

DR. KENNETH
KAUNDA
DISTRICT MUNICIPALITY



2024/25 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT

MUNICIPAL LEADERSHIP AND MANAGEMENT STRUCTURE

Political Leadership

The following is the political leadership of the Dr Kenneth Kaunda DM:

| PORTFOLIO | LEADER |
|--|---------------------|
| Executive Mayor | Cllr N.J Num |
| Speaker | Cllr. X.C Nxozana |
| Single Whip | Cllr. SJ Lesie |
| MMC Corporate Services & ICT Department | Cllr. L.G Molapisi |
| MMC Community Services Department | Cllr. M.W Makgate |
| MMC Technical Services | Cllr. Z.E Mphafudi |
| MMC Budget and Treasury Office | Cllr. R.O Thabanchu |
| MMC Local Economic Development and Tourism | Cllr. T.R Mampe |
| MMC Special Programs | Cllr. D.M Matsapola |

Administrative Leadership

| POSITION | NAME |
|---|----------------|
| Municipal Manager | M.J Ratlhogo |
| Senior Manager: Corporate Services (Acting) | O. Baloyi |
| Chief Financial Officer (Acting) | J. Brown |
| Senior Manager: Community Services (Acting) | T. Mosebi |
| Senior Manager: Local Economic Development and Planning | T.M. Rampedi |
| Chief Audit Executive | S.G Mtemekwana |

The following managers report administratively to the Municipal Manager

| POSITION | NAME |
|--|--------------|
| Manager: Office of the Executive Mayor (Acting) | X. Mndaweni |
| Manager: Office of the Speaker | F. Canga |
| Manager: Single Whip | M. Matsose |
| Manager: MPAC (Acting) | M. Taunyane |
| Manager: Strategic and Integrated Development Planning | T. Mokatsane |
| Manager: Performance Management Systems | O. Baloyi |
| Chief Risk Officer | L. Motepe |
| Manager: Municipal Information Security Standards | N. Fihla |
| Manager: Communications | X. Mndaweni |

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PART 1: IN-YEAR REPORT

Purpose of this report is to submit the Mid-Year Budget and Performance Assessment 2024/25

Purpose of this report is to submit the Mid-Year Budget and Performance Assessment to the municipal Council in line with the provision of the Municipal Finance Management Act, No. 56 of 2003 section 72, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations (MBRR) of 2009 which stipulates that the accounting officer of the municipality must by the 25th January of each year assess financial performance during the first half of the financial year and submit the assessment report to the Mayor, Provincial and National Treasuries.

1.1. EXECUTIVE MAYOR'S REPORT

Council approved the Annual budget for the 2024/25 Medium-term Revenue and Expenditure Framework (MTREF) for the Dr Kenneth Kaunda District Municipality on 25 May 2023 per Council resolution **A.110/05/2024** in line with the requirements of the Municipal Budget and Reporting Regulations. The 2024/2025 Annual budget was approved as follows:

- Operating Revenue: **R241.1 Million**
- Operating Expenditure: **R240.9 Million**
- Capital Expenditure: **R29.9 Million**

The in-year report Schedule C provides a high-level analysis as at 31 December 2024 in the prescribed format. Material variances are referred to briefly in this report. Comprehensive explanations are included in the monthly financial management report. The accounting officer with the assistance of the chief financial officer consistently submit the Section 71 of the Municipal Finance Management Act as required. The Section 72 report will be used to assess the budgetary performance of the municipality for the first half of the 2024/2025 financial year. The report took in to consideration the service delivery performance of the municipality as against the service delivery targets and performance indicators which were set in the service delivery and budget implementation plan.

The Mayor of the Dr Kenneth Kaunda District Municipality approved the Service Delivery and Budget Plan on the 26 June 2024 which is in line with sec 53(1)(c)(ii) of the Municipal Finance Management Act.

The SDBIP Scorecards represent the organisational performance which is aligned to each department for the 2024/2025 financial year.

An assessment was done on both non-financial and financial performance and it is evident that in some of the planned Service Delivery indicators as per the IDP, SDBIP and budget could not be achieved and that led to under expenditure which necessitated budget adjustment.

The second quarter of 2024/2025 financial year is a mid-term assessment period for both budget and performance information as per section 72 of the MFMA.

Section 72 of Municipal Finance Management Act 2003, read together with schedule C of Municipal Budget and Reporting Regulations, 2009 prescribe that the accounting officer of a municipality must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year, taking into account, the monthly statements referred to in section 71 for the first half of the financial year and the targets set in the service delivery and budget implementation plan, the past year's annual report and the progress made in resolving the problems identified in the annual report.

There have been significant challenges towards realization of the set performance objectives for the period under review considering the current COVID-19 environment. We also acknowledge and appreciate the Accounting Officer by filling all senior management level positions, however still a number of strategic challenges that needs to be overcome going forward and these include the followings:

- Improve the current audit opinion from the Auditor-General's report (Qualification) by addressing mostly the Unauthorised, Irregular, Fruitless and Wasteful Expenditure.
- Improve or upgrading of our network systems
- Also improving the office space to a safe and conducive working environment.

In conclusion

The Mid-year budget and performance assessment indicates that:

- (a) An adjustment budget for 2024/2025 will be required
- (b) The mid-year assessment, will form the basis for an adjustment as well as the revision of the SDBIP.

1.2. COUNCIL RESOLUTIONS

The Resolution will be submitted to both Provincial and National Treasuries once the Council has resolved.

1.3. EXECUTIVE SUMMARY

The Dr Kenneth Kaunda District Municipality conducted the Mid-Year Budget and Performance review on the 23rd January 2025 at the Disaster Risk Management Centre with Management as prescribed in Section 72(1) of the Municipal Finance Management Act 56 of 2003, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations (MBRR) of 2009.

The primary purpose was to review the targets and indicators, to conduct an assessment of the progress made in spending the budget, project implementation for the first half of the financial year and to consider the adjustment to the 2024/2025 budget. The reports demonstrate the actual service delivery achieved compared with the quarterly targets and explanation of variances is taken into account.

Part 2 of this report, which is the section 71 and 72 budget monitoring reports required under the MFMA provide a consolidated analysis of the Municipality's financial position as at the 31st December 2024 and had a direct influence on the outcome of the adjustment budget process.

Table 1

| | Approved Budget | Mid-Term (July-Dec) | Year TD Budget | Year TD Actual | Variance |
|------------------------------------|---------------------|---------------------|---------------------|------------------|-----------------|
| Total Operating Revenue | - 241 172 000.00 | - 165 741 950.13 | - 120 586 000.00 | - 165 741 950.13 | - 45 155 950.13 |
| Total Operating Expenditure | 240 959 000.00 | 110 836 171.82 | 120 479 500.00 | 110 836 171.82 | 9 643 328.18 |
| Surplus / (Deficit) | - 213 000.00 | | - 106 500.00 | | |
| Total Capital Expenditure | 29 950 000.00 | 2 493 868.15 | 14 825 000.00 | 2 493 868.15 | 12 331 131.85 |

The total operating revenue budget is budgeted at **R241.1 Million**. The actual operating revenue realised in the first six months of the 2024/2025 financial year (01 July to 31 December 2024) amount to **R165.7 Million** and the year-to-date budget as at 31st December 2024 was estimated at **R120.5 Million**. The year-to-date actual operating revenue of **R165.7 Million** is more than the year-to-date budget by **R45.1 Million**.

The total operating expenditure budget is budgeted at **R240.9 Million**. The operating expenditure incurred during the first six months of the 2024/2025 financial year (01 July to 31 December 2024) amount to **R110.8 Million** and the year-to-date budget as at 31st December 2024 was estimated at **R120.4 Million**. The year-to-date actual operating expenditure of an amount of **R110.8 Million** is less than the year-to-date budgeted expenditure by **R9.6 Million**.

The approved total capital budget is **R29.9 Million**. The total spending in the first six months (01 July to 31 December 2024) is standing at **R2.4 Million** and the year-to-date budget as at 31st December 2024 was estimated at **R14.8 Million**. The year-to-date actual capital spending is less than year-to-date budget by **R12.3 Million**.

3.1. Statement of Financial Performance

3.1.1. Revenue by source

Table 2

| NO | REVENUE BY SOURCE | Budget | Curr Mth Receipts | YTD Actual | Balance | % Rec |
|----|---|------------------------|------------------------|------------------------|------------------------|--------------|
| 1 | TS_O_M_NG_LOCAL GOV FIN MNG GRANT | - 1 000 000.00 | - | - | - 1 000 000.00 | - |
| 2 | TS_O_M_NRF_EQUITABLE SHARE | - 33 503 000.00 | - 11 142 242.47 | - 25 101 813.01 | - 8 401 186.99 | 74.92 |
| 3 | TS_O_M_NRF_FUEL LEVY | -184 806 000.00 | - 61 461 757.53 | -138 464 186.99 | - 46 341 813.01 | 74.92 |
| 4 | INTER: BANK ACCOUNTS | - 1 980 000.00 | - 214 636.01 | - 943 687.30 | - 1 036 312.70 | 47.66 |
| 5 | INTER: SHORT TERM INVEST & CALL ACCOUNTS | - 7 000 000.00 | - | - | - 7 000 000.00 | - |
| 6 | TS_O_M_DPAA_NDA_EDUC;TR&DEV SETA | - 3 500 000.00 | - 162 000.00 | - 212 130.52 | - 3 287 869.48 | 6.06 |
| 7 | COMMISSION: INSURANCE | - 170 000.00 | - | - | - 170 000.00 | - |
| 8 | SKILLS DEVELOPMENT LEVY REFUND | - 150 000.00 | - | - 28 555.07 | - 121 444.93 | 19.04 |
| 9 | SALE OF: ASSET < CAP THRESH | - 100 000.00 | - | - | - 100 000.00 | - |
| 10 | SALE OF: PUBLICATION - TENDER DOCUMENTS | - 100 000.00 | - | - 2 500.00 | - 97 500.00 | 2.50 |
| 11 | TS_O_M_NG_EPWP GRANT | - 1 452 000.00 | - | - | - 1 452 000.00 | - |
| 12 | TS_O_M_NG_RURAL ROAD ASSET MNG SYS GRANT | - 2 761 000.00 | - | - | - 2 761 000.00 | - |
| 13 | ENERGY EFFECIENCY AND DEMAND-SIDE MAN GRANT | - 4 000 000.00 | - | - | - 4 000 000.00 | - |
| 14 | HEALTH CERTIFICATES | - 650 000.00 | - 316 115.89 | - 989 077.24 | 339 077.24 | 152.17 |
| | TOTAL : INCOME | -241 172 000.00 | - 73 296 751.90 | -165 741 950.13 | - 75 430 049.87 | 68.72 |

- The Municipality received **R73.2 Million** for the month of December 2024 which comprises of:
 - ❖ **R11.1 Million** for Equitable Share (2nd Trench);
 - ❖ **R61.4 Million** for Fuel Levy (2nd Trench);
 - ❖ **R2 Million** for Energy Efficiency and Demand-Side Equitable Share (2nd Trench);
 - ❖ **R162 Thousand** for LGSETA;
 - ❖ **R316 Thousand** for Health Certificates.
- To date, the Municipality received **R6.2 Million** on conditional grants, however it must be noted that the revenue for conditional grants will only be recognised once all conditions are met.
- The year-to-date revenue received as at 31st December 2024 amount to **R165.7 Million** which is **68.72%** of the total annual budgeted revenue.

3.1.2. Operating Expenditure by type

Table 3(a): Expenditure per Line-Item

| DISCRIPTION | Budget | Curr Mth Expend | YTD Actual | Balance | % Exp |
|---------------------------------------|-----------------------|----------------------|-----------------------|-----------------------|--------------|
| EMPLOYEE RELATED COSTS | 134 489 974.00 | 12 564 917.17 | 76 813 889.10 | 57 676 084.90 | 57.11 |
| REMUNERATION OF COUNCILLORS | 13 191 805.00 | 1 428 597.69 | 5 763 808.71 | 7 427 996.29 | 43.69 |
| OUTSOURCED SERVICES | 11 682 000.00 | 956 088.86 | 4 646 650.91 | 7 035 349.09 | 39.78 |
| CONSULTANTS AND PROFESSIONAL SERVICES | 16 021 000.00 | 1 985 154.28 | 5 965 614.97 | 10 055 385.03 | 37.24 |
| CONTRACTORS | 12 670 000.00 | 663 107.63 | 4 609 162.90 | 8 060 837.10 | 36.38 |
| OPERATIONAL COSTS | 33 635 656.00 | 3 151 460.01 | 10 454 464.35 | 23 181 191.65 | 31.08 |
| INVENTORY | 5 055 000.00 | 403 009.92 | 1 488 165.06 | 3 566 834.94 | 29.44 |
| OPERATING LEASES | 2 500 000.00 | 192 211.33 | 816 719.77 | 1 683 280.23 | 32.67 |
| TRANSFER AND SUBSIDIES | 4 530 000.00 | 29 473.49 | 277 696.05 | 4 252 303.95 | 6.13 |
| DEPRECIATION AND AMORTISATION | 6 988 565.00 | | | 6 988 565.00 | - |
| TOTAL OPERATING EXPENDITURE | 240 764 000.00 | 21 374 020.38 | 110 836 171.82 | 129 927 828.18 | 46.04 |
| IMPAIRMENT LOSSES | 195 000.00 | - | - | 195 000.00 | - |
| TOTAL GAINS AND LOSSES | 195 000.00 | - | - | 195 000.00 | - |
| TOTAL EXPENDITURE | 240 959 000.00 | 21 374 020.38 | 110 836 171.82 | 130 122 828.18 | 46.00 |

- The total operating expenditure for the month of December 2024 amount to **R21.3 Million**. The year-to-date operating expenditure is **R110.8 Million**, which is **46.00%** of the total approved expenditure.
- Council must take note that the total employee related costs constitute **56%** of the approved expenditure budget.

Table 3(b): Expenditure per Department

| DR KENNETH KAUNDA DISTRICT MUNICIPALITY | | | | | | |
|--|------------------------------------|-----------------------|----------------------|-----------------------|-----------------------|--------------|
| MFMA SECTION 71/52 BUDGET IMPLEMENTATION AND PERFORMANCE FOR THE MONTH/QUARTER ENDING 31 DECEMBER 2024 | | | | | | |
| | OPERATING EXPENDITURE | | | | | |
| | | | | | | |
| | DEPARTMENT | Budget | Curr Mth Expend | YTD Actual | Balance | % Exp |
| 1 | EXECUTIVE MAYOR | 7 231 880.00 | 772 565.41 | 1 997 911.26 | 5 233 968.74 | 27.63 |
| 2 | SPEAKER | 6 477 161.00 | 626 996.98 | 3 181 104.64 | 3 296 056.36 | 49.11 |
| 3 | CHIEF WHIP | 2 015 613.00 | 99 856.72 | 507 193.80 | 1 508 419.20 | 25.16 |
| 4 | COUNCILLORS | 10 291 561.00 | 1 098 900.19 | 4 699 985.78 | 5 591 575.22 | 45.67 |
| 5 | MUNICIPAL MANAGER ADMINISTRATION | 41 336 367.00 | 4 522 130.91 | 21 525 491.16 | 19 810 875.84 | 52.07 |
| 6 | INTERNAL AUDIT | 7 930 974.00 | 932 240.66 | 4 727 624.57 | 3 203 349.43 | 59.61 |
| 7 | CORPORATE SERVICES | 37 247 793.00 | 3 054 672.50 | 16 718 494.71 | 20 529 298.29 | 44.88 |
| 8 | BUDGET AND TREASURY | 30 809 977.00 | 3 055 131.74 | 13 715 356.10 | 17 094 620.90 | 44.52 |
| 9 | LED & PLANNING | 35 343 263.00 | 1 479 135.32 | 10 599 571.99 | 24 743 691.01 | 29.99 |
| 10 | COMMUNITY SERVICES | 62 079 411.00 | 5 732 389.95 | 33 163 437.81 | 28 915 973.19 | 53.42 |
| | TOTAL | 240 764 000.00 | 21 374 020.38 | 110 836 171.82 | 129 927 828.18 | 46.04 |
| | | | | | | |
| | GAINS AND LOSSES | | | | | |
| | | | | | | |
| | DEPARTMENT | Budget | Curr Mth Expend | YTD Actual | Balance | % Exp |
| 1 | MUNICIPAL MANAGER ADMINISTRATION | 20 000.00 | - | - | 20 000.00 | - |
| 2 | CORPORATE SERVICES | 80 000.00 | - | - | 80 000.00 | - |
| 3 | BUDGET AND TREASURY | 80 000.00 | - | - | 80 000.00 | - |
| 4 | LED & PLANNING | 15 000.00 | - | - | 15 000.00 | - |
| | TOTAL | 195 000.00 | - | - | 195 000.00 | - |
| | | | | | | |
| | TOTAL OPERATING EXPENDITURE | 240 959 000.00 | 21 374 020.38 | 110 836 171.82 | 130 122 828.18 | 46.00 |
| | | | | | | |
| | CAPITAL EXPENDITURE | | | | | |
| | | | | | | |
| | DEPARTMENT | Budget | Curr Mth Expend | YTD Actual | Balance | % Exp |
| 1 | EXECUTIVE MAYOR | - | - | - | - | - |
| 2 | SPEAKER | - | - | - | - | - |
| 3 | CHIEF WHIP | - | - | - | - | - |
| 4 | COUNCILLORS | - | - | - | - | - |
| 5 | MUNICIPAL MANAGER ADMINISTRATION | 300 000.00 | - | - | 300 000.00 | - |
| 6 | INTERNAL AUDIT | - | - | - | - | - |
| 7 | CORPORATE SERVICES | 8 000 000.00 | 111 387.00 | 1 467 781.19 | 6 532 218.81 | 18.35 |
| 8 | BUDGET AND TREASURY | 1 200 000.00 | 1 026 086.96 | 1 026 086.96 | 173 913.04 | 85.51 |
| 9 | LED & PLANNING | 6 200 000.00 | - | - | 6 200 000.00 | - |
| 10 | COMMUNITY SERVICES | 14 250 000.00 | - | - | 14 250 000.00 | - |
| | TOTAL | 29 950 000.00 | 1 137 473.96 | 2 493 868.15 | 27 456 131.85 | 8.33 |

- The table above provides a broad expenditure per department and the spending to date thereof.

3.2. Cash Flow

The municipality started the financial year 2023/2024 with a positive cash balance amounting to **R38.5 Million**, and the year-to date cash and cash equivalents as at 31 December 2024 was standing at **R73.5 Million**. The cash and cash equivalents which comprises of:

| | |
|--------------------|---------------|
| Current investment | R50 Million |
| Bank balance | R23.5 Million |

1.4. IN-YEAR BUDGET STATEMENT TABLES

DC40 Dr Kenneth Kaunda - Table C1 Monthly Budget Statement Summary – M06 December 2024

DC40 Dr Kenneth Kaunda - Table C1 Monthly Budget Statement Summary - M06 December

| Description | 2023/24 | 2024/25 | 2024/25 | 2024/25 | | | | 2024/25 Medium Term Revenue & Expenditure Framework | |
|--|------------------|-------------------|-------------------|--------------------|--------------------|--------------------|--------------------|---|--------------------|
| | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | |
| Financial Performance | | | | | | | | | |
| Property rates | - | - | - | - | - | - | - | | - |
| Service charges | - | - | - | - | - | - | - | | - |
| Investment revenue | - | 8 980 | - | 215 | 944 | 4 490 | (3 546) | -79% | 8 980 |
| Transfers and subsidies - Operational | - | 46 216 | - | 72 766 | 72 816 | 23 108 | 49 708 | 215% | 46 216 |
| Other own revenue | - | 185 976 | - | 316 | 91 982 | 92 988 | (1 006) | -1% | - |
| contributions) | - | 241 172 | - | 73 297 | 165 742 | 120 586 | 45 156 | 37% | 241 172 |
| Employee costs | - | 134 490 | - | 12 565 | 76 814 | 67 245 | 9 569 | | 134 490 |
| Remuneration of Councillors | - | 13 192 | - | 1 429 | 5 764 | 6 596 | (832) | | 13 192 |
| Depreciation and amortisation | - | 7 184 | - | - | - | 3 592 | (3 592) | | 7 184 |
| Interest | - | - | - | - | - | - | - | | - |
| Inventory consumed and bulk purchases | - | 5 055 | - | 403 | 1 488 | 2 528 | (1 039) | | 5 055 |
| Transfers and subsidies | - | 4 530 | - | 29 | 278 | 2 265 | (1 987) | -88% | 4 530 |
| Other expenditure | - | 76 509 | - | 6 948 | 26 493 | 38 254 | (11 762) | -31% | 76 509 |
| Total Expenditure | - | 240 959 | - | 21 374 | 110 836 | 120 480 | (9 643) | -8% | 240 959 |
| Surplus/(Deficit) | - | 213 | - | 51 923 | 54 906 | 107 | 54 799 | 51455% | 213 |
| Transfers and subsidies - capital (monetary) | - | - | - | - | - | - | - | | - |
| Transfers and subsidies - capital (in-kind) | - | - | - | - | - | - | - | | - |
| Surplus/(Deficit) after capital transfers & contributions | - | 213 | - | 51 923 | 54 906 | 107 | 54 799 | 51455% | 213 |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | | - |
| Surplus/ (Deficit) for the year | - | 213 | - | 51 923 | 54 906 | 107 | 54 799 | 51455% | 213 |
| Capital expenditure & funds sources | | | | | | | | | |
| Capital expenditure | - | 29 950 | 29 950 | 1 137 | 2 494 | 14 975 | (12 481) | -83% | 29 950 |
| Capital transfers recognised | - | - | - | - | - | - | - | | - |
| Borrowing | - | - | - | - | - | - | - | | - |
| Internally generated funds | - | 29 950 | 29 950 | 1 137 | 2 494 | 14 975 | (12 481) | -83% | 29 950 |
| Total sources of capital funds | - | 29 950 | 29 950 | 1 137 | 2 494 | 14 975 | (12 481) | -83% | 29 950 |
| Financial position | | | | | | | | | |
| Total current assets | - | (437 771) | - | | 28 828 | | | | (437 771) |
| Total non current assets | - | 22 077 | - | | 2 494 | | | | 22 077 |
| Total current liabilities | - | 241 711 | - | | (23 924) | | | | 241 711 |
| Total non current liabilities | - | - | - | | - | | | | - |
| Community wealth/Equity | - | 213 | - | | 54 906 | | | | 213 |
| Cash flows | | | | | | | | | |
| Net cash from (used) operating | - | 241 172 | - | - | - | 120 586 | 120 586 | 100% | 241 172 |
| Net cash from (used) investing | - | 27 450 | - | - | - | 13 725 | 13 725 | 100% | 27 450 |
| Net cash from (used) financing | - | - | - | - | - | - | - | | - |
| Cash/cash equivalents at the month/year end | - | 268 622 | - | - | - | 134 311 | 134 311 | 100% | 268 622 |
| Debtors & creditors analysis | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181-210 Dys | Over 1Yr | Total |
| Debtors Age Analysis | | | | | | | | | |
| Total By Income Source | - | - | - | - | - | - | - | 353 | 353 |
| Creditors Age Analysis | | | | | | | | | |
| Total Creditors | - | - | - | - | - | 24 | - | 772 | 796 |

DC40 Dr Kenneth Kaunda - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December 2024

