3 RHR programs		Number of moral regeneration program conducted within Dr. Kenneth Kaunda District EM		on program conducted within Dr. Kenneth Kaunda District by 30 June 2021	R100 000 31052300 120FLP66 ZZWD R110 000 31052260 600FLP66 ZZWD R80 000 31052301 870FLP66 ZZWD R20 000 31052305 730FLP66 ZZWD	R 85 000 R 64 500 R 78 520 R 94 400	Q4	1 moral regeneration program conducted within Dr. Kenneth Kaunda District by 30 June 2021	Achieved 2 moral regeneration programs conducted within Dr. Kenneth Kaunda District by 30 June 2021	Due to COVID -19 the demand for moral regeneration programs increased	Budget accordingly for increased programs in the new financial year	Report on moral regeneration programs conducted
Executive Mayor	To promote socio-economic development	None	2 youth programs or projects supported	4 youth programs or projects	Nil	KPI 58 Number of youth projects within Dr. Kenneth	Activity	4 youth projects within Dr. Kenneth Kaunda District	R400 000 R 100 000 31052260 600FLQ06 ZZWD	R 99 365 R 68 170	Q3	None	VIII 2021			Report on Youth program or project

NATIONA L LG				BUI	LD A DEVLO	PMENTAL STATE,	IMP	ROVE PUBLIC	SERVICE AN	ID STRENGTH	IEN DE	MOCRATIC INS	TITUTION			
PRIORITI ES						ENSURE S	SUST	AINABLE RES	SOURCE MAN	IAGEMENT AI	ND US					
KPA 2							T	O PROMOTE (GOOD GOVE	RNANCE						
OUTCOM E 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE BASELINE															
IAL	POWERS CTIVE CORRECTIVE CORRESPONS FOR GRAND FOR GRAND OF EVIDENCE															LIO
FUNCTIONAL	STRATEGIC OBJECTIVE	Kaunda District supported R 50 000 R 0												PORTFO OF EVIDE		
			to date)		03)	Kaunda District supported EM		supported by 30 June 2021	R 50 000 31052300 120FLQ06 ZZWD R 50 000 31052301 870FLQ06 ZZWD R 50 000 31052305 730FLQ06 ZZWD R 150 000 31052300 140FLQ06 ZZWD	R 0 R 1 800	Q4	1 youth programs or projects within Dr. Kenneth Kaunda District supported by 30 June 2021 Youth in Business – JB marks	Achieved 1 youth programs or projects within Dr. Kenneth Kaunda District supported by 30 June 2021	None	None	

KPA 6: SPATIAL RATIONALE

3.6 KPA 6: SPATIAL RATIONALE

DISASTER RISK MANAGEMENT

NATIONAL LG				BUILD A	DEVLOPME	NTAL STATE, IMF	PROV	E PUBLIC SEI	RVICE AND STE	RENGTHEN D	EMOCRA	TIC INSTITUTIO	ON			
PRIORITIES						ENSURE SUS	TAIN	ABLE RESOU	RCE MANAGEN	MENT AND US	Έ					
KPA 2							TO PF	ROMOTE GOO	D GOVERNANC	CE						
OUTCOME 9						OUTPUT 5: TO	STR	RENGTHEN PA	RTICIPATORY	GOVERNANO	E					
Functional Area	STRATEGIC OBJECTIVE			BASELINE 2019/2020		REVISED		NOAL	GET	盟		ARTERLY ARGETS	NCE	S S	ы Б 7	e E
		MUNICIPAL POWERS & FUNCTION	Current status (Progres s to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE	PORTFOLIO OF EVIDENCE
Disaster Risk	To ensure disaster risk	Disaster Risk	Draft	Dolomite	Nil	KPI 59		1 Dolomite	R2 000 000	R 1 917	Q3	None				Dolomite Emergen
Management	management	Management	Dolomite Emergen cy Respons e Plan. Draft Dolomite By-Laws	Emergency Response Plan. Draft Dolomite By-Laws		Number of Dolomite Emergency Response Plans& Dolomite By- Laws adopted Council DRM	Output	Emergency Response Plan & 1 Dolomite By- Law adopted Council by 30 June 2021	3905227254 0FLP75ZZR 3	810	Q4	1 Dolomite Emergency Response Plan & Dolomite By-Laws by 30 June 2021	1 Dolomite Emergency Response Plan & Dolomite By-Laws by 30 June 2021	None	None	cy Respons e Plan and Dolomite By Law adopted by Council
Fire Services	To ensure fire services	Fire Services	70 Fire Safety Inspectio ns within Dr.Kenne th Kaunda District	60 Fire Safety inspections conducted	Nil	KPI 60 Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted DRM	Activity	16 Fire Safety Inspections within Dr.Kenneth Kaunda District conducted by 30 June 2021	OPEX	OPEX	Q3 Q4	15 Fire Inspections within Dr. Kenneth Kaunda District conducted by 31 March 2021 15 Fire Inspections within Dr. Kenneth	Achieved 15	None	None	Fire Inspectio n Reports

