

# 2018/2019 3RDQUARTER PERFORMANCE

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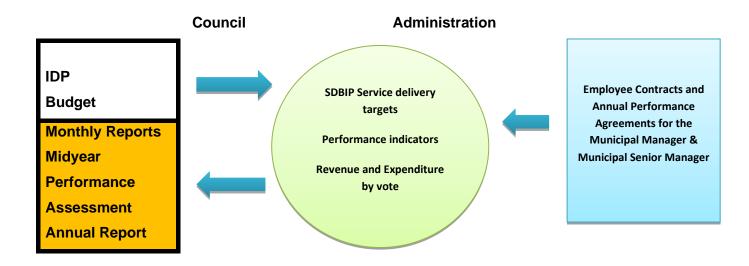
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#### 1. INTRODUCTION

The 2018/19 Service Delivery and Budget Implementation Plan (SDBIP) entrusts Dr. Kenneth Kaunda District Municipalityto ensure that the district delivers on objectives and targets which are aligned with the Integrated Development Plan (IDP) and budget (both capital and operational).

The SDBIP is essentially the management and <u>implementation tool</u> which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the senior managers in the top management team, the inputs to be used, and the time deadlines for each output.

The SDBIP is also a vital <u>monitoring tool</u> for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. The SDBIP also serves as a contract between the administration, council and community, expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. The figure below provides the basis for measuring performance in service delivery against end of-year targets and implementing the budget.



#### 2. COMPONENTS OF SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

- 1. Monthly projections of revenue to be collected for each source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Ward information for expenditure and service delivery
- 5. Detailed capital works plan broken down by ward over three years

# 2.1. Reporting on SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Executive Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Dr. Kenneth Kaunda District Council to monitor the implementation of service delivery programs and initiatives across the District.

## 2.1.1. Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

- I. Actual revenue, per source;
- II. Actual borrowings;
- III. Actual expenditure, per vote;
- IV. Actual capital expenditure, per vote;
- V. The amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports: (a) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote (b) any material variances from the service delivery and budget implementation plan and; (c) any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

#### 2.1.2. Quarterly Reporting

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

## 2.1.3. Mid-year Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year budget and performance assessment reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) The monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

#### 2.1.4. Annual Performance Reporting

In terms of Municipal Systems Act No. 32 of 2000, Section 46 requires municipality to prepare for each financial year a performance report reflecting:

- (a) The performance of the municipality and of each external service provider during that financial year
- (b) A comparison of the performances referred to in paragraph (a) with the targets set for and performances in previous financial year; and
- (c) Measures taken to improve performance

The annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the Municipal Financial Management Act.

# 3. MUNICIPAL LEADERSHIP AND MANAGEMENT STRUCTURE

# 3.1. Political Leadership

The following is the political leadership of the Dr Kenneth Kaunda DM:

PORTFOLIO	NAME
Executive Mayor	Alderman Cllr. B.E. Mosiane -Segotso
Speaker	Cllr. D.P. Masiu
Single Whip	Cllr N. Koloti
MMC Corporate Services	Cllr. M. Mojahi
MMC District Economic Development and Tourism	Cllr. H. Mbele
MMC Sports, Arts and Culture	Cllr. Z Mphafudi
MMC Financial Services	Cllr. M. Zephe
MMC Infrastructure & Development	Cllr. S. Valipathwa
MMC Community Services	Alderman Cllr. R. Martins

# 3.2. Administrative Leadership

The following top management (director) positions are on the basis of fixed term performance-based contracts and presently the status is as indicated:

POSITION	NAME
Municipal Manager	SM. Lesupi
Director: Corporate Services (Acting)	S. Abrams
Chief Financial Officer (Acting)	T. Ngqobe
Director: Roads and Infrastructure Development (Acting)	T. Tshukudu
Director: District Economic Development and Tourism (Acting)	M. Rampedi
Director: Disaster Risk Management (Acting)	R. Lesar
Director: Municipal Health Services (Acting)	T. Mosebi

Managers in Political Offices and Managers in the Strategic Unit (Office of the Municipal Manager):

POSITION	NAME
Manager: Office of the Executive Mayor (Acting)	N. Mosiane
Manager: Office of the Speaker	F. Canga
Manager: Single Whip	G. Qhele
Manager: MPAC	BJ. Roberts-Tebejane
Manager: Strategic and Integrated Development Planning	T. Mokatsane
Manager: Performance Management Systems	Vacant (From 1st March
	2019)
Manager: Internal Audit	R. Seremo
Manager: Municipal Information Security Standards	L.Kalolo
Manager: Communications (Acting)	P. Mohalaleloa

#### 4. POWERS AND FUNCTIONS ASSIGNED

## 4.1. Municipal Mandate and Strategic Focus

The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organizations in the matters of local government.

These policy statements guide the formulation and implementation of the integrated development plan and therefore every decision and action of the municipality.

#### 4.2. Allocation of Powers and Functions

- Fire Fighting
- Regional Tourism
- Municipal Airport
- Municipal Planning
- Municipal Health Services
- Municipal Public Transport
- Cemeteries, Funeral Parlours and Crematoria
- Markets
- Municipal Abattoirs
- Disaster Management

## 4.3. Strategic Goals and Objectives

- To promote physical infrastructure development and services
- To promote socio-economic development
- To provide environmental health services
- To ensure disaster risk management
- To promote integrated transport services
- To promote community safety
- To ensure internal municipal excellence

# 5. BUDGETPERFORMANCE

# 5.1. Revenue by each Source

# **Financial Services**

OPERATIONAL MONETARY	CURRENT YEAR 2018/19		MEDUIM TERM REVENUE & EXPENDITURE FRAMEWORK				
	BUDGET 2018/2019	REVENUE RECEIVED AT 3RDQUARTER	BUDGET 2019/2020	BUDGET 2020/2021			
34051171050FMZZZZZWD N-GOV: LOCAL GOV FIN MANAG GRT SCH 5	-1 000 000,00	-1 000 000,00	-1 025 000,00	-1 045 500,00			
34051172000FLZZZZZWD NATIONAL REVENUE FUND: FUEL LEVY	-158 323 000,00	-158 323 000,00	-162 281 075,00	-165 526 696,50			
34051172010EQZZZZZWD NATIONAL REVENUE FUND: EQUITABLE SHARE	-21 710 000,00	-21 710 000,00	-22 252 750,00	-22 697 805,00			
3405117990000000000 SUB TOTAL:OPERATIONAL: MONETARY	-181 033 000,00	-181 033 000,00	-185 558 825,00	-189 270 001,50			
OPERATIONAL: ALLOCATIONS IN KIND							
34051117840FBZZZZZWD	-	-496 200,00	-	-			
DM NW: DR KK – FINANCE & ADMIN							
34055113990000000000 SUB TOTALS:	-	-496 200,00	-	-			
OPERATIONAL: ALLOC IN KIND							
34051259940000000000 SUB TOTAL: NON-	-181 033 000,00	-181 529 200,00	-185 558 825,00	-189 270 001,50			
EXCHANGE REVENUE							
EXCHANGE REVENUE							
34051341150EXZZZZZHO INTER: BANK ACCOUNTS	-450 000,00	-277 491,92	-389 500,00	-397 290,00			
34051341170EXZZZZZHO INTER: SHORT TERM	-2 500 000,00	-2 152 166,09	-2 050 000,00	-2 091 000,00			
INVEST & CALL ACCOUNT							
3405134990000000000 SUB TOTAL : INTEREST	-2 950 000,00	-2 429 658,01	-2 439 500,00	-2 488 290,00			
DIV RENT ON LAN			·	·			
OPERATIONAL REVENUE							
34051380610SGZZZZZWD	-	-7 699,70					
COMMISSION: INSURANCE							
34051385330SKZZZZZHO SKILLS DEVELOPMENT LEVY REFUND	-	-103 497,39	-	-			

OPERATIONAL MONETARY	CURRENT YEAR 2018/19		MEDUIM TERM REVENUE & EXPENDITURE FRAMEWORK				
	BUDGET 2018/2019	REVENUE RECEIVED AT 3RDQUARTER	BUDGET 2019/2020	BUDGET 2020/2021			
34051389900000000000 SUB TOTAL	-	-111 197,09	-	-			
OPERATIONAL REVENUE							
34051425510SGZZZZZHO SALE OF: PUBLICATION -	-8 000,00	-16 717,39	-8 200,00	-8 364,00			
TENDER DOCUMENTS							
3405142990000000000 SUB TOTAL: SALES &	-8 000,00	-16 717,39	-8 200,00	-			
RENDERING OF SERVICES							
34051499920000000000 SUB TOTAL: EXCHANGE	-2 958 000,00	-2 557 572,49	-2 447 700,00	-2 496 654,00			
REVENUE							
34051999980000000000 TOTAL : INCOME	-184 487 200,00	-184 086 772,49	-188 006 525,00	-191 766 655,50			

# **Technical Services**

OPERATIONAL : MONETARY	CURRENT '	YEAR 2018/19	MEDUIM TERM REVENUE & EXPENDITURE FRAMEWORK				
		REVENUE RECEIVED AT					
	BUDGET 2018/2019	3 <sup>RD</sup> QUARTER	BUDGET 2019/2020	BUDGET 2020/2021			
35051171020EPMRCZZHO N-GOV: EXPANDED PUBLIC WORKS GRT SCH	-1 151 000,00	-1 151 000,00	-1 179 775,00	-1 203 370,50			
35051171400RRZZZZZWD N-GOV: ROAD ASSET MANAGEMENT SYST GR	-2 460 000,00	-2 460 000,00	-2 521 500,00	-2 571 930,00			
3505117990000000000 SUB TOTAL : OPERATIONAL : MONETARY	-3 611 000,00	-3 611 000,00	-3 701 275,00	-3 775 300,50			
35051999980000000000 TOTAL : INCOME	-3 611 000,00	-3 611 000,00	-3 701 275,00	-3 775 300,50			

# **Environmental Health Services**

OPERATIONAL : MONETARY	CURRI	ENT YEAR 2018/19	19 MEDUIM TERM REVENUE & EXP FRAMEWORK				
	BUDGET 2018/2019	REVENUE RECEIVED AT 3RDQUARTER	BUDGET 2019/2020	BUDGET 2020/2021			
37051060080SGZZZZZWD HEALTH CERTIFICATES	-350 000,00	-350 000,00	-102 500,00	-104 550,00			
37051259940000000000: SUB TOTAL : NON - EXCHANGE REVENUE	350 000,00	350 000,00	-102 500,00	-104 550,00			
3705199998000000000 TOTAL: INCOME	350 000,00	350 000,00	-102 500,00	-104 550,00			

TOTAL REVENUE	-188 448 200,00	-187 942 317,04	-191 810 300.00	-195 646 506,00

5.2. Capital Expenditure by each Vote/ Department

	CURRENT	Γ YEAR 2018/19	MEDUIM TERM REVENUE & EXPENDITUR FRAMEWORK			
DEPARTMENT	BUDGET 2018/2019	ACTUAL EXPENDITURE AS AT 3RDQUARTER	BUDGET 2019/2020	BUDGET 2020/2021		
EXECUTIVE MAYOR	680 000,00	638 677,42	943 000,00	961 860,00		
SPEAKER	950 000,00	725 064,31	1 076 250,00	1 097 775,00		
CHIEF WHIP	-	-	-	-		
COUNCILLORS	-	-	-	-		
MUNICIPAL MANAGER ADMINISTRATION	320 000,00	31 045,27	225 500,00	230 010,00		
INTERNAL AUDIT	20 000,00	-	20 500,00	20 910,00		
CORPORATE SERVICES	330 000,00	55 926,51	61 500,00	62 730,00		
FINANCIAL SERVICES	185 000,00	64 799,54	86 500,00	87 730,00		
TECHNICAL SERVICES ADMINISTRATION	10 000,00	-	10 250,00	10 455,00		
DISTRICT ECONOMIC DEVELOPMENT AND TOURISM	20 000,00	-	20 500,00	20 910,00		
ENVIRONMENTAL HEALTH SERVICES	317 000,00	30 840,00	87 125,00	88 867,50		
DISASTER MANAGEMENT AND CCTV CAMERAS	45 000,00	28 800,00	20 500,00	20 910,00		
FIRE EMERGENCY SERVICES	420 000,00	59 924,32	389 500,00	397 290,00		
TOTAL CAPITAL EXPENDITURE BUDGET 2017/2018	3 297 000,00	1 635 077,37	2 941 125,00	2 999 447,50		