DC40 Dr Kenneth Kaunda - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

| Description | Ref | 2023/24 | 2024/25 | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | 1 | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | |
| <i>Governance and administration</i> | | - | 232 309 | 232 309 | 72 981 | 164 753 | 116 155 | 48 598 | 42% | 232 309 |
| Executive and council | | - | - | - | - | - | - | - | - | - |
| Finance and administration | | - | 232 309 | 232 309 | 72 981 | 164 753 | 116 155 | 48 598 | 42% | 232 309 |
| Internal audit | | - | - | - | - | - | - | - | - | - |
| <i>Community and public safety</i> | | - | 650 | 650 | 316 | 989 | 325 | 664 | 204% | 650 |
| Community and social services | | - | 650 | 650 | 316 | 989 | 325 | 664 | 204% | 650 |
| Sport and recreation | | - | - | - | - | - | - | - | - | - |
| Public safety | | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | - | 8 213 | 8 213 | - | - | 4 107 | (4 107) | -100% | 8 213 |
| Planning and development | | - | 8 213 | 8 213 | - | - | 4 107 | (4 107) | -100% | 8 213 |
| Road transport | | - | - | - | - | - | - | - | - | - |
| Environmental protection | | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | - | - | - | - | - | - | - | - | - |
| Energy sources | | - | - | - | - | - | - | - | - | - |
| Water management | | - | - | - | - | - | - | - | - | - |
| Waste water management | | - | - | - | - | - | - | - | - | - |
| Waste management | | - | - | - | - | - | - | - | - | - |
| Other | 4 | - | - | - | - | - | - | - | - | - |
| Total Revenue - Functional | 2 | - | 241 172 | 241 172 | 73 297 | 165 742 | 120 586 | 45 156 | 37% | 241 172 |
| Expenditure - Functional | | | | | | | | | | |
| <i>Governance and administration</i> | | - | 143 521 | 143 521 | 14 162 | 67 073 | 71 761 | (4 688) | -7% | 143 521 |
| Executive and council | | - | 67 373 | 67 373 | 7 120 | 31 912 | 32 613 | (701) | -2% | 67 373 |
| Finance and administration | | - | 68 218 | 68 218 | 6 110 | 30 434 | 34 076 | (3 643) | -11% | 68 218 |
| Internal audit | | - | 7 931 | 7 931 | 932 | 4 728 | 5 071 | (344) | -7% | 7 931 |
| <i>Community and public safety</i> | | - | 62 079 | 62 079 | 5 732 | 33 163 | 31 040 | 2 124 | 7% | 62 079 |
| Community and social services | | - | 62 079 | 62 079 | 5 732 | 33 163 | 31 040 | 2 124 | 7% | 62 079 |
| Sport and recreation | | - | - | - | - | - | - | - | - | - |
| Public safety | | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | - | 35 358 | 35 358 | 1 479 | 10 600 | 17 679 | (7 080) | -40% | 35 358 |
| Planning and development | | - | 35 358 | 35 358 | 1 479 | 10 600 | 17 679 | (7 080) | -40% | 35 358 |
| Road transport | | - | - | - | - | - | - | - | - | - |
| Environmental protection | | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | - | - | - | - | - | - | - | - | - |
| Energy sources | | - | - | - | - | - | - | - | - | - |
| Water management | | - | - | - | - | - | - | - | - | - |
| Waste water management | | - | - | - | - | - | - | - | - | - |
| Waste management | | - | - | - | - | - | - | - | - | - |
| Other | | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Functional | 3 | - | 240 959 | 240 959 | 21 374 | 110 836 | 120 480 | (9 643) | -8% | 240 959 |
| Surplus/ (Deficit) for the year | | - | 213 | 213 | 51 923 | 54 906 | 107 | 54 799 | 51455% | 213 |

DC40 Dr Kenneth Kaunda - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December 2024

DC40 Dr Kenneth Kaunda - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

| Vote Description | Ref | 2023/24 | 2024/25 | | | | | | | |
|--|-----|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - EXECUTIVE AND COUNCIL | | - | - | - | - | - | - | - | | - |
| Vote 2 - MUNICIPAL MANAGER ADMINISTRATION | | - | - | - | - | - | - | - | | - |
| Vote 3 - CORPORATE SERVICES ADMINISTRATION | | - | 3 500 | 3 500 | 162 | 212 | 1 750 | (1 538) | -87.9% | 3 500 |
| Vote 4 - FINANCIAL SERVICES ADMINISTRATION | | - | 228 809 | 228 809 | 72 819 | 164 541 | 114 405 | 50 136 | 43.8% | 228 809 |
| Vote 5 - COMMUNITY AND SOCIAL SERVICES | | - | 650 | 650 | 316 | 989 | 325 | 664 | 204.3% | 650 |
| Vote 6 - LED PLANNING AND DEVELOPMENT | | - | 8 213 | 8 213 | - | - | 4 107 | (4 107) | -100.0% | 8 213 |
| Vote 7 - INTERNAL AUDIT | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| Total Revenue by Vote | 2 | - | 241 172 | 241 172 | 73 297 | 165 742 | 120 586 | 45 156 | 37.4% | 241 172 |
| Expenditure by Vote | 1 | | | | | | | | | |
| Vote 1 - EXECUTIVE AND COUNCIL | | - | 26 016 | 26 016 | 2 598 | 10 386 | 13 008 | (2 622) | -20.2% | 26 016 |
| Vote 2 - MUNICIPAL MANAGER ADMINISTRATION | | - | 37 328 | 37 328 | 4 522 | 21 525 | 19 605 | 1 921 | 9.8% | 37 328 |
| Vote 3 - CORPORATE SERVICES ADMINISTRATION | | - | 41 356 | 41 356 | 3 055 | 16 718 | 18 631 | (1 913) | -10.3% | 41 356 |
| Vote 4 - FINANCIAL SERVICES ADMINISTRATION | | - | 30 890 | 30 890 | 3 055 | 13 715 | 15 445 | (1 730) | -11.2% | 30 890 |
| Vote 5 - COMMUNITY AND SOCIAL SERVICES | | - | 62 079 | 62 079 | 5 732 | 33 163 | 31 040 | 2 124 | 6.8% | 62 079 |
| Vote 6 - LED PLANNING AND DEVELOPMENT | | - | 35 358 | 35 358 | 1 479 | 10 600 | 17 679 | (7 080) | -40.0% | 35 358 |
| Vote 7 - INTERNAL AUDIT | | - | 7 931 | 7 931 | 932 | 4 728 | 5 071 | (344) | -6.8% | 7 931 |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| - | | - | - | - | - | - | - | - | | - |
| Total Expenditure by Vote | 2 | - | 240 959 | 240 959 | 21 374 | 110 836 | 120 480 | (9 643) | -8.0% | 240 959 |
| | 2 | - | 213 | 213 | 51 923 | 54 906 | 107 | 54 799 | 51454.7% | 213 |

DC40 Dr Kenneth Kaunda - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December 2024

DC40 Dr Kenneth Kaunda - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

| Description | Ref | 2023/24 | 2024/25 | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| Revenue | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | |
| Service charges - Electricity | | - | - | - | - | - | - | - | | - |
| Service charges - Water | | - | - | - | - | - | - | - | | - |
| Service charges - Waste Water Management | | - | - | - | - | - | - | - | | - |
| Service charges - Waste management | | - | - | - | - | - | - | - | | - |
| Sale of Goods and Rendering of Services | | - | 200 | - | - | 3 | 100 | (98) | -98% | 200 |
| Agency services | | - | - | - | - | - | - | - | | - |
| Interest | | - | - | - | - | - | - | - | | - |
| Interest earned from Receivables | | - | - | - | - | - | - | - | | - |
| Interest from Current and Non Current Assets | | - | 8 980 | - | 215 | 944 | 4 490 | (3 546) | -79% | 8 980 |
| Dividends | | - | - | - | - | - | - | - | | - |
| Rent on Land | | - | - | - | - | - | - | - | | - |
| Rental from Fixed Assets | | - | - | - | - | - | - | - | | - |
| Licence and permits | | - | - | - | - | - | - | - | | - |
| Operational Revenue | | - | 320 | - | - | 29 | 160 | (131) | -82% | 320 |
| Non-Exchange Revenue | | - | - | - | - | - | - | - | | - |
| Property rates | | - | - | - | - | - | - | - | | - |
| Surcharges and Taxes | | - | - | - | - | - | - | - | | - |
| Fines, penalties and forfeits | | - | - | - | - | - | - | - | | - |
| Licence and permits | | - | 650 | - | 316 | 989 | 325 | 664 | 204% | 650 |
| Transfers and subsidies - Operational | | - | 46 216 | - | 72 766 | 72 816 | 23 108 | 49 708 | 215% | 46 216 |
| Interest | | - | - | - | - | - | - | - | | - |
| Fuel Levy | | - | 184 806 | - | - | 90 962 | 92 403 | (1 441) | -2% | 184 806 |
| Operational Revenue | | - | - | - | - | - | - | - | | - |
| Gains on disposal of Assets | | - | - | - | - | - | - | - | | - |
| Other Gains | | - | - | - | - | - | - | - | | - |
| Discontinued Operations | | - | - | - | - | - | - | - | | - |
| Total Revenue (excluding capital transfers and contributions) | | - | 241 172 | - | 73 297 | 165 742 | 120 586 | 45 156 | 37% | 241 172 |
| Expenditure By Type | | | | | | | | | | |
| Employee related costs | | - | 134 490 | - | 12 565 | 76 814 | 67 245 | 9 569 | 14% | 134 490 |
| Remuneration of councillors | | - | 13 192 | - | 1 429 | 5 764 | 6 596 | (832) | -13% | 13 192 |
| Bulk purchases - electricity | | - | - | - | - | - | - | - | | - |
| Inventory consumed | | - | 5 055 | - | 403 | 1 488 | 2 528 | (1 039) | -41% | 5 055 |
| Debt impairment | | - | - | - | - | - | - | - | | - |
| Depreciation and amortisation | | - | 7 184 | - | - | - | 3 592 | (3 592) | -100% | 7 184 |
| Interest | | - | - | - | - | - | - | - | | - |
| Contracted services | | - | 40 373 | - | 3 604 | 15 221 | 20 187 | (4 965) | -25% | 40 373 |
| Transfers and subsidies | | - | 4 530 | - | 29 | 278 | 2 265 | (1 987) | -88% | 4 530 |
| Irrecoverable debts written off | | - | - | - | - | - | - | - | | - |
| Operational costs | | - | 36 136 | - | 3 344 | 11 271 | 18 068 | (6 797) | -38% | 36 136 |
| Losses on Disposal of Assets | | - | - | - | - | - | - | - | | - |
| Other Losses | | - | - | - | - | - | - | - | | - |
| Total Expenditure | | - | 240 959 | - | 21 374 | 110 836 | 120 480 | (9 643) | -8% | 240 959 |
| Surplus/(Deficit) | | - | 213 | - | 51 923 | 54 906 | 107 | 54 799 | 1 | 213 |
| Transfers and subsidies - capital (monetary allocations) | | - | - | - | - | - | - | - | | - |
| Transfers and subsidies - capital (in-kind) | | - | - | - | - | - | - | - | | - |
| Surplus/(Deficit) after capital transfers & contributions | | - | 213 | - | 51 923 | 54 906 | 107 | | | 213 |
| Income Tax | | - | - | - | - | - | - | - | | - |
| Surplus/(Deficit) after income tax | | - | 213 | - | 51 923 | 54 906 | 107 | | | 213 |
| Share of Surplus/Deficit attributable to Joint Venture | | - | - | - | - | - | - | - | | - |
| Share of Surplus/Deficit attributable to Minorities | | - | - | - | - | - | - | - | | - |
| Surplus/(Deficit) attributable to municipality | | - | 213 | - | 51 923 | 54 906 | 107 | | | 213 |
| Share of Surplus/Deficit attributable to Associate | | - | - | - | - | - | - | - | | - |
| Intercompany/Parent subsidiary transactions | | - | - | - | - | - | - | - | | - |
| Surplus/ (Deficit) for the year | | - | 213 | - | 51 923 | 54 906 | 107 | | | 213 |

DC40 Dr Kenneth Kaunda - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December 2024

DC40 Dr Kenneth Kaunda - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

| Vote Description | Ref | 2023/24 | 2024/25 | | | | | YTD variance | YTD variance % | Full Year Forecast |
|--|------------|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | | | |
| R thousands | 1 | | | | | | | | | |
| Multi-Year expenditure appropriation | 2 | | | | | | | | | |
| Vote 1 - EXECUTIVE AND COUNCIL | | - | - | - | - | - | - | - | | - |
| Vote 2 - MUNICIPAL MANAGER ADMINISTRATION | | - | - | - | - | - | - | - | | - |
| Vote 3 - CORPORATE SERVICES ADMINISTRATION | | - | - | - | - | - | - | - | | - |
| Vote 4 - FINANCIAL SERVICES ADMINISTRATION | | - | - | - | - | - | - | - | | - |
| Vote 5 - COMMUNITY AND SOCIAL SERVICES | | - | - | - | - | - | - | - | | - |
| Vote 6 - LED PLANNING AND DEVELOPMENT | | - | - | - | - | - | - | - | | - |
| Vote 7 - INTERNAL AUDIT | | - | - | - | - | - | - | - | | - |
| Vote 8 - [NAME OF VOTE 8] | | - | - | - | - | - | - | - | | - |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | | - |
| Total Capital Multi-year expenditure | 4,7 | - | - | - | - | - | - | - | | - |
| Single Year expenditure appropriation | 2 | | | | | | | | | |
| Vote 1 - EXECUTIVE AND COUNCIL | | - | - | - | - | - | - | - | | - |
| Vote 2 - MUNICIPAL MANAGER ADMINISTRATION | | - | - | - | - | - | 150 | (150) | -100% | - |
| Vote 3 - CORPORATE SERVICES ADMINISTRATION | | - | 8 000 | 8 000 | 111 | 1 468 | 4 000 | (2 532) | -63% | 8 000 |
| Vote 4 - FINANCIAL SERVICES ADMINISTRATION | | - | 1 200 | 1 200 | 1 026 | 1 026 | 600 | 426 | 71% | 1 200 |
| Vote 5 - COMMUNITY AND SOCIAL SERVICES | | - | 14 250 | 14 250 | - | - | 7 125 | (7 125) | -100% | 14 250 |
| Vote 6 - LED PLANNING AND DEVELOPMENT | | - | 6 200 | 6 200 | - | - | 3 100 | (3 100) | -100% | 6 200 |
| Vote 7 - INTERNAL AUDIT | | - | - | - | - | - | - | - | | - |
| Vote 8 - [NAME OF VOTE 8] | | - | - | - | - | - | - | - | | - |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | | - |
| Total Capital single-year expenditure | 4 | - | 29 650 | 29 650 | 1 137 | 2 494 | 14 975 | (12 481) | -83% | 29 650 |
| Total Capital Expenditure | | - | 29 650 | 29 650 | 1 137 | 2 494 | 14 975 | (12 481) | -83% | 29 650 |
| Capital Expenditure - Functional Classification | | | | | | | | | | |
| Governance and administration | | - | 9 500 | 9 200 | 1 137 | 2 494 | 4 600 | (2 106) | -46% | 9 500 |
| Executive and council | | - | 300 | - | - | - | - | - | | 300 |
| Finance and administration | | - | 9 200 | 9 200 | 1 137 | 2 494 | 4 600 | (2 106) | -46% | 9 200 |
| Internal audit | | - | - | - | - | - | - | - | | - |
| Community and public safety | | - | 14 250 | 14 250 | - | - | 7 125 | (7 125) | -100% | 14 250 |
| Community and social services | | - | 14 250 | 14 250 | - | - | 7 125 | (7 125) | -100% | 14 250 |
| Sport and recreation | | - | - | - | - | - | - | - | | - |
| Public safety | | - | - | - | - | - | - | - | | - |
| Housing | | - | - | - | - | - | - | - | | - |
| Health | | - | - | - | - | - | - | - | | - |
| Economic and environmental services | | - | 6 200 | 6 200 | - | - | 3 100 | (3 100) | -100% | 6 200 |
| Planning and development | | - | 6 200 | 6 200 | - | - | 3 100 | (3 100) | -100% | 6 200 |
| Road transport | | - | - | - | - | - | - | - | | - |
| Environmental protection | | - | - | - | - | - | - | - | | - |
| Trading services | | - | - | - | - | - | - | - | | - |
| Energy sources | | - | - | - | - | - | - | - | | - |
| Water management | | - | - | - | - | - | - | - | | - |
| Waste water management | | - | - | - | - | - | - | - | | - |
| Waste management | | - | - | - | - | - | - | - | | - |
| Other | | - | - | - | - | - | - | - | | - |
| Total Capital Expenditure - Functional Classification | 3 | - | 29 950 | 29 650 | 1 137 | 2 494 | 14 825 | (12 331) | -83% | 29 950 |
| Funded by: | | | | | | | | | | |
| National Government | | - | - | - | - | - | - | - | | - |
| Provincial Government | | - | - | - | - | - | - | - | | - |
| District Municipality | | - | - | - | - | - | - | - | | - |
| Transfers and subsidies - capital (in-kind) | | - | - | - | - | - | - | - | | - |
| Transfers recognised - capital | | - | - | - | - | - | - | - | | - |
| Borrowing | 6 | - | - | - | - | - | - | - | | - |
| Internally generated funds | | - | 29 950 | 29 950 | 1 137 | 2 494 | 14 975 | (12 481) | -83% | 29 950 |
| Total Capital Funding | | - | 29 950 | 29 950 | 1 137 | 2 494 | 14 975 | (12 481) | -83% | 29 950 |

DC40 Dr Kenneth Kaunda - Table C6 Monthly Budget Statement - Financial Position - M06 December 2024

DC40 Dr Kenneth Kaunda - Table C6 Monthly Budget Statement - Financial Position - M06 December

| Description | Ref | 2023/24 | 2024/25 | | | |
|---|-----|-----------------|------------------|-----------------|-----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | YearTD actual | Full Year Forecast |
| R thousands | 1 | | | | | |
| ASSETS | | | | | | |
| Current assets | | | | | | |
| Cash and cash equivalents | | – | (432 716) | – | 28 780 | (432 716) |
| Trade and other receivables from exchange transactions | | – | – | – | (13) | – |
| Receivables from non-exchange transactions | | – | – | – | – | – |
| Current portion of non-current receivables | | – | – | – | – | – |
| Inventory | | – | (5 055) | – | 66 | (5 055) |
| VAT | | – | – | – | – | – |
| Other current assets | | – | – | – | (5) | – |
| Total current assets | | – | (437 771) | – | 28 828 | (437 771) |
| Non current assets | | | | | | |
| Investments | | – | – | – | – | – |
| Investment property | | – | – | – | – | – |
| Property, plant and equipment | | – | 18 277 | – | 1 429 | 18 277 |
| Biological assets | | – | – | – | – | – |
| Living and non-living resources | | – | – | – | – | – |
| Heritage assets | | – | – | – | – | – |
| Intangible assets | | – | 3 800 | – | 1 065 | 3 800 |
| Trade and other receivables from exchange transactions | | – | – | – | – | – |
| Non-current receivables from non-exchange transactions | | – | – | – | – | – |
| Other non-current assets | | – | – | – | – | – |
| Total non current assets | | – | 22 077 | – | 2 494 | 22 077 |
| TOTAL ASSETS | | – | (415 694) | – | 31 322 | (415 694) |
| LIABILITIES | | | | | | |
| Current liabilities | | | | | | |
| Bank overdraft | | – | – | – | – | – |
| Financial liabilities | | – | – | – | – | – |
| Consumer deposits | | – | – | – | – | – |
| Trade and other payables from exchange transactions | | – | 236 381 | – | (23 712) | 236 381 |
| Trade and other payables from non-exchange transactions | | – | 5 330 | – | 1 933 | 5 330 |
| Provision | | – | – | – | – | – |
| VAT | | – | – | – | (2 145) | – |
| Other current liabilities | | – | – | – | – | – |
| Total current liabilities | | – | 241 711 | – | (23 924) | 241 711 |
| Non current liabilities | | | | | | |
| Financial liabilities | | – | – | – | – | – |
| Provision | | – | – | – | – | – |
| Long term portion of trade payables | | – | – | – | – | – |
| Other non-current liabilities | | – | – | – | – | – |
| Total non current liabilities | | – | – | – | – | – |
| TOTAL LIABILITIES | | – | 241 711 | – | (23 924) | 241 711 |
| NET ASSETS | 2 | – | (657 405) | – | 55 246 | (657 405) |
| COMMUNITY WEALTH/EQUITY | | | | | | |
| Accumulated surplus/(deficit) | | – | 213 | – | 54 906 | 213 |
| Reserves and funds | | – | – | – | – | – |
| Other | | – | – | – | – | – |
| TOTAL COMMUNITY WEALTH/EQUITY | 2 | – | 213 | – | 54 906 | 213 |

DC40 Dr Kenneth Kaunda - Table C7 Monthly Budget Statement - Cash Flow – M06 December 2024

DC40 Dr Kenneth Kaunda - Table C7 Monthly Budget Statement - Cash Flow - M06 December

| Description | Ref | 2023/24 | 2024/25 | | | | | | | Full Year Forecast |
|--|-----|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | |
| R thousands | 1 | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Property rates | | - | - | - | - | - | - | - | | - |
| Service charges | | - | - | - | - | - | - | - | | - |
| Other revenue | | - | 185 976 | - | - | - | 92 988 | (92 988) | -100% | 185 976 |
| Transfers and Subsidies - Operational | | - | 46 216 | - | - | - | 23 108 | (23 108) | -100% | 46 216 |
| Transfers and Subsidies - Capital | | - | - | - | - | - | - | - | | - |
| Interest | | - | 8 980 | - | - | - | 4 490 | (4 490) | -100% | 8 980 |
| Dividends | | - | - | - | - | - | - | - | | - |
| Payments | | | | | | | | | | |
| Suppliers and employees | | - | - | - | - | - | - | - | | - |
| Finance charges | | - | - | - | - | - | - | - | | - |
| Transfers and Subsidies | | - | - | - | - | - | - | - | | - |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | - | 241 172 | - | - | - | 120 586 | 120 586 | 100% | 241 172 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Proceeds on disposal of PPE | | - | - | - | - | - | - | - | | - |
| Decrease (increase) in non-current receivables | | - | - | - | - | - | - | - | | - |
| Decrease (increase) in non-current investments | | - | - | - | - | - | - | - | | - |
| Payments | | | | | | | | | | |
| Capital assets | | - | 27 450 | - | - | - | 13 725 | (13 725) | -100% | 27 450 |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | - | 27 450 | - | - | - | 13 725 | 13 725 | 100% | 27 450 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Short term loans | | - | - | - | - | - | - | - | | - |
| Borrowing long term/refinancing | | - | - | - | - | - | - | - | | - |
| Increase (decrease) in consumer deposits | | - | - | - | - | - | - | - | | - |
| Payments | | | | | | | | | | |
| Repayment of borrowing | | - | - | - | - | - | - | - | | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | - | - | - | - | - | - | - | | - |
| NET INCREASE/ (DECREASE) IN CASH HELD | | - | 268 622 | - | - | - | 134 311 | | | 268 622 |
| Cash/cash equivalents at beginning: | | - | - | - | - | - | - | - | | - |
| Cash/cash equivalents at month/year end: | | - | 268 622 | - | - | - | 134 311 | | | 268 622 |

PART 2 SUPPORTING DOCUMENTATION

2.1. DEBTORS AGE ANALYSIS

| DC40 Dr Kenneth Kaunda - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December | | | | | | | | | | | | |
|--|---------|-----------|------------|------------|-------------|-------------|-------------|---------------|----------|-------|--|---|
| Description | NT Code | 2024/25 | | | | | | | | | Actual Bad Debts Written Off against Debtors | Impairment - Bad Debts I.t.o Council Policy |
| | | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Days-1 Yr | Over 1Yr | Total | | |
| R thousands | | | | | | | | | | | | |
| Debtors Age Analysis By Income Source | | | | | | | | | | | | |
| Trade and Other Receivables from Exchange Transactions - Water | 1200 | – | – | – | – | – | – | – | – | – | – | – |
| Trade and Other Receivables from Exchange Transactions - Electricity | 1300 | – | – | – | – | – | – | – | – | – | – | – |
| Receivables from Non-exchange Transactions - Property Rates | 1400 | – | – | – | – | – | – | – | – | – | – | – |
| Receivables from Exchange Transactions - Waste Water Management | 1500 | – | – | – | – | – | – | – | – | – | – | – |
| Receivables from Exchange Transactions - Waste Management | 1600 | – | – | – | – | – | – | – | – | – | – | – |
| Receivables from Exchange Transactions - Property Rental Debtors | 1700 | – | – | – | – | – | – | – | – | – | – | – |
| Interest on Arrear Debtor Accounts | 1810 | – | – | – | – | – | – | – | – | – | – | – |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | 1820 | – | – | – | – | – | – | – | – | – | – | – |
| Other | 1900 | – | – | – | – | – | – | – | 353 | 353 | 353 | – |
| Total By Income Source | 2000 | – | – | – | – | – | – | – | 353 | 353 | 353 | – |
| 2023/24 - totals only | | | | | | | | | | | | |
| – | | | | | | | | | | | | |
| Debtors Age Analysis By Customer Group | | | | | | | | | | | | |
| Organs of State | 2200 | – | – | – | – | – | – | – | – | – | – | – |
| Commercial | 2300 | – | – | – | – | – | – | – | 0 | 0 | 0 | – |
| Households | 2400 | – | – | – | – | – | – | – | 0 | 0 | 0 | – |
| Other | 2500 | – | – | – | – | – | – | – | 353 | 353 | 353 | – |
| Total By Customer Group | 2600 | – | – | – | – | – | – | – | 353 | 353 | 353 | – |

- The total Debtors as at 31 December 2024 amount to **R353 Thousand** for over payment on salaries of one senior manager. The new arrangement to be entered to with the senior manager to ensure full recovery of the debt.