NATIONAL LG				BUILD A	DEVLOPME	NTAL STATE, IMF	PROV	E PUBLIC SEI	RVICE AND STR	RENGTHEN DE	MOCRA	TIC INSTITUTIO	ON			
PRIORITIES						ENSURE SUS	TAIN	ABLE RESOU	RCE MANAGEM	IENT AND USE	•					
KPA 2						1	TO PR	ROMOTE GOO	D GOVERNANC	E						
OUTCOME 9						OUTPUT 5: TO	STR	ENGTHEN PA	RTICIPATORY	GOVERNANCE	•					
Functional Area	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progres s to date)	BASELINE 2019/2020 Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QU T	ARTERLY ARGETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
												Kaunda District conducted by 30 June 2021	Fire Inspectio ns within Dr. Kenneth Kaunda District conducte d by 30 June 2021			
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	Internatio nal Disaster Risk Reductio n event conducte d	Internation al Disaster Risk Reduction event conducted	Nil	KPI 61 Number of International Disaster Risk Reduction events held within Dr. Kenneth Kaunda District conducted DRM	Output	1 Internation al; Disaster Risk Reduction event conducted by 31 December 2020	R198,000 R100,000 3905228003 0FLP23ZZW D R70,000 3905230014 0FLP23ZZW D R15,000 3905226060 0FLP23ZZW D R13,000	R 188 353 R 98 650 R 69 703 R 15 000	Q3	None				Reports and Attendan ce Registers

NATIONAL LG				BUILD A	DEVLOPME	NTAL STATE, IMI	PROV	E PUBLIC SEI	RVICE AND STR	RENGTHEN DE	MOCRA	TIC INSTITUTION	ON			
PRIORITIES						ENSURE SUS	TAIN	ABLE RESOU	RCE MANAGEN	IENT AND USE	Ε					
KPA 2							TO PF	ROMOTE GOO	D GOVERNANO	Œ						
OUTCOME 9						OUTPUT 5: TO	STR	RENGTHEN PA	RTICIPATORY	GOVERNANCI	Ē					
Functional Area	STRATEGIC OBJECTIVE			BASELINE 2019/2020		REVISED KEY	Ā	INUAL	IDGET	L URE		ARTERLY ARGETS	L	FOR	TIVE	0 OF
		MUNICIPAL POWERS & FUNCTION	Current status (Progres s to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE MEASURE	PORTFOLIO OF EVIDENCE
			,						3905230187 0FLP23ZZW D							
									R85, 000 R25, 000	R 55 700 R 21 700	Q4	None	None	None	None	
									3905226060 0FLP76ZZW D			None	Hene	None	Hene	
									R35, 000 3905228003 0FLP76ZZW D	R 34 000						
									R25, 000 3905230012 0FLP76ZZW D	R O						
Fire services	To ensure disaster risk management	Disaster Risk Management	6 BESAFE Centre Activities conducte d within Dr. Kenneth Kaunda District	6 BESAFE Centre Activities conducted	Nil	KPI 62 Number of BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted	Activity	6 BESAFE Centre Activities conducted within Dr. Kenneth Kaunda District by 31 March 2021	OPEX	OPEX	Q3	2 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by 31 March 2021 None	None	None	None	Reports and Attendan ce Registers

