

DR. KENNETH  
KAUNDA  
DISTRICT MUNICIPALITY



# **2020/2021 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT**

## MUNICIPAL LEADERSHIP AND MANAGEMENT STRUCTURE

### Political Leadership

The following is the political leadership of the Dr Kenneth Kaunda DM:

PORTFOLIO	LEADER
Executive Mayor (BF)	Alderman. B.E. Segotso- Mosiane
Speaker (BM)	Cllr. D.P. Masiu
Single Whip (BF)	Alderman. N.M. Koloti
<b>LOCAL ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT</b>	
MMC Sports, Arts and Culture (BM)	Cllr. Z. Mphafudi
MMC District Economic Development and Tourism (BF)	Cllr. H. Mbele
MMC Technical Services (Infrastructure) (BM)	Cllr. S. Valipathwa
<b>COMMUNITY SERVICES DEPARTMENT</b> (Disaster Risk Management and Public Safety & Municipal Health and Environment Management Services)	
MMC Community Services (BF)	Alderman. M. Martins
<b>CORPORATE SERVICES DEPARTMENT</b>	
MMC Corporate Services (BF)	Alderman. M. Mojahi
<b>FINANCE DEPARTMENT</b>	
MMC Financial (BM)	Cllr. M. Zephe

### Administrative Leadership

POSITION	NAME
Municipal Manager	SM. Lesupi
Senior Manager: Corporate Services	SC. Abrams
Chief Financial Officer	LP. Steenkamp
Senior Manager: Community Services	M.A Metswamere
Senior Manager: Local Economic Development and Planning	TM. Rampedi
Chief Audit Executive	S.GMtemekwana

The following managers report administratively to the Municipal Manager

POSITION	NAME
Manager: Office of the Executive Mayor (Acting)	N. Mosiane
Manager: Office of the Speaker	F. Canga
Manager: Single Whip	G. Qhele
Manager: MPAC	BJ. Roberts-Tebejane
Manager: Strategic and Integrated Development Planning	T. Mokatsane
Manager: Performance Management Systems	O. Baloyi
Chief Risk Officer	L. Motepe
Manager: Municipal Information Security Standards	Vacant
Manager: Communications	X. Mndaweni

## Table of Contents

PART 1: IN-YEAR REPORT .....	1
1.1. EXECUTIVE MAYOR'S REPORT .....	1
1.2. COUNCIL RESOLUTIONS .....	3
1.3. EXECUTIVE SUMMARY .....	3
1.4. IN YEAR BUDGET STATEMENT TABLES .....	6
PART 2: SUPPORTING DOCUMENTATIONS .....	13
2.1. DEBTORS AGE ANALYSIS .....	13
2.2. CREDITORS AGE ANALYSIS .....	13
2.3. INVESTMENT PORTFOLIO .....	14
2.4. ALLOCATION OF GRANT RECEIPTS AND EXPENDITURE .....	15
2.5. COUNCILORS' AND EMPLOYEE BENEFITS .....	17
2.6. CAPITAL PROGRAMME PERFORMANCE .....	18
2.7. MATERIAL VARIANCES .....	19
2.8. OTHER SUPPORTING DOCUMENTATION .....	20
2.9. CONTRACTED SERVICES .....	22
2.10. PROPOSED BUDGET ADJUSTMENT FOR 2019/20 FINANCIAL YEAR .....	24
2.11. PERFORMANCE HIGHLIGHTS: 1 <sup>st</sup> and 2 <sup>nd</sup> QUARTERLY PERFORMANCE REPORT .....	25
KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT .....	25
KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT .....	35
KPA 3: LOCAL ECONOMIC DEVELOPMENT .....	43
KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT .....	53
KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION .....	61
KPA 6: SPATIAL RATIONALE .....	83
SUMMARY OF ORGANISATIONAL PERFORMANCE .....	91
<b>2019/20 ANNUAL REPORT AND PROGRESS ON RESOLVING PROBLEMS IDENTIFIED IN THE ANNUAL REPORT .....</b>	<b>92</b>
<b>QUALITY CERTIFICATE .....</b>	<b>93</b>

## PART 1: IN-YEAR REPORT

### **Purpose of this report is to submit the Mid-Year Budget and Performance Assessment 2020/2021**

Purpose of this report is to submit the Mid-Year Budget and Performance Assessment to the municipal Council in line with the provision of the Municipal Finance Management Act, No. 56 of 2003 section 72, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations (MBRR) of 2009 which stipulates that the accounting officer of the municipality must by the 25th January of each year assess financial performance during the first half of the financial year and submit the assessment report to the Mayor, Provincial and National Treasuries.