2.2. CREDITORS AGE ANALYSIS

| DC40 Dr Kenneth Kaunda - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December | | | | | | | | | | | |
|--|---------|-------------|--------------|--------------|---------------|----------------|----------------|-------------------|-------------|-------|---|
| Description | NT Code | 2024/25 | | | | | | | | | Prior year totals for chart (same period) |
| | | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | Total | |
| R thousands | | | | | | | | | | | |
| Creditors Age Analysis By Customer Type | | | | | | | | | | | |
| Bulk Electricity | 0100 | - | - | - | - | - | - | - | - | - | - |
| Bulk Water | 0200 | - | - | - | - | - | - | - | 0 | 0 | 0 |
| PAYE deductions | 0300 | - | - | - | - | - | - | - | 0 | 0 | 0 |
| VAT (output less input) | 0400 | - | - | - | - | - | - | - | 0 | 0 | 0 |
| Pensions / Retirement deductions | 0500 | - | - | - | - | - | - | - | 0 | 0 | 0 |
| Loan repayments | 0600 | - | - | - | - | - | - | - | 0 | 0 | 0 |
| Trade Creditors | 0700 | - | - | - | - | - | - | - | 747 | 747 | - |
| Auditor General | 0800 | - | - | - | - | - | - | - | 0 | 0 | - |
| Other | 0900 | - | - | - | - | - | 24 | - | 26 | 50 | - |
| Total By Customer Type | 1000 | - | - | - | - | - | 24 | - | 772 | 796 | - |

- The total Creditors balance as at 31 December 2024 was standing at **R796 Thousand**. The amount reported comprises of:
 - ❖ **R747 Thousand** for Trade payables. Management will present a report to the municipal council in October 2024 to consider writing-off the amount. This is a legacy balance and it relates to old opening balances which came through migration of the financial system from E-Venus to Solar.
 - ❖ **R48 Thousand** consist of:
 - **R25 Thousand** for retention – Botlhabatsatsi Trading and Projects
 - **R23 Thousand** for Workmen's Compensation

2.3. INVESTMENT PORTFOLIO

- The investment balance as at 31 December 2024 amounted to **R50 Million** and is invested with the below listed bank:

Standard Bank
ABSA

R10 Million
R40 Million

2.4. ALLOCATION OF GRANT RECEIPTS

DC40 Dr Kenneth Kaunda - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

| 2040 DT Renewal Kumba - Supporting Table 000 Monthly Budget Statement - transfers and grant receipts - m00 December | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| Description | Ref | 2023/24 | 2024/25 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| RECEIPTS: | 1,2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | - | 227 522 | 227 522 | 74 604 | 169 862 | 113 761 | 10 040 | 8.8% | 227 522 |
| EQUITABLE SHARE | - | - | 33 503 | 33 503 | 11 142 | 25 102 | 16 752 | 8 350 | 50% | 33 503 |
| LOCAL GOV FIN MNG GRANT | 3 | - | 1 000 | 1 000 | - | 1 000 | 500 | 500 | 100% | 1 000 |
| EPWP INTEGRATED GRANT | | - | 1 452 | 1 452 | - | 363 | 726 | (363) | -50% | 1 452 |
| RURAL ROAD ASSET MNG SYSTEMS GRANT | | - | 2 761 | 2 761 | - | 1 933 | 1 380 | 553 | 40% | 2 761 |
| ENERGY EFF & DEMAND SIDE MNG | | - | 4 000 | 4 000 | 2 000 | 3 000 | 2 000 | 1 000 | 50% | 4 000 |
| RSC REPLACEMENT GRANT | | - | 184 806 | 184 806 | 61 462 | 138 464 | 92 403 | 46 061 | 50% | 184 806 |
| Provincial Government: | | - | - | - | - | - | - | - | | - |
| District Municipality: | | - | - | - | - | - | - | - | | - |
| | | - | - | - | - | - | - | - | | - |
| | | - | - | - | - | - | - | - | | - |
| Other grant providers: | | - | 3 500 | - | 162 | 212 | 1 750 | (1 538) | -87.9% | 3 500 |
| EDUCATION; TRAINING AND DEVELOPMENT PRACTICES SETA | - | - | 3 500 | - | 162 | 212 | 1 750 | (1 538) | -88% | 3 500 |
| | | - | - | - | - | - | - | - | | - |
| Total Operating Transfers and Grants | 5 | - | 231 022 | 227 522 | 74 766 | 170 074 | 115 511 | 8 502 | 7.4% | 231 022 |
| Capital Transfers and Grants | | | | | | | | | | |
| National Government: | | - | - | - | - | - | - | - | | - |
| Cash / Proceeds sale of PPE | - | - | - | - | - | - | - | - | | - |
| Provincial Government: | | - | - | - | - | - | - | - | | - |
| | | - | - | - | - | - | - | - | | - |
| District Municipality: | | - | - | - | - | - | - | - | | - |
| [insert description] | | - | - | - | - | - | - | - | | - |
| | | - | - | - | - | - | - | - | | - |
| Other grant providers: | | - | - | - | - | - | - | - | | - |
| Total Capital Transfers and Grants | 5 | - | - | - | - | - | - | - | | - |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | 5 | - | 231 022 | 227 522 | 74 766 | 170 074 | 115 511 | 8 502 | 7.4% | 231 022 |

- For the month of December 2024, the Municipality received **R74.7 Million** on the budgeted grants and subsidies and it comprises of the following:
 - ❖ **R11.1 Million** for Equitable Share (2nd Trench);
 - ❖ **R61.4 Million** for Fuel Levy (2nd Trench);
 - ❖ **R2 Million** for Energy Efficiency and Demand-Side Equitable Share (2nd Trench);
 - ❖ **R162 Thousand** for LGSETA;
- It must be noted that as per the approved Payment Schedule from National Treasury, the 2nd Trench for EPWP conditional grant was due to be paid to the Municipality in the month of November, however due to non-compliance it was not received in that month.
- To date, the Municipality received **R6.2 Million** on conditional grants and it must be noted that the revenue for conditional grants will only be recognised once all conditions are met.
- The total Conditional and Unconditional Grants received as at 31 December 2024 amount to **R170 Million** and the table below gives details of the allocations, amounts received, related dates of transfers and outstanding amounts to be received.

Table 4 (a)

| Grant | Allocation as per DORA | Amount Received | Date of transfer (Receipts) | Outstanding |
|---|------------------------|------------------------|-----------------------------|-----------------------|
| RSC Replacement Grant | R184 806 000.00 | R77 002 429.46 | July 2024 | R46 341 813.01 |
| | | R61 461 757.53 | December 2024 | |
| Equitable Share | R33 503 000.00 | R13 959 570.54 | July 2024 | R8 401 186.99 |
| | | R11 142 242.47 | December 2024 | |
| Rural Roads Assets Management Grant | R 2 761 000.00 | R1 933 000.00 | August 2024 | R828 000.00 |
| Energy Efficiency and Demand-Side Man Grant | R4 000 000.00 | R1 000 000.00 | August 2024 | R1 000 000.00 |
| | | R 2 000 000.00 | December 2024 | |
| EPWP | R1 452 000.00 | R363 000.00 | August 2024 | R1 089 000.00 |
| FMG | R1 000 000.00 | R1 000 000.00 | August 2024 | - |
| LGSETA | R3 500 000.00 | R50 130.52 | October 2024 | R3 287 869.48 |
| | | R162 000.00 | December 2024 | |
| Total | R231 022 000.00 | R170 074 130.52 | - | R60 947 869.48 |

DC40 Dr Kenneth Kaunda - Supporting Table SC7 (1) Monthly Budget Statement - transfers and grant expenditure - M06 December 2024

DC40 Dr Kenneth Kaunda - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

| 2023/24 | | | | | | | | | | | 2024/25 | | | | | | | | | | |
|---|--|-----|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|--|--|--|--|--|--|--|--|--|--|
| Description | | Ref | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast | | | | | | | | | | |
| R thousands | | | | | | | | | | | | | | | | | | | | | |
| EXPENDITURE | | | | | | | | | | | | | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | | | | | | | | | | | | | |
| National Government: | | | – | 227 522 | 227 522 | 21 657 | 112 276 | 118 912 | (6 635) | -5.6% | 227 522 | | | | | | | | | | |
| GR_EQUITABLE SHARE | | – | – | 33 503 | 33 503 | 2 464 | 14 403 | 4 233 | 10 170 | 240% | 33 503 | | | | | | | | | | |
| GR_FUEL LEVY | | – | – | 1 000 | 1 000 | 18 980 | 95 137 | 110 092 | (14 956) | -14% | 1 000 | | | | | | | | | | |
| DAA_NDA_EDUCATION; TRAINING AND DEVELOPMENT PRACTICES | | – | – | 1 452 | 1 452 | 67 | 395 | 690 | (295) | -43% | 1 452 | | | | | | | | | | |
| LOCAL GOV FIN MNG GRANT | | – | – | 2 761 | 2 761 | – | 29 | 1 790 | (1 761) | -98% | 2 761 | | | | | | | | | | |
| EPWP INTEGRATED GRANT | | 3 | – | 4 000 | 4 000 | 145 | 921 | 726 | 195 | 27% | 4 000 | | | | | | | | | | |
| RSC REPLACEMENT GRANT | | | – | 184 806 | 184 806 | – | 1 147 | 1 380 | (233) | -17% | 184 806 | | | | | | | | | | |
| Provincial Government: | | | – | 3 500 | 3 500 | – | – | – | – | | 3 500 | | | | | | | | | | |
| EDUCATION; TRAINING AND DEVELOPMENT PRACTICES SETA | | | | 3 500 | 3 500 | | | | – | | 3 500 | | | | | | | | | | |
| Other transfers and grants [insert description] | | | | | | | | | – | | – | | | | | | | | | | |
| District Municipality: | | | – | – | – | – | – | – | – | | – | | | | | | | | | | |
| [insert description] | | | | | | | | | – | | – | | | | | | | | | | |
| Other grant providers: | | | – | – | – | – | – | – | – | | – | | | | | | | | | | |
| Other Transfers Public Corporations | | – | | | | | | | – | | – | | | | | | | | | | |
| [insert description] | | | | | | | | | – | | – | | | | | | | | | | |
| Total operating expenditure of Transfers and Grants: | | | – | 231 022 | 231 022 | 21 657 | 112 276 | 118 912 | (6 635) | -5.6% | 231 022 | | | | | | | | | | |
| Capital expenditure of Transfers and Grants | | | | | | | | | | | | | | | | | | | | | |
| National Government: | | | – | – | – | – | – | – | – | | – | | | | | | | | | | |
| Provincial Government: | | | – | – | – | – | – | – | – | | – | | | | | | | | | | |
| 0 | | | | | | | | | – | | – | | | | | | | | | | |
| District Municipality: | | | – | – | – | – | – | – | – | | – | | | | | | | | | | |
| 0 | | | | | | | | | – | | – | | | | | | | | | | |
| Other grant providers: | | | – | – | – | – | – | – | – | | – | | | | | | | | | | |
| 0 | | | | | | | | | – | | – | | | | | | | | | | |
| Total capital expenditure of Transfers and Grants | | | – | – | – | – | – | – | – | | – | | | | | | | | | | |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | | | – | 231 022 | 231 022 | 21 657 | 112 276 | 118 912 | (6 635) | -5.6% | 231 022 | | | | | | | | | | |

Expenditure on Grants as at 31 December 2024

The Municipality has utilised the **conditional grants** and the table below gives expenditure to date on each grant.

Table 5

| Grants | Total grant allocation from National Treasury | Current Month Expenditure | Expenditure as at 31 December 2024 | Balance | % |
|---|---|---------------------------|------------------------------------|----------------------|--------------|
| EPWP | R1 452 000.00 | R145 381.54 | R921 181.24 | R530 818.76 | 64.87 |
| Financial Management Grant (FMG) | R1 000 000.00 | R30 000.00 | R180 000.00 | R820 000.00 | 18.00 |
| Rural roads Asset Management | R2 761 000.00 | - | R1 211 565.00 | R1 549 435.00 | 43.88 |
| Energy Efficiency and Demand-Side Man Grant | R4 000 000.00 | - | R243 478.26 | R3 756 521.74 | 6.06 |
| TOTAL | R9 213 000.00 | R175 381.54 | R2 556 226.52 | R6 656 773.48 | 27.75 |

2.5. COUNCILORS' AND EMPLOYEE BENEFITS

DC40 Dr Kenneth Kaunda - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

| Summary of Employee and Councillor remuneration | Ref | 2023/24 | 2024/25 | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| | 1 | A | B | C | | | | | | D |
| Councillors (Political Office Bearers plus Other) | | | | | | | | | | |
| Basic Salaries and Wages | | - | 8 874 | - | 1 020 | 3 936 | 4 437 | (501) | -11% | 8 874 |
| Pension and UIF Contributions | | - | 580 | - | 72 | 410 | 290 | 120 | 41% | 580 |
| Medical Aid Contributions | | - | 115 | - | 12 | 72 | 58 | 14 | 25% | 115 |
| Motor Vehicle Allowance | | - | 1 401 | - | 165 | 272 | 701 | (429) | -61% | 1 401 |
| Cellphone Allowance | | - | 1 014 | - | 63 | 329 | 507 | (178) | -35% | 1 014 |
| Housing Allowances | | - | - | - | - | - | - | - | - | - |
| Other benefits and allowances | | - | 1 208 | - | 97 | 745 | 604 | 141 | 23% | 1 208 |
| Sub Total - Councillors | | - | 13 192 | - | 1 429 | 5 764 | 6 596 | (832) | -13% | 13 192 |
| % increase | 4 | | #DIV/0! | | | | | | | #DIV/0! |
| Senior Managers of the Municipality | 3 | | | | | | | | | |
| Basic Salaries and Wages | | - | 5 691 | - | 214 | 427 | 2 845 | (2 418) | -85% | 5 691 |
| Pension, UIF and Group life Contributions | | - | - | - | - | - | - | - | - | - |
| Medical Aid Contributions | | - | 72 | - | - | - | 36 | (36) | -100% | 72 |
| Overtime | | - | - | - | - | - | - | - | - | - |
| Performance Bonus | | - | 235 | - | - | - | 118 | (118) | -100% | 235 |
| Motor Vehicle Allowance | | - | 1 178 | - | 56 | 112 | 589 | (477) | -81% | 1 178 |
| Cellphone Allowance | | - | 151 | - | 9 | 17 | 76 | (59) | -78% | 151 |
| Housing Allowances | | - | - | - | - | - | - | - | - | - |
| Other benefits and allowances | | - | 20 | - | 2 | 3 | 10 | (7) | -67% | 20 |
| Sub Total - Senior Managers of Municipality | | - | 7 348 | - | 280 | 560 | 3 674 | (3 114) | -85% | 7 348 |
| % increase | 4 | | #DIV/0! | | | | | | | #DIV/0! |
| Other Municipal Staff | | - | - | - | - | - | - | - | - | - |
| Basic Salaries and Wages | | - | 71 031 | - | 6 005 | 39 609 | 35 515 | 4 094 | 12% | 71 031 |
| Pension, UIF and Group life Contributions | | - | 14 380 | - | 1 763 | 10 999 | 7 190 | 3 809 | 53% | 14 380 |
| Medical Aid Contributions | | - | 6 166 | - | 990 | 5 852 | 3 083 | 2 769 | 90% | 6 166 |
| Overtime | | - | 800 | - | 83 | 445 | 400 | 45 | 11% | 800 |
| Performance Bonus | | - | 5 230 | - | 361 | 3 235 | 2 615 | 619 | 24% | 5 230 |
| Motor Vehicle Allowance | | - | 8 156 | - | 724 | 5 319 | 4 078 | 1 241 | 30% | 8 156 |
| Cellphone Allowance | | - | 219 | - | 56 | 427 | 109 | 318 | 291% | 219 |
| Housing Allowances | | - | 681 | - | 61 | 322 | 341 | (19) | -6% | 681 |
| Other benefits and allowances | | - | 290 | - | 28 | 33 | 145 | (112) | -77% | 290 |
| Payments in lieu of leave | | - | 4 042 | - | 504 | 2 540 | 2 021 | 519 | 26% | 4 042 |
| Long service awards | | - | 1 180 | - | 164 | 978 | 590 | 388 | 66% | 1 180 |
| Post-retirement benefit obligations | | - | 430 | - | - | - | 215 | (215) | -100% | 430 |
| Acting and post related allowance | | - | 1 346 | - | 118 | 732 | 673 | 59 | 9% | 1 346 |
| In kind benefits | | - | - | - | - | - | - | - | - | - |
| Less: Employees costs capitalised to PPE | | - | - | - | - | - | - | - | - | - |
| Sub Total - Other Municipal Staff | | - | 113 951 | - | 10 856 | 70 490 | 56 975 | 13 515 | 24% | 113 951 |
| % increase | 4 | | #DIV/0! | | | | | | | #DIV/0! |
| Total Parent Municipality | | - | 134 490 | - | 12 565 | 76 814 | 67 245 | 9 569 | 14% | 134 490 |
| Unpaid salary, allowances & benefits in arrears: | | | #DIV/0! | | | | | | | #DIV/0! |
| Board Members of Entities | | | | | | | | | | |
| Acting and post related allowance | | - | - | - | - | - | - | - | - | - |
| In kind benefits | | - | - | - | - | - | - | - | - | - |
| Less: Employees costs capitalised to PPE | | - | - | - | - | - | - | - | - | - |
| Sub Total - Executive members Board | 2 | - | - | - | - | - | - | - | - | - |
| % increase | 4 | | | | | | | | | |
| Senior Managers of Entities | | | | | | | | | | |
| Sub Total - Senior Managers of Entities | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | | | | | | | | | |
| Other Staff of Entities | | | | | | | | | | |
| Acting and post related allowance | | - | - | - | - | - | - | - | - | - |
| In kind benefits | | - | - | - | - | - | - | - | - | - |
| Sub Total - Other Staff of Entities | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | | | | | | | | | |
| Total Municipal Entities | | - | - | - | - | - | - | - | - | - |
| TOTAL SALARY, ALLOWANCES & BENEFITS | | - | 134 490 | - | 12 565 | 76 814 | 67 245 | 9 569 | 14% | 134 490 |
| % increase | 4 | | #DIV/0! | | | | | | | #DIV/0! |
| TOTAL MANAGERS AND STAFF | | - | 121 298 | - | 11 136 | 71 050 | 60 649 | 10 401 | 17% | 121 298 |

- ❖ The total employee related costs was budgeted at **R134.4 Million**. The total spending for the month of December amount to **R12.5 Million**, reflected as **57.11%** of the budgeted employee related costs.

- ❖ The budget for remuneration of councillors was budgeted at **R13.1 Million**. The spending for the month of December amount to **R1.4 Million**, which totals to **43.69%** of the budgeted remuneration of councillors.

2.6. CAPITAL PROGRAMME PERFORMANCE

Table 6

Capital Budget List

| DR KENNETH KAUNDA DISTRICT MUNICIPALITY | | | | | | | |
|--|--------------------|---|---------------|-----------------|--------------|---------------|-------|
| MFMA SECTION 71/52 BUDGET IMPLEMENTATION AND PERFORMANCE FOR THE MONTH/QUARTER ENDING 31 DECEMBER 2024 | | | | | | | |
| CAPITAL EXPENDITURE LIST | | | | | | | |
| NO | DEPARTMENT | DESCRIPTION | Budget | Curr Mth Expend | YTD Actual | Balance | % Exp |
| 1 | MUNICIPAL MANAGER | COMMUNICATION EQUIPMENT | 300 000.00 | - | - | 300 000.00 | - |
| 2 | CORPORATE SERVICES | NETWORK UPGRADE | 500 000.00 | - | - | 500 000.00 | - |
| 3 | CORPORATE SERVICES | ELECTRONIC RECORD SYSTEM | 100 000.00 | - | - | 100 000.00 | - |
| 4 | CORPORATE SERVICES | FLEET | 2 000 000.00 | - | 1 341 744.19 | 658 255.81 | 67.09 |
| 5 | CORPORATE SERVICES | OFFICE FURNITURE AND FITTINGS | 1 000 000.00 | - | - | 1 000 000.00 | - |
| 6 | CORPORATE SERVICES | COMPUTER EQUIPMENT | 1 000 000.00 | 72 393.50 | 87 043.50 | 912 956.50 | 8.70 |
| 7 | CORPORATE SERVICES | TELEPHONE SYSTEM | 800 000.00 | - | - | 800 000.00 | - |
| 8 | CORPORATE SERVICES | SERVER ROOM UPGRADE | 200 000.00 | - | - | 200 000.00 | - |
| 9 | CORPORATE SERVICES | AIRCONDITIONING EQUIPMENT | 300 000.00 | - | - | 300 000.00 | - |
| 10 | CORPORATE SERVICES | CONFERENCE SYSTEM | 1 100 000.00 | - | - | 1 100 000.00 | - |
| 11 | CORPORATE SERVICES | CLOUD-BASED BACKUP AND DISASTER RECOVERY | 200 000.00 | - | - | 200 000.00 | - |
| 12 | CORPORATE SERVICES | UNIFIED THREAT MANAGEMENT (UTM) - SECURITY | 100 000.00 | - | - | 100 000.00 | - |
| 13 | CORPORATE SERVICES | ENDPOINT PROTECTION AND PATCH MANAGEMENT | 250 000.00 | - | - | 250 000.00 | - |
| 14 | CORPORATE SERVICES | HIGH-CAPACITY UPS/INVERTERS | 200 000.00 | - | - | 200 000.00 | - |
| 15 | CORPORATE SERVICES | IT HELP DESK SERVICES (INTANGIBLE) | 100 000.00 | - | - | 100 000.00 | - |
| 16 | CORPORATE SERVICES | LICENCE MANAGEMENT SOFTWARE (INTAGIBLE) | 150 000.00 | 38 993.50 | 38 993.50 | 111 006.50 | 26.00 |
| 17 | BTO | FINANCIAL SYSTEM | 1 200 000.00 | 1 026 086.96 | 1 026 086.96 | 173 913.04 | 85.51 |
| 18 | LED & PLANNING | WATER PROJECTS | 1 000 000.00 | - | - | 1 000 000.00 | - |
| 19 | LED & PLANNING | CONSTRUCT/ACQUISITION MUNICIPAL OFFICES-VENTERSDORP | 1 500 000.00 | - | - | 1 500 000.00 | - |
| 20 | LED & PLANNING | UPGRADE OF DISASTER CENTRE | 500 000.00 | - | - | 500 000.00 | - |
| 21 | LED & PLANNING | LIGHTING PROTECTION / CONDUCTOR | 200 000.00 | - | - | 200 000.00 | - |
| 22 | LED & PLANNING | AGRI-PARKS | 2 000 000.00 | - | - | 2 000 000.00 | - |
| 23 | LED & PLANNING | CULTURAL VILLAGE | 1 000 000.00 | - | - | 1 000 000.00 | - |
| 24 | COMMUNITY SERVICES | DISASTER MANAGEMENT SPATIAL SYSTEM | 1 200 000.00 | - | - | 1 200 000.00 | - |
| 25 | COMMUNITY SERVICES | WATER TANKER TRUCK & EQUIPMENT | 5 000 000.00 | - | - | 5 000 000.00 | - |
| 26 | COMMUNITY SERVICES | FIRE BAY DOORS | 1 200 000.00 | - | - | 1 200 000.00 | - |
| 27 | COMMUNITY SERVICES | FLOODS AND DISASTER RESPONSE VEHICLE | 1 500 000.00 | - | - | 1 500 000.00 | - |
| 28 | COMMUNITY SERVICES | LANDFILL SITE DISTRICT | 1 000 000.00 | - | - | 1 000 000.00 | - |
| 29 | COMMUNITY SERVICES | TOOLS | 1 200 000.00 | - | - | 1 200 000.00 | - |
| 30 | COMMUNITY SERVICES | PEST CONTROL EQUIPMENT | 100 000.00 | - | - | 100 000.00 | - |
| 31 | COMMUNITY SERVICES | SAMPLING KITS | 50 000.00 | - | - | 50 000.00 | - |
| 32 | COMMUNITY SERVICES | SOLID WASTE BULK CONTAINERS/WASTEBINS | 2 000 000.00 | - | - | 2 000 000.00 | - |
| 33 | COMMUNITY SERVICES | TWO WAY RADIO SYSTEM_FIRE EMERG SERVICES | 1 000 000.00 | - | - | 1 000 000.00 | - |
| TOTAL | | | 29 950 000.00 | 1 137 473.96 | 2 493 868.15 | 27 456 131.85 | 8.33 |

- The approved total capital budget is **R29.9 Million**. The spending for the month of December 2024 is **R1.1 Million**. The spending to date is **R2.4 Million** which is **8.33%** of the total budgeted capital expenditure
- There is a slow implementation of the Procurement Plan.