NATIONAL LG				BUILD A	DEVLOPME	NTAL STATE, IMI	PROV	E PUBLIC SEF	RVICE AND STR	RENGTHEN DE	MOCRA	TIC INSTITUTIO	ON			
PRIORITIES						ENSURE SUS	TAIN	ABLE RESOUI	RCE MANAGEN	MENT AND US	E					
KPA 2							TO PF	ROMOTE GOO	D GOVERNANC	Œ						
OUTCOME 9						OUTPUT 5: TO) STR	RENGTHEN PA	RTICIPATORY	GOVERNANC	E					
Functional Area	STRATEGIC OBJECTIVE			BASELINE 2019/2020		REVISED	ш	NUAL	DGET	JRE		ARTERLY ARGETS	NCE.	FOR	E E	O OF
		MUNICIPAL POWERS & FUNCTION	Current status (Progres s to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KEY PERFORMAN CE INDICATOR	KPI TYPE	REVISED ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORREACTIVE	PORTFOLIO OF EVIDENCE
Disaster Risk Management	To ensure disaster risk	Disaster Risk Management	1 Winter Awarene	1 Winter Awareness	Nil	KPI 63		1 Winter 1 Awareness	R198 ,000	R 188 353	Q3	None				1 Report and
	management		ss Campaig n conducte d within	Campaign conducted		Number of Winter Awareness campaigns within		Campaign conducted within Dr. Kenneth	R100, 000 3905228003 0FLP23ZZW D	R 98 650						Attendan ce Registers
			Dr.Kenne th Kaunda District			Dr.Kenneth Kaunda District conducted DRM		Kaunda District by 30 June 2021	R70, 000 3905230014 0FLP23ZZW D	R 69 703	Q4	1 Winter	Achieved	None	None	
							Activity		R15, 000 3905226060 0FLP23ZZW D	R 15 000		Awareness Campaign within Dr. Kenneth Kaunda District	1 Winter Awarenes s Campaig	. 15.10		
									R13, 000 3905230187 0FLP23ZZW D R85, 000 R25, 000	R 5 000 R 55 700 R 21 700		conducted by 30 June 2021	n within Dr. Kenneth Kaunda District conducte d by 30			
									3905226060 0FLP76ZZW D R35, 000	R 34 000			June 2021			

NATIONAL LG				BUILD A	DEVLOPME	NTAL STATE, IMP	PROV	E PUBLIC SEF	RVICE AND STR	RENGTHEN DE	MOCRA	TIC INSTITUTION	ON			
PRIORITIES						ENSURE SUS	TAIN	ABLE RESOU	RCE MANAGEM	IENT AND USE	Ē					
KPA 2							TO PF	ROMOTE GOO	D GOVERNANC	E						
OUTCOME 9						OUTPUT 5: TO	STR	RENGTHEN PA	RTICIPATORY	GOVERNANCI	Ē					
Functional Area	STRATEGIC OBJECTIVE	ECTIVE 2019/2020 REVISED REVISED BY TARGETS BY														
		MUNICIPAL POWERS & FUNCTION				PERFORMAN	КРІ ТҮРІ	REVISED AN	REVISED BUI	ACTUAL EXPENDITU			ACTUAL PERFORMA	REASONS I DEVIATIO	CORREACT	PORTFOLIC EVIDENC
			,						3905228003 0FLP76ZZW D R25, 000 3905230012	R0						
Disaster Risk Management	Good Governance	Disaster Risk Management	3 Disaster Advisory Forums conducte d	4 Disaster Advisory Forums conducted	Nil	KPI 64 Number of Disaster Advisory Forums Conducted DRM	Activity	3 Disaster Advisory Forums Conducted by 30 June 2021	OFLP76ZZW D OPEX	OPEX	Q3	1 Disaster Advisory Forum Conducted by 31 March 2021 1 Disaster Advisory	Achieved	Due to Covid-	None	Attendan ce Register
							Act					Forum Conducted by 30 June 2021	3 Disaster Advisory Forum Conducte d by 30 June 2021	19, more meeti ngs had to be held		