## 6. KEY PERFORMANCE AREAS

- KPA 1: Basic Service Delivery and Infrastructure Development
- KPA 2: Municipal Transformation and Organizational Development
- **KPA 3:** District Economic Development
- KPA 4: Municipal Financial Viability and Management
- KPA 5: Good Governance & Public Participation
- KPA 6: Spatial Rationale

# **Abbreviations used for directorates:**

BTO : Budget and Treasury Office

COMM : Communications

CS : Corporate Services

DED : District Economic Development

DEDA : District Economic Development Agency

DRM : Disaster Risk Management

EM : Executive Mayor

IA : Internal Audit

ICT : Information Communications Technology

MH&EMS : Municipal Health & Environmental Management Services

MISS : Municipal Information Security Standards

PMS : Performance Management Systems

RC : Risk Champion

STRP: Strategic Planning

SP : Speaker

TIS : Technical Infrastructure Services

- 7. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE
- 7.1 KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

#### MUNICIPAL HEALTH SERVICES, TECHNICAL INFRASTRUCTURE SERVICES AND DISASTER RISK MANAGEMENT

THEMATIC AREAS	BASIC SERVICES DELIVERY															
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
OUTCOME 9	ОИТЯ	JTPUT 2  IMPROVING ACCESS TO BASIC SERVICES  ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME														
	ОИТЕ	PUT 4				A	CTION	IS SUPPORTIV	E OF THE HU	MAN SETTLEN	<i>IENT</i>	OUTCOME				
FUNCTIONAL AREA	SIC OBJECTIVE	L POWERS &	B <i>i</i>	ASELINE 2017/18	8	REVISED KEY PERFORMAN CE	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TAF REA	ARTERLY RGETS ASONS FOR	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOL IO OF EVIDENC
	STRATEG	TARGET BUDGO CE INDICATOR OF IN			ACTUAL	DE	/IATION	ACTUAL F	REA DE	CORRECT	E					
Municipal Health and Environment al Management Services	To provide environmenta I health services	Municipal Health Service	environme ntal campaigns	40 environment al campaigns	Nil	KPI 1  Number of environmental awareness campaigns conducted within Dr. Kenneth Kaunda District by June 2019  MH&EMS	Activity	environme ntal awareness campaigns conducted within Dr. Kenneth Kaunda District by June 2019	R84I R 340 000 370523001 20FLP43Z ZWD R 200 000 370523001 40FLP43Z ZWD R 300 000 370523018 70FLP43Z ZWD	0 000 R133 530, 40 R 181 736,66	Q 3	10 Environme ntal Campaign s conducted by March 2019: 4 at Matlosana, 3 Maquassi Hills and 3 JB Marks Local Municipaliti es 10 Environme ntal Campaign s conducted	Not Achieve d 09 campaig ns conducte d	More campa igns condu cted in the previo us quarter	None	Campaig n reports with pictures

THEMATIC AREAS	BASIC SERVICES DELIVERY															
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
OUTCOME 9	ОИТІ	PUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	ОИТІ	PUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	B <i>i</i>	BASELINE 2017/18		REVISED KEY PERFORMAN CE		ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUARTERLY TARGETS REASONS FOR		ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOL IO OF EVIDENC
FUNCTI	STRATEC	REVISED KEY PERFORMAN CE INDICATOR  Current status (Progress to date)  Current status (MFMA Circular 63)  Circular 63)  REVISED KEY PERFORMAN CE INDICATOR  REVISED KEY PERFORMAN CE INDICATOR  REVISED KEY PERFORMAN CE INDICATOR  ANNUAL TARGET BUDGET	ACTUAL	DEVI	IATION	ACTUAL P	REA	CORRECT	E							
												by March 2019: 4 at Matlosana, 3 Maquassi Hills and 3 JB Marks Local Municipaliti es				
Municipal Health and Environment al Management Services	To provide environmenta I health services	Municipal Health Service	12 complianc e reports on drinking water samples taken tested	12 compliance reports on drinking water samples taken tested	Nil	KPI 2 Number of compliance reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by June 2019  MH&EMS	Output	12 complianc e reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipaliti es submitted	R 450 000 Shared Vote 370522733 30FLP94Z ZWD	R 346 796, 59	Q 3	3 complianc e reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipaliti es submitted by March 2019	3 complian ce reports (272 samples taken)	Non e	None	Complia nce reports, Samplin g points list, Sample analysis results

THEMATIC AREAS							BASI	C SERVICES I	DELIVERY									
KPA					E	BASIC SERVICE DE	ELIVE	RY AND INFRA	STRUCTURE	DEVELOPMEI	VT							
OUTCOME 9	OUTF	PUT 2							G ACCESS TO									
	OUTF	PUT 4				A	CTION	IS SUPPORTIN	E OF THE HUI	MAN SETTLEI	MENT OUTCOME							
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	L POWERS &	Bi	ASELINE 2017/1	REVISED KEY PERFORMAN CE INDICATOR ANNUAL ANNUAL REVISED BUDGET ARGETS REASONS FOR DEVIATION DE L'ALCONDINATION DE L'AL													
FUNCT	STRATEG	MUNICIPAL I FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)		INDICATOR	Ÿ			ACTUAL	DEVIATION	ACTUAL P	REAS DE	CORRECT	E			
								by June 2019			Q 3 4 complianc e reports on drinking water samples taken tested from JB Marks, Matlosana and Maquassi Hills Local Municipaliti es submitted by June 2019.							

THEMATIC AREAS							BASI	IC SERVICES L	DELIVERY							
KPA					E	BASIC SERVICE DE	LIVE	RY AND INFRA	STRUCTURE	DEVELOPMEI	VT					
OUTCOME 9	OUTP						OT/OA		G ACCESS TO			OUTCOME				
	OUTP	PUT 4				A	JIION	is supportiv	E OF THE HUI	WAN SETTLE	VIENI	OUTCOME				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	L POWERS &	B/	ASELINE 2017/18		REVISED KEY PERFORMAN CE	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TAF REA	ARTERLY RGETS ASONS FOR	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOL IO OF EVIDENC
FUNCT	STRATE	MUNICIPAL I FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	¥			ACTUAL	DE\	/IATION	ACTUAL F	REA	CORRECT	E
Municipal Health and Environment al Management Services	To provide environmenta I health services	Municipal Health Service	48 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipalit	48 water samples taken tested at the reservoirs	Nil	KPI 3 Number of water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by June 2019  MH&EMS	Output	48 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipalit	Shared Vote 370522733 30FLP94Z ZWD	R 346 796, 59	Q 3	12 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipalit y by March 2019	15 samples taken	Non-compli ances call for resam pling which results in extra sampl es	N/A	Sampli ng point list, sample analysi s results

THEMATIC AREAS							BASI	C SERVICES L	DELIVERY							
KPA					В	SASIC SERVICE DE	LIVE	RY AND INFRA	STRUCTURE	DEVELOPMEI	VT					
OUTCOME 9	ОИТЕ	PUT 2						IMPROVIN	G ACCESS TO	D BASIC SERV	ICES					
	OUTF	PUT 4				A	CTION	S SUPPORTIV	E OF THE HU	MAN SETTLEI	MENT (	OUTCOME				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	L POWERS &	B <i>i</i>	ASELINE 2017/18	В	REVISED KEY PERFORMAN CE	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TAR	ARTERLY GETS SONS FOR	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOL IO OF EVIDENC
FUNCTI	STRATEG	MUNICIPAL I FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	¥			ACTUAL	DEV	IATION	ACTUAL P	REAS DE	CORRECT	E
			y by June 2018					y by June 2019			Q 4	15 water samples taken tested at the reservoirs in Tlokwe, Ventersdor p, Matlosana and Maquassi Hills Local Municipalit y by June 2019				
Municipal Health and Environment al Management	To provide environmenta I health services	Environment al Managemen t Services	2 activities on Air Quality Manageme nt	2 activities on Air Quality Management	Nil	KPI 4 Number of activities conducted on	Activity	2 activities conducted on Air Quality	R90 000 370522703 10FLP02Z	R 51 850,0 0	Q 3	None	-	N/A	N/A	Air Quality Activity report with

THEMATIC AREAS							BASI	IC SERVICES L	ELIVERY							
KPA					В	SASIC SERVICE DE	LIVE	RY AND INFRA	STRUCTURE I	DEVELOPMEN	IT					
OUTCOME 9	OUTF	PUT 2							G ACCESS TO							
	OUTF	PUT 4				A	CTION	IS SUPPORTIV	E OF THE HUI	MAN SETTLEM	MENT OUTCOME					
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	REVISED KEY PERFORMAN CE INDICATOR Semand MFMA (MFMA)  REVISED REVISED REV PERFORMAN CE INDICATOR SEVIDENC SEVI											
Services					63)	Air Quality Management within Dr. Kenneth Kaunda District by June 2019 MH&EMS		Manageme nt within Dr. Kenneth Kaunda District by June 2019	ZWD		Q 1 activity 4 conducted on Air Quality Manageme nt within Dr. Kenneth Kaunda District by June 2019				pictures	

THEMATIC AREAS							BASI	C SERVICES L	ELIVERY							
KPA					В	SASIC SERVICE DE	LIVE	RY AND INFRA	STRUCTURE	DEVELOPMEN	IT					
OUTCOME 9	OUTF									BASIC SERV		01170045				
	OUTF	PUT 4				A(	CTION	S SUPPORTIV	E OF THE HUI	MAN SETTLEN	/IENT	OUTCOME				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	L POWERS &	BA	ASELINE 2017/18	3	REVISED KEY PERFORMAN CE	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TAR	ARTERLY RGETS ASONS FOR	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOL IO OF EVIDENC
FUNCT	STRATEC	MUNICIPAL	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	У			ACTUAL	DEV	'IATION	ACTUAL F	REA: DE	CORRECT	E
Technical Services	To promote physical infrastructure development services	Municipal Planning	3 draft RRAMS Pavement Manageme nt System Reports produced	1215.63 km of Paved Roads Assessed	Nil	Total kilometres of Paved Roads Assessed by June 2019	Output	1215.63km of Paved Roads Assessed within Dr Kenneth Kaunda District Municipalit y by June 2019	R2 460 000 Shared Vote 350522725 60RRP34Z ZWD	R 934 858, 35	Q 3	499km of Assessed Paved Roads by March 2019	Not Achiev ed  381.57 km of Assess ed Paved Roads by March 2019	Unable to conduct assessm ents, delays caused by commun ity protests in Jouberto n,an area were assessm ent was planned to be conduct ed.	Assessme nt of remaining 117.43kmo f paved roads to be deferred to Q4	4 Quarterly Report on the km of assesse d paved roads.