2.7. MATERIAL VARIANCES

Revenue by Source

The material Variances are prepared based on- Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December 2024

| Description | % Variance | Reasons for material variances. |
|--|------------|--|
| Interest earned – external investments | -79% | Interest earned-external investments is more as results of the large amount currently invested with various financial institutions. |
| Transfers and subsidies | | <ul style="list-style-type: none"> To date, the Municipality received the following grants which amount to R170 Million: <ul style="list-style-type: none"> ❖ Equitable Share (R13.9 Million) ❖ Equitable Share (R11.1 Million) ❖ RSC Replacement Grant (R77 Million) ❖ RSC Replacement Grant (R61.4 Million) ❖ LGSETA (R50 Thousand) ❖ LGSETA (R162 Thousand) ❖ ENERGY (R1 Million) ❖ ENERGY (R2 Million) ❖ EPWP (R363 Thousand) ❖ FMG (R1 Million) ❖ RRAMS (R1.9 Million) |
| Sale of Goods | -98% | The municipality budgeted for sale of tender documents, sale of assets. |
| Licence and permits | 204 | The actual revenue received to date is more than the projected revenue. The municipality has collected more than anticipated for the past 6 months, the budget will be adjusted accordingly in the Adjustment Budget scheduled for February 2025 |

Expenditure by Type

| Description | YTD% Variance | Reasons for material deviations |
|---------------------------------|---------------|---|
| Employee related costs | 14% | Considering the spread of the 13 th cheque into different months. |
| Remuneration of councillors | -13% | The Budget took into account the possible increase as well as the Upper limits. |
| Depreciation & asset impairment | -100% | In the current month, the department did not perform any depreciation. The depreciation is accounted for upon the finalisation of the asset verification process. |
| Other materials | -41% | The variance on other materials results from purchases of material and supplies which are procured as and when needed. |
| Contracted services | -25% | <p>The Contracted services is made of: Consultant and professional fees, Outsourced services and contractors. The low spending emanates from Water Sampling.</p> <p>More detailed info please see Table 7-9</p> |

| | | |
|-------------------------|------|---|
| Transfers and subsidies | -88% | <p>Budgeted transfers and subsidies comprises:</p> <ul style="list-style-type: none"> • LED Support grants R2.9 Million • EM Discretionary Bursaries R100 Thousand • Merit Bursaries: R1 Million • Social Relief: R300 Thousand • Non-Fin Enterprise R30 Thousand • Transfer – Sports, Art & Culture R100 Thousand • Tourism: R100 Thousand <p>There is a slow spending on most of the items under Transfers and subsidies.</p> |
| Other expenditure | -38% | <p>The Other Expenditure is made of: Operational Costs and Operating Leases. The low spending emanates from expenditure on some of the Programmes and Campaigns.</p> |
| Capital expenditure | -83% | <ul style="list-style-type: none"> • The capital budget is budgeted at R29.9 Million. <p>Details of Capital budget list is on Table 6</p> |

2.8. OTHER SUPPORTING DOCUMENTATION

DC40 Dr Kenneth Kaunda - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class –M05 December 2024

| DC40 Dr Kenneth Kaunda - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December | | | | | | | | | | |
|--|-----|-------------------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| Description | Ref | 2023/24 Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | 1 | | | | | | | | | |
| Capital expenditure on new assets by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | | — | 1 000 | — | — | — | 500 | 500 | 100.0% | 1 000 |
| Roads Infrastructure | | — | — | — | — | — | — | — | — | — |
| Roads | | — | — | — | — | — | — | — | — | — |
| Road Structures | | — | — | — | — | — | — | — | — | — |
| Road Furniture | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Storm water Infrastructure | | — | — | — | — | — | — | — | — | — |
| Drainage Collection | | — | — | — | — | — | — | — | — | — |
| Storm water Conveyance | | — | — | — | — | — | — | — | — | — |
| Attenuation | | — | — | — | — | — | — | — | — | — |
| Electrical Infrastructure | | — | — | — | — | — | — | — | — | — |
| Water Supply Infrastructure | | — | — | — | — | — | — | — | — | — |
| Sanitation Infrastructure | | — | — | — | — | — | — | — | — | — |
| Solid Waste Infrastructure | | — | 1 000 | — | — | — | 500 | 500 | 100.0% | 1 000 |
| Landfill Sites | | — | 1 000 | — | — | — | 500 | (500) | -100% | 1 000 |
| Rail Infrastructure | | — | — | — | — | — | — | — | — | — |
| Coastal Infrastructure | | — | — | — | — | — | — | — | — | — |
| Information and Communication Infrastructure | | — | — | — | — | — | — | — | — | — |
| Data Centres | | — | — | — | — | — | — | — | — | — |
| Core Layers | | — | — | — | — | — | — | — | — | — |
| Distribution Layers | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Community Assets | | — | 3 000 | — | — | — | 1 500 | 1 500 | 100.0% | 3 000 |
| Community Facilities | | — | 3 000 | — | — | — | 1 500 | 1 500 | 100.0% | 3 000 |
| Halls | | — | — | — | — | — | — | — | — | — |
| Centres | | — | 1 000 | — | — | — | 500 | (500) | -100% | 1 000 |
| Parks | | — | 2 000 | — | — | — | 1 000 | (1 000) | -100% | 2 000 |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Sport and Recreation Facilities | | — | — | — | — | — | — | — | — | — |
| Heritage assets | | — | — | — | — | — | — | — | — | — |
| Investment properties | | — | — | — | — | — | — | — | — | — |
| Revenue Generating | | — | — | — | — | — | — | — | — | — |
| Improved Property | | — | — | — | — | — | — | — | — | — |
| Unimproved Property | | — | — | — | — | — | — | — | — | — |
| Non-revenue Generating | | — | — | — | — | — | — | — | — | — |
| Improved Property | | — | — | — | — | — | — | — | — | — |
| Unimproved Property | | — | — | — | — | — | — | — | — | — |
| Other assets | | — | 2 000 | — | — | — | 1 000 | 1 000 | 100.0% | 2 000 |
| Operational Buildings | | — | 2 000 | — | — | — | 1 000 | 1 000 | 100.0% | 2 000 |
| Municipal Offices | | — | 2 000 | — | — | — | 1 000 | (1 000) | -100% | 2 000 |
| Housing | | — | — | — | — | — | — | — | — | — |
| Staff Housing | | — | — | — | — | — | — | — | — | — |
| Social Housing | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Biological or Cultivated Assets | | — | — | — | — | — | — | — | — | — |
| Biological or Cultivated Assets | | — | — | — | — | — | — | — | — | — |
| Intangible Assets | | — | 3 800 | — | — | 1 065 | 1 900 | 835 | 43.9% | 3 800 |
| Servitudes | | — | — | — | — | — | — | — | — | — |
| Licences and Rights | | — | 3 800 | — | — | 1 065 | 1 900 | 835 | 43.9% | 3 800 |
| Computer Software and Applications | | — | 3 800 | — | — | 1 065 | 1 900 | (835) | -44% | 3 800 |
| Load Settlement Software Applications | | — | — | — | — | — | — | — | — | — |
| Unspecified | | — | — | — | — | — | — | — | — | — |
| Computer Equipment | | — | 2 200 | — | — | 87 | 1 100 | 1 013 | 92.1% | 2 200 |
| Computer Equipment | | — | 2 200 | — | — | 87 | 1 100 | (1 013) | -92% | 2 200 |
| Furniture and Office Equipment | | — | 2 100 | — | — | — | 1 050 | 1 050 | 100.0% | 2 100 |
| Furniture and Office Equipment | | — | 2 100 | — | — | — | 1 050 | (1 050) | -100% | 2 100 |
| Machinery and Equipment | | — | 4 550 | — | — | — | 2 275 | 2 275 | 100.0% | 4 550 |
| Machinery and Equipment | | — | 4 550 | — | — | — | 2 275 | (2 275) | -100% | 4 550 |
| Transport Assets | | — | 8 500 | — | — | 1 342 | 4 250 | 2 908 | 68.4% | 8 500 |
| Transport Assets | | — | 8 500 | — | — | 1 342 | 4 250 | (2 908) | -68% | 8 500 |
| Land | | — | — | — | — | — | — | — | — | — |
| Land | | — | — | — | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| Living resources | | — | — | — | — | — | — | — | — | — |
| Mature | | — | — | — | — | — | — | — | — | — |
| Policing and Protection | | — | — | — | — | — | — | — | — | — |
| Zoological plants and animals | | — | — | — | — | — | — | — | — | — |
| Immature | | — | — | — | — | — | — | — | — | — |
| Policing and Protection | | — | — | — | — | — | — | — | — | — |
| Zoological plants and animals | | — | — | — | — | — | — | — | — | — |
| Total Capital Expenditure on new assets | 1 | — | 27 150 | — | — | 2 494 | 13 575 | 11 081 | 81.6% | 27 150 |

2.9. CONTRACTED SERVICES

The Contracted Services has three categories namely, Outsource Services, Consultants and Professional Services and Contractors.

i. Outsourced Services

Table 7

| NO | DISCRIPTION | Budget | Curr Mth Expend | YTD Actual | Balance | % Exp |
|----|--|----------------------|-------------------|---------------------|---------------------|--------------|
| 1 | OS: BURIAL SERVICES | 400 000.00 | - | 52 500.00 | 347 500.00 | 13.13 |
| 2 | OS: CATERING SERVICES | 260 000.00 | 34 100.00 | 145 436.00 | 114 564.00 | 55.94 |
| 3 | OS: CATERING SERVICES - WELLNESS | 100 000.00 | - | 28 250.00 | 71 750.00 | 28.25 |
| 4 | OS: CATERING SERVICES COUNCILLOR SUPP | 30 000.00 | - | - | 30 000.00 | - |
| 5 | OS: CATERING SERVICES-AGRICULTURE INITIA | 50 000.00 | - | - | 50 000.00 | - |
| 6 | OS: CATERING SERVICES-AIR QUALITY | 60 000.00 | - | 6 000.00 | 54 000.00 | 10.00 |
| 7 | OS: CATERING SERVICES-ANTI CORRUPTION | 30 000.00 | - | - | 30 000.00 | - |
| 8 | OS: CATERING SERVICES-CAREER | 50 000.00 | 54 400.00 | 54 400.00 | - 4 400.00 | 108.80 |
| 9 | OS: CATERING SERVICES-CBP | 30 000.00 | - | 23 100.00 | 6 900.00 | 77.00 |
| 10 | OS: CATERING SERVICES-COMMUNITY SUPPORT PROGRAMME | 30 000.00 | - | - | 30 000.00 | - |
| 11 | OS: CATERING SERVICES-CONSTITUENCY LIAIS | 100 000.00 | - | - | 100 000.00 | - |
| 12 | OS: CATERING SERVICES-COUNCIL MEETINGS | 100 000.00 | 9 025.00 | 44 100.00 | 55 900.00 | 44.10 |
| 13 | OS: CATERING SERVICES-COUNCILLOR PERFORM | 100 000.00 | - | - | 100 000.00 | - |
| 14 | OS: CATERING SERVICES-DIS MAN | 60 000.00 | - | - | 60 000.00 | - |
| 15 | OS: CATERING SERVICES-DIS MANA ADVISORY | 60 000.00 | 20 400.00 | 26 800.00 | 33 200.00 | 44.67 |
| 16 | OS: CATERING SERVICES-DISASTER AWARENESS | 60 000.00 | - | 32 499.90 | 27 500.10 | 54.17 |
| 17 | OS: CATERING SERVICES-DISTRICT LEARNING | 30 000.00 | - | - | 30 000.00 | - |
| 18 | OS: CATERING SERVICES-ELDERLY | 50 000.00 | 18 300.00 | 18 300.00 | 31 700.00 | 36.60 |
| 19 | OS: CATERING SERVICES-GENDER | 100 000.00 | 8 500.00 | 52 750.00 | 47 250.00 | 52.75 |
| 20 | OS: CATERING SERVICES-HEALTH | 100 000.00 | - | - | 100 000.00 | - |
| 21 | OS: CATERING SERVICES-IMBIZO | 300 000.00 | 54 950.00 | 178 534.00 | 121 466.00 | 59.51 |
| 22 | OS: CATERING SERVICES-MORAL | 50 000.00 | 6 000.00 | 42 700.00 | 7 300.00 | 85.40 |
| 23 | OS: CATERING SERVICES-MPAC | 100 000.00 | 7 196.00 | 8 621.00 | 91 379.00 | 8.62 |
| 24 | OS: CATERING SERVICES-MULTY PARTY | 200 000.00 | - | 76 140.00 | 123 860.00 | 38.07 |
| 25 | OS: CATERING SERVICES-PUBLIC PARTICIPA | 50 000.00 | - | 47 910.00 | 2 090.00 | 95.82 |
| 26 | OS: CATERING SERVICES-RISK REDUCTION | 50 000.00 | - | 4 809.90 | 45 190.10 | 9.62 |
| 27 | OS: CATERING SERVICES-SAFETY | 50 000.00 | - | - | 50 000.00 | - |
| 28 | OS: CATERING SERVICES-SOCIAL | 70 000.00 | - | 3 500.00 | 66 500.00 | 5.00 |
| 29 | OS: CATERING SERVICES-SPORTS ARTS&CULTU | 30 000.00 | - | 11 400.00 | 18 600.00 | 38.00 |
| 30 | OS: CATERING SERVICES-STAKEHOLDER SUPP | 250 000.00 | 69 970.00 | 174 102.00 | 75 898.00 | 69.64 |
| 31 | OS: CATERING SERVICES-TRADE&INVESTMENT | 80 000.00 | 28 700.00 | 28 700.00 | 51 300.00 | 35.88 |
| 32 | OS: CATERING SERVICES-WOMAN | 50 000.00 | - | 27 750.00 | 22 250.00 | 55.50 |
| 33 | OS: CATERING SERVICES-WOMEN CAUCUS | 30 000.00 | - | - | 30 000.00 | - |
| 34 | OS: CLEANING SERVICES | 300 000.00 | - | - | 300 000.00 | - |
| 35 | OS: CLEARING & GRASS CUTTING SERVICES | 300 000.00 | - | - | 300 000.00 | - |
| 36 | OS: HYGIENE SERVICES | 100 000.00 | - | - | 100 000.00 | - |
| 37 | OS: MEDICAL SERVICES [HEALTH SERV & SUP] | 30 000.00 | - | 4 922.00 | 25 078.00 | 16.41 |
| 38 | OS: PERSONNEL & LABOUR - EPWP GRANT | 1 452 000.00 | 145 381.54 | 921 181.24 | 530 818.76 | 63.44 |
| 39 | OS: PERSONNEL & LABOUR-CBP | 4 000 000.00 | 499 166.32 | 2 465 839.88 | 1 534 160.12 | 61.65 |
| 40 | OS: PERSONNEL & LABOUR-EPWP | 2 000 000.00 | - | - | 2 000 000.00 | - |
| 41 | OS: TRANSPORT SERVICES | 30 000.00 | - | - | 30 000.00 | - |
| 42 | OS: TRANSPORT SERVICES-COMMUNITY SUPPORT PROGRAMME | 30 000.00 | - | 28 500.00 | 1 500.00 | 95.00 |
| 43 | OS: TRANSPORT SERVICES-CONSTITUENCY LIAI | 50 000.00 | - | - | 50 000.00 | - |
| 44 | OS: TRANSPORT SERVICES-DISTRIC LEARNING | 30 000.00 | - | - | 30 000.00 | - |
| 45 | OS: TRANSPORT SERVICES-MPAC | 50 000.00 | - | - | 50 000.00 | - |
| 46 | OS: TRANSPORT SERVICES-MULTY PARTY | 150 000.00 | - | 88 650.00 | 61 350.00 | 59.10 |
| 47 | OS: TRANSPORT SERVICES-PUBLIC PARTICIPAT | 50 000.00 | - | 49 254.99 | 745.01 | 98.51 |
| | OUTSOURCED SERVICES | 11 682 000.00 | 956 088.86 | 4 646 650.91 | 7 035 349.09 | 39.78 |

- ❖ The total budget for Outsource Services is **R11.6 Million**. The current month expenditure amount to **R956 Thousand**. The spending to date is **R4.6 Million** which is **39.78%** of the total budgeted outsource services.

ii. Consultants and Professional Services

Table 8

| NO | DISCRIPTION | Budget | Curr Mth Expend | YTD Actual | Balance | % Exp |
|----|---|----------------------|---------------------|---------------------|----------------------|--------------|
| 1 | C&PS: B&A ACTUARIES | 45 000.00 | - | 3 525.00 | 48 525.00 | 7.83 |
| 2 | C&PS: B&A AIR POLLUTION-AIR QUALITY | 100 000.00 | - | - | 100 000.00 | - |
| 3 | C&PS: B&A AUDIT COMMITTEE | 1 000 000.00 | 305 775.00 | 777 440.00 | 222 560.00 | 77.74 |
| 4 | C&PS: B&A BUSINESS & FIN MANAGEMENT | 300 000.00 | - | - | 300 000.00 | - |
| 5 | C&PS: B&A BUSINESS& FIN MANAGEMENT-AFS | 300 000.00 | - | 650 500.00 | - | 216.83 |
| 6 | C&PS: B&A HUMAN RESOURCES | 300 000.00 | - | - | 300 000.00 | - |
| 7 | C&PS: B&A ORGANISATIONAL | 65 000.00 | - | 11 263.00 | 53 737.00 | 17.33 |
| 8 | C&PS: B&A RESEARCH & ADVISORY | 400 000.00 | - | - | 400 000.00 | - |
| 9 | C&PS: I&P ENGINEERING ELECTRICAL- Energy | 4 000 000.00 | - | 243 478.26 | 3 756 521.74 | 6.09 |
| 10 | C&PS: LAB SERV WATER | 800 000.00 | - | 26 648.00 | 773 352.00 | 3.33 |
| 11 | C&PS: LEGAL COST ADVICE & LITIGATION - LEGAL FEES | 3 500 000.00 | 1 679 379.28 | 2 473 590.16 | 1 026 409.84 | 70.67 |
| 12 | C&PS:B&A BUSINESS & FIN MANAGEMENT-FMG | 150 000.00 | - | - | 150 000.00 | - |
| 13 | C&PS:B&A BUSINESS&FIN MANAGEMENT-ASSETS | 900 000.00 | - | 639 130.43 | 260 869.57 | 71.01 |
| 14 | C&PS:B&A RESEARCH&ADVISORY-DIS MAN RESE | 300 000.00 | - | - | 300 000.00 | - |
| 15 | C&PS:I&P LAND & QUANTITY SURVEYORS-RRAMS | 2 761 000.00 | - | 1 147 090.12 | 1 613 909.88 | 41.55 |
| 16 | C&PS: SMME HUB AND LIGHT INDUSTRIAL PARK | 500 000.00 | - | - | 500 000.00 | - |
| 17 | C&PS: FIRE SERVICES MASTER PLAN | 600 000.00 | - | - | 600 000.00 | - |
| | CONSULTANTS AND PROFESSIONAL SERVICES | 16 021 000.00 | 1 985 154.28 | 5 965 614.97 | 10 055 385.03 | 37.24 |

- ❖ The budget for consultant and professional services is **R16 Million**. The spending for the month of December 2024 amount to **R1.9 Million**. The spending to date is **R5.9 Million** which is **37.24%** of the total budgeted Consultants and Professional Services.
- ❖ The **216.83%** in Business & Financial Management (AFS) is due to the preparation of the 2023/24 Annual Financial Statements for the Dr KK Economic Agency and the consolidated Annual Financial Statement. The over-expenditure occurred because the Dr KK Economic Agency was not budgeted for in the 2024/2025 financial year. Additionally, the Auditor General advised that the AFS should be presented on a liquidated basis. The unauthorised expenditure will be rectified in the Adjustment Budget scheduled for February 2025.
- ❖ The **71%** on the Business & Financial management (Assets) relates to the annual assets verification for the preparation of the 2023/24 Annual Financial Statements.

iii. Contractors

Table 9

| NO | DISCRIPTION | Budget | Curr Mth Expend | YTD Actual | Balance | % Exp |
|----|--|----------------------|-------------------|---------------------|---------------------|--------------|
| 1 | CONTR: MAINT OF BUILDINGS & FACILITIES | 250 000.00 | - | - | 250 000.00 | - |
| 2 | CONTR: ARTISTS & PERFORMERS-DIS MAN AWAR | 150 000.00 | 29 000.00 | 44 000.00 | 106 000.00 | 29.33 |
| 3 | CONTR: ARTISTS & PERFORMERS-RISK REDUC P | 120 000.00 | - | 44 850.00 | 75 150.00 | 37.38 |
| 4 | CONTR: ARTISTS & PERFORMERS-TRADE&INVEST | 50 000.00 | - | - | 50 000.00 | - |
| 5 | CONTR: BUILDING CONTRACTORS- ISSA INITIATIVES | 100 000.00 | - | - | 100 000.00 | - |
| 6 | CONTR: EMPLOYEE WELLNESS | 400 000.00 | - | - | 400 000.00 | - |
| 7 | CONTR: FIRE PROTECTION | 250 000.00 | - | - | 250 000.00 | - |
| 8 | CONTR: MAINTENANCE OF EQUIPMENT-PLANT&EQ | 150 000.00 | - | - | 150 000.00 | - |
| 9 | CONTR: MAINTENANCE OF EQUIPMENT-SYSTEM | 300 000.00 | - | - | 300 000.00 | - |
| 10 | CONTR: MAINTENANCE OF EQUIPMENT-VEHICLES | 100 000.00 | - | 852.00 | 99 148.00 | 0.85 |
| 11 | CONTR: SAFEGUARD & SECURITY | 7 500 000.00 | 605 498.70 | 4 461 766.97 | 3 038 233.03 | 59.49 |
| 12 | CONTR: SPORTS & RECREATION | 100 000.00 | - | - | 100 000.00 | - |
| 13 | CONTR: MAINTENANCE OF EQUIPMENT-FURN&EQU | 150 000.00 | - | - | 150 000.00 | - |
| 14 | CONTR:MAINTENANCE OF EQUIPMENT-OFFICE E | 250 000.00 | 28 608.93 | 28 608.93 | 221 391.07 | 11.44 |
| 15 | CONTR: MAINTENANCE OF EQUIPMENT | 100 000.00 | - | - | 100 000.00 | - |
| 16 | CONTR: REPAIRS AND MAINTENANCE BUILDING | 2 200 000.00 | - | 29 085.00 | 2 170 915.00 | 1.32 |
| 17 | CONTR: DISTRICT CALL CENTRE AND CCTV MONITORING SYSTEM | 500 000.00 | - | - | 500 000.00 | - |
| | CONTRACTORS | 12 670 000.00 | 663 107.63 | 4 609 162.90 | 8 060 837.10 | 36.38 |

- ❖ The budget for Contractors is **R12.6 Million**. The spending for the month of December 2024 amount to **R663 Thousand**. The spending to date is **R4.6 Million** which is **36.38%** of the total budgeted contractors.