#### **1.1. EXECUTIVE MAYOR'S REPORT**

Council approved the Annual budget for the 2020/21 Medium-term Revenue and Expenditure Framework (MTREF) for the Dr Kenneth Kaunda District Municipality on 25 June 2020 per Council resolution **A.20/06/2020** in line with the requirements of the Municipal Budget and Reporting Regulations. The 2020/21 Annual budget was approved as follows:

- Operating Revenue: **R208.9 Million**
- Operating Expenditure: **R211.7 Million**
- Capital Expenditure: **R27.7 Million**

The 2020 National Supplementary Budget was delivered by the Minister of Finance in Parliament on the 24 June 2020. The 2020 Supplementary Budget responds to the COVID19 pandemic and its impact on the economy. This includes the **R20 billion** allocation for local government announced by the President to assist in funding COVID-19 expenditure. This allocation consists of **R11 billion** added to the local government equitable share and just over **R9 billion** that was repurposed for the provision of water and sanitation and for sanitising public transport facilities within existing grant allocations to local government.

Council approved the Special adjustment budget for the 2020/21 for the Dr Kenneth Kaunda District Municipality on 15 October 2020 as per Council resolution **A.31/10/2020** in line with the requirements of the Municipal Budget and Reporting Regulations. The National government in line with the 2020 Division of Revenue Amendment Bill, made an additional allocation amounting to **R4.7 Million** to Dr Kenneth Kaunda District Municipality. The operating revenue was adjusted from **R208.9 million** to **R213.7 Million**.

The in-year report Schedule C provides a high-level analysis as at 31 December 2020 in the prescribed format. Material variances are referred to briefly in this report. Comprehensive explanations are included in the monthly section 71 reports which are submitted to Management and Executive Mayor monthly basis.

The Mayor of the Dr Kenneth Kaunda District Municipality approved the Service Delivery and Budget Plan on the 29 July 2020 which is in line with sec53(1)(c)(ii) of the Municipal Finance Management Act.

The SDBIP Scorecards represent the organisational performance which is aligned to each department for the 2020/21 financial year.

An assessment was done on both non-financial and financial performance and it is evident that in some of the planned Service Delivery indicators as per the IDP, SDBIP and budget could not be achieved and that led to under expenditure which necessitated budget adjustment.

The second quarter of 2020/21 financial year is a mid-term assessment period for both budget and performance information as per section 72 of the MFMA.

Section 72 of Municipal Finance Management Act 2003, read together with schedule C of Municipal Budget and Reporting Regulations, 2009 prescribe that the accounting officer of a municipality must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year, taking into account, the monthly statements referred to in section 71 for the first half of the financial year and the targets set in the service delivery and budget implementation plan, the past year's annual report and the progress made in resolving the problems identified in the annual report.

There have been significant challenges towards realization of the set performance objectives for the period under review considering the current COVID-19 environment. We also acknowledge and appreciate the Accounting Officer by filling all senior management level positions, however still a number of strategic challenges that needs to be overcome going forward and these include the followings:

- Improve the current audit opinion from the Auditor-General's report (Qualification) by addressing mostly the Unauthorised, Irregular, Fruitless and Wasteful Expenditure.
- Improve or upgrading of our network systems
- Also improving the office space to a safe and conducive working environment.

## **In conclusion**

The Mid-year budget and performance assessment indicates that:

- (a) An adjustment budget for 2020/21 will be required
- (b) The revised SDBIP, which formed the basis of the mid-year assessment, must include any adjustment as a result of the adjustments budget.

## 1.2. COUNCIL RESOLUTIONS

The Resolution will be submitted to both Provincial and National Treasuries once the Council has resolved.

## 1.3. EXECUTIVE SUMMARY

The Dr Kenneth Kaunda District Municipality conducted the Mid-Year Budget and Performance review on the 20<sup>th</sup> January 2021 at the Council Chamber with Management as prescribed in Section 72(1) of the Municipal Finance Management Act 56 of 2003, read with the Regulation 33 of the MFMA Schedule C: In-Year Reporting of the Municipal Budget and Reporting Regulations (MBRR) of 2009.