THEMATIC AREAS							BAS	IC SERVICES L	DELIVERY						
KPA					E	BASIC SERVICE DI	ELIVEI	RY AND INFRA	STRUCTURE	DEVELOPME	VT				
OUTCOME 9	ОИТ	PUT 2							G ACCESS TO						
	ОИТ	PUT 4				A	CTION	IS SUPPORTIV	E OF THE HUI	MAN SETTLEI	MENT OUTCOME				_
IONAL AREA	STRATEGIC OBJECTIVE	L POWERS &	B <i>i</i>	ASELINE 2017/18	В	REVISED KEY PERFORMAN CE	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUARTERLY TARGETS REASONS FOR	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOL IO OF EVIDENC
FUNCTIONAL	STRATEG	MUNICIPALI	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	ž			ACTUAL	DEVIATION	ACTUAL P	REAS DE	CORRECT	E
											Q 304.5km of 4 Assessed Paved Roads by June 2019				
Technical Services	To promote physical infrastructure	Municipal Planning	2011 District Spatial Developm ent Framework	1 x District Spatial Development Framework	Nil	KPI 6 Number of Draft District Spatial Development Framework developed by June 2019	Output	1 Draft District Spatial Developm ent Framework covering Maquassi Hills Local Municipalit y	R490 000 350522725 60FLP96Z ZWD	R 0	Q Quarterly Progress report on Draft Spatial Developm ent Framework by March 2019	Achieved  Draft Spatial Developm ent Framework report produced.	None	None	Appoint ment letter and SLA  Progress report  Progress Report

THEMATIC AREAS							BASI	C SERVICES L	DELIVERY						
КРА					E	BASIC SERVICE DE	LIVE	RY AND INFRA	STRUCTURE	DEVELOPMEI	VT				
OUTCOME 9	OUTP	PUT 2							G ACCESS TO						
	OUTP	PUT 4				A	CTION	IS SUPPORTIV	E OF THE HUI	MAN SETTLEI	MENT OUTCOME				
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	L POWERS &	B <i>i</i>	ASELINE 2017/1	8	REVISED KEY PERFORMAN CE	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	QUARTERLY TARGETS REASONS FOR	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOL IO OF EVIDENC
FUNCT	STRATE	MUNICIPAL	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	×			ACTUAL	DEVIATION	ACTUAL F	REA DE	CORRECT	E
								developed by June 2019			Q 1 Draft 4 District Spatial Developm ent Framework covering Maquassi Hills Local Municipalit y developed by June 2019				1 Draft District Spatial Develop ment Framew ork develope d for Maquass i Hills Local Municipa lity by June 2019

#### 7.2 KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

NATIONAL LG PRIORITIES					IVE CAPACITY,	SERVICE DELIVE	ERY, FI	NANCIAL VIABIL DEVELOPMI		OVERNANCE,	INSTIT	UTIONAL TRA	ANSFORMATIO	ON AND DEV	ELOPMENT	, ECONOMIC
KPA					М	UNICIPAL TRANS	SFORM	IATIONS AND OF	RGANISATION	AI DEVELOPI	/FNT					
OUTCOME 9	OUTPUT 1					IENT A DIFFERE						ING AND SUP	PORT			
	OUTPUT 6						ADI	MINISTRATIVE A	ND FINANCIAL	CAPABILITY						
			В	ASELINE 2017	7/18											
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMA NCE INDICATOR	KPITYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
Human Resources	To ensure municipal excellence	Municipa I Planning	83% posts advertised filled as per the approved funded structure	100% of posts advertised , filled as per the approved funded structure	17%	Percentage of posts advertised filled as per the approved funded structure by June 2019	Output	100% of posts advertised filled as per the approved funded structure by June 2019	OPEX	OPEX	Q	100% of posts advertised filled as per the approved funded structure by March 2019	Not Achieved  Re- advertised the CFO position.  The following positions were filled:  Director Corporate Services  Deputy CFO;  HR Officer  IT Support Officer	Most Candidat es were excluded at the Backgro und screen for the CFO position	Re- advert And second ment of a qualified person	Reports on posts advertised filled as per the approved funded structure

NATIONAL LG PRIORITIES	LABOUR MA	ATTERS, FIN	ANCIAL AND A	DMINISTRATI	VE CAPACITY,	SERVICE DELIVE	ERY, FI	NANCIAL VIABIL DEVELOPME		OVERNANCE,	INSTIT	TUTIONAL TRA	ANSFORMATIO	ON AND DEV	ELOPMENT	, ECONOMIC
KPA					МІ	INICIPAL TRANS	SFORM	ATIONS AND OR	GANISATION	AL DEVFI OPI	/ENT					
OUTCOME 9	OUTPUT 1							D APPROACH T				IING AND SUP	PORT			
	OUTPUT 6						ADN	IINISTRATIVE AI	ID FINANCIAL	. CAPABILITY						
			В	ASELINE 2017	7/18											
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
											Q 4	100% of posts advertised filled as per the approved funded structure by June 2019				
Human Resources	To ensure municipal excellence	Municipa I Planning	18 people from employment equity target groups employed in the three highest levels of manageme nt in compliance with a municipality's approved employment equity plan	29 people from employme nt equity target groups employed in the three highest levels of managem ent in complianc e with a municipalit y's approved employme nt equity	11 vacant three highest levels of management	KPI 8 Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Output	06 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by June 2019	OPEX	OPEX	Q 3	Selection and recruitment processes implement ed by March 2019  Of people from employme nt equity target groups employed in the three highest levels of manageme	Achieved  Selection and recruitment processes implement ed	None	None	Report on employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan
				plan		by June 2019						nt in complianc e with a municipalit				

NATIONAL																
LG PRIORITIES	LABOUR MA	ATTERS, FIN	ANCIAL AND A	DMINISTRAT	IVE CAPACITY,	SERVICE DELIVE	ERY, FI	NANCIAL VIABIL DEVELOPME		OVERNANCE,	INSTI	TUTIONAL TRA	ANSFORMATIO	ON AND DE	/ELOPMEN1	r, ECONOMIC
KPA						INICIDAL TRANS	SEOD!	ATIONS AND OF	CANICATION	AL DEVELOR	MENT					
OUTCOME 9	OUTPUT 1							IATIONS AND OR ED APPROACH T				IING AND SUF	PPORT			
	OUTPUT 6							MINISTRATIVE AN					. •			
				ASELINE 2017	7/40					ı			1	1		
			D.	ASELINE ZUI	110	REVISED				ш			щ	~		
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KEY PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		JARTERLY RGETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE	PORTFOLIO OF EVIDENCE
						CS						y's approved employme nt equity plan by June 2019				
Human Resources	To ensure municipal excellence	Municipa I Planning	Timeous submission report on the workplace skills plan submitted to LGSETA	Timeous submissio n report on the workplace skills plan submitted to LGSETA	Nil	Number of workplace skills plan submitted to LGSETA by 30 April 2019)	Output	(1) Report on the workplace skills plan submitted to LGSETA by 30 April 2019	OPEX	OPEX	Q 3	Draft Report on the workplace skills plan submitted to Accounting Officer by March 2019	Achieved 62% Online submission progress report	None	None	Report on the Workplace Skills Plan
											Q 4	Report on the workplace skills plan submitted to LGSETA by 30 April 2019.				
Legal Services	To ensure municipal excellence	Municipa I Planning	2017/18 Contract registers updated	2018/19 Contract registers updated	Nil	KPI 10 Number of updated Contract registers submitted to	Output	4 updated Contract registers submitted to Accounting Officer by	OPEX	OPEX	Q 3	1 updated Contract registers submitted to Accounting Officer by	Achieved  1 updated Contract registers submitted	None	None	Contract register updated

NATIONAL LG PRIORITIES	LABOUR MA	ATTERS, FIN	ANCIAL AND A	DMINISTRATI	IVE CAPACITY,	SERVICE DELIVE	ERY, FI	NANCIAL VIABIL DEVELOPMI		OVERNANCE,	INSTIT	TUTIONAL TRA	ANSFORMATIO	ON AND DEV	ELOPMENT	, ECONOMIC
KPA					MU	UNICIPAL TRANS	SFORM	IATIONS AND OF	RGANISATION	AL DEVELOPI	<i>IENT</i>					
OUTCOME 9	OUTPUT 1				IMPLEM	IENT A DIFFERE		ED APPROACH 1		•		IING AND SUP	PORT			
	OUTPUT 6						ADI	MINISTRATIVE A	ND FINANCIAL	CAPABILITY						
			В	ASELINE 2017	7/18											
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMA NCE INDICATOR	KPITYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
						Accounting Officer by June 2019 CS BTO		June 2019			Q 4	March 2019  1 updated Contract registers submitted to Accounting Officer by June 2019				

#### 7.3 KPA 3: DISTRICT ECONOMIC DEVELOPMENT

NATIONAL LG LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT

KPA					MINI	CIPAL TRAI	VSEOR	RMATIONS AND O	RGANISATION	AL DEVELOPI	/FNT					
OUTCOME 9	OUTPUT 1						RENTI	ATED APPROACH	TO MUNICIPA	L FINANCING,	PLAN	NING AND S	JPPORT			
	OUTPUT 6						,	ADMINISTRATIVE	AND FINANCIA	AL CAPABILITY						
			BA	SELINE 2017/	18	REVIS ED		_	ΈT			RTERLY GETS				PORTFOLIO OF
FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KEY PERFO RMAN CE INDICA TOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TAIN	0210	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	EVIDENCE
District Economic Development and Tourism	To promote socio-economic development	Regional Tourism  Municipal Planning  Municipal Health Services  Disaster Manageme nt	242 Jobs created through LED Initiatives, EPWP, CBP and Capital projects	130 Jobs created through LED Initiatives,	Nil	KPI 11 Numbe r of Jobs created through LED Initiativ es, EPWP and CBPs within the Dr Kennet h Kaunda District by June 2019 MH&E MSSPK	Output	204 Jobs created through LED, EPWP & CBPs within the Dr Kenneth Kaunda District by June 2019	R 3 17  R1 820 000 (MH&ES)  R 1 700 000  3705226450 0FLP44ZZW D R 70 000  37052272420 FLP44ZZWD R 50 000  37052280050 FLP44ZZWD  R 1 151 000  R 1 151 000  350525912 10FLP47Z ZWD	R 903 290 R 0	Q3	93 Jobs created through EPWP and CBPs within the Dr Kenneth Kaunda District, by March 2019	Achieved 93 Jobs created through EPWP and CBPs within the Dr Kenneth Kaunda District, by March 2019	None	None	1. Report on Jobs create d throug h EPWP and CBPs 2. Signed emplo yment contra cts and appoin tment letters.

NATIONAL LG PRIORITIES	LABOUR MATT	ERS, FINANC	IAL AND ADMIN	ISTRATIVE CA	APACITY, SER	RVICE DELI	VERY,	FINANCIAL VIABI DEVELOPM		OVERNANCE,	INSTIT	UTIONAL TR	RANSFORMAT	ION AND DE	EVELOPMEN	NT, ECONOMIC
KPA								RMATIONS AND O								
OUTCOME 9	OUTPUT 1				IMPLEMEN	IT A DIFFE		ATED APPROACH				VING AND S	JPPORT			
	OUTPUT 6						1	ADMINISTRATIVE	AND FINANCI	AL CAPABILIT	Υ					
			ВА	SELINE 2017/1	18	REVIS ED		_	ь		QUA	RTERLY				PORTFOLIO OF
FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KEY PERFO RMAN CE INDICA TOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	IAK	<b>3</b> E13	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	EVIDENCE
District Economic Development: Tourism	To promote socio-economic development	Regional Tourism	5 tourism marketing exhibitions hosted/atten ded	4 tourism marketing exhibitions hosted/att ended	1 tourism marketing exhibitions not attended	KPI 12 Numbe r of tourism marketi ng exhibiti ons attende		4 tourism marketing exhibitions hosted/attende d by June 2019	R210 000 360522800 30FLP71Z ZWD	R 191 734	Q3	1 tourism exhibition (Meeting s Africa) attended by March 2019	Achieved  1 tourism exhibition (Meeting Africa) attended by March 2019	None	None	Report on the exhibition
						d by June 2019 DED	Activity				Q4	2 tourism exhibition s (World Trade Market and Durban Tourism Indaba) attended by June 2019.				
District Economic Development: sports and recreation	To promote socio-economic development	Regional Tourism	5 sports and recreation initiatives	4 sports and recreation initiatives	NIL	KPI 13 Numbe r of sports and recreati on initiativ es within Dr. Kennet h Kaunda	Activity	4 sports and recreation initiative within Dr. Kenneth Kaunda District supported by June 2019	R227 900 Shared Vote 360522800 30FLP82Z ZWD	R 177 908,7 0	Q3	2 sports and recreatio n initiative within Dr. Kenneth Kaunda District supporte d by March 2019 (8th Matlosan	Achieved  2 sports and recreation initiative within Dr. Kenneth Kaunda District supported by March 2019 (8th Matlosana	None	None	Report on sports and recreation initiative supported