PROPOSED BUDGET ADJUSTMENT FOR 2024/25 FINANCIAL YEAR

| DEPARTMENT | DESCRIPTION | APPROVED BUDGET | PROPOSED ADJ BUDGET |
|----------------------------|--|---|----------------------|
| EM'S OFFICE | Accommodation | R150 000.00 | R150 000.00 |
| SPEAKER'S OFFICE | CBP Stipends | R4 Million | R2.8 Million |
| | Accommodation | R100 000.00 | R100 000.00 |
| WHIP'S OFFICE | Accommodation | R100 000.00 | R100 000.00 |
| MUNICIPAL MANAGER'S OFFICE | Legal Fees | R 3.5 Million | R 1.8 Million |
| | Security Services | R7.5 Million | R2 Million |
| | Accommodation | R500 000.00 | R500 000.00 |
| CORPORATE SERVICES | Photocopiers | R1 Million | R400 000.00 |
| | Municipal services – Water & Electricity | R1.6 Million | R800 000.00 |
| | Telephones | R800 000.00 | R300 000.00 |
| BUDGET AND TREASURY OFFICE | Consultants: Assets | R900 000.00 | R700 000.00 |
| | Audit Fees | R4 Million | R2.8 Million |
| | Fuel | R2.5 Million | R1 Million |
| | Repairs and Maintenance: Vehicles | R100 000.00 | R500 000.00 |
| | Consultants: AFS | R300 000.00 | R700 000.00 |
| | Insurance | R2.3 Million | R400 000.00 |
| LED & PLANNING | EPWP Stipends | R2 Million (Internal Funds) R1.4 Million (Conditional Grant) | R2 Million |
| COMMUNITY SERVICES | Water Tanker | R5 Million | R500 000.00 |

NB! The above table indicates the proposed major adjustments as at 31 December 2024. However, the Mid-Year Budget & Performance Assessment Report has not taken into consideration the January 2024 financial performance, which may further affect the figures in the proposed major adjustment. The Budget Steering Committee meeting that will be held in February 2025, will further have an impact on the proposed major adjustments.

PERFORMANCE HIGHLIGHTS: 2024/25 MID-YEAR PERFORMANCE REPORT

The 2024/25 Mid-Year Performance Reports is a reflection on the non-financial performance reporting.

It is an assessment of the organisational performance of the targets and Key performance Indicators (KPIs) against the Service Delivery Budget and Implementation Plan (SDBIP).

KEY PERFORMANCE AREAS

- **KPA 1:** Basic Service Delivery and Infrastructure Development
- **KPA 2:** Municipal Transformation and Organizational Development
- **KPA 3:** District Economic Development
- **KPA 4:** Municipal Financial Viability and Management
- **KPA 5:** Good Governance & Public Participation
- **KPA 6:** Spatial Rationale

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

MUNICIPAL HEALTH SERVICES, TECHNICAL INFRASTRUCTURE SERVICES AND DISASTER RISK MANAGEMENT

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|--------------------|---|-----------------------------|--|----------------------------|----------------------------|--|----------|--|-------------------------|--------------------|--|--|-----------------------|--------------------|---|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Community Services | To provide environmental health services | Municipal Health Service | 20 environmental campaigns | 20 environmental campaigns | Nil | KPI 1 Number of municipal health services awareness campaigns conducted within Dr. | Activity | 20 municipal health services awareness campaigns conducted within Dr. Kenneth Kaunda | R 700 000 (Shared Vote) | R 233 012 | 10 municipal health services awareness campaigns by 31 December 2024: 2 at Matlosana, 1 Maquassi Hills and 2 JB Marks Local Municipalities | ACHIEVED 10 municipal health services awareness campaigns by 31 December 2024: 2 at Matlosana, | None | None | Municipal Health awareness campaign reports with pictures |
| | | | | | | | | | R 400 000 | R 198 412 | | | | | |
| | | | | | | | | | 39052300140 FLP43ZZWD | | | | | | |
| | | | | | | | | | R 200 000 | R 34 600 | | | | | |
| | | | | | | | | | 39052301870 FLP43ZZWD | | | | | | |

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|--------------------|---|-----------------------------------|--|---------------------------------------|----------------------------|--|----------|---|--|--------------------|--|---|-----------------------|--------------------|--|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | Kenneth Kaunda District COM SER | | District by 30 June 2025 | R 100 000 39053232360 0FLP43ZZWD | R 0 | | 1 Maquassi Hills and 2 JB Marks Local Municipalities | | | |
| Community Services | To provide environmental health services | Environmental Management Services | 20 environmental management campaigns | 20 environmental management campaigns | Nil | KPI 2 Number of environmental management campaigns conducted COM SER | Outcome | 20 environmental management campaigns conducted within Dr Kenneth Kaunda District | R 700 000 (Shared Vote) | R 233 012 | 10 environmental management campaigns conducted within Dr Kenneth Kaunda District Municipality by 31 | ACHIEVED 10 environmental management campaigns conducted within Dr Kenneth Kaunda District | None | None | Environmental awareness management reports |
| | | | | | | | | | R 400 000 39052300140 FLP43ZZWD | R 198 412 | | | | | |
| | | | | | | | | | R 200 000 | R 34 600 | | | | | |

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|---------------------------------------|---|-----------------------------|--|--|----------------------------|--|----------|---|---|--------------------|---|--|-----------------------|--------------------|---|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | Municipality by 30 June 2025 | 39052301870 FLP43ZZWD | | December 2024 | Municipality by 31 December 2024 | | | |
| | | | | | | | | | R 100 000 | R 0 | | | | | |
| | | | | | | | | | 39053232360 0FLP43ZZWD | | | | | | |
| Community Services Circular 88 | To provide environmental health services | Municipal Health Service | 12 compliance reports on drinking water samples taken and tested | 12 compliance reports on drinking water samples taken and tested | Nil | KPI 3 Number of compliance reports on drinking water samples taken and tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities COM SER | Output | 12 compliance reports on drinking water samples taken and tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities by 30 June 2025 | R 800 000 39052273330 FLP94ZZWD Shared Vote | R 26 648 | 6 compliance reports on drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities by 31 December 2024 | ACHIEVED 6 compliance reports on drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities by 31 December 2024 | None | None | Compliance reports, Sampling points list, Sample analysis results |

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|---------------------------------------|---|-----------------------------|--|---|----------------------------|--|----------|--|---|--------------------|--|---|-----------------------|--------------------|--|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Community Services Circular 88 | To provide environmental health services | Municipal Health Service | 52 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality | 52 water samples taken tested at the reservoirs | Nil | KPI 4 Number of water samples taken and tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality COM SER | Output | 52 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 June 2025 | R 800 000 39052273330 FLP94ZZWD Shared Vote | R 26 648 | 26 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 December 2024 | ACHIEVED 26 water samples taken and tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 December 2024 | None | None | Sampling point list, sample analysis results |

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|--------------------|---|-----------------------------------|--|--|----------------------------|--|----------|---|-------------------------------------|--------------------|---|--|--|--------------------|-------------------------------------|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Community Services | To provide Environmental Management Services | Environmental Management Services | 120 waste inspections | 120 waste inspections activities conducted | Nil | KPI 5 Number of waste management inspections conducted COM SER | Outcome | 120 waste management inspections conducted within Dr Kenneth Kaunda District Municipality by 30 June 2025 | OPEX | - | 60 waste inspections conducted within Dr Kenneth Kaunda District Municipality by 31 December 2024 | ACHIEVED 70 waste management inspections conducted within Dr Kenneth Kaunda District Municipality by 31 December 2024 | The over performance was due to number of complaints received. | None | Waste inspection activities reports |
| Community Services | To provide environmental | Environmental Management Services | 80 activities on Air Quality | 80 activities on Air Quality | Nil | KPI 6 Number of Air Quality Management | Activity | 80 Air Quality Management inspections | R 160 000 | R 6 000 | 40 Air Quality Management inspections conducted within Dr. | ACHIEVED | over achievement was due to follow up | None | Air Quality Inspection Reports |
| | | | | | | | | | R60 000 39052260600 FLP02ZZWD | R 6 000 | | 44 Air Quality Manageme | | | |

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|--------------------|---|-----------------------------------|--|--------------------------------------|----------------------------|--|----------|---|--|--------------------|--|--|-----------------------|--------------------|---------------------------------|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | health services | | Management | Management | | inspections conducted within Dr. Kenneth Kaunda District COM SER | | conducted within Dr. Kenneth Kaunda District by 30 June 2025 | R 100 000 39052270310 FLP02ZZW | R 0 | Kenneth Kaunda District by 31 December 2024 | inspections conducted within Dr. Kenneth Kaunda District by 30 September 2024 | inspections. | | |
| Community Services | To provide environmental health services | Environmental Management Services | 6 Compliance reports on Food Control | 6 Compliance reports on Food Control | Nil | KPI 7 Number of compliance reports on food control taken from JB Marks, Matlosana, and Maquassi Hills Local Municipalities COM SER | Output | 12 compliance reports on food control taken from JB Marks, Matlosana, and Maquassi Hills Local Municipalities by 30 June 2025 | OPEX | - | 6 compliance reports on food control taken from JB Marks, Matlosana, and Maquassi Hills Local Municipalities by 31 December 2024 | ACHIEVED 6 compliance reports on food control taken from JB Marks, Matlosana, and Maquassi Hills Local Municipalities by 31 December 2024 | None | None | Food control compliance reports |

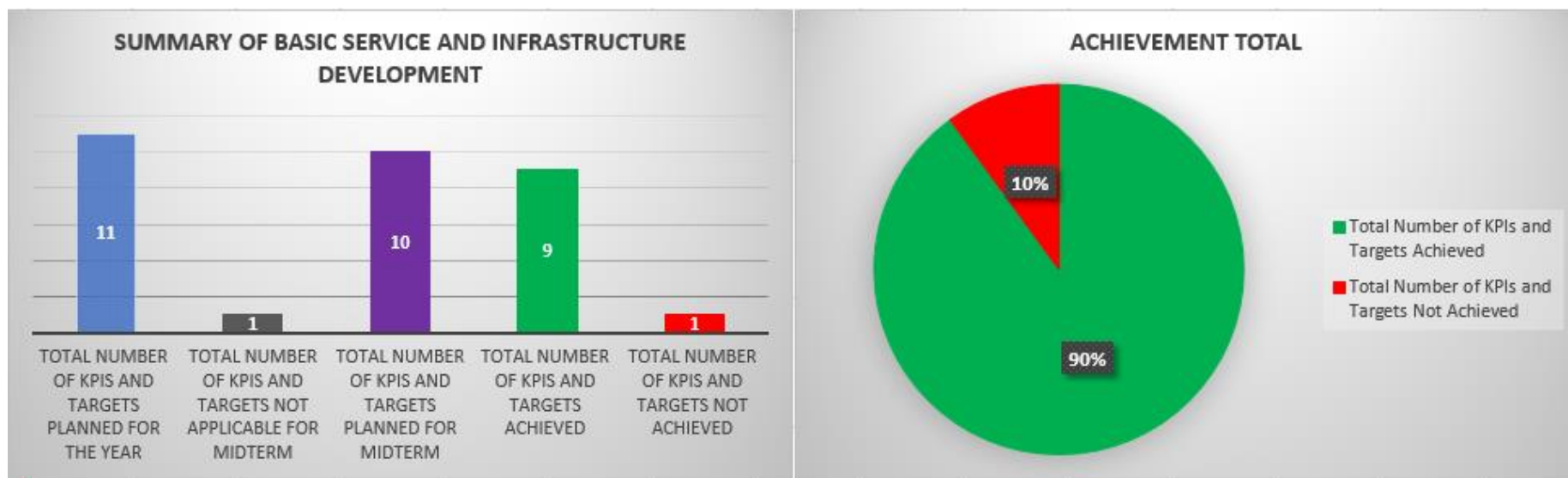
| | | | | | | | | | | | | | | | |
|----------|---|--------------------|--|--|-----|--|--------|---|---|-------------|--|---|------|------|--|
| Planning | To promote physical infrastructure development services | Municipal Planning | 700.72km of Roads Assessed within Matlosana LM | 897km of Unpaved Roads Assessed within Maquassi LM Hills, JB Marks LM & Matlosana LM | Nil | KPI 8 Total kilometres of Unpaved Roads Assessed within Maquassi Hills LM, JB Marks LM & Matlosana LM PLN | Output | 897km of Unpaved Roads Assessed within Maquassi Hills LM, JB Marks LM & Matlosana LM by 31 March 2025 | R 2 761 000 36052272560 RUP34ZZWD Shared Vote | R 1 147 090 | 161.5km of unpaved Roads Assessed within Maquassi Hills LM and within 137.5km of unpaved Roads Assessed within JB Marks by the 30 September 2024 175.5km of unpaved Roads Assessed within JB Marks LM and 123.5km of unpaved Roads Assessed within Matlosana LM by the 31 December 2024 | ACHIEVED Q1 : 161.5km of unpaved Roads Assessed within Maquassi Hills LM and within 137.5km of unpaved Roads Assessed within JB Marks by the 30 September 2024 Q2 : 175.5km of unpaved Roads Assessed within JB Marks LM and 123.5km of unpaved Roads Assessed within Matlosana LM by the 31 December 2024 | None | None | 3 Reports on the 897km of assessed unpaved roads for Maquassi Hills LM, JB Marks LM & Matlosana LM |
|----------|---|--------------------|--|--|-----|--|--------|---|---|-------------|--|---|------|------|--|

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|-----------------|---|-----------------------------|--|--|----------------------------|---|----------|---|---|--------------------|---|---|--|---|------------------------------------|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Planning | To promote physical infrastructure development services | Municipal Planning | 60 Traffic Counts Completed within JB Marks and Maquassi Hills | 60 Traffic Counts Completed within JB Marks and Maquassi Hills | Nil | KPI 9 Number of total Traffic Counts Completed in JB Marks and Maquassi Hills PLN | Output | 60 Traffic Counts Completed within JB Marks and Maquassi Hills by 31 March 2025 | R 2 761 000 36052272560 RUP34ZZWD Shared Vote | R 1 147 090 | 35 Traffic Counts completed in JB Marks by 31 December 2024 | NOT ACHIEVED 35 Traffic Counts completed in JB Marks by 31 December 2024 | The KPI was incorporated erroneously in this SDBIP and to be removed during the mid-year adjustment process. | The KPI was incorporated erroneously in this SDBIP and to be removed during the mid-year adjustment process. This KPI was achieved during the 2023/24 financial year. | Report on traffic counts conducted |

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|-----------------|---|-----------------------------|--|---|----------------------------|--|----------|---|---|--------------------|---|---|-----------------------|--------------------|---|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Planning | To promote physical infrastructure development services | Municipal Planning | Nil | 94 Structures (Bridges and Culverts) assessed within Dr Kenneth Kaunda DM | Nil | KPI 10 Number of road structures assessed (Bridges and Culverts) PLN | | 94 Road structures assessed within Dr Kenneth Kaunda DM by 30 June 2025 (34 bridges and 60 culverts) | R 2 761 000 36052272560 RUP34ZZWD Shared Vote | R 1 147 090 | Development of Business Plan by 30 September 2024 | ACHIEVED Development of Business Plan by 30 September 2024 | None | None | Report on assessment of structures (bridges and culverts) |

| THEMATIC AREAS | BASIC SERVICES DELIVERY | | | | | | | | | | | | | | |
|-----------------|---|-----------------------------|--|---|----------------------------|---|----------|---|--|--------------------|------------------|--------------------|-----------------------|--------------------|--------------------------------------|
| KPA | BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 2 | | IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | |
| | OUTPUT 4 | | ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | ACTUAL EXPENDITURE | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Planning | To promote physical infrastructure development services | Municipal Planning | Nil | 5 pumps retrofitted to reduce electricity consumption within Maquassi Hills LM (3 Water Pumps & 2 Raw Sewerage pumps) | Nil | KPI 11 Number of pumps retrofitted to reduce electricity consumption within Maquassi Hills LM PLN | | 5 pumps retrofitted to reduce electricity consumption within Maquassi Hills LM by June 2025 (3 Water Pumps & 2 Raw Sewerage pumps) | R 4 000 000 3605227420E EQ88ZZWD | R 243 478 | None | None | None | None | Progress reports Close-Out Report |

SUMMARY IN PERFORMANCE: BASIC SERVICE AND INFRASTRUCTURE DEVELOPMENT



KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
|------------------------|---|--|--|--|----------------------------|--|----------|---|--------|-------------------|---|---|---|---|-----------------------|
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Human Resources | To ensure municipal excellence | Municipal Planning | 2 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | 2 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | Nil | KPI 12 Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan CS | Output | 02 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 31 December 2024 | OPEX | - | 02 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 31 December 2024 | NOT ACHIEVED 0 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 31 December 2024 | There were no appointments for the 1 st six months of the financial. There was an administrative moratorium placed on the filling of vacancies. Senior managers positions are also awaiting competency assessments | The Municipality is now a soft moratorium which will allow the Recruitment and Selection Process to continue. | Adverts |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
|------------------------|---|--|-----------------------------------|--|----------------------------|--|----------|--|--------|-------------------|---|---|--|---|-------------------------------|
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Human Resources | To ensure municipal excellence | Municipal Planning | Nil | 176 Dr Kenneth Kaunda District Municipality's employees with signed job descriptions | Nil | KPI 13 Number of Dr Kenneth Kaunda District Municipality's employees with signed job descriptions CS | | 176 Dr Kenneth Kaunda District Municipality's employees with signed job descriptions by 30 June 2025 | OPEX | - | 88 Dr Kenneth Kaunda District Municipality's employees with signed job descriptions by 31 December 2024 | NOT ACHIEVED 20 Dr Kenneth Kaunda District Municipality's employees with draft job descriptions by 31 December 2024 | A working session between COGSTA and Dr KKDM employees was held on 9 th October 2024 and 20 draft job descriptions were developed but not yet signed by the employees | The signing session to be implemented on the 4 th quarter. | Signed job descriptions |
| Human Resources | To ensure municipal excellence | Municipal Planning | Nil | 182 Dr Kenneth Kaunda District Municipality's employees with signed performance agreements | Nil | KPI 14 Number of Dr Kenneth Kaunda District Municipality's employees with signed performance agreements CS | | 182 Dr Kenneth Kaunda District Municipality's employees with signed performance agreements by 30 June 2025 | OPEX | - | 92 Dr Kenneth Kaunda District Municipality's employees with signed performance agreements by 31 December 2024 | NOT ACHIEVED 8 Dr Kenneth Kaunda District Municipality's employees with signed job descriptions by 31 | 23 Managers were targeted for the 2 nd quarter in line with the cascading implementation plan | The signing session to be implemented on the 4 th quarter. The target will be revised downward to align with the cascading | Signed performance agreements |

| | | | | | | | | | | | | | | | |
|-----------------------------------|---|--|---|--|-------------------------------------|--|----------|--|--------|----------------------|--|---|--|--|-------------------------------------|
| NATION AL LG PRIORI TIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCO ME 9 | OUTPU T 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPU T 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTF OLIO OF EVIDE NCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | | | | December 2024 | | implementa tion plan | |
| Human Resourc es | To ensure municipa l excellen ce | Munici pal Plannin g | Nil | 182 Dr Kenneth Kaunda District Municipa lity's employe es with signed employ ment contracts | Nil | KPI 15 Number of Dr Kenneth Kaunda District Municipality's employees with signed employment contracts CS | | 182 Dr Kenneth Kaunda District Municipality 's employees with signed employem t contracts by 30 June 2025 | OPEX | - | 92 Dr Kenneth Kaunda District Municipality's employees with signed employment contracts by 31 December 2024 | NOT ACHIEVED 46 draft contracts are concluded and awaiting to be signed by individual employees | 46 draft contracts are concluded and awaiting to be signed by individual employees. 62 employees were identified to be without signed employment contracts | Signed employemen t contracts by the third quarter | Signed employemen t contracts |
| Human Resourc es | To ensure municipa l excellen ce | Munici pal Plannin g | Workplace skills plan submitted to LGSETA | Timeous submissi on report on the workplac e skills plan submitte d to LGSETA | Nil | KPI 16 Number of workplace skills plan submitted to LGSETA CS | Output | (1) Report on the workplace skills plan submitted to LGSETA by 30 April 2025 | OPEX | - | None | None | None | None | Proof of submission to LGSETA |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
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| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Human resources | To ensure municipal excellence | Municipal Planning | 4 OHS comprehensive inspections | 4 OHS comprehensive inspections | Nil | KPI 17 Number of comprehensive inspections on OHS conducted CS | Activity | 4 comprehensive inspections on OHS conducted by 30 June 2025 | OPEX | - | 1 Comprehensive inspection on OHS conducted by 31 December 2024 | ACHIEVED 2 Comprehensive inspections on OHS conducted by 31 December 2024 | None | None | OHS Inspection reports |
| Human Resources | To ensure municipal excellence | Municipal Planning | 1 Employment Equity Plan submitted to Department of Labour | 1 Employment Equity Plan submitted to Department of Labour | Nil | KPI 18 Number of Employment Equity Plan submitted to Department of Labour CS | Output | 1 Employment Equity Plan submitted to Department of Labour by 15 January 2025 | OPEX | - | None | None | None | None | 1 Employment Equity Plan |
| | To ensure internal municipal | Municipal planning | 100% of municipality's budget actually | 100% of municipality's budget | Nil | KPI 19 | Outcome | 100% of municipality's budget | R 700 000 R 200 000 | R 0 0 | 50% of municipality's budget actually spent on | NOT ACHIEVED | LGSETA Grants transferred a tranche | Payments request submitted in | Workplace skills plan detailed Report |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
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| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| Corporate Services | Internal excellence | | spent on implementing its workplace skills plan | actually spent on implementing its workplace skills | | Percentage of municipality's budget actually spent on implementing its workplace skills plan CS | | actually spent on implementing its workplace skills plan by 30 June 2025 | 33052305110FLP59ZZWDR 500 00 33052305110FLP78ZZHO | 0 | implementing its workplace skills plan by 31 December 2024 | 0% of municipality's budget actually spent on implementing its workplace skills plan by 31 December 2024 | towards the end of the second quarter | November 2024 however payment was only processed in January 2025 due to training provider's non-compliance with SCM requirements | Training expenditure report |
| Corporate Services | To ensure internal municipal excellence | Municipal planning | Nil | 4 municipal fleet vehicles procured | Nil | KPI 20 Number of municipal fleet vehicles procured CS | Output | 4 municipal fleet vehicles procured by 30 September 2024 | R 2 000 000 330264204200RC83Z ZWD | R 1 341 744 | 4 municipal fleet vehicles procured by 30 September 2024 | NOT ACHIEVED 1 municipal fleet vehicles procured by 30 September 2024 | Delay from the manufacturer in providing the correct specifications, however the vehicles were purchased in January 2025 the expenditure will reflect in | The updated progress report will reflect in the 3 rd quarter. | Goods receipt note Proof of payment |