The primary purpose was to review the targets and indicators, to conduct an assessment of the progress made in spending the budget, project implementation for the first half of the financial year and to consider the adjustment to the 2020/2021 budget. The reports demonstrate the actual service delivery achieved compared with the quarterly targets and explanation of variances is taken into account.

Part 2 of this report, which is the section 71 and 72 budget monitoring reports required under the MFMA provide a consolidated analysis of the Municipality's financial position as at the 31<sup>st</sup> December 2020 and had a direct influence on the outcome of the adjustment budget process.

**Table 1**

	Approved Budget	Adjusted Budget	Year TD Budget	Year TD Actual	Variance
Total Operating Revenue	208 953 000.00	213 728 000.00	106 864 000.00	155 356 236.83	48 492 236.83
Total Operating Expenditure	211 707 806.00	211 707 806.00	105 853 903.00	83 831 984.76	-22 021 918.24
<b>Surplus/(Deficit)</b>	<b>-2 754 806.00</b>	<b>2 020 194.00</b>	<b>1 010 097.00</b>	<b>71 524 252.07</b>	
Total Capital Expenditure	27 760 000.00	27 760 000.00	13 880 000.00	2 275 543.94	-11 604 456.06

The total operating revenue was adjusted to **R213.7 Million** from **R208.9 million**, and the year-to-date budget as at December 2020 amounts to **R106.8 Million**. The year-to-date actual as December 2020 amount to **R155.3 million** which is more than the year-to-date budget by **R48.4 million**.

The total operating expenditure was budgeted at **R211.7 million** and the year to date the budget as at December 2020 amount to **R105.8million**. The year-to-date actual amount to **R83.8 million** which is less than the year-to-date budgeted expenditure by **R22 million**.

The total capital budget provided for 2020/21 financial year amounts to **R27.7 million** and the year-to-date budget as at December **R13.8 million**. The year-to-date actual amount to **R2.2 Million** which is less than year-to-date budget by **R11.6 million**. The spending will be incurred as the year progresses.

### 1.3.1. Statement of Financial Performance

#### 1.3.1.1. Revenue by source

**Table 2**

	Approved Budget	Adjusted Budget	Current Month Receipts	Year TD Receipts	Balance	Receipt%
Transfers and subsidies (Operational grants)	202 266 000.00	207 041 000.00	63 243 000.00	153 839 000.00	53 202 000.00	74.30
Interest on bank account	1 200 000.00	1 200 000.00	8 101.09	81 887.56	1 118 112.44	6.82
Busary Refund	-	-	-	-	-	-
Interest on Investments	4 000 000.00	4 000 000.00	-	1 128 588.75	2 871 411.25	28.21
Management fees (Spatial Development Framework)	697 000.00	697 000.00	-	-	697 000.00	-
Health Certificates	500 000.00	500 000.00	18 617.59	262 460.52	237 539.48	52.49
Sale of Tender Documents	90 000.00	90 000.00	15 800.00	44 300.00	45 700.00	49.22
Sale of Assets	200 000.00	200 000.00	-	-	200 000.00	-
	<b>208 953 000.00</b>	<b>213 728 000.00</b>	<b>63 285 518.68</b>	<b>155 356 236.83</b>	<b>58 371 763.17</b>	<b>72.69</b>

The total operating revenue for the month of December 2020 amounts to **R63.2 million** which comprises of interest earned on bank amounting to **R8 thousands**, Licence and permits amounting to **R18 thousands**. The Municipality received second trench for equitable share amounting to **R62.4 million** as well as for EPWP amounting to **R761 thousands**.

The year-to-date revenue received as at 31 December 2020 amounts to **R155.3 million** which is **72.69%** of the total annual budgeted revenue. The Dr Kenneth Kaunda District Municipality received **74.30%** of the budgeted transfers and subsidies. The year-to-date variance amounts to **R48.4 million**.