NATIONAL LG PRIORITIES	LABOUR MAT	TERS, FINANC	IAL AND ADMIN	IISTRATIVE C	APACITY, SEI	RVICE DELI	VERY,	FINANCIAL VIAB		OVERNANCE,	INSTIT	UTIONAL TF	RANSFORMAT	ION AND DE	VELOPMEN	T, ECONOMIC
KPA								RMATIONS AND O								
OUTCOME 9	OUTPUT 1				IMPLEME	NT A DIFFE		ATED APPROACH				NING AND S	UPPORT			
	OUTPUT 6						-	ADMINISTRATIVE	AND FINANCI	AL CAPABILIT	Υ					
			BA	SELINE 2017/	/18	REVIS ED		_	ь			RTERLY GETS				PORTFOLIO OF
FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	KEY PERFO RMAN CE INDICA TOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	IAK	GEIS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	EVIDENCE
						District support ed by June 2019 DED					Q4	a Shinkyok ushinkai Karate Cup and Tlokwe Athletics Club). 2 sports and recreatio n initiative within Dr. Kenneth Kaunda District supporte d by June 2019 (7th Gert Schalkwy k District Easter Tournam ent and Ikageng Rugby Cup).	Shinkyoku shinkai Karate Cup and Tlokwe Athletics Club).			
District Economic Development: Arts, Culture	To promote socio-economic development	Regional Tourism	2 Arts, culture and heritage initiatives	3 Arts, Culture and Heritage	1 Arts, Culture and Heritage	KPI 14 Numbe r of Arts,	Activity	3 Arts, Culture and Heritage initiatives within Dr.	R227 900 Shared Vote	R 177 908,7 0	Q3 Q4	None 2 Arts, Culture and	-	N/A	N/A	Reports on Arts & Culture initiative

NATIONAL LG PRIORITIES	LABOUR MATT	TERS, FINANCI	IAL AND ADMIN	ISTRATIVE C	APACITY, SER	RVICE DELIV	VERY,	FINANCIAL VIABI DEVELOPM		OVERNANCE,	INSTIT	UTIONAL TR	RANSFORMAT	ION AND DE	VELOPMEN	T, ECONOMIC
KPA					MUNIC	CIPAL TRAI	VSFOR	RMATIONS AND O	RGANISATION	NAL DEVELOP	MENT					
OUTCOME 9	OUTPUT 1				IMPLEMEN	NT A DIFFEI		ATED APPROACH			<i>'</i>	VING AND S	JPPORT			
	OUTPUT 6						1	ADMINISTRATIVE	AND FINANCI	AL CAPABILIT	Υ					
			BA	SELINE 2017/	18	REVIS			ь			RTERLY				PORTFOLIO
FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	ED KEY PERFO RMAN CE INDICA TOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	IAR	GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	OF EVIDENCE
and Heritage			supported	initiatives	initiatives	Culture and Heritag e initiativ es within Dr. Kennet h Kaunda District support ed by June 2019		Kenneth Kaunda District supported by June 2019	36052 28003 0FLP8 2ZZW D			Heritage initiatives within Dr. Kenneth Kaunda District to be supporte d by June 2019 (Dance Masters & Grahams Town Arts Festival)				supported
District	To promote	Regional	25 SMME /	25 SMME	Nil	KPI 15	0	Support 30	R 1 200	R 147	Q3	None	-	N/A	N/A	Report on

NATIONAL LG PRIORITIES	LABOUR MAT	TERS, FINANCI	IAL AND ADMIN	ISTRATIVE CA	APACIIY, SEI	RVICE DELI	VERY,	FINANCIAL VIAB DEVELOPN		OVERNANCE	, INSTIT	JIIONAL IF	RANSFORMA	IION AND DI	EVELOPMEN	NI, ECONOMIC
KPA					MUNI	CIPAL TRAI	NSFOF	RMATIONS AND O	RGANISATION	IAL DEVELOF	PMENT					
OUTCOME 9	OUTPUT 1				IMPLEME	NT A DIFFEI	RENTI	ATED APPROACH	TO MUNICIPA	L FINANCING	, PLANN	IING AND S	UPPORT			
	OUTPUT 6						/	ADMINISTRATIVE	AND FINANCIA	AL CAPABILIT	ГҮ					
			ВА	SELINE 2017/	18	REVIS			ь			RTERLY				PORTFOLIO
FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	ED KEY PERFO RMAN CE INDICA TOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TARC	3E18	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	OF EVIDENCE
Economic Development	socio- economic development	economic developme nt	Cooperative s Businesses supported through Community Conditional Grants	/ Cooperatives Businesses supported		Numbe r of SMME, Cooper atives Busine sses and rural develop ment initiativ es support ed within Dr. Kennet h Kaunda District by June 2019  KPI 13, 17 & 19 Merged		SMME / Cooperatives Business and (1) rural development initiatives through Community Conditional Grants within Dr. Kenneth Kaunda District by June 2018	000 360526908 40FLP77Z ZWD	647	Q4	30 SMME / Cooperat ive Business and (1) rural develop ment initiatives supporte d through Communi ty Condition al Grants within Dr. Kenneth Kaunda District by June 2019 (Qualifyin g sectors. Agricultur e; Manufact uring, Mining, Tourism, Arts &				SMME / Cooperatives Businesses initiatives supported.  Note that this KPI was merged with KPI 13 and KPI 19.

NATIONAL LG PRIORITIES	LABOUR MATT	ERS, FINANCI	AL AND ADMIN	ISTRATIVE CA	APACITY, SER	VICE DELIN	VERY,	FINANCIAL VIABI		OVERNANCE,	INSTITUTIONAL	TRANSFORMAT	ION AND DE	VELOPMEN	T, ECONOMIC		
KPA					MUNIC	CIPAL TRAI	NSFOR	RMATIONS AND O	RGANISATION	IAL DEVELOPI	MENT						
OUTCOME 9	OUTPUT 1				IMPLEMEN	IT A DIFFE	RENTI	ATED APPROACH	I TO MUNICIPA	L FINANCING,	PLANNING AND	SUPPORT					
	OUTPUT 6						A	ADMINISTRATIVE	AND FINANCIA	AL CAPABILIT	Y						
NAL	SIC VE	AL S. S. N.	Current	BASELINE 2017/18  Current status (Progress to date)  Backlog (MFMA (Progress to date)  Gas (A)  Backlog (MFMA (Progress to date)  Gas (A)  Backlog (MFMA (Progress to date)  Gas (A)  Backlog (MFMA (B)  Circular (B													
FUNCTIONAL	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	(Progress to date)	Turrent atus rogress date)  Demand (MFMA Circular 63)  Backlog (MFMA Circular 63)  TOR  Demand (MFMA Circular 63)  Backlog (MFMA Circular 63)  TOR  Demand (MFMA Circular 63)  TOR  CE INDICA TOR  COUlture).													
											Culture).						

NATIONAL LG PRIORITIES	LABOUR MAT	TERS, FINANC	IAL AND ADMIN	ISTRATIVE CA	APACITY, SEI	RVICE DELI	VERY,	FINANCIAL VIABI DEVELOPM		OVERNANCE,	INSTIT	UTIONAL TR	RANSFORMAT	ION AND DE	VELOPMEN	IT, ECONOMIC
KPA					MUNI	CIPAL TRAI	NSFOR	RMATIONS AND O	RGANISATION	IAL DEVELOPI	MENT					
OUTCOME 9	OUTPUT 1							ATED APPROACH				IING AND SU	JPPORT			
	OUTPUT 6						1	ADMINISTRATIVE	AND FINANCI	AL CAPABILIT	Y					
			BA	SELINE 2017/	18	REVIS			T			RTERLY				PORTFOLIO
FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	ED KEY PERFO RMAN CE INDICA TOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TARG	GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	OF EVIDENCE
District economic development :ACT	To promote socio- economic development	Regional economic developme nt	3 economic development initiatives implemented	5 Economic developm ent initiatives programs	Nil	KPI 16 Numbe r of Econo mic Develo pment initiativ es support ed / implem ented within Dr. Kennet h Kaunda District by June 2019 DED	Output	5 district economic development initiative supported / implemented within Dr. Kenneth Kaunda District by June 2019	R650 000 360523001 20FLP28Z ZR3	R 268 716,5 2	Q3	4 District economic initiatives within KKDM supporte d / impleme nted by March 2019 # Internet Service Provider's Training; SANACO Conferen ce; MINTEK Training & SNSET Institute Shoe Polish Innovation Project.	Achieved 4 District economic initiatives within KKDM supported / implement ed by March 2019these arethe is Internet Service Provider's Training; SANACO Conferenc e; MINTEK Training & SNSET Institute Shoe	None	None	Report on Economic Development initiatives supported / implemented

NATIONAL LG PRIORITIES	LABOUR MATT	TERS, FINANCI	AL AND ADMIN	ISTRATIVE C	APACITY, SER	VICE DELIV	VERY,	FINANCIAL VIAB		OVERNANCE,	INSTIT	UTIONAL TR	ANSFORMAT	ION AND DE	VELOPMEN	T, ECONOMIC
KPA					MUNIC	CIPAL TRAI	VSFOF	RMATIONS AND C	RGANISATION	IAL DEVELOPI	MENT					
OUTCOME 9	OUTPUT 1				IMPLEMEN	IT A DIFFEI	RENTI	ATED APPROACI	TO MUNICIPA	AL FINANCING,	, PLANI	IING AND S	JPPORT			
	OUTPUT 6						Å	ADMINISTRATIVE	AND FINANCIA	AL CAPABILIT	Υ					
			BA	SELINE 2017/	18	REVIS			h.			RTERLY				PORTFOLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	ED KEY PERFO RMAN CE INDICA TOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE	TARG	GETS	ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	OF EVIDENCE
												ment initiatives within KKDM supporte d / impleme nted by June 2019 # Draft District LED Strategy.				

#### 7.4 KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

NATIONAL LG PRIORITIES	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.

				N	IUNICIPAL FINA	NCIAL	. VIABILITY	AND MAN	AGEMENT						
		A POLICY FR	AMEWORK THA										RT IS IMPL	.EMENTED	
OUTP	JT 6				I	ואט	INANCIAL	UAF ABILI	I ILO OI III	UNION	LITIES AIL	LIVITATIOLD	1		1
IC OBJECTIVE	L POWERS &	ı	BASELINE 2017/	18	KEY IANCE R		TARGET	BUDGET	EXPENDITURE			ERFORMANCE	FOR	IVE MEASURES	PORTFOLIO OF EVIDENCE
STRATEG	MUNICIPA FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED   PERFORM INDICATO	KPI TYPE	ANNUAL	REVISED	ACTUAL			ACTUAL F	REASONS	CORRECT	
To ensure internal municipal excellence	Municipal Planning	12 MFMA section 71 reports submitted	12 MFMA section 71 reports	Nil	KPI 17 Number of MFMA section 71 reports submitted by June 2019	Jutput	12 MFMA section 71 reports submitte d by June	OPEX	OPEX	Q 3	3 MFMA section 71 reports submitte d by March 2019	Achieved 3 MFMA section 71 reports submitted	None	None	12 Monthly budget statements (section 71 reports) signed off by the CFO
					вто		2019			<b>Q</b> .	section 71 reports submitte d by June 2019				
To ensure internal municipal excellence	Municipal Planning	4 MFMA section 52 reports submitted	4 MFMA section 52 reports	Nii	KPI 18 Number of MFMA section 52 reports submitted by June 2019	Output	4 MFMA section 52 reports submitte d by June 2019	OPEX	OPEX	Q3	1 MFMA section 52 reports submitte d by March 2019 1 MFMA section 52 reports submitte d by	Achieved 1 MFMA section 52 reports submitted by March 2019	None	None	
	To ensure internal municipal excellence	To ensure internal municipal excellence  To ensure internal municipal excellence  Municipal Planning  Municipal Planning  Municipal Planning	To ensure internal excellence  To ensure internal municipal excellence  To ensure internal municipal excellence  A MFMA section 52 reports	To ensure internal excellence  To ensure internal excellence  Municipal excellence  Muni	To ensure internal excellence  To ensure internal excellence  Municipal Planning section 52 reports  Municipal excellence  Municipal Planning section 52 reports  Municipal Planning section 52 reports  Municipal Planning section 52 reports	To ensure internal municipal excellence    To ensure internal municipal excellence   Municipal excellence   Planning municipal	To ensure internal municipal excellence    To ensure internal municipal excellence    Planning muni	To ensure internal municipal excellence    Municipal excellence   Mu	OUTPUT 6  BASELINE 2017/18  Current status (Progress to date)  To ensure internal municipal excellence  To ensure internal municipal excellence  A MFMA excellence  Municipal excellence  A MFMA excellence  Municipal excellence  A MFMA excellence	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF M  BASELINE 2017/18  BASELINE 2017/18  Current status (Progress to date)  To ensure internal municipal excellence  To ensure internal municipal excellence  To ensure internal municipal excellence  Municipal excellence	OUTPUT 6  BASELINE 2017/18  BASELINE 2017/18  BASELINE 2017/18  Demand status (MFMA Circular 63)  To ensure internal municipal excellence  A MFMA section 52 reports submitted by June 2019  Municipal excellence  A MFMA section 52 reports submitted d by June 2019  Municipal excellence  A MFMA section 52 reports submitted d by June 2019  Municipal excellence  A MFMA section 52 reports submitted d by June 2019  Municipal excellence  Municipal excellence  A MFMA section 52 reports submitted d by June 2019  Municipal excellence  Municipal excellence  Municipal excellence  Municipal excellence  Municipal excellence  A MFMA section 52 reports submitted d by June 2019	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE  BASELINE 2017/18  B	To ensure internal municipal excellence    Municipal excellence   Planning municipal excellence   Planning municipal excellence   Planning excellence   Pl	Current stress of date   Planning municipal excellence   Municipal internal internal internal internal internal internal excellence   Planning municipal excellence   Municipal excel	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED    Section 71   Reports submitted infernal infernal municipal excellence   Municipal excellence   Municipal infernal municipa