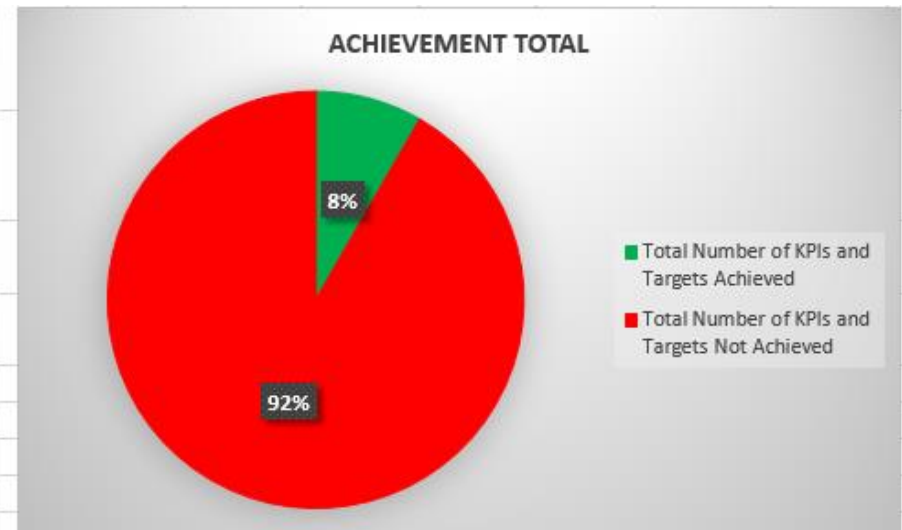
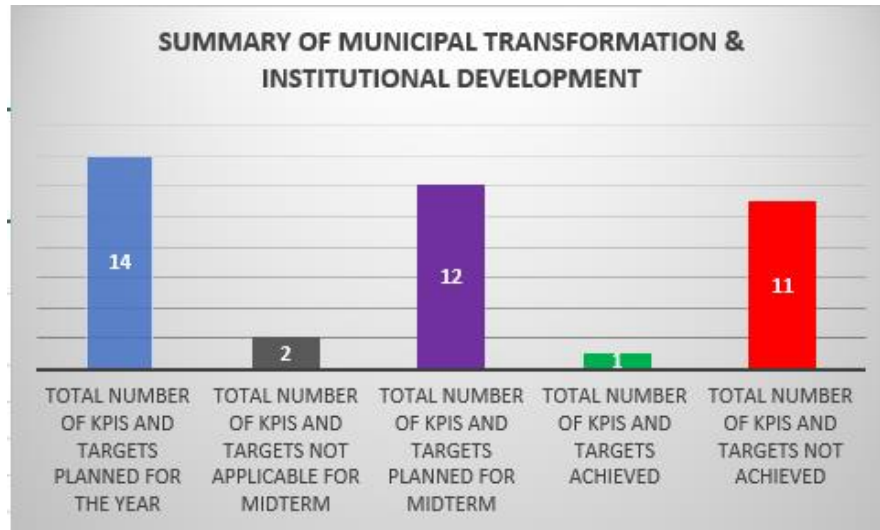
| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
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| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | | | | | the 3 rd quarter reports. | | |
| Corporate Services | To ensure internal municipal excellence | Municipal planning | Nil | 100% of budget expenditure of office furniture spent | Nil | KPI 21 Percentage of budget expenditure on office furniture spent CS | Output | 100% of budget expenditure of office furniture spent by 30 June 2025 | R 1 000 000 330564600200RC27Z ZHO | R 0 | 50% of budget expenditure of office furniture spent by 31 December 2024 | NOT ACHIEVED 0% of budget expenditure of office furniture spent by 31 December 2024 | The vote is centralized to Corporate Services to accommodate the needs of all departments. Delays in the finalization of the evacuation process | Finalization of the evacuation process will assist in speeding up the procurement of office furnishes. Department s be requested to submit their office furniture request to Corporate Support Services. | Goods receipt note Proof of payment |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
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| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Corporate Services | To ensure internal municipal excellence | Municipal planning | Nil | 10 Air-conditioning units procured | Nil | KPI 22 Number of Air-conditioning units procured CS | Output | 10 Air-conditioning units procured by 31 December 2024 | R 300 000 33564740200RC30ZZHO | R 0 | 10 Air-conditioning units procured by 31 December 2024 | NOT ACHIEVED 0 Air-conditioning units procured by 31 December 2024 | Delays in the finalization of the evacuation process | Finalization of the evacuation will assist the department in identifying offices that need air-conditioner and will enable the department to spend on this vote. | Goods receipt note Proof of payment |
| Corporate Services | To ensure internal municipal excellence | Municipal planning | Nil | 100% budget expenditure on computer equipment spent | Nil | KPI 23 Percentage of budget expenditure on computer equipment spent ICT | Output | 100% budget expenditure on computer equipment spent by 30 June 2025 | R 1 000 000 330564700200RC26ZZWD | R 87 044 | 50% budget expenditure on computer equipment spent by 31 December 2024 | NOT ACHIEVED 9% budget expenditure on computer equipment spent by 31 December 2024 | The tender was advertised and closed on the 18th of September 2024. The received bids were deemed unresponsive. The municipality was able to procure | The tender will be re-advertised, and the IT Unit will also explore alternative procurement options in accordance | Goods receipt note Proof of payment |

| | | | | | | | | | | | | | | | |
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| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | | | | | through 7 day quotation | with SCM regulations. | |
| Corporate Services | To ensure internal municipal excellence | Municipal planning | Nil | Telephone system procured | Nil | KPI 24 Number of telephone system procured ICT | Output | Telephone system procured by 30 June 2025 | R 800 000 330564700 20ORC90Z ZWD | R 0 | Appointment of the service provider by 30 September 2024 Planning and design by 31 December 2024 | NOT ACHIEVED Planning and design NOT developed by 31 December 2024 | Delays with the finalization of evacuation of offices had an impact on the various aspects of the technical specifications such as planned sites, number of users per site. | The specifications have submitted to the BSC for review and approval. | Goods receipt note Proof of payment |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
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| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Corporate Services | To ensure internal municipal excellence | Municipal planning | Nil | Conference system procured | Nil | KPI 25 Number of Conference systems procured ICT | Output | 1 Conference system procured by 31 December 2024 | R 1 100 000 330564600200RC66Z ZHO | R 0 | Appointment of the service provider 1 Conference system procured by 31 December 2024 | NOT ACHIEVED 1 Conference system NOT procured by 31 December 2024 | Delays with finalization of evacuation of offices had an impact on the procurement of the conference system | The specifications have been submitted to the BSC and have been reviewed and approved | Goods receipt note Proof of payment |

SUMMARY OF PERFORMANCE: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT



KPA 3: LOCAL ECONOMIC DEVELOPMENT

KPA 3: LOCAL ECONOMIC DEVELOPMENT

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
|--|---|--|---|---|----------------------------|--|----------|---|-----------------------|-------------------|---|--|--|---|-----------------------|
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Local Economic Development and Tourism | To promote socio-economic development Circular 88 | Regional Tourism Municipal Planning Municipal Health Services | 321 Jobs created through LED initiatives and EPWP | 338 Jobs created through LED Initiatives and EPWP | Nil | KPI 26 Number of Jobs created through LED Initiatives and EPWP within the Dr Kenneth Kaunda District PLN LED | Outcome | 338 Jobs created through LED Initiatives and EPWP within the Dr Kenneth Kaunda District 30 September 2024 | R 3 452 000 (EPWP) | R 921 181 | 338 Jobs created through LED Initiatives and EPWP within the Dr Kenneth Kaunda District 30 September 2024 | NOT ACHIEVED 23 Jobs created through LED Initiatives and EPWP within the Dr Kenneth Kaunda District by 31 December 2024 | Delays in the recruitment process contributed to the shortfall in comparison to the planned quarterly target | To ensure that the recruitment process is expedited in order to reach the required target | Appointment letters. |
| | | | | | | | | | R 1 452 000 | R 921 181 | | | | | |
| | | | | | | | | | 36052264500EPP47Z ZWD | R 0 | | | | | |
| Local Economic Development and Tourism | To promote socio-economic development | Regional Tourism Municipal Planning | 100 jobs created | 100 jobs to be created | Nil | KPI 27 Number of jobs created through CBPs within the Dr | Outcome | 100 jobs created through CPBs within the Dr Kenneth | R 4 090 000 | R 2 488 940 | 100 jobs created through CPBs within the Dr Kenneth | ACHIEVED 100 jobs created through CBPs within the Dr Kenneth | None | None | Appointment letters |
| | | | | | | | | | R 30 000 | R 23 100 | | | | | |
| | | | | | | | | 31102260600FLP13ZZWD | | | | | | | |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
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| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | Municipal Health Services | | | | Kenneth Kaunda District SP | | Kaunda District by 30 September 2024 | R 4 000 000 31102264500FLP13ZZWD R 30 000 31102305110FLP13ZZWD R 30 000 31102306100FLP13ZZWD | R 2 465 840 R 0 R 0 | Kaunda District by 30 September 2024 | Kaunda District by 30 September 2024 | | | |
| Local Economic Development Tourism | To promote socio-economic development. To grow an inclusive and sustainable tourism | Regional Tourism | 3 tourism / trade marketing exhibitions hosted/participated | 4 tourism / trade marketing exhibitions hosted/participated | Nil | KPI 28 Number of tourism / trade marketing exhibitions hosted/participated LED | Activity | 4 tourism / trade marketing exhibitions hosted/participated by 30 June 2025 | R 780 000 | R 56 800 | 2 tourism / trade marketing exhibitions hosted/participated by 31 December 2024 #TAC (Tourism Arts and | NOT ACHIEVED 1 tourism / trade marketing exhibitions hosted/participated by 31 December 2024 | The TAC was postponed due to the North West school of design closing for December holidays. | The target is to be achieved in the 3rd quarter. | Reports on tourism / trade marketing exhibitions hosted |
| | | | | | | | | | R 80 000 | R 28 700 | | | | | |
| | | | | | | | | | 36052260600FLP71ZZWD | | | | | | |
| | | | | | | | | | R 50 000 | R 0 | | | | | |
| | | | | | | | | | 36052280030FLP71ZZWD | | | | | | |
| | | | | | | | | | R 300 00 | R 0 | | | | | |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
|------------------------|---|--|-----------------------------------|----------------------------|----------------------------|---------------------------|----------|----------------------------|-----------------------------------|-----------------------|--|---|-------------------------------------|--------------------------------|--------------------------------------|
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | economy, as well as promote inward and outward trade investment and participation. | | | | | | | | 36052300120FLP71ZZWD R 150 000 | R 0 | Culture Festival) #Matlosana Social Investment initiative | #Matlosana Social Investment initiative | | | |
| | | | | | | | | | 36052300140FLP71ZZWD R 100 000 | R 28 100 | | | | | |
| | | | | | | | | | 36052301870FLP71ZZWD R 100 000 | R 0 | | | | | |
| | | | | | | | | | 36052305110FLP71ZZWD | | | | | | |
| Local Economic | To transform the | Regional Tourism | 5 sports, arts and culture | 5 sports, arts and culture | Nil | KPI 29 | Activit | 5 sports, arts and culture | R 540 000 R 30 000 | R 130 200 R 11 400 | 4 sports, arts and culture initiative | NOT ACHIEVED | The End-user department experienced | Amend and refine the Donation, | Reports on sports, arts; culture and |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
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| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Development: sports, arts, culture and heritage. | delivery of sports & recreation by ensuring equitable access and development at all levels, as well as develop, preserve, protect, and promote arts, culture & heritage. | | initiatives supported | initiatives supported | | Number of sports, arts and culture initiatives within Dr. Kenneth Kaunda District supported LED | | initiatives within Dr. Kenneth Kaunda District supported by 30 June 2025 | 36052260600FLP82ZZWD | | within Dr. Kenneth Kaunda District supported by 31 December 2024 #DrKKDM Dance Masters / Super Series Initiative #Basha / Youth Music Development Initiative #Kwas London (Maquassi Hills) Fun Games #JB Marks Sports Developmental Games | 1 sports, arts and culture initiative within Dr. Kenneth Kaunda District supported by 31 December 2024 | challenges in meeting the target due to implementation delays stemming from teething problems with the newly adopted Donation, Sponsorship, and Partnership Policy. Additionally, gaps in processing and alignment with financial structures have been identified as areas for improvement. | Sponsorship, and Partnership Policy to address gaps and streamline processing, including incorporating mechanisms to ensure efficient implementation and alignment with organizational objectives. The initiatives will be implemented in the third quarter before March 2025. End-user remain committed to resolving challenges, refining | recreation initiatives supported. |
| | | | | | | | | | R 150 000 | R 115 000 | | | | | |
| | | | | | | | | | 36052300140FLP82ZZWD | R 3 800 | | | | | |
| | | | | | | | | | R 60 000 | | | | | | |
| | | | | | | | | | 36052301870FLP82ZZWD | | | | | | |
| | | | | | | | | | R 200 000 | R 0 | | | | | |
| | | | | | | | | | 3602305730FLP82ZZWD | | | | | | |
| | | | | | | | | | R 100 000 | R 0 | | | | | |
| | | | | | | | | | 36052599450FLP82ZZWD | | | | | | |

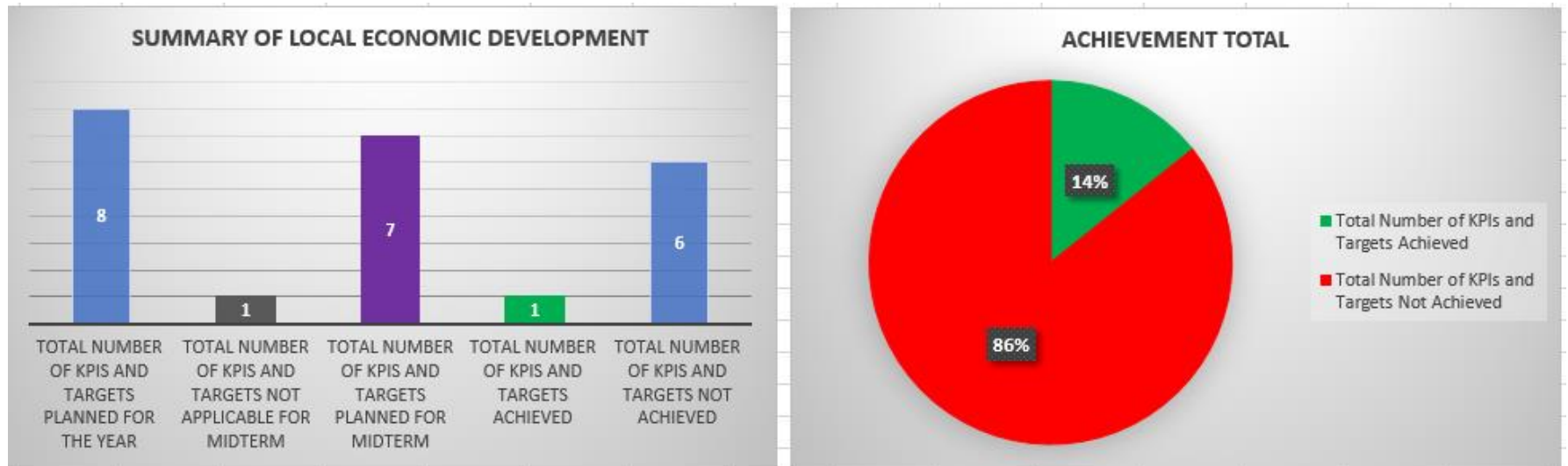
| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
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| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | | | | | | processes, and delivering all outstanding initiatives within the set timelines. These actions will ensure achieving key objectives and sustained support for sports, arts, and culture development. | |
| Local Economic Development | To promote sustainable Economic Growth through Agriculture | Regional economic development | 2 Agricultural initiatives supported | 2 Agricultural initiatives supported | Nil | KPI 30 Number of Agricultural initiatives supported within Dr. Kenneth Kaunda District LED | Outcome | 2 Agricultural initiatives supported within Dr. Kenneth by 30 June 2025 | R 350 000 | R 0 | 1 Agricultural initiative supported within Dr. Kenneth Kaunda District 31 December 2024 #Farmers day program | NOT ACHIEVED Agricultural initiative NOT supported within Dr. Kenneth Kaunda District 31 December 2024 | ITEM could not be resolved at the Mayoral Committee. | The target is to be achieved in the 3rd quarter. | Report on Agricultural initiatives supported |
| | | | | | | | | | R 50 000 | R 0 | | | | | |
| | | | | | | | | | 36052260600FLQ62ZZWD | | | | | | |
| | | | | | | | | | R 200 000 | R 0 | | | | | |
| | | | | | | | | | 36052300140FLQ62ZZWD | | | | | | |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
|----------------------------|---|--|---|---|----------------------------|--|----------|---|------------------------------------|-------------------|---|---|--|--|---|
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | R 100 000 36052305730FLQ62ZZWD | R 0 | | | | | |
| Local Economic Development | To promote socio-economic development | Regional economic development | 2 Enterprise Development Initiatives within Dr. Kenneth Kaunda District | 2 Enterprise Development Initiatives within Dr. Kenneth Kaunda District | Nil | KPI 31 Number of Enterprise Development Initiatives supported LED | Outcome | 2 Enterprise Development Initiatives supported within Dr. Kenneth Kaunda District by 30 June 2025 | R 800 000 | R 0 | 1 Enterprise Development Initiative within Dr. Kenneth Kaunda District by 31 December 2024 #Hosting SMME symposium/seminar | NOT ACHIEVED 0 Enterprise Development Initiative within Dr. Kenneth Kaunda District by 31 December 2024 | The department is in the process of building a document. | The target is to be achieved in the 3rd quarter. | Reports on enterprise development Initiatives |
| | | | | | | | | | R 100 000 36052280320FLQ73ZWD | R 0 | | | | | |
| | | | | | | | | | R 700 000 3605230510FLP81ZZWD | R 0 | | | | | |
| Local Economic Development | To promote sustainable Economic Growth through | Regional economic development | Nil | 4 Economic Development Initiatives supported | Nil | KPI 32 Number of Economic Development Initiatives supported / implemented | Output | 3 Economic Development Initiatives supported / implemented within Dr Kenneth Kaunda | R 3 200 000 | R 0 | None | None | None | None | Reports on economic development initiatives |
| | | | | | | | | | R 2 000 000 36056473520ORD03ZWD | R 0 | | | | | |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
|------------------------|---|--|-----------------------------------|---------------------------|----------------------------|--|----------|---------------------------------------|--|-------------------|------------------|-------------------|-----------------------|--------------------|-----------------------|
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | Agriculture | | | implemented | | led within Dr Kenneth Kaunda District Municipality LED | | District Municipality by 30 June 2025 | R 1 000 000 36056473520ORD08Z ZR4 | R 0 | | | | | |
| | | | | | | | | | R 200 000 36056456020ORD27Z ZWD | R 0 | | | | | |

| NATIONAL LG PRIORITIES | LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
|-------------------------------|--|---|--|--|--|---|----------|--|--|-------------------|--|--|--|---|---|
| KPA | MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT | | | | | | | | | | | | | |
| | OUTPUT 6 | ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Local Economic Development | <p>To promote socio-economic development</p> <p>To develop, support and aid SMMEs and Cooperatives with Start-up and Business Expansion Grants.</p> | Regional economic development | 40 SMMEs / Cooperatives Businesses supported | 50 SMMEs / Cooperatives Businesses supported | 26 SMMEs / Cooperatives Businesses supported | <p>KPI 33</p> <p>Number of SMMEs/Cooperatives Businesses supported through conditional grants within Dr. Kenneth Kaunda District</p> <p>LED</p> | Outcome | 50 SMMEs/Cooperatives Businesses supported through conditional grants within Dr. Kenneth Kaunda District by 31 December 2024 | <p>R 2 900 000</p> <p>360526994 10FLP77Z ZWD</p> | R 0 | 50 SMMEs/Cooperatives Businesses supported through conditional grants within Dr. Kenneth Kaunda District by 31 December 2024 | NOT ACHIEVED 0 SMMEs/Cooperatives Businesses supported through conditional grants within Dr. Kenneth Kaunda District by 31 December 2024 | Validation committee has not yet been appointed. Letters of response from the different stakeholder institutions were not signed off by the Accounting Officers. | Formal letters of request for nomination of a validation will be communicated to the offices of the Accounting Officers of the different stakeholder institutions. Alternatively to revise the policy of the SMMEs and Cooperatives grants to only comprise of the Dr Kenneth Kaunda District Municipality. | Report on Economic Development initiatives programs supported / implemented |

SUMMARY OF PERFORMANCE: LOCAL ECONOMIC DEVELOPMENT



KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| NATIONAL LG PRIORITIES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|------------------------|---|------------------------------|--|---|----------------------------|--|----------|---|--------|-------------------|---|--|-----------------------|--------------------|---|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED | | | | | | | | | | | | |
| | OUTPUT 6 | | ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Planning | 12 MFMA section 71 reports submitted | 12 MFMA section 71 reports submitted to the Executive Mayor within legislative time-frame | Nil | KPI 34 Number of MFMA section 71 reports submitted to the Executive Mayor within legislative time-frame BTO | Output | 12 MFMA section 71 reports submitted to the Executive Mayor within legislative time-frame by 30 June 2025 | OPEX | - | 6 MFMA section 71 reports submitted Executive Mayor within legislative time-frame by 31 December 2024 | ACHIEVED 3 MFMA section 71 reports submitted Executive Mayor within legislative time-frame by 31 December 2024 | None | None | 12 Monthly budget statements (section 71 reports) signed off by the CFO |

| NATIONAL LG PRIORITIES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|--------------------------------|---|------------------------------|--|---|----------------------------|---|----------|--|--------|-------------------|--|---|---|---|---|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED | | | | | | | | | | | | |
| | OUTPUT 6 | | ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and Treasury PMS | To ensure internal municipal excellence | Municipal Planning | 4 MFMA section 52 reports submitted to Council | 4 MFMA section 52 reports submitted to Council | Nil | KPI 35 Number of MFMA section 52 reports submitted to Council BTC | Output | 4 MFMA section 52 reports submitted to Council by 30 June 2025 | OPEX | - | 2 MFMA section 52 reports submitted to Council by 31 December 2024 | NOT ACHIEVED 1 MFMA section 52 reports submitted to Council by 31 December 2024 | 1 st quarter target was achieved outside the quarter | Review that target description line with Internal Audit recommendations | 4 quarterly reports (section 52 reports) signed off by the CFO |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Planning | 12 MFMA section 66 reports submitted | 12 MFMA section 66 reports submitted within legislative timeframe | Nil | KPI 36 Number of MFMA section 66 reports submitted within legislative time-frame BTC | | 12 MFMA section 66 reports submitted by 30 June 2025 | OPEX | - | 6 MFMA section 66 reports submitted by no later than 10 days after the end of each quarter | NOT ACHIEVED 3 MFMA section 66 reports submitted by no later than 10 days after the end of each quarter | 1 st quarter target was achieved outside the quarter | Review that target description line with Internal Audit recommendations | 12 Monthly budget statements (section 66 reports) signed off by the CFO |

| NATION AL LG PRIORIT IES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|--------------------------------------|--|------------------------------------|--|---|-------------------------------------|---|----------|---|--------|----------------------|---|--|---|---|---|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCO ME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED | | | | | | | | | | | | |
| | OUTPUT 6 | | ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progres s to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and Treasury PMS | To ensure internal municipal excellence | Municipal Plannin g | 4 MFMA Circular 34 reports submitte d | 4 MFMA Circular 34 reports submitte d | Nil | KPI 37 Number of SCM Circular 34 reports submitted BTC | | 4 SCM Circular 34 reports submitted by 30 June 2025 | OPEX | - | 2 SCM Circular 34 reports submitted by no later than 10 days after the end of each quarter | NOT ACHIEVED 1 SCM Circular 34 reports submitted by no later than 10 days after the end of each quarter | 1 st quarter target was achieved outside the quarter | Review that target description I line with Internal Audit recommen dations | 4 SCM quarterly reports (section Circular 34) signed off by the CFO |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Plannin g | Post Audit Action Plan Develop ed and submitte d to Council | Post Audit Action Plan Develop ed and submitte d to Council | Nil | KPI 38 Number of post-audit action plans BTC | | 1 post-audit action plans by 31 January 2025 | OPEX | - | None | None | None | None | |

| NATION AL LG PRIORIT IES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|-----------------------------------|--|------------------------------------|--|---|-------------------------------------|---|----------|--|--------|----------------------|---------------------|----------------------|--------------------------|-----------------------|---|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCO ME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED | | | | | | | | | | | | |
| | OUTPUT 6 | | ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progres s to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Plannin g | 2023/24 adjustme nt budget | 2024/25 adjustme nt budget tabled | Nil | KPI 39 2024/25 adjustment budget developed approved BTC | Output | 2024/25 adjustment budget developed approved by 28 February 2025 | OPEX | - | None | None | None | None | Council resolution and 2024/25 Adjustment Budget |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Plannin g | 2024/25 budget compiled approve d (MFMA, Sec 25) | 2025/26 budget compiled approve d | Nil | KPI 40 2025/26 budget compiled approved BTC | Output | Compiled 2025/26 budget compiled approved by 31 May 2025 | OPEX | - | None | None | None | None | Council Resolution and Approved 2025/26 budget |