#### 1.3.1.2. Operating Expenditure by type

**Table 3**

	Approved Budget	Adjusted Budget	Current Month Expenditure	Year TD Expenditure	Balance	Expe%
Employee related costs	112 878 907.00	112 878 907.00	9 195 267.75	52 741 102.05	60 137 804.95	46.72
Remuneration of councillors	13 190 316.00	13 190 316.00	858 626.57	5 006 586.01	8 183 729.99	37.96
Outsourced Services	8 520 000.00	8 605 000.00	994 569.02	2 557 436.13	6 047 563.87	29.72
Consultants and Professional Services	13 894 000.00	14 414 000.00	3 020 613.72	9 599 504.98	4 814 495.02	66.60
Contractors	6 573 300.00	6 373 300.00	410 810.66	2 049 705.69	4 323 594.31	32.16
Operational Costs	35 257 850.00	34 847 850.00	1 547 701.18	7 299 101.43	27 548 748.57	20.95
Other materials(inventory)	5 118 500.00	5 123 500.00	239 260.84	1 515 442.88	3 608 057.12	29.58
Operating Leases	3 090 000.00	3 090 000.00	306 165.75	1 572 436.69	1 517 563.31	50.89
Transfers and subsidies	7 691 000.00	7 691 000.00	59 390.00	1 490 668.90	6 200 331.10	19.38
Depreciation & asset impairment	5 298 933.00	5 298 933.00	-	-	5 298 933.00	-
Losses	195 000.00	195 000.00	-	-	195 000.00	-
	<b>211 707 806.00</b>	<b>211 707 806.00</b>	<b>16 632 405.49</b>	<b>83 831 984.76</b>	<b>127 875 821.24</b>	<b>39.60</b>

The total operating expenditure for the month of December 2020 amounts to **R16.6 Million** and the year-to-date expenditure amount to **R83.8 million** (39.60% of the total approved expenditure) as compared to the total operational year to date budget projections of **R105.8million**. The year-to-date variance amounts to **R22 million**.

### **1.3.2. Cash Flow**

The municipality started the financial year 2020/2021 with a positive cash balance, and the year-to date cash and cash equivalents as at 31 December 2020 amounts to **R142.2 million** which comprises of:

Current investment	R7.2 Million
Bank balance	R135 Million



## 1.4. IN YEAR BUDGET STATEMENT TABLES

### 1.4.1. DC40 Dr Kenneth Kaunda - Table C1 Quarterly Budget Statement Summary for 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Table C1 Monthly Budget Statement Summary - M06 December

Description	2019/20	Budget Year 2020/21							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	-	-	-	-	-	-	-		-
Service charges	-	-	-	-	-	-	-		-
Investment revenue	-	5 200	5 200	8	1 210	2 600	(1 390)	-53%	5 200
Transfers and subsidies	-	202 266	207 041	63 243	153 839	103 521	50 319	49%	207 041
Other own revenue	-	1 487	1 487	34	307	744	(437)	-59%	1 487
<b>Total Revenue (excluding capital transfers and contributions)</b>	-	<b>208 953</b>	<b>213 728</b>	<b>63 286</b>	<b>155 356</b>	<b>106 864</b>	<b>48 492</b>	<b>45%</b>	<b>213 728</b>
Employee costs	-	112 879	112 879	9 195	52 741	56 439	(3 698)	-7%	112 879
Remuneration of Councillors	-	13 190	13 190	859	5 007	6 595	(1 589)	-24%	13 190
Depreciation & asset impairment	-	5 494	5 494	-	-	2 747	(2 747)	-100%	5 494
Finance charges	-	-	-	-	-	-	-		-
Materials and bulk purchases	-	5 119	5 124	239	1 515	2 562	(1 046)	-41%	5 124
Transfers and subsidies	-	7 691	7 691	59	1 491	3 846	(2 355)	-61%	7 691
Other expenditure	-	67 335	67 330	6 280	23 078	33 665	(10 587)	-31%	67 330
<b>Total Expenditure</b>	-	<b>211 708</b>	<b>211 708</b>	<b>16 632</b>	<b>83 832</b>	<b>105 854</b>	<b>(22 022)</b>	<b>-21%</b>	<b>211 708</b>
<b>Surplus/(Deficit)</b>	-	<b>(2 755)</b>	<b>2 020</b>	<b>46 653</b>	<b>71 524</b>	<b>1 010</b>	<b>70 514</b>	<b>6981%</b>	<b>2 020</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and	-	-	-	-	-	-	-		-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	-	<b>(2 755)</b>	<b>2 020</b>	<b>46 653</b>	<b>71 524</b>	<b>1 010</b>	<b>70 514</b>	<b>6981%</b>	<b>2 020</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-
<b>Surplus/ (Deficit) for the year</b>	-	<b>(2 755)</b>	<b>2 020</b>	<b>46 653</b>	<b>71 524</b>	<b>1 010</b>	<b>70 514</b>	<b>6981%</b>	<b>2 020</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	-	<b>27 760</b>	<b>27 760</b>	<b>279</b>	<b>2 276</b>	<b>13 880</b>	<b>(11 604)</b>	<b>-84%</b>	<b>27 760</b>
Capital transfers recognised	-	-	-	-	-	-	-		-
Borrowing	-	-	-	-	-	-	-		-
Internally generated funds	-	<b>27 760</b>	<b>27 760</b>	<b>279</b>	<b>2 276</b>	<b>13 880</b>	<b>(11 604)</b>	<b>-84%</b>	<b>27 760</b>
<b>Total sources of capital funds</b>	-	<b>27 760</b>	<b>27 760</b>	<b>279</b>	<b>2 276</b>	<b>13 880</b>	<b>(11 604)</b>	<b>-84%</b>	<b>27 760</b>
<b>Financial position</b>									
Total current assets	-	24 415	29 190		176 449				29 190
Total non current assets	-	53 233	53 233		23 018				53 233
Total current liabilities	-	20 687	20 687		57 975				20 687
Total non current liabilities	-	11 397	11 397		11 670				11 397
Community wealth/Equity	-	<b>45 565</b>	<b>50 340</b>		<b>129 823</b>				<b>50 340</b>
<b>Cash flows</b>									
Net cash from (used) operating	-	2 739	7 514	46 653	71 524	1 010	(70 514)	-6981%	7 514
Net cash from (used) investing	-	(27 760)	(27 760)	(279)	(2 276)	(13 880)	(11 604)	84%	(27 760)
Net cash from (used) financing	-	-	-	-	-	-	-		-
<b>Cash/cash equivalents at the month/year end</b>	-	<b>23 423</b>	<b>28 198</b>	<b>-</b>	<b>142 286</b>	<b>(12 870)</b>	<b>(155 156)</b>	<b>1206%</b>	<b>(20 246)</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	-	-	-	-	-	-	-	410	410
<b>Creditors Age Analysis</b>									
Total Creditors	-	-	-	-	-	-	-	3 954	3 954