NATIONAL LG PRIORITIES					ENSL	IRE SUSTAINAB	BLE RE	SOURCE M	IANAGEME	ENT AND (	USE.					
KPA					N	IUNICIPAL FINA	NCIAL	VIABILITY	AND MAN	AGEMEN1	7					
OUTCOME 9	OUTP	JT 1	A POLICY FR	AMEWORK THA	T PROVIDES FO									RT IS IMPI	LEMENTED	
	OUTP	JT 6			A	DMINISTRATIVE	AND	FINANCIAL	CAPABILI	TIES OF N	IUNICIPA	ALITIES ARE	ENHANCED			
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	E	BASELINE 2017/	18	KEY ANCE R		TARGET	зирсет	ACTUAL EXPENDITURE	QUAF TARG	RTERLY ETS	ACTUAL PERFORMANCE	FOR	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
FUNCTION	STRATEG	MUNICIPA	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)  Nil KPI 19  S018/19  OUR 19  NII NIC WIND I CATOR WANGE		KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL			ACTUAL P	REASONS FOR DEVIATION	CORRECT	
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2017/18 adjustment budget tabled by February 2018	2018/19 adjustment budget developed approved	Nil		Output	2018/19 adjustm ent budget develop ed approve d by Februar y 2019	OPEX	OPE X	Q3	2018/19 adjustme nt budget develope d approve d by February 2019	Not Achieved 2018/19 adjustment budget approved	The Acting CFO's secon dment from the provin ce was not yet condo ned by Counci lon 28/2/2 019	Report sent to Provincial and National Treasuries informing them of the non-complianc e. Acting CFO's secondme nt condoned by Council on 05/03/2019 and the Adjustment budget approved.	Council resolution and 2018/19 Adjustment Budget
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2018/19 budget compiled approved (MFMA, Sec 25)	2019/20 budget compiled approved	Nil	KPI 20 2019/20 budget compiled approved by May 2019	Output	Compile d 2019/20 budget compile d	OPEX	OPE X	Q4 Q3 Q4	None  Compile d 2019/20 budget compiled approve	-	N/A	N/A	Council Resolution and Approved 2019/20 budget

NATIONAL LG PRIORITIES					ENSU	JRE SUSTAINAE	LE RE	SOURCE M	ANAGEME	ENT AND U	JSE.					
KPA					N	IUNICIPAL FINA	NCIAL	VIABILITY	AND MANA	AGEMENT	•					
OUTCOME 9	OUTP	-	A POLICY FR.	AMEWORK THA	T PROVIDES FO	R A DIFFERENT								RT IS IMPL	LEMENTED	
IAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	E	BASELINE 2017/	18	KEY ANCE R		TARGET	SUDGET	ACTUAL EXPENDITURE	QUAR TARG	TERLY ETS	ACTUAL PERFORMANCE	N FOR	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
FUNCTIONAL AREA	STRATEGI	MUNICIPA FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL			ACTUAL P	REASONS FOR DEVIATION	CORRECT	
			,			BTO		approve d by May 2019				d by May 2019				
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2016/17 Annual Financial Statements submitted to	2017/18 Annual Financial Statements submitted to	Nil	KPI 21 2017/18 Annual Financial		Approve d 2017/18 Annual	OPEX	OPE X	Q3	None	-	N/A	N/A	Council Resolution and 2017/18 Annual Financial Statements
			AGSA by August 2017	AGSA by August 2018		Statements approved by council submitted to AGSA by August 2018	Output	Financia I Stateme nts by council submitte d to AGSA by August 2018			Q4	None				
Corporate	To ensure internal	Municipal planning	100% of municipality'	100% of municipality'	Nil	KPI 22 Percentage	no .	100% of	R350 0 00	R 0	Q 3	None	-	N/A	N/A	Workplace skills plan detailed

NATIONAL LG PRIORITIES					ENSU	IRE SUSTAINAE	BLE RE	SOURCE M	IANAGEME	ENT AND (	JSE.					
KPA					N	IUNICIPAL FINA	NCIAL	VIABILITY	AND MANA	AGEMEN1	•					
OUTCOME 9	OUTPU	JT 1	A POLICY FR.	AMEWORK THA	T PROVIDES FO							,			LEMENTED	
	OUTPU	JT 6			A	DMINISTRATIVE	AND	FINANCIAL	CAPABILIT	TIES OF N	IUNICIPA	LITIES ARE	ENHANCED	_		
IAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	E	status (Progress to date) Demand (MFMA (MFMA Circular 63) Circular 63)				TARGET	SUDGET	ACTUAL EXPENDITURE	QUAR TARG	TERLY ETS	ACTUAL PERFORMANCE	N FOR	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
FUNCTIONAL AREA	STRATEGI	MUNICIPA FUNCTION	Current status (Progress to date)	(MFMA	(MFMA	REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL			ACTUAL P	REASONS FOR DEVIATION	CORRECT	
Services	municipal excellence		s budget actually spent on implementin g its workplace skills plan	s budget actually spent on implementin g its workplace skills		of municipality's budget actually spent on implementin g its workplace skills plan by June 2019		municip ality's budget actually spent on impleme nting its workpla ce skills plan by June 2019	33052 30330 0FLP7 8ZZHO		Q 4	100% of municipa lity's budget actually spent on impleme nting its workplac e skills plan by June 2019				Report
Budget and Treasury District Economic Development	To ensure internal municipal excellence	Municipal Planning	R3,000,000 transferred to District Economic Agency and R100,000 to Secondary Co- operatives	R 3,100,000 of funds transferred to District Economic Agency, Tourism Association and Secondary Co- operatives	R90,000 transfer to Tourism association	KPI 23 Total Amount of funds transferred to District Economic Agency, Tourism Association and	Output	R 3,100,00 0 of funds transferr ed to District Economi c Agency, Tourism Associat	R3 10 R3 000 000 36052 30701 0FLP3 3ZZW D R50 00 0	0 000 R 0	Q3	None	-	N/A	N/A	Proof of transfer made to District Economic Agency, Tourism Association and Secondary Co- operatives

NATIONAL LG PRIORITIES					ENSU	JRE SUSTAINAE	LE RI	ESOURCE N	IANAGEME	ENT AND U	JSE.					
KPA					N	IUNICIPAL FINA	NCIAL	. VIABILITY	AND MAN	AGEMENT						
OUTCOME 9	ОИТР	UT 1	A POLICY FR	AMEWORK THA	T PROVIDES FO	R A DIFFERENT	IATED	APPROAC	H TO MUNI	ICIPAL FII	IANCING	G, PLANNING	AND SUPPO	RT IS IMPI	LEMENTED	
OUTCOME 9	OUTP	UT 6			A	DMINISTRATIVE	AND	FINANCIAL	CAPABILI	TIES OF M	UNICIPA	LITIES ARE	ENHANCED			
AL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to data)  BASELINE 2017/18  Demand (MFMA (MFMA (MFMA Circular 63) Circular 63)			(EY ANCE		rarget	SUDGET	ACTUAL EXPENDITURE	QUAR TARG	TERLY ETS	ACTUAL PERFORMANCE	FOR	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
FUNCTIONAL AREA	STRATEGI	MUNICIPA FUNCTION	status	(MFMA	(MFMA	REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL			ACTUAL P	REASONS FOR DEVIATION	CORRECT	
			,			Secondary Cooperatives by March		ion and Second ary Co-	0FLP3 1ZZW D							
						DEDBTO		operativ es by March 2019	R50 00 0 36052 59300 0FLP3	R 0	Q4	None				
Budget and	To ensure	Municipal	Acceptable	Acceptable	Nil	KPI 24		Accepta	2ZZW D OPEX	OPE	Q3	None	_	N/A	N/A	financial
Treasury	internal municipal excellence	Planning	norm of financial viability as expressed by the ratios 2018	norm of financial viability as expressed by the ratios 2019		Financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by June 2019	Output	ble norm of financial viability as express ed by the ratios (debt coverag e ratio, outstand ing service debtors to	5. 5.	X	Q4	Accepta ble norm of financial viability as expresse d by the ratios (debt coverag e ratio, outstandi ng service debtors to				viability ratios report

NATIONAL LG PRIORITIES					ENSU	IRE SUSTAINAB	LE RE	SOURCE M	IANAGEME	ENT AND U	ISE.					
KPA					M	IUNICIPAL FINA	NCIAL	VIABILITY	AND MANA	AGEMENT						
OUTCOME 9	ОИТР	UT 1	A POLICY FR	AMEWORK THA	T PROVIDES FO									RT IS IMPI	LEMENTED	
	OUTP	UT 6			Al	DMINISTRATIVE	AND	FINANCIAL	CAPABILIT	TIES OF M	UNICIPA	LITIES ARE	ENHANCED			
IAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	E	BASELINE 2017/	18	KEY ANCE R		TARGET	SUDGET	ACTUAL EXPENDITURE	QUAR TARG	TERLY ETS	ACTUAL PERFORMANCE	FOR	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
FUNCTIONAL AREA	STRATEG	MUNICIPA	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	REVISED KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL			ACTUAL F	REASONS FOR DEVIATION	CORRECT	
								revenue, Cost coverag e age) by June 2019				revenue, Cost coverag e age) by June 2019				
Information, Communicatio ns and Technology	To ensure internal municipal excellence	None	92 sites provided with access to WIFI within the district	92 areas provided with access to WIFI within the district	Nil	KPI 25 Number of sites provided with access to WIFI within the Dr. Kenneth Kaunda District by June 2019	Output	92 sites provided with access to WIFI within the Dr. Kenneth Kaunda District t by June 2019	R 2 250 000 34052 26034 0FLQ0 4ZZW D	R 2 226 424,00	Q3 Q4	None	-	N/A	N/A	Report WIFI hotspots throughout the district
Information, Communicati ons and Technology	To ensure internal municipal excellence	Municipal Planning	12 reports from operating call center submitted	12 reports from operating call center submitted	Nil	KPI 26 Number of reports from operating call center submitted by June 2019	Output	reports from operatin g call center submitte	R10 080 00 0 34052 26061 0FLP2	R 6 98 5 782	Q3	3 reports from operatin g call center submitte d by March 2019	3 reports from operating call center submitted	None	None	Call Center reports

NATIONAL LG PRIORITIES					ENSU	IRE SUSTAINAE	BLE RE	ESOURCE M	IANAGEME	ENT AND U	ISE.					
KPA					М	IUNICIPAL FINA	NCIAL	VIABILITY	AND MAN	AGEMENT						
OUTCOME 9	ОИТР	JT 1	A POLICY FR	AMEWORK THA	T PROVIDES FO	R A DIFFERENT	IATED	APPROAC	H TO MUNI	ICIPAL FIN	IANCING	G, PLANNING	AND SUPPO	RT IS IMPL	.EMENTED	
OOT COME 3	OUTPU	JT 6			Al	DMINISTRATIVE	AND	FINANCIAL	CAPABILI	TIES OF M	UNICIPA	LITIES ARE	ENHANCED			
UNCTIONAL AREA	EGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current	BASELINE 2017/18  REASONS FOR DEWLATION CORRECTIVE MEASURES CORRECTIVE MEASURES  ANNUAL TARGET ACTUAL PERFORMANCE CORRECTIVE MEASURES												
FUNCT	STRATEGIC	MUNIC	status (Progress to date)	(MFMA Circular 63)	(MFMA Circular 63)	REVISE PERFO INDICA	KPI TYPE	ANNUAL	REVISE	АСТЛ			ACTUA	REASONS F DEVIATION	CORRE	
			·					d by June 2019	7ZZW D		Q 4	3 reports from operatin g call center submitte d by June 2019				