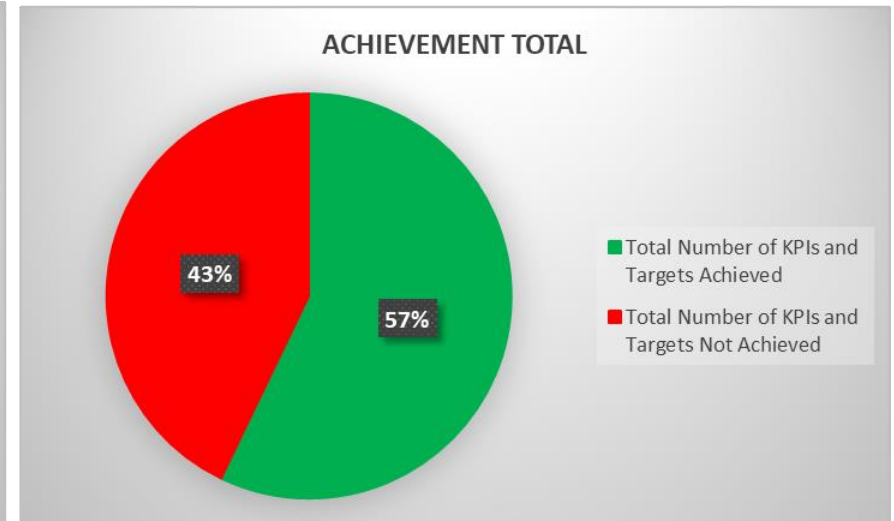
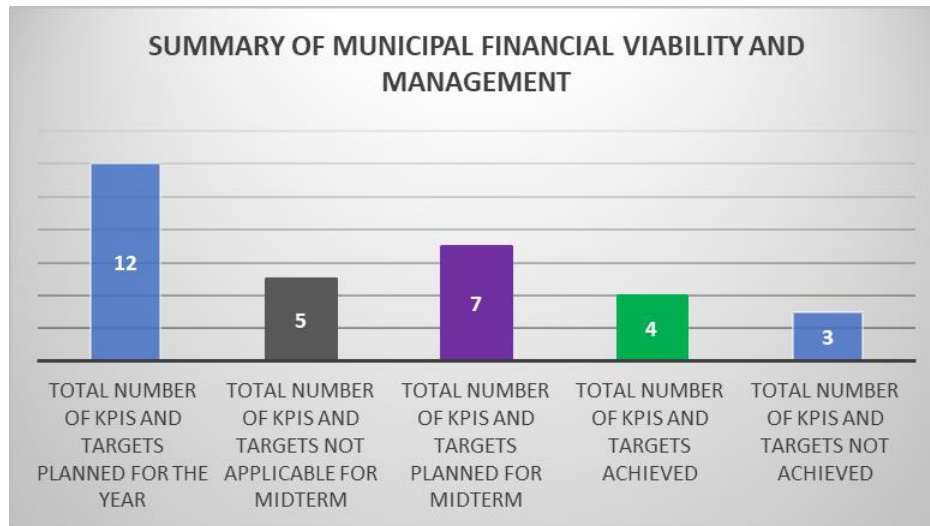
| NATIONAL LG PRIORITIES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|------------------------|---|------------------------------|--|---|----------------------------|--|----------|--|--------|-------------------|--|---|-----------------------|--------------------|-----------------------------------|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED | | | | | | | | | | | | |
| | OUTPUT 6 | | ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Planning | Acceptable norm of financial viability as expressed by the ratios | Acceptable norm of financial viability as expressed by the ratios | Nil | KPI 41 Financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) BTC | Output | Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 30 June 2025 | OPEX | - | Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 31 December 2024 | ACHIEVED Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 31 December 2024 are within the normal range of 1-3 months. | None | None | Financial viability ratios report |

| NATION AL LG PRIORIT IES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|-----------------------------------|--|------------------------------------|--|--|-------------------------------------|---|----------|--|--------|----------------------|---|---|--------------------------|-----------------------|-------------------------------------|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCO ME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED | | | | | | | | | | | | |
| | OUTPUT 6 | | ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progres s to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and treasury | To ensure internal municipal excellence | Municipal Plannin g | 2 assets verificati on report submitte d | 2 assets verificati on report submitte d | Nil | KPI 42 Number of assets verification report submitted BTC | Output | 2 assets verification report submitted by 30 June 2025 | OPEX | - | 1 assets verification report submitted by 31 December 2024 | ACHIEVED 1 assets verification report submitted by 31 December 2024 | None | None | 2 Assets verification reports |
| Budget and Treasury | To ensure municipal excellence | Municipal Plannin g | 2023/24 Contract registers updated | 2024/25 Contract registers updated | Nil | KPI 43 Number of updated Contract registers submitted to Council BTC | Output | 4 updated Contract registers submitted to Council by 30 June 2025 | OPEX | - | 2 updated Contract registers submitted to Council by 31 December 2024 | ACHIEVED 2 updated Contract registers submitted to Council by 31 December 2024 | None | None | 4 updated Contract registers |

| NATIONAL LG PRIORITIES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|------------------------|---|------------------------------|--|-----------------------------------|----------------------------|---|----------|--|-------------------------------|-------------------|------------------|-------------------|-----------------------|--------------------|----------------------------|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED | | | | | | | | | | | | |
| | OUTPUT 6 | | ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and Treasury | To ensure municipal excellence | Municipal Planning | 2023/24 capital projects expenditure report | Monitoring of capital expenditure | Nil | KPI 44 Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan BTC | Activity | 100% of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan by 30 June 2025 | R 29 950 000 – correct budget | R 2 493 868 | None | None | None | None | Capital Expenditure report |

| NATIONAL LG PRIORITIES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|------------------------|---|------------------------------|--|------------------------------------|----------------------------|---|----------|---|--------|-------------------|------------------|-------------------|-----------------------|--------------------|-----------------------|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED | | | | | | | | | | | | |
| | OUTPUT 6 | | ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and Treasury | To ensure municipal excellence | Municipal Planning | 2022/23 Procurement plan | 2024/25 Procurement plan developed | Nil | KPI 45 Number of Procurement plans submitted to Council BTO | | 1 Procurement plans submitted to Council by 31 May 2025 | OPEX | - | None | None | None | None | Procurement Plan |

SUMMARY OF PERFORMANCE: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT



KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Municipal Manager's Office: Internal Audit, Corporate Communications, Strategic Planning, Performance Management System, MISS- Municipal Information Security Standards, Speakers Office and Executive Mayor's Office

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|------------------------|---|------------------------------|---|--|----------------------------|---|----------|---|--------|--------------------|---|---|-------------|--------------------|---|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Planning | (8) 2023/24 budget related policies developed and reviewed | (8) 2024/25 budget related policies developed and reviewed | Nil | KPI 46 Number of budget related policies workshopped adopted BTO | Output | (8) 2024/25 Budget related policies workshopped adopted by 31 May 2025 | OPEX | - | None | None | None | None | Council Resolutions and budget related policies |
| Internal Audit | To ensure internal municipal excellence | Municipal Planning | 2 approved strategic risk-based Audit Plans for the shared IA service developed | (1) three year-rolling risk-based audit plan | Nil | KPI 47 Number of three year-rolling risk-based audit plans developed IA | Output | (1) three year-rolling risk-based audit plan developed by 30 September 2024 | OPEX | - | (1) three year-rolling risk-based audit plan developed by 30 September 2024 | ACHIEVED (1) three year-rolling risk-based audit plan developed by 30 September 2024 | None | None | (1) three year-rolling risk-based audit plan |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|------------------------|---|------------------------------|--|--|----------------------------|---|----------|---|--------|--------------------|--|---|-------------|--------------------|--|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Internal Audit | To ensure internal municipal excellence | Municipal Planning | Internal Audit quality assurance conducted | Internal Audit quality assurance conducted | Nil | KPI 48 Internal quality assurance assessment conducted IA | Output | Internal quality assurance assessment conducted by 31 March 2025 | OPEX | - | None | None | None | None | -Internal Audit Quality Assurance Report |
| Strategic Planning | To ensure internal municipal excellence | Municipal Planning | 2022/23 Risk Assessment | 2023/24 Risk Assessment | Nil | KPI 49 Number of Risk Assessments conducted for DRKKDM RISK | Output | 2 Risk Assessments conducted for (2023/24) DRKKDM by 30 September 2024 (strategic & operational risk assessment) | OPEX | - | 2 Risk Assessment conducted for (2023/24) DRKKDM by 30 September 2024 (strategic & operational risk assessment) | ACHIEVED 2 Risk Assessment conducted for (2023/24) DRKKDM by 30 September 2024 (strategic & operational risk assessment) | None | None | Risk Assessments |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Strategic Planning | To ensure internal municipal excellence | Municipal Planning | 2 Anti-Corruption awareness campaigns | 2 Anti-Corruption awareness campaigns | Nil | KPI 50 Number of Anti-Corruption awareness campaigns conducted RISK | | 2 Anti-Corruption awareness campaigns conducted by 31 December 2024 | OPEX | - | 2 Anti-Corruption awareness campaigns conducted by 31 December 2024 | NOT ACHIEVED 2 Anti-Corruption awareness campaigns conducted by 31 December 2024 | No Anti-Corruption awareness Campaign was conducted as the Budget reside with the office of the speaker | The KPA Should be relocated to the office of the speaker | 2 Anti-Corruption Campaign Reports |
| Strategic Planning | To ensure internal municipal excellence | Municipal Planning | Nil | 12 Internal assessment reports of the effectiveness of security controls produced | Nil | KPI 51 Number of Internal assessment reports of the effectiveness of security controls produced MISS | | 4 Internal assessment reports of the effectiveness of security controls produced by 30 June 2025 | OPEX | - | 2 Internal assessment reports of the effectiveness of security controls produced by 31 December 2024 | ACHIEVED 2 Internal assessment reports of the effectiveness of security controls produced by 31 December 2024 | None | None | 12 Assessment Reports |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR VARIANCE | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Communications | To ensure internal municipal excellence | Municipal Planning | Approved of reviewed Communications Strategy | Approval of reviewed Communications Strategy | Approved reviewed Communications Strategy | KPI 52 Number of reviewed Communication Strategies adopted COMPLETE | Output | 1 reviewed Communications Strategy adopted by 30 June 2025 | OPEX | - | None | None | None | None | Council resolution and approved Communications Strategy |
| Communications | To ensure internal municipal excellence | Municipal Planning | 4 of Newsletters produced | 4 of Newsletters produced | Nil | KPI 53 Number of District Newsletters produced COMPLETE | Output | 4 of Newsletters produced by end 30 June 2025 | R 50 000 32052300150FLMRCZZWD | R 0 | 2 of Newsletters produced by end 31 December 2024 | ACHIEVED 2 of Newsletters produced by end 31 December 2024 | None | None | 4 Newsletters |
| Strategic Planning | To ensure internal municipal excellence | Municipal Planning | 1 IDP Representative Forum Meeting conducted | 1 IDP Representative Forum Meeting conducted | Nil | KPI 54 Number of IDP Representative Forum Meetings conducted STR | Activity | 1 IDP Representative Forum Meeting conducted by 30 June 2025 | OPEX | - | None | None | None | None | Report on IDP Representative Forum Advertisements |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR VARIANCE | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Strategic Planning | To ensure internal municipal excellence | Municipal Planning | 5-year plan IDP Document for approved | 2025/26 IDP review adopted by Council | Nil | KPI 55 Number of 2025/26 IDP review adopted by Council STRP | Output | (1) 2025/26 IDP review adopted by Council by 30 June 2025 | OPEX | - | None | None | None | None | Council Resolution and 2022-2027 IDP |
| Performance Management Systems | To ensure internal municipal excellence | Municipal Planning | 2024/25 Top layer SDBIP approved | 2025/26 Top layer SDBIP | Nil | KPI 56 Number of Top -layer SDBIP approved by Executive Mayor PMS | Output | 2025/26 Top layer SDBIP approved by Executive Mayor by 30 June 2025 | OPEX | - | None | None | None | None | Approved 2025/26 Top layer SDBIP |
| Performance Management System | To ensure internal municipal excellence | Municipal planning | 2023/24 Mid-Year Performance Reports compiled | 2024/25 Mid-Year Performance Assessment Report | Nil | KPI 57 Number of Mid-Year Performance Assessment Report compiled BTOPMS | Output | 2024/25 Mid-Year Performance Assessment Report compiled by 31 January 2025 | OPEX | - | None | None | None | None | Council Resolution and 2024/25 Mid-Year Performance Assessment Report compiled |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Performance Management Systems | To ensure internal municipal excellence | Municipal Planning | 2022/23 annual performance report and AFS submitted to AGSA compiled | 2023/24 annual performance report and AFS submitted to AGSA compiled | Nil | KPI 58 Timeous submission of 2023/24 Annual Performance Report and AFS submitted to Auditor General PMSBTO | Output | 2023/24 Annual Performance Report and AFS submitted to Auditor General by 31 August 2024 | OPEX | - | 2023/24 Annual Performance Report and AFS submitted to Auditor General by 31 August 2024 | ACHIEVED 2023/24 Annual Performance Report and AFS submitted to Auditor General by 31 August 2024 | None | None | -Proof of submission |
| Speaker | To ensure internal municipal excellence | Municipal Planning | 6 council meetings coordinated | 6 council meetings | Nil | KPI 59 Number of council meetings held SP | Activity | 6 council meetings held by 30 June 2025 | OPEX | - | 3 council meeting held by 31 December 2024 | ACHIEVED 6 council meeting held by 31 December 2024 | None | None | -Meeting Notices - Attendance Registers |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OBJECT DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Executive Mayor | Promote Social Economic Development | None | 4 'Speaker do something' events | 4 'Speaker do something' events | Nil | KPI 60 Number of 'Speaker do something' events held SP | Outcome | 4 'Speaker do something' events held by 30 June 2025 | OPEX | - | 2 'Speaker do something' event held by 31 December 2024 | NOT ACHIEVED 1 'Speaker do something' event held by 31 December 2024 | An event was planned for Q2 but a lack of commitment from our key stakeholders resulted in us having to postpone the event to Q3 of the 2024_25 financial year. | The event will be held in Q3 of the 2024_25 financial year and we will ensure that our key stakeholders properly commit themselves to the event. | Reports of Speaker Do Somethings events |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Speaker | To ensure internal municipal excellence | Municipal Planning | 2022/23 Municipal oversight report submitted to Council | 2023/24 Municipal oversight report submitted to Council | Nil | KPI 61 Number of Municipal oversight reports submitted to Council SP | Output | 1 Municipal oversight report submitted to Council by 31 March 2025 | OPEX | - | None | None | None | None | Oversight Report |
| Single Whip | Liaise with different political parties on council agenda | None | 4 Whips Forum meetings held | 4 Whips Forum meetings held | Nil | KPI 62 Number of Whips Forum meetings held Single Whip | Activity | 4 Whips Forum meetings held by 30 June 2025 | OPEX | - | 2 Whips Forum meetings held by 31 December 2024 | ACHIEVED 2 Whips Forum meetings held by 31 December 2024 | None | None | Invitations Agenda Minutes |
| Single Whip | Councilor performance management | None | Nil | 1 Municipal awards events held | Nil | KPI 63 Number of Municipal awards events held Single Whip | Activity | 1 Municipal awards events held by 31 December 2024 | R 170 000 R 100 000 31152260600FLQ60ZZWD R 70 000 31152300140FLQ60ZZWD | R 62 319 R 0 R 62 319 | 1 Municipal awards events held by 31 December 2024 | ACHIEVED 1 Municipal awards events held by 31 December 2024 | None | None | Concept document Report |
| Single Whip | Enhancing democracy | None | 1 Schools debate | 1 Schools debate | Nil | KPI 64 | O | 1 schools debate held | R 400 000 | R 164 790 | None | None | None | None | Concept document |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | y and social cohesion | | held within Dr Kenneth Kaunda District | held within Dr Kenneth Kaunda District | | Number of schools debate held within Dr Kenneth Kaunda District Single Whip | | within Dr Kenneth Kaunda District by 30 June 2025 | R 200 000 3115226060 OFLQ61ZZWD R150 000 3115226572 OFLQ63ZZWD R 50 000 3115230014 OFLQ63ZZWD | R 76 140 R 88 650 R 0 | | | | | Report |
| Executive Mayor | To promote socio-economic development | None | 400 food parcels supplied to distressed families identified | 400 food parcels supplied to distressed families identified | Nil | KPI 65 Number of food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified EM | Outcome | 400 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 30 June 2025 | R 300 000 3105230014 OFLP69ZZWD | R 132 814 | 200 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 31 December 2024 | NOT ACHIEVED 135 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 31 December 2024 | Awaiting acknowledgment forms | Uploading will be done within 5 days | List of Beneficiaries |
| | | None | | | Nil | KPI 66 | | | R 350 000 | R 0 | | | | | |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Executive Mayor | Promote Social Economic Development | | Nil | 5 Disability Organisations supported within Dr Kenneth Kaunda District Municipality in compliance to legislation | | Number of Disability Organisations supported EM | | 5 Disability Organisations supported within Dr Kenneth Kaunda District Municipality in compliance to legislation by 30 June 2025 | R 100 000 3105226060 0FLQ81ZZWD | R 0 | 3 Disability Organisations supported within Dr Kenneth Kaunda District Municipality in compliance to legislation by 31 December 2024 | ACHIEVED 3 Disability Organisations supported within Dr Kenneth Kaunda District Municipality in compliance to legislation by 31 December 2024 | None | None | Approved concept plan Attendance register Report |
| Executive Mayor | Promote Social | None | | 6 GBV and | Nil | KPI 67 | Ac | 6 GBV and Femicide | R 250 000 | R 82 570 | 4 GBV and | | | | |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | Economic Development | | 8 Community Engagement on GBV and Femicide | Femicide Community Engagement held | | Number of GBV and Femicide Community Engagement held within Dr Kenneth Kaunda District Municipality EM | | Community Engagement held within Dr Kenneth Kaunda District Municipality by 31 March 2025 | R 100 000 3105226060 0FLQ83ZZWD | R 52 750 | Femicide Community Engagement held within Dr Kenneth Kaunda District Municipality by 31 December 2024 | ACHIEVED 4 GBV and Femicide Community Engagement held within Dr Kenneth Kaunda District Municipality by 31 December 2024 | None | None | Approved concept plan Attendance register Report |
| | | | | | | | | | R 50 000 3105230014 0FLQ83ZZWD | R 29 820 | | | | | |
| | | | | | | | | | R 50 000 3105230187 0FLQ83ZZWD | R 0 | | | | | |
| | | | | | | | | | R 50 000 3105230573 0FLQ83ZZWD | R 0 | | | | | |
| Executive Mayor | Promote Social Economic Development | None | Nil | 6 activities held for stakeholder support | Nil | KPI 68 Number of activities held for stakeholder support within | Outcome | 6 activities held for stakeholder support within Dr Kenneth Kaunda | R 450 000 R 250 000 3105226060FLQ89ZZWD | R 203 102 R 174 102 | 4 of activities held for stakeholder support | ACHIEVED Due to demand from the community and | Due to demand from the community and | None | -Approved Concept plan - Attendance Register |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | Dr Kenneth Kaunda District Municipality EM | | District Municipality by 30 June 2025 | R 100 000 31052300140FLQ74ZZWD R 50 000 31052301870FLR02ZZWD R 50 000 31052305730FLR05ZZWD | R 0 R 0 R 29 000 | within Dr Kenneth Kaunda District Municipality by 31 December 2024 | stakeholders Q2 : High demand from the community | stakeholders Q2 : High demand from the community | | -Report |
| | | None | Nil | | Nil | KPI 69 | 0 | | R 375 000 | R 71 704 | | ACHIEVED | None | None | |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OADescription | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR VARIANCE | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Executive Mayor | Promote Social Economic Development | | | 8 Military Veterans' programmes implemented | | Number of Military Veterans' programmes implemented EM | | 8 Military Veterans' programmes implemented within Dr Kenneth Kaunda District Municipality by 30 June 2025 | R 50 000 | R 42 700 | 4 Military Veterans' programmes implemented within Dr Kenneth Kaunda District Municipality by 31 December 2024 | | | | Approved concept plan Attendance Register Report |
| | | | | | | | | | 31052260600FLP66ZZWD | | | | | | |
| | | | | | | | | | R 80 000 | R 29 004 | | | | | |
| | | | | | | | | | 31052300140FLP66ZZWD | | | | | | |
| | | | | | | | | | R 50 000 | R 0 | | | | | |
| | | | | | | | | | 31052301870FLP66ZZWD | | | | | | |
| Executive Mayor | Promote Social Economic Development | None | 8 Imbizos held for community feedback and service monitoring | 8 Imbizos held for community feedback and | Nil | KPI 70 Number of Imbizos held for community feedback and | Outcome | 8 Imbizos held for community feedback and service monitoring | R 700 000 | R 327 955 | 4 Imbizos held for community feedback and service | ACHIEVED High demand for Community feedback | None | None | Approved concept plan Invitations Imbizo Attendance register |
| | | | | | | | | | R 300 000 | R 178 534 | | | | | |
| | | | | | | | | | 31052260600FLQ72ZZWD | | | | | | |