## 1.4.2. Table C2 Quarterly Budget Statement - Financial Performance (functional classification) for 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Revenue - Functional</b>										
<i>Governance and administration</i>		-	203 585	208 360	62 506	152 174	104 180	47 994	46%	208 360
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	203 585	208 360	62 506	152 174	104 180	47 994	46%	208 360
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	500	500	-	-	250	(250)	-100%	500
Community and social services		-	500	500	-	-	250	(250)	-100%	500
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	4 868	4 868	780	3 182	2 434	748	31%	4 868
Planning and development		-	4 868	4 868	761	2 920	2 434	486	20%	4 868
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	19	262	-	262	#DIV/0!	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	-	208 953	213 728	63 286	155 356	106 864	48 492	45%	213 728
<b>Expenditure - Functional</b>										
<i>Governance and administration</i>		-	128 501	128 501	9 443	54 049	64 251	(10 201)	-16%	128 501
Executive and council		-	60 927	60 577	4 514	24 711	30 289	(5 577)	-18%	60 577
Finance and administration		-	61 525	61 875	4 397	26 718	30 938	(4 219)	-14%	61 875
Internal audit		-	6 049	6 049	532	2 620	3 024	(405)	-13%	6 049
<i>Community and public safety</i>		-	52 715	52 715	5 525	14 650	26 357	(11 707)	-44%	52 715
Community and social services		-	52 715	52 715	5 525	11 602	26 357	(14 755)	-56%	52 715
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	3 048	-	3 048	#DIV/0!	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	30 492	30 492	1 665	15 133	15 246	(113)	-1%	30 492
Planning and development		-	30 492	30 492	1 665	6 706	15 246	(8 540)	-56%	30 492
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	8 427	-	8 427	#DIV/0!	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Functional</b>	3	-	211 708	211 708	16 632	83 832	105 854	(22 022)	-21%	211 708
<b>Surplus/ (Deficit) for the year</b>		-	(2 755)	2 020	46 653	71 524	1 010	70 514	6981%	2 020