## 7.5 GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Municipal Manager's Office: Internal Audit, Corporate Communications, Strategic Planning, Performance Management System, MISS- Municipal Information Security Standards, Speakers Office and Executive Mayor's Office

NATIONAL	BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION
LG	· · · · · · · · · · · · · · · · · · ·
PRIORITIES	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE
KPA 2	TO PROMOTE GOOD GOVERNANCE
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE
N TIO	다 조 비 코 로 크 로 BASELINE REVISED

			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR			BUDGE T							EVIDENCE
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2017/18 (8) budget related policies developed and reviewed	2018/19 (8) budget related policies developed and reviewed	Nil	KPI 27 Number of budget related policies workshoppe d adopted by May 2019	Output	8 Budget related policies workshop ped adopted by May 2019	OPEX	OPEX	Q 3	None  8 Budget related policies workshope d adopted by May 2019		N/A	N/A	Council Resolution s and budget related policies
District Economic Developmen t	To promote socio-economic developm ent	Municipal Planning	Draft Sport and Recreatio n strategy	Approval of Tourism, Sport and Recreation strategy	Approved of Tourism, Sport and Recreatio n strategy	KPI 28 Number of Sport and Recreation strategy workshoppe d adopted by June 2019	Output	1 Sport and Recreatio n strategy workshop ped adopted by June 2019	OPEX	OPEX	Q3 Q4	None Sport and Recreation strategy workshopp ed adopted by June 2019	-	N/A	N/A	Council Resolution and Tourism, Sport and Recreation Strategy
District Economic Developmen t	To promote socio-economic developm ent	Municipal Planning	2009 DED Strategy	Approval of DED Strategy	Approved DED Strategy	KPI 29 Number of DED strategy workshoppe d adopted by June 2019	Output	1 DED strategy workshop ped adopted by June 2019	OPEX	OPEX	Q3 Q4	None  1 DED strategy workshopp ed adopted by June 2019		N/A	N/A	Council Resolution and DED strategy
Disaster Risk Managemen t	To ensure disaster risk managem ent	Municipal Planning	Draft District Disaster Managem ent Plan Reviewed	Approval of District Disaster Managem ent Plan	Approved District Disaster Managem ent Plan	KPI 30 District Disaster Management Plan workshoppe d adopted by June 2019 DRM	Output	District Disaster Managem ent Plan workshop ped adopted by June 2019	OPEX	OPEX	Q3 Q4	None  District Disaster Manageme nt Plan workshopp ed adopted by June 2019		N/A	N/A	Adopted District Disaster Manageme nt Plan  Council Resolution  Attendanc e register of the workshop
Disaster Risk Managemen t	To ensure internal municipal excellence	Fire Services	Draft fire services By-Law developed	Developm ent of fire services By-Law	Developed fire services By-Law developed	KPI 31 Number of Fire Services By-Law workshoppe d adopted by Council by	Output	1 Fire Services By-Law workshop ped adopted by	OPEX	OPEX	Q3 Q4	None  1 Fire Services By-Law workshopp	-	N/A	N/A	Adopted draft fire services By-Law  Council Resolution

NATIONAL				BUILD	A DEVLOPME	NTAL STATE, II	MPROVE	PUBLIC SER	VICE AND S	TRENGTH	EN DEM	OCRATIC INST	TITUTION			
LG PRIORITIES						ENSURE	SUSTAIN	IABLE RESOL	JRCE MANA	GEMENT	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAF	RTICIPATOR	Y GOVERN	NANCE					
NAL	5: H	NS NS		BASELINE 2017/18		REVISED KEY		ANNUAL	REVISE	IRE	0114	DTEDLY	IANC	S FOR	TIVE	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
						June 2019 DRM		Council by June 2019				ed adopted by Council by June 2019				Attendanc e register of the workshop
Corporate Services	To ensure internal municipal excellence	Municipal Planning	25 HR Policies reviewed adopted	42 HR Policies Reviewed workshopp ed	20 HR Policies outstandin g	KPI 32 Number of HR Policies workshoppe d adopted by June 2019	Output	05 HR Policies workshop ped adopted by June 2019	OPEX	O PE X	Q3 Q4	None  05 policies workshopp ed adopted by June 2019	-	N/A	N/A	Council Resolution and HR Policies adopted
Strategic Planning Internal Audit	To ensure internal municipal excellence	Municipal Planning	2016/17 Risk Assessme nt	risk assessme nt conducted for DRKKDM and District Economic Agency	Nil	KPI 33 Number of risk assessment conducted for DRKKDM September 2017	Output	1 Risk Assessm ent conducte d for DRKKDM Septemb er 2018	OPEX	OPEX	Q3 Q4	None	-	N/A	N/A	Risk assessment register & AC minutes
Internal Audit	To ensure internal municipal excellence	Municipal Planning	2 risk managem ent polices reviewed for DRKKDM and District Economic Agency	Approval of 2 reviewed risk managem ent policies for DRKKDM and District Economic	Approved 2 risk managem ent policies for DRKKDM and District Economic Agency	KPI 34 Number of risk management policies reviewed for DRKKDM approved by June 2019	Output	2 risk managem ent policies reviewed for DRKKDM approved by June 2019	OPEX	OPEX	Q3 Q4	None  2 risk manageme nt policies reviewed for DRKKDM approved by June 2019	-	N/A	N/A	2 risk management policies reviewed for DRKKDM

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, III	MPROVE	PUBLIC SER	VICE AND S	TRENGTHE	N DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	IABLE RESO	JRCE MANA	GEMENT A	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAR	RTICIPATOR	Y GOVERN	IANCE					
NAL	SiC VE	AL SN NS		BASELINE 2017/18		REVISED KEY		ANNUAL	REVISE D	JRE	OUA	ARTERLY	MANC	S FOR	TIVE	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	TARGET	BUDGE T	ACTUAL EXPENDITURE		GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
Internal	To ensure	Municipal	3	Agency 3	Nil	KPI 35		2	OPEX	OPEX	Q3	None	-	N/A	N/A	2 Approved
Audit	internal municipal excellence	Planning	approved Audit Plans 2016/17 (District, District Agency & Maquassi Hills Local Municipalit y)	approved risk-based audit plans for the shared IA service		Number of approved risk-based audit plans for the shared IA service by April 2019	Output	approved risk-based audit plans for DRKKDM and the District Agency by April 2019.			Q4	2 Three- year risk based rolling plan for DRKKDM and the District Agency by April 2019.				Audit Plans
Communicat ions	To ensure internal municipal excellence	Municipal Planning	Reviewed Communic ations Strategy workshop ped to council	Approval of reviewed Communic ations Strategy	Approved reviewed Communic ations Strategy	KPI 36 Number of reviewed Communicati on Strategy adopted by December 2018	Output	reviewed Communi cations Strategy adopted by Decembe r 2018	OPEX	OPEX	Q3 Q4	None	N/A	N/A	-	Council resolution and approved Communic ations Strategy
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	1IDP Rep Represent ative Forum Meeting held	1 IDP Rep Represent ative Forum Meeting	Nil	KPI 37 Number of IDP Rep Representati ve Forum Meetings conducted by June 2019	Output	1 IDP Rep Represen tative Forum Meetings conducte d by June 2019	OPEX	OPEX	Q3 Q4	None  1 IDP Rep Represent ative Forum Meeting conducted by June	-	N/A	N/A	Report on IDP Rep Represent ative Forum

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, III	MPROVE	PUBLIC SER	VICE AND S	TRENGTHE	EN DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	ABLE RESOL	JRCE MANA	GEMENT A	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAR	RTICIPATOR	Y GOVERN	IANCE					
1AL	ΞĒ	_1 ≪ ₹		BASELINE 2017/18		REVISED KEY			REVISE	RE			ANC	N FOR	S IK	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE MEASURES	OF EVIDENCE
						STRP						2019				
Strategic	To ensure	Municipal	5-year	2018/19	Nil	KPI 38		(1)	OPEX	OPEX	Q3	None	-	N/A	N/A	Council
Planning	internal municipal excellence	Planning	plan IDP Document for approved	IDP Reviewed		Number of 2018/19 IDP reviewed adopted by Council by June 2019	Output	2018/19 IDP reviewed adopted by Council by June 2019			Q4	(1) 2018/19 IDP reviewed adopted by June 2019				Resolution and 2018/19 IDP reviewed
Performanc e Manageme nt Systems	To ensure internal municipal excellence	Municipal Planning	Draft PMS Policy Framewor k reviewed	Workshop and approval of PMS Policy Framewor k for 2017/18	Approved PMS Policy Framewor k	KPI 39 Number PMS Policy Framework reviewed adopted by December 2018 PMS	Output	1 PMS Policy Framewor k reviewed adopted by Decembe r 2018	OPEX	OPE X	Q3 Q4	None None	-	N/A	N/A	1 PMS Policy Framework reviewed
Performanc e Manageme nt Systems	To ensure internal municipal excellence	Municipal Planning	2017/18 Top layer SDBIP approved	2019/20 Top layer SDBIP	Nil	KPI 40 Number of 2019/20 Top layer SDBIP approved by Executive Mayor by June 2019 PMS	Output	2019/20 Top layer SDBIP approved by Executive Mayor by June 2019	OPEX	OPEX	Q3 Q4	None (1) 2019/20 Top layer SDBIP approved by Executive Mayor by June 2019	-	N/A	N/A	2019/20 Top layer SDBIP approved

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, II	MPROVE	PUBLIC SER	VICE AND S	TRENGTHE	EN DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE		IABLE RESOL			AND US	E				
KPA 2								MOTE GOOD								
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAF	RTICIPATOR	Y GOVERN	IANCE					
ONAL	GIC	PAL S & ONS	Current	BASELINE 2017/18 Demand	Backlog	REVISED KEY PERFORMA	H.	ANNUAL	REVISE D	TURE		ARTERLY	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CTIVE	PORTFOLIO OF
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	status (Progress to date)	(MFMA Circular 63)	(MFMA Circular 63)	NCE INDICATOR	KPI TYPE	TARGET	BUDGE T	ACTUAL EXPENDITURE	TAR	GETS	ACTUAI PERFOI E	REASO	CORRECTIVE	EVIDENCE
Performance Managemen t Systems	To ensure internal municipal excellence	Municipal planning ng	2017/18 Mid-Year Term Performan ce Reports compiled	2018/19 Mid-Year Performan ce Assessme nt Report	Nil	KPI 41 Number of Mid-Year Performance Assessment Report compiled approved by January 2019	Output	(1) 2018/19 Mid-Year Performa nce Assessm ent Report compiled approved by January 2019	OPEX	OPEX	Q3	2018/19 Mid-Year Performan ce Assessme nt Report compiled approved by January 2019 None	Achieved 2018/19 Mid- year Performance Assessment Report compiled and approved	None	None	Council Resolution and 2018/19 Mid-Year Performan ce Assessme nt Report compiled
Performance Managemen t Systems	To ensure internal municipal excellence	Municipal Planning	Approved 2016/17 municipal annual performan ce report (sec 46) and Annual Report	2017/18 annual performan ce report compiled	Nil	KPI 42 Number of 2017/18 annual performance reports compiled submitted by August 2018 PMS	Output	(1) 2017/18 annual performa nce report compiled submitted by August 2018	OPEX	OPEX	Q3 Q4	None None	-	N/A	N/A	2017/2018 Annual performan ce report
Municipal Information Security Standards	To ensure internal municipal excellence	Municipal Planning	Approved Security policy by November 2018	Review of Security policy	Nil	KPI 43 Number of Security policy workshoppe d to officials by June 2019 MISS	Output	1 Security policy workshop ped to officials June 2019	OPEX	OPEX	Q3 Q4	None  1 Security policy workshopp ed to officials by June 2019	-	N/A	N/A	Attendanc e register of officials on Security Policy workshop conducted