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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | service monitoring | | service monitoring held within Dr Kenneth Kaunda District Municipality EM | | held within Dr Kenneth Kaunda District Municipality by 30 June 2025 | R 100 000 3105230014 0FLQ72ZZ WD R 100 000 3105230187 0FLQ72ZZ WD R 200 000 3105230573 0FLQ72ZZ WD | R 6 445 R 99 790 R 43 186 | monitoring held within Dr Kenneth Kaunda District Municipality by 31 December 2024 | | | | Imbizo report |
| Executive Mayor | Promote Social Economic Development | None | 6 District Career Seminar hosted within Dr Kenneth Kaunda District Municipality | 4 career development and support programs held | 5 career development and support programs | KPI 71 Number of career development and support programs held within the Dr Kenneth Kaunda District Municipality EM | Outcome | 4 career development and support programs held within Dr Kenneth Kaunda District Municipality by 30 June 2025 | R 200 000 | R 102 710 | 1 career development and support programs held within Dr Kenneth Kaunda District Municipality by 30 December 2024 | ACHIEVED 1 career development and support programs held within Dr Kenneth Kaunda District Municipality by 30 December 2024 | None | None | Approved concept plan Attendance register Report |
| | | | | | | | | | R 50 000 | R 50 000 | | | | | |
| | | | | | | | | | 3105226060 0FLQ80ZZ WD | R 20 410 | | | | | |
| | | | | | | | | | R 100 000 3105230014 0FLQ80ZZWD | | | | | | |

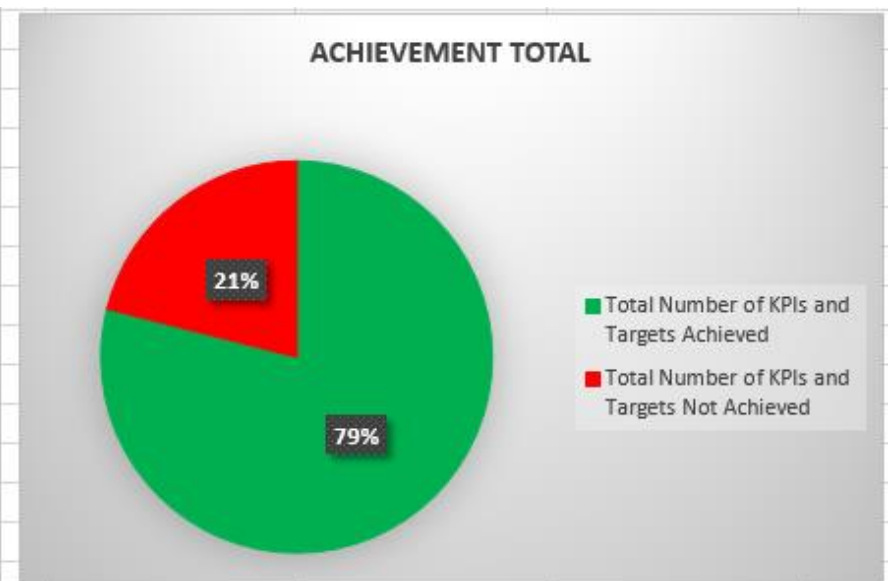
| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | R 50 000 3105230573 0FL Q80ZZWD | R 32 300 | | | | | |
| Executive Mayor | Promote Social Economic Development | None | Nil | 5 partnership initiatives supported to unlock youth economic and social development | Nil | KPI 72 Number of partnership initiatives supported to unlock youth economic and social development within Dr Kenneth Kaunda District Municipality EM | | 5 partnership initiatives supported to unlock youth economic and social development within Dr Kenneth Kaunda District Municipality by 30 June 2025 | R250 000 (Shared Vote) | R 3 500 | 2 partnership initiatives supported to unlock youth economic and social development within Dr Kenneth Kaunda District Municipality by 31 December 2024 | ACHIEVED | None | None | Approved concept plan Attendance Register Report |
| | | | | | | | | | R70 000 3105226060 0FL84ZZWD | R 3 500 | | | | | |
| | | | | | | | | | R50 000 3105230014 0FLQ84ZZWD | R 0 | | | | | |
| | | | | | | | | | R 80 000 3105230187 0FLQ84ZZWD | R 0 | | | | | |

| NATIONAL LG PRIORITIES | BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|------------------------|--|------------------------------|-----------------------------------|---|----------------------------|---|----------|---|--|--------------------|--|---|-------------|--------------------|---|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | R 50 000 3105230573 0FLQ84ZZ WD | R 0 | | | | | |
| Executive Mayor | Promote Social Economic Developm ent | None | Nil | 4 Youth health, safety and crime prevention programmes implement ed | Nil | KPI 73 Number of Youth health, safety and crime prevention programmes implemented within Dr Kenneth Kaunda District Municipality | Output | 4 Youth health, safety and crime prevention programmes implemented within Dr Kenneth Kaunda District Municipality by 30 June 2025 | R 250 000 (Shared Vote) | R 3 500 | 2 Youth health, safety and crime prevention programmes impleme nted within Dr Kenneth Kaunda | ACHIEVED 5 Youth health, safety and crime prevention programmes implemented within Dr Kenneth Kaunda District Municipality by 31 | None | None | Approved concept plan Attendance Register Report |
| | | | | | | | | | R70 000 | R 3 500 | | | | | |
| | | | | | | | | | 3105226060 0FL84ZZW D | | | | | | |
| | | | | | | | | | R50 000 3105230014 0FLQ84ZZ WD | R 0 | | | | | |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|------------------------|---|------------------------------|-----------------------------------|---------------------------|----------------------------|---------------------------|----------|--|--|--------------------|---|--------------------|-------------|--------------------|-----------------------|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | EM | | | R 80 000 3105230187 0FLQ84ZZ WD | R 0 | District Municipality by 31 December 2024 | December 2024 | | | |
| | | | | | | | | R 50 000 3105230573 0FLQ84ZZ WD | R 0 | | | | | | |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|------------------------|---|------------------------------|---|-----------------------------|----------------------------|---|----------|--|---|--------------------|---|--|--|--------------------|---|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSC OA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Executive Mayor | Promote Social Economic Development | None | 100% of students within Dr. Kenneth Kaunda District validated and awarded with financial assistance | Funding qualifying students | Nil | KPI 74 % of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions EM | Outcome | 100% of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2025 | R 1 000 000 31052599400FLP63ZZWD | R 277 696 | Preparations for the placement of an advert for financial assistance in Higher learning institutions by 30 September 2024 | NOT ACHIEVED Preparations for the placement of an advert for financial assistance in Higher learning institutions by 30 September 2024 NOT done | Continuation with previous year bursary recipients | | Report on students awarded financial assistance |

SUMMARY OF PERFORMANCE: GOOD GOVERNANCE AND PUBLIC PARTICIPATION



KPA 6: SPATIAL RATIONALE

KPA 6: SPATIAL RATIONALE

DISASTER RISK MANAGEMENT

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|------------------------|---|-----------------------------|---|--------------------------------------|----------------------------|--|----------|---|--------|-------------------|--|--|---|--------------------|-------------------------|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Fire Services | To ensure fire services | Fire Services | 60 Fire Safety Inspections within Dr. Kenneth Kaunda District | 60 Fire Safety inspections conducted | Nil | KPI 75 Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted FIRE | Activity | 60 Fire Safety Inspections within Dr. Kenneth Kaunda District conducted by 30 June 2025 | OPEX | - | 30 Fire Inspections within Dr. Kenneth Kaunda District conducted by 31 December 2024 | ACHIEVED 30 Fire Inspections within Dr. Kenneth Kaunda District conducted by 31 December 2024 | The over performance was due to Thuntsa Lerole Project. | None | Fire Inspection Reports |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|--------------------------|---|-----------------------------|-----------------------------------|--|----------------------------|--|----------|--|---|-------------------|---|---|-----------------------|--------------------|---|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Disaster Risk Management | Good Governance | Disaster Risk Management | Nil | 1 Firefighting Water Tanker Truck & Equipment procured | Nil | KPI 76 Number of Firefighting Water Tanker Truck procured FIRE | Output | 1 Firefighting Water Tanker Truck procured by 30 June 2025 | R 5 000 000 390564204 20ORC96Z ZWD | R 0 | Development of Specifications to Bid Specification by 30 September 2024 Advertisement / Transversal Contract by 31 December 2024 | ACHIEVED Development of Specifications to Bid Specification by 30 September 2024 Advertisement / Transversal Contract by 31 December 2024 | None | None | Specifications Advert Delivery note Handover Report |
| Disaster Risk Management | Good Governance | Disaster Risk Management | Nil | 4 Fire Bay Doors installed | Nil | KPI 77 Number of Fire Bay Doors installed FIRE | Output | 4 Fire Bay Doors installed by 30 June 2025 | R 1 200 000 390564740 20ORC41Z ZHO | R 0 | Development of Specifications by 30 September 2024 Advertisement by 31 December 2024 | ACHIEVED Development of Specifications to Bid Specification by 30 September 2024 Advertisement / Transversal Contract by 31 December 2024 | None | None | Quarterly progress reports |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|--------------------------|---|-----------------------------|-----------------------------------|--|----------------------------|---|----------|--|--|-------------------|--|--|--|--|----------------------------|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Disaster Risk Management | Good Governance | Disaster Risk Management | Nil | 40 Digital Two-Way Sim Based Emergency Radio Communication System procured | Nil | KPI 78 Number of Digital Two-Way Sim Based Emergency Radio Communication System procured FIRE | Output | 40 Digital Two-Way Sim Based Emergency Radio Communication System procured by 30 June 2025 | R 1 000 000 39056456020ORC09Z ZWD | R 0 | Development of Specifications to Bid Specification Committee by 30 September 2024 Advertisement / development of SLAs by 31 December 2024 | NOT ACHIEVED Development of Specifications to Bid Specification Committee by 30 September 2024 Advertisement / development of SLAs by 31 December 2024 | BID Specifications referred back for correction and was again presented on AGENDA 4, dated 13th January 2025. The committee will further seat and finalize the terms of reference / specification for signing off - for advertisement. Tender document is prepared and ready | The committee will further seat and finalize the terms of reference / specification for signing off - for advertisement. Tender document is prepared and ready | Quarterly progress reports |

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|--------------------------|---|-----------------------------|---|---|----------------------------|--|----------|--|-----------------------|-------------------|--|---|------------------------------------|--------------------|----------------------------------|
| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
| KPA 2 | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| OUTCOME 9 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | | | | | is prepared and ready for approval | for approval. | |
| Disaster Risk Management | To ensure disaster risk management | Disaster Risk Management | International Disaster Risk Reduction event conducted | International Disaster Risk Reduction event conducted | Nil | KPI 79 Number of International Disaster Risk Reduction events held within Dr. Kenneth Kaunda District conducted DRM | Output | 1 International; Disaster Risk Reduction event conducted by 31 December 2024 | R 610 000 | R 174 891 | 1 International; Disaster Risk Reduction event conducted by 31 December 2024 | ACHIEVED 1 International; Disaster Risk Reduction event conducted by 31 December 2024 | None | None | Reports and Attendance Registers |
| | | | | | | | | | R 440 000 | R 156 081 | | | | | |
| | | | | | | | | | R 60 000 | R 32 500 | | | | | |
| | | | | | | | | | 39052260600FLP23Z ZWD | | | | | | |
| | | | | | | | | | R 150 000 | R 44 000 | | | | | |
| | | | | | | | | | 39052280030FLP23Z ZWD | | | | | | |
| | | | | | | | | | R 200 000 | R 79 581 | | | | | |
| | | | | | | | | | 39052300140FLP23Z ZWD | | | | | | |
| | | | | | | | | | R 30 000 | R 0 | | | | | |
| | | | | | | | | | 39052301870FLP23Z ZWD | | | | | | |
| | | | | | | | | | R 170 000 | R 18 810 | | | | | |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
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| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | | | | | | | | | R 50 000 39052260600FLP76Z ZWD | R 4 810 | | | | | |
| | | | | | | | | | R 120 000 39052280030FLP76Z ZWD | R 14 000 | | | | | |
| Fire services | To ensure disaster risk management | Disaster Risk Management | 18 BESAFE Centre Activities conducted within Dr. Kenneth Kaunda District | 18 BESAFE Centre Activities conducted | Nil | KPI 80 Number of BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted DRM | Activity | 18 BESAFE Centre Activities conducted within Dr. Kenneth Kaunda District by 31 March 2025 | OPEX | - | 12 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by 31 December 2024 | ACHIEVED 12 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by 31 December 2024 | None | None | Reports and Attendance Registers |
| Disaster Risk Management | To ensure disaster risk | Disaster Risk Management | 3 Winter Awareness Campaign | 3 Winter Awareness Campaign conducted | Nil | KPI 81 | Activity | 3 Winter Awareness Campaign | R 610 000 R 440 000 | R 174 891 R 156 081 | None | None | None | None | 1 Report and Attendance |

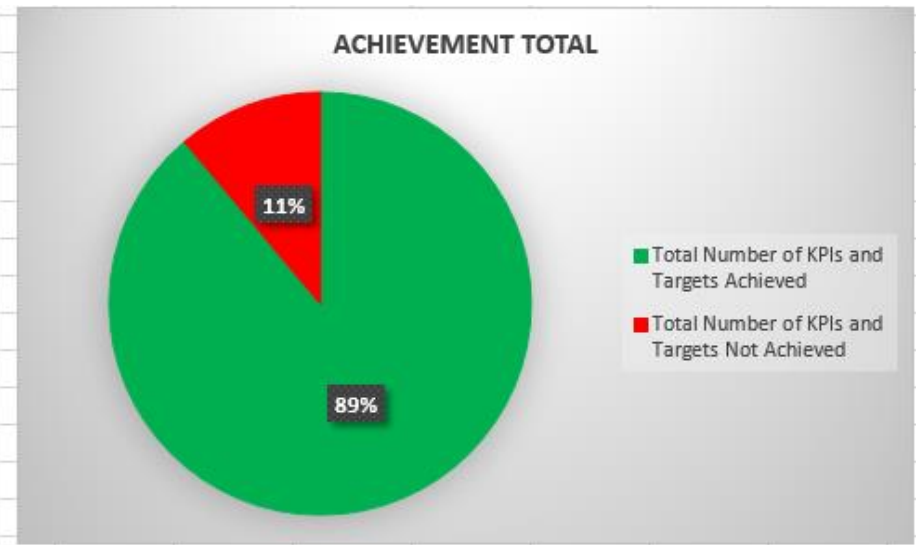
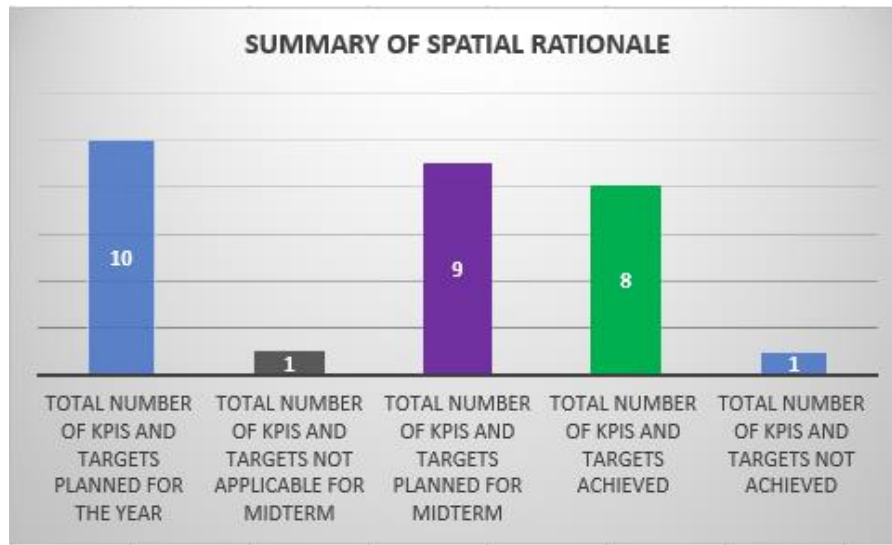
| | | | | | | | | | | | | | | | |
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| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| | management | | not conducted | | | Number of Winter Awareness campaigns within Dr. Kenneth Kaunda District conducted DRM | | conducted within Dr. Kenneth Kaunda District by 30 June 2025 | R 60 000 39052260600FLP23Z ZWD | R 32 500 | | | | | ce Registers |
| | | | | | | | | | R 150 000 39052280030FLP23Z ZWD | R 44 000 | | | | | |
| | | | | | | | | | R 200 000 39052300140FLP23Z ZWD | R 79 581 | | | | | |
| | | | | | | | | | R 30 000 39052301870FLP23Z ZWD | R 0 | | | | | |
| | | | | | | | | | R170 000 39052260600FLP76Z ZWD | R 18 810 | | | | | |
| | | | | | | | | | R 50 000 39052260600FLP76Z ZWD | R 4 810 | | | | | |
| | | | | | | | | | R 120 000 | R 14 000 | | | | | |

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| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
| KPA 2 | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| OUTCOME 9 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ATUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Disaster Risk Management | Good Governance | Disaster Risk Management | 4 Disaster Advisory Forums conducted | 4 Disaster Advisory Forums conducted | Nil | KPI 82 Number of Disaster Advisory Forums Conducted DRM | Activity | 4 Disaster Advisory Forums Conducted by 30 June 2025 | OPEX | - | 2 Disaster Advisory Forum Conducted by 31 December 2024 | ACHIEVED 2 Disaster Advisory Forum Conducted by 31 December 2024 | None | None | Reports and Attendance Registers |

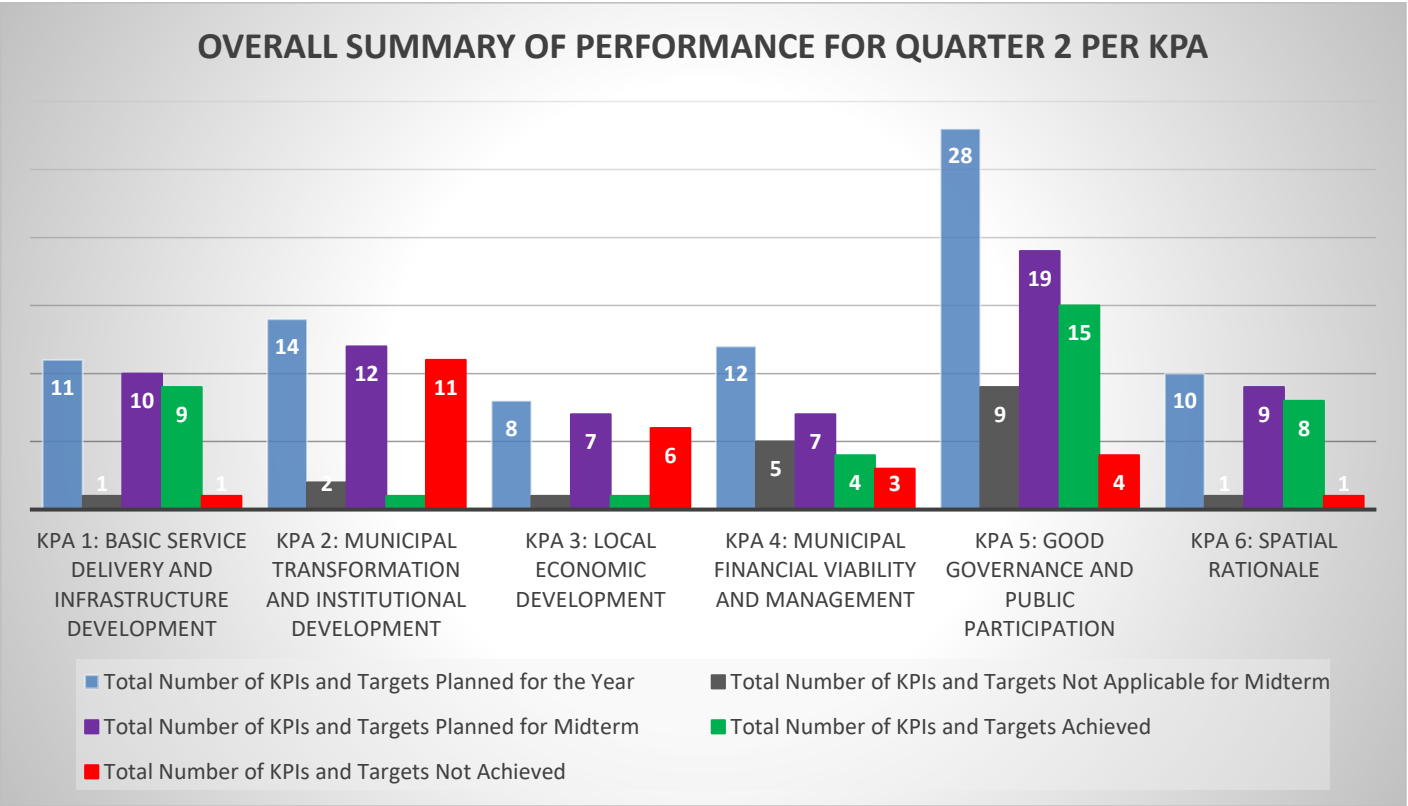
| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|--------------------------|---|-----------------------------|-----------------------------------|---|----------------------------|--|----------|---|---|-------------------|--|--|-----------------------|--------------------|---|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Disaster Risk Management | Good Governance | Disaster Risk Management | Nil | Disaster Management Spatial System procured | Nil | KPI 83 Number of Disaster Management Spatial System procured DRM | Output | 1 Disaster Management Spatial System procured by 30 June 2025 | R 1 200 000 39056191420ORC94ZZWD | R 0 | Development of framework / terms of reference and policy guidelines by 30 September 2024 Project implementation plan and Specifications development by 31 December 2024 | ACHIEVED Development of framework / terms of reference and policy guidelines by 30 September 2024 Project implementation plan and Specifications development by 31 December 2024 | None | None | Framework Specifications Close-out Report |

| NATIONAL LG PRIORITIES | BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | | | |
|--------------------------|---|-----------------------------|-----------------------------------|---|----------------------------|---|----------|---|---|-------------------|---|---|-----------------------|--------------------|---|
| | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE | | | | | | | | | | | | | | |
| KPA 2 | TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | BASELINE 2023/2024 | | | KEY PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | MID-YEAR TARGETS | ACTUAL PERFORMANCE | REASONS FOR DEVIATION | CORRECTIVE MEASURE | PORTFOLIO OF EVIDENCE |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | | | | | | | | | | |
| Disaster Risk Management | Good Governance | Disaster Risk Management | Nil | 1 Floods and Disaster Response Vehicle procured | Nil | KPI 84 Number of Floods and Disaster Response Vehicles procured DRM | Output | 1 Floods and Disaster Response Vehicle procured by 30 June 2025 | R 1 500 000 39056420420ORD17ZZHO | R 0 | Development of Specifications to Bid Specification Committee by 30 September 2024 Advertisement / Transversal Contract by 31 December 2024 | ACHIEVED Development of Specifications to Bid Specification Committee by 30 September 2024 Advertisement / Transversal Contract by 31 December 2024 | None | None | Specifications Advert Delivery note Handover Report |

SUMMARY OF PERFORMANCE: SPATIAL RATIONALE



SUMMARY OF ORGANISATIONAL PERFORMANCE



2023/24 ANNUAL REPORT AND PROGRESS ON RESOLVING PROBLEMS IDENTIFIED IN THE ANNUAL REPORT

- The 2023/24 Annual Report has been sent to AGSA for review before tabling
- The Annual Report will be tabled in Council on the 30 January 2025
- The municipality has developed a Post Audit Action Plan, that addresses issues raised by the AGSA
- Progress on the Post Audit Action Plan will be tracked on a monthly basis

QUALITY CERTIFICATE

I **Mokgatlhe John Ratlhogo**, the Municipal Manager of Dr Kenneth Kaunda District Municipality (DC40),

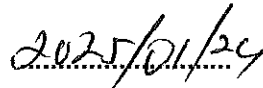
hereby certify that-

- **2024/25 Mid-Year Budget and Performance Assessment Report**

For the months of **01 July 2024 to 31 December 2024** has been prepared in accordance with Section 72 of the Municipality Finance Management Act 56 of 2003 and regulations made under that Act.



M.J RATLHOGO



DATE



**DR. KENNETH
KAUNDA**

DISTRICT MUNICIPALITY



EXPLORING PROSPERITY

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e-mail & website:

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www.kaundadistrict.gov.za