NATIONAL LG				BUILD	A DEVLOPME	NTAL STATE, III	MPROVE	PUBLIC SER	VICE AND S	TRENGTH	EN DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	ABLE RESO	JRCE MANA	GEMENT /	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAF	RTICIPATOR	Y GOVERN	IANCE					
VAL	S A	S K S S S S S S S S S S S S S S S S S S		BASELINE 2017/18		REVISED KEY			REVISE	RE		DTED! V	IANC	S FOR	INE SS	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
Speaker	To ensure internal municipal excellence	Municipal Planning	council meetings coordinate	8 council meetings	Nil	KPI 44 Number of council meetings coordinate by June	Output	8 council meetings coordinat ed by June	OPEX	OPEX	Q3	3 council meetings coordinate by March 2019	Achieved 3 council meetings coordinate by March 2019	None	None	Council minutes
						2019 SP	0	2019			Q4	2 council meeting coordinate by June 2019				
Speaker	To ensure internal municipal excellence	Municipal Planning	1 MPAC Public Participati on meeting held at Madiba	1 MPAC Public Participati on meeting	Nil	KPI 45 Number of MPAC Public Participation meetings held by March 2019	Output	1 MPAC Public Participati on meeting held by March	OPEX	OPE X	Q3	1 MPAC Public Participatio n meeting held by March 2019	Achieved Public Participation meeting held by March	None	None	Public Participation minutes & Attendance Registers
			Banquet Hall			SP		2019			Q4	None				
Executive Mayor	To promote	None	Actively held at	Support orphanage	Nil	KPI 46 Number of		1 celebratio	R150 00 0	R 86 400	Q3	None	-	N/A	N/A	Report on Mandela
	socio- economic developm ent		Saultul Islamic Orphanag e at JB Marks Municipalit y during Mandela Day	house		celebrations with elderly during Mandela Day to be held in Matlosana recreational Hall by July 2018	Activity	n with elderly during Mandela Day to be held in Matlosan a recreation al Hall by July 2018	3105228 0030FLP 61ZZWD	,00	Q4	None				Activity held

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, III	MPROVE	PUBLIC SER	VICE AND ST	TRENGTH	EN DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	IABLE RESOL	JRCE MANA	GEMENT A	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAN	ICE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAR	RTICIPATOR	Y GOVERN	NANCE					
FUNCTIONAL	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status	BASELINE 2017/18 Demand (MFMA	Backlog (MFMA	REVISED KEY PERFORMA NCE	TYPE	ANNUAL TARGET	REVISE D BUDGE	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE MEASURES	PORTFOLIO OF EVIDENCE
FUN	STR OBJ	M S S	(Progress to date)	Circular 63)	Circular 63)	INDICATOR	ΑP		I	ACTU EXPE			ACT PER	REA DEV	COF ME/	
Executive Mayor	To promote socio-economic developm ent	None	168 Students benefited	300 students	50	KPI 47 Number of students within Dr. Kenneth Kaunda District awarded with financial assistance for registration in Higher learning institutions by March 2019	Output	students within Dr. Kenneth Kaunda District awarded with financial assistanc e for registratio n in Higher learning institution s by March 2019	R3 000 000 3105259 0650FLP 63ZZWD	R 256 829	Q3	250 students within Dr. Kenneth Kaunda District awarded with financial assistance for registration in Higher learning institutions by March 2019.	Not Achieved  250 students within Dr. Kenneth Kaunda District awarded with financial assistance for registration in Higher learning institutions by March 2019	Verification process with Universities to check if applicants are not benefiting from NSFAS delayed the process	Complet e verificati ons with Universit ies and ensure that payment s are made before 30 June 2019.To in future complete verify with Universit ies at least in quarter 2.	Report on students awarded financial
											Q4	ivone				

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, II	MPROVE	PUBLIC SER	VICE AND S	TRENGTH	EN DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	IABLE RESO	JRCE MANA	GEMENT	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAF	RTICIPATOR	Y GOVERI	VANCE					
VAL	ic A	r √S √S		BASELINE 2017/18		REVISED KEY			REVISE	IRE		DTEDLY	IANC	S FOR	IVE	PORTFOLIO
FUNCTIONAL	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
Executive Mayor	To promote socio-economic developm ent	None	Supported students that applied for financial assistance	Support of 5 education al request	5 Students offered financial assistance	KPI 48 Number of educational request supported by March 2019	Output	5 education al requests supported by March 2019	R200,00 0 3105254 0650FLP 36ZZWD	R 126 440, 00	Q3	5 educationa I requests supported by March 2019	Not Achieved 4 Students Assisted & 2 Educational Excursion	2 of the applications received were not consider ed on the basis that they had already received funds from other funders	Verifications processe s should unfold prior the consider ations of applications	Report on students offered financial assistance/ support
Executive Mayor	To promote socio-economic developm ent	None	500 food parcels supplied to distressed families identified	Supply of 200 food parcels to distressed families identified	100 food parcels Supply to distressed families identified 135	KPI 49 Number of food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by June 2019	Output	200 food parcels supplied to distresse d families within Dr. Kenneth Kaunda District identified by June 2019	R300 00 0 3105269 0640FLP 69ZZWD	R 250 000, 00	Q4 Q3	None  200 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by March 2019  None	Achieved 200 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by March 2019	None	None	List of Beneficiari es Signed beneficiary recipient register Report on food parcels supplied.

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, III	MPROVE	PUBLIC SER	VICE AND S	TRENGTH	EN DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	IABLE RESOL	JRCE MANA	GEMENT /	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAR	RTICIPATOR	Y GOVERN	VANCE					
VAL	ṓн	1 % ≥ S		BASELINE 2017/18		REVISED KEY			REVISE	RE		DTED! V	IANC	N N	S	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		ARTERLY EGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
Executive Mayor	To promote socio- economic developm ent	None	None	Host 1 Africa Day activity	1 Africa Day activity	KPI 50 Number of Africa Day activity hosted by May 2019	Activity	1 Africa Day activity hosted at Maquassi Hills by May 2019	R150 00 0 3105228 0030FLP 01ZZWD	R0	Q3 Q4	Dr Kenneth Kaunda Memorial Lecture by May 2019.	-	N/A	N/A	Report on - Africa Day activity
Executive Mayor	To promote socio-economic developm ent	None	Nil	1 Mayoral Golf Day	Nil	KPI 51 Number of Mayoral Golf Day hosted by December 2018	Activity	1 Mayoral Golf Day hosted in Matlosan a by Decembe r 2018	R60 000 3105228 0030FLP 62ZZWD	R0	Q3 Q4	None  1 Mayoral Golf Day hosted by in Matlosana by June 2019		N/A	N/A	Report on Mayoral Golf Day hosted

NATIONAL LG				BUILD	A DEVLOPME	NTAL STATE, II	MPROVE	PUBLIC SER	VICE AND S	TRENGTH	EN DEM	OCRATIC INS	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	ABLE RESO	JRCE MANA	GEMENT	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNA	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAF	RTICIPATOR	Y GOVERI	VANCE					
IAL	υш	٦ × ۷		BASELINE 2017/18		REVISED KEY			REVISE	RE			ANC	FOR	S INE	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		ARTERLY RGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
Executive Mayor	To promote socio-economic developm ent	None	4 gender workshops held	Hold 4 Gender workshops	2 gender workshops	KPI 52 Number of Gender activity programs held within Dr. Kenneth Kaunda District by June 2019	Activity	5 Gender activity programs held within Dr. Kenneth Kaunda District by June 2019	R300 00 0 3105228 0030FLP 53ZZWD	R 113 610, 00	Q3	1 Gender activity programs within Dr. Kenneth Kaunda District held by March 2019	Gender activity programs within Dr. Kenneth Kaunda District held by March 2019  *Support to a victim of women abuse	None	None	Report on Gender workshops held
	7	N			AF	101.50					Q4	1 Gender activity programs within Dr. Kenneth Kaunda District held by June 2019		N/A	MA	
Executive	То	None	30 girls	20 boys	Nil	KPI 53	0 = -	20 boys	R200 00	R	Q3	None	-	N/A	N/A	Report on

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, III	MPROVE	PUBLIC SER	VICE AND S	TRENGTH	EN DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	ABLE RESO	JRCE MANA	GEMENT	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAF	RTICIPATOR	Y GOVERN	VANCE					
IAL	ΩШ	7 % S		BASELINE 2017/18		REVISED KEY			REVISE	RE			ANC	FOR	S INE	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE MEASURES	OF EVIDENCE
Mayor	promote socio- economic developm ent		exposed to a working environme nt	and 20 girls exposed to a working environme nt		Number of girls and Boys within Dr. Kenneth Kaunda District exposed to a working environment by May 2019		and 20 girls within Dr. Kenneth Kaunda District exposed to a working environm ent by May 2019	0 3105228 0030FLP 11ZZWD	6000	Q4	20 boys and 20 girls within Dr. Kenneth Kaunda District exposed to a working environme nt by May 2019.				boys and girls exposed to a working environme nt & attendance register
Executive Mayor	To promote socio-economic developm ent	None	New	Provide 2 assistive devices provided or fixed to identified disabled individuals	Nil	KPI 54 Number of assistive devices provided or fixed to identified disabled individual within Dr. Kenneth Kaunda District by June 2019	Output	4 assistive devices provided to identified disabled individual within Dr. Kenneth Kaunda District by June 2019	R200 00 0 3105228 0030FLP 21ZZWD	R 31 150	Q3 Q4	None  2 assistive devices provided or fixed to identified disabled individual within Dr. Kenneth Kaunda District by June 2019	-	N/A	N/A	Report on proof of assistive devices provided to identified disabled individuals
Executive	То	None	District	4	Nil	KPI 55	<b>∢</b> ∪:	. 1	R10 000	R 0	Q3	None	-	N/A	N/A	Report on

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, III	MPROVE	PUBLIC SER	/ICE AND S	TRENGTHE	N DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	ABLE RESOL	JRCE MANA	GEMENT A	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNA	NCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAR	RTICIPATOR	Y GOVERN	IANCE					
VAL	S =	1 % ≥		BASELINE 2017/18		REVISED KEY			REVISE	RE	0114	DTED! V	IANC	N N	INE IS	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		ARTERLY GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE MEASURES	OF EVIDENCE
Mayor	promote socio- economic developm ent		Older persons activity at the district and provinciall y supported	recreation al Activities held for Elderly		Number of recreational and development al Activities held for Elderly by December 2018 EM		recreation al and developm ental Activities held for Elderly by Decembe r 2018	3105228 0030FLP 37ZZWD	7 2	Q4	None				recreationa I Activities held for Elderly
Executive Mayor	To promote socio-economic developm ent	None	New	Conduct 2 RHR programs	Nil	KPI 56 Number of moral regeneration program conducted within Dr. Kenneth Kaunda District by June 2019	Activity	4 moral regenerati on programs conducte d within Dr. Kenneth Kaunda District by June 2019	R150 00 0 3105230 0120FLP 66ZZWD	R 61 500	Q3	1 moral regenerati on awareness workshop on gangsteris m focus in Matlosana within Dr. Kenneth Kaunda District by March 2019	Achieved 1 moral regeneration program conducted within Dr. Kenneth Kaunda District by June 2019 *Anti-Gang Working Session Held	None	None	Report on moral regeneration programs conducted
Executive	То	None	3 youth	12 youth	12 youth	KPI 57	: ಕ.≥ ±	12 youth	R480	000	Q3	3 youth	Not	None	None	Report on

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, II	MPROVE	PUBLIC SER	VICE AND S	TRENGTHE	N DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAII	IABLE RESO	JRCE MANA	GEMENT A	ND US	<b>E</b>				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAR	RTICIPATOR	Y GOVERN	IANCE					
1AL	IC /E	48 4S		BASELINE 2017/18		REVISED KEY			REVISE	RE			IANC	FOR N	IVE SS	PORTFOLIO
FUNCTIONAL AREA	STRATEGIC	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE		RTERLY GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
Mayor	promote socio- economic developm ent		programs or projects supported	programs or projects	programs or projects	Number of youth projects within Dr. Kenneth Kaunda District supported by June 2019		projects within Dr. Kenneth Kaunda District supported by June 2019	R0 3105228 0030FL Q07ZZW D R0 3105228 0050FL Q07ZZW D R0 3105228 0610FL Q07ZZW D R0 3105228 1220FL Q07ZZW D R0 3105228 1220FL Q07ZZW D R0 R0 R0 R0 R0	R0 R0 R0		programs or projects within Dr. Kenneth Kaunda District supported by March 2019	Achieved  3 youth programs or projects within Dr. Kenneth Kaunda District supported by March 2019			Youth program or project

NATIONAL LG				BUILD	A DEVLOPMI	ENTAL STATE, II	MPROVE	PUBLIC SER	VICE AND S	TRENGTHE	EN DEM	OCRATIC INST	TITUTION			
PRIORITIES						ENSURE	SUSTAIN	IABLE RESO	URCE MANA	GEMENT A	AND US	E				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE						
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAF	RTICIPATOR	Y GOVERN	IANCE					
1 <sub>4</sub> F	ΩЩ	-1 % S.		BASELINE 2017/18		REVISED KEY			REVISE	RE			ANC	N FOR	S IN	PORTFOLIO
FUNCTIONAL	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE	QUA TAR	ARTERLY GETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
									3105230 0140FL Q07ZZW D		Q4	3 youth programs or projects within Dr. Kenneth				
									R0 3105230 1870FL Q07ZZW D	R 0		Kaunda District supported by June 2019				
									R0 3105230 0120FL Q06ZZW	R 0						
									D R25 000 3105230 0140FL Q06ZZW D	R 19 565						
									R125 00 0	R 41 500						
									3105228 0610FL Q06ZZW D							

NATIONAL LG				BUILD	A DEVLOPME	ENTAL STATE, II	MPROVE	PUBLIC SER	VICE AND S	TRENGTH	EN DEMOCRATIC IN	STITUTION			
PRIORITIES						ENSURE	SUSTAIN	IABLE RESO	URCE MANA	GEMENT /	AND USE				
KPA 2							TO PRO	MOTE GOOD	GOVERNAI	VCE					
OUTCOME 9						OUTPUT 5:	TO STRE	NGTHEN PAF	RTICIPATOR	Y GOVERN	IANCE				
IAL	υш	7 % S		BASELINE 2017/18		REVISED KEY			REVISE	RE		ANC	FOR	S INE	PORTFOLIO
FUNCTIONAL	STRATEGIC	MUNICIPAL POWERS & FUNCTIONS	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	D BUDGE T	ACTUAL EXPENDITURE	QUARTERLY TARGETS	ACTUAL PERFORMANC E	REASONS FOR DEVIATION	CORRECTIVE	OF EVIDENCE
			to date;						R25 000  3105228 1220FL Q06ZZW D  R0  3105230 0120FL Q06ZZW D  R140 00 0  3105230 5730FL Q06ZZW D  R100 00 0  3105230 1870FL Q06ZZW D	R 0  R 0  R 31 000					

## 7.6 KPA 6: SPATIAL RATIONALE

DISATER RISK MANAGEMENT

NATIONAL LG	K MANAGEMEN	<u>'</u>		BUILD A DEVLO	OPMENTAL ST	ATE, IMPROVE P	JBL	C SERVICE AI	ND STRENG	THEN DEMO	CRAT	IC INSTITUT	TON			
PRIORITIES					ENSU	JRE SUSTAINABL	E RI	SOURCE MA	NAGEMENT	AND USE						
KPA 2						TO PROM	ОТЕ	GOOD GOVE	RNANCE							
OUTCOME 9					OUTF	PUT 5: TO STREN	<b>GTH</b>	EN PARTICIPA	TORY GOV	ERNANCE						
Functional Area	STRATEGIC OBJECTIVE	TIVE   2017/18   2017/18   PERFORMAN   CE   INDICATOR   Demand (MFMA Circular 63)   De														
			status (Progress	(MFMA	(MFMA Circular	INDICATOR	KPI TYPE	ANNUAL	REVISED BUDGET	ACTU, EXPENDI			ACTUAL PERFORM	REASONS	CORRECT	
Disaster Risk Managemen t	To ensure disaster risk management	Disaster Risk Management	Phase 1 of 3 for the District Dolomite Strategy conducted	Phase 2 of 3 phases for the District Dolomite Strategy	1 Draft Emergency Response Plan. 1 Draft Dolomite By-Law	KPI 58 Number of Draft Emergency Response Plan & Draft Dolomite By- Laws  DRM	1 2 2	Emergenc y Response Plan & 1 Draft Dolomite	R2,000, 000 3805227 2540FL P75ZZR 3	R 1 637 00	Q 3	Ground Water Monitori ng Data. Advisory Forum report  1 Draft Emerge ncy Respons e Plan. Draft Dolomite By-Laws	Achieved Ground Water Monitoring Data. Advisory Forum report	None	None	1 Draft Emergency Response Plan. 1 Draft Dolomite By- Law
Disaster Risk Managemen t	To ensure fire services	Fire Services	New Project	60 Fire Safety Inspections conducted	Nil	KPI 59 Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted by June 2019 DRM	Activity	60 Fire Safety Inspection s within Dr. Kenneth Kaunda District conducted by June	OPEX	OPEX	Q 3	15 Fire Inspectio ns within Dr. Kenneth Kaunda District conduct ed by March 2019	Achieve d 15 Fire Inspectio ns within Dr. Kenneth Kaunda District conducte d	Non e	Non e	Fire Inspection Reports

NATIONAL LG				BUILD A DEVLO	OPMENTAL ST	TATE, IMPROVE PU	JBLI	C SERVICE AI	ND STRENG	THEN DEMO	OCRA1	TIC INSTITUT	TION			
PRIORITIES					ENS	URE SUSTAINABL	E RE	ESOURCE MAI	NAGEMENT	AND USE						
KPA 2						TO PROM	ОТЕ	GOOD GOVE	RNANCE							
OUTCOME 9					ОИТ	PUT 5: TO STRENG	STHE	EN PARTICIPA	TORY GOV	ERNANCE						
Functional Area	STRATEGIC OBJECTIVE	_ oz _		BASELINE 2017/18		REVISED KEY PERFORMAN CE				AL TURE		ARTERLY ARGETS	ANCE	FOR	S S	PORTFOLIO OF EVIDENCE
		MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	KPI TYPE	ANNUAL	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	
								2019			Q 4	15 Fire Inspectio ns within Dr. Kenneth Kaunda District conduct ed by June 2019				
Disaster Risk Managemen t	To ensure disaster risk management	Disaster Risk Management	New Project	1 International; Disaster Risk Reduction event conducted	Nil	KPI 60 Number of International; Disaster Risk Reduction events held within Dr. Kenneth Kaunda District conducted by June 2019 DRM	Curbut	1 Internation al; Disaster Risk Reduction event conducted by June 2019	R20 000 3805230 1870FL P23ZZW D	R 19 000	Q	1 Internati onal; Disaster Risk Reductio n event within Dr. Kenneth Kaunda District conduct ed by March 2019	Achieved in second quarter	The event was moved to Q2 to coinci de more closely with the interna tional UNID DR event which takes	To conti nue to be mor e proa ctive	Report and Attendance Registers

NATIONAL LG				BUILD A DEVLO	OPMENTAL ST	TATE, IMPROVE PU	JBLI	C SERVICE AI	ND STRENG	THEN DEMO	OCRA1	TIC INSTITUT	TION			
PRIORITIES					ENS	URE SUSTAINABL	E RE	SOURCE MAI	NAGEMENT	AND USE						
KPA 2						TO PROM	ОТЕ	GOOD GOVE	RNANCE							
OUTCOME 9					OUTI	PUT 5: TO STRENC	STHE	N PARTICIPA	TORY GOV	ERNANCE						
Functional Area	STRATEGIC OBJECTIVE	7 ⊗ v		BASELINE 2017/18		REVISED KEY PERFORMAN CE				IAL ITURE		ARTERLY ARGETS	AANCE	S FOR	INE 3S	PORTFOLIO OF EVIDENCE
		MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	КРІ ТҮРЕ	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	
														place in Octob er.		
											Q 4	None				
Disaster Risk Managemen t	To ensure disaster risk management	Disaster Risk Management	New Project	BESAFE Centre Activities conducted	Nil	KPI 61 Number of BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by March 2019 DRM	Activity	6 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by Mach 2019	OPEX	OPEX	Q 3	2 BESAFE Centre Activities within Dr. Kenneth Kaunda District conduct ed by March 2019	Achieved 2 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by March 2019	None	Non e	Reports and Attendance Registers
	_										Q 4	None				
Disaster Risk Managemen t	To ensure disaster risk management	Disaster Risk Management	New Project	Winter Awareness Campaign conducted	Nil	KPI 62 Number of Winter Awareness campaigns within Dr. Kenneth	Activity	1 Winter Awareness Campaign within Dr. Kenneth Kaunda	R50,000 3805228 0030FL P76ZZW D	R 0	Q 3	None	-	N/A	N/A	1 Report and Attendance Registers
						Kaunda District conducted by June 2019 DRM	Act	District conducted by June 2019	3805228 0030FL P23ZZW D	700	Q 4	1 Winter Awarene ss Campaig n within Dr.				

NATIONAL LG				BUILD A DEVLO	OPMENTAL ST	ATE, IMPROVE PU	JBLI	C SERVICE A	ND STRENG	THEN DEMO	CRAT	TIC INSTITUT	TION			
PRIORITIES					ENS	JRE SUSTAINABL	E RE	SOURCE MA	NAGEMENT	AND USE						
KPA 2						TO PROM	ОТЕ	GOOD GOVE	RNANCE							
OUTCOME 9					ОИТ	PUT 5: TO STREN	STH	EN PARTICIPA	TORY GOV	ERNANCE						
Functional Area	STRATEGIC OBJECTIVE	J & >		BASELINE 2017/18		REVISED KEY PERFORMAN CE				AL ITURE		ARTERLY ARGETS	IANCE	N N	INE SS	PORTFOLIO OF EVIDENCE
		MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	KPI TYPE	ANNUAL TARGET	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	
												Kenneth Kaunda District conduct ed by June 2019				
Disaster Risk Managemen t	To ensure disaster risk management	Disaster Risk Management	New Project	Contingency Plans updated	Nil	KPI 63 Number of Contingency Plans updated by June 2019 DRM	Output	12 Contingen cy Plans updated by June 2019	OPEX	OPEX	Q 3	Continge ncy Plans Updated by March 2019	Achieved 3 Contingen cy Plans Updated	None	Non e	12 Contingenc y Plans
							C				Q 4	3 Continge ncy Plans Updated by June 2019				
Disaster Risk Managemen t	To ensure disaster risk management	Disaster Risk Management	New Project	Community Based Disaster Risk Assessment conducted	Nil	KPI 64 Number of Community Based Disaster Risk Assessment within Dr. Kenneth Kaunda District conducted by June 2019 DRM	Output	4 Communit y Based Disaster Risk Assessme nt within Dr. Kenneth Kaunda District	R50,000 3805228 0030FL P76ZZW D R220,00 0 3805228 0030FL P23ZZW	R 0	Q 3	1 Commu nity Based Disaster Risk Assess ment within Dr. Kenneth Kaunda District	Achieved  1 Communit y Based Disaster Risk Assessme nt within Dr. Kenneth	None	Non e	4 Reports on CBDRA conducted

NATIONAL LG				BUILD A DEVL	OPMENTAL ST	TATE, IMPROVE PU	JBL	IC SERVICE AI	ND STRENG	THEN DEMO	CRAT	IC INSTITUT	TON			
PRIORITIES					ENS	URE SUSTAINABL	E R	ESOURCE MA	NAGEMENT	AND USE						
KPA 2						TO PROM	ОТЕ	GOOD GOVE	RNANCE							
OUTCOME 9					OUTI	PUT 5: TO STREN	GTH	EN PARTICIPA	TORY GOV	ERNANCE						
Functional Area	STRATEGIC OBJECTIVE	_ ~ _		BASELINE 2017/18		REVISED KEY PERFORMAN CE				4L TURE		ARTERLY ARGETS	ANCE	FOR	S S	PORTFOLIO OF EVIDENCE
		MUNICIPAL POWERS & FUNCTION	Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)	INDICATOR	KDI TVDE	ANNUAL	REVISED BUDGET	ACTUAL EXPENDITURE			ACTUAL PERFORMANCE	REASONS FOR DEVIATION	CORRECTIVE MEASURES	
			,		,			conducted by June 2019	D			conduct ed by March 2019	Kaunda Districtcon ducted			
											Q 4	1 Commu nity Based Disaster Risk Assess ment within Dr. Kenneth Kaunda District conduct ed by June 2019				