### 1.4.3. Table C3 Quarterly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) for 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 01 - Executive Council		-	-	-	-	-	-	-		-
Vote 02 - Municipal Manager		-	-	-	-	-	-	-		-
Vote 03 - Corporate Services		-	3 250	3 250	-	207	1 625	(1 418)	-87.3%	3 250
Vote 04 - Financial Services		-	200 335	205 110	62 506	151 967	102 555	49 412	48.2%	205 110
Vote 05 - Led & Planning		-	4 868	4 868	761	2 920	2 434	486	20.0%	4 868
Vote 06 - Community Services		-	500	500	19	262	250	12	5.0%	500
Vote 07 - -		-	-	-	-	-	-	-		-
Vote 08 - --		-	-	-	-	-	-	-		-
Vote 09 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 - Other		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	-	208 953	213 728	63 286	155 356	106 864	48 492	45.4%	213 728
Expenditure by Vote	1									
Vote 01 - Executive Council		-	23 600	23 600	1 458	6 610	11 800	(5 190)	-44.0%	23 600
Vote 02 - Municipal Manager		-	43 374	43 024	3 588	20 721	21 512	(791)	-3.7%	43 024
Vote 03 - Corporate Services		-	30 203	30 203	2 119	13 521	15 101	(1 581)	-10.5%	30 203
Vote 04 - Financial Services		-	31 322	31 672	2 278	11 232	15 836	(4 604)	-29.1%	31 672
Vote 05 - Led & Planning		-	30 494	30 494	1 665	8 671	15 247	(6 575)	-43.1%	30 494
Vote 06 - Community Services		-	52 715	52 715	5 525	23 077	26 357	(3 281)	-12.4%	52 715
Vote 07 - -		-	-	-	-	-	-	-		-
Vote 08 - --		-	-	-	-	-	-	-		-
Vote 09 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 - Other		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	-	211 708	211 708	16 632	83 832	105 854	(22 022)	-20.8%	211 708
Surplus/ (Deficit) for the year	2	-	(2 755)	2 020	46 653	71 524	1 010	70 514	6980.9%	2 020

#### 1.4.4. TableC4 Quarterly Budget Statement - Financial Performance (revenue and expenditure) for 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2019/20	Budget Year 2020/21									
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast		
R thousands												
Revenue By Source												
Property rates								-				
Service charges - electricity revenue								-				
Service charges - water revenue								-				
Service charges - sanitation revenue								-				
Service charges - refuse revenue								-				
Rental of facilities and equipment								-				
Interest earned - external investments			5 200	5 200	8	1 210	2 600	(1 390)	-53%	5 200		
Interest earned - outstanding debtors								-				
Dividends received			-	-	-	-	-	-		-		
Fines, penalties and forfeits			-	-	-	-	-	-		-		
Licences and permits			500	500	19	262	250	12	5%	500		
Agency services								-				
Transfers and subsidies			202 266	207 041	63 243	153 839	103 521	50 319	49%	207 041		
Other revenue			987	987	16	44	494	(449)	-91%	987		
Gains			-	-	-	-	-	-		-		
Total Revenue (excluding capital transfers and contributions)			-	208 953	213 728	63 286	155 356	106 864	48 492	45%	213 728	
Expenditure By Type												
Employee related costs				112 879	112 879	9 195	52 741	56 439	(3 698)	-7%	112 879	
Remuneration of councillors				13 190	13 190	859	5 007	6 595	(1 589)	-24%	13 190	
Debt impairment				-	-	-	-	-	-		-	
Depreciation & asset impairment				5 494	5 494	-	-	2 747	(2 747)	-100%	5 494	
Finance charges				-	-	-	-	-	-		-	
Bulk purchases								-	-			
Other materials				5 119	5 124	239	1 515	2 562	(1 046)	-41%	5 124	
Contracted services				28 987	29 392	4 426	14 207	14 696	(490)	-3%	29 392	
Transfers and subsidies				7 691	7 691	59	1 491	3 846	(2 355)	-61%	7 691	
Other expenditure				38 348	37 938	1 854	8 872	18 969	(10 097)	-53%	37 938	
Losses				-	-	-	-	-	-		-	
Total Expenditure				-	211 708	211 708	16 632	83 832	105 854	(22 022)	-21%	211 708
Surplus/(Deficit)				-	(2 755)	2 020	46 653	71 524	1 010	70 514	0	2 020
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)					-	-	-	-	-		-	
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)									-			
Transfers and subsidies - capital (in-kind - all)									-			
Surplus/(Deficit) after capital transfers & contributions				-	(2 755)	2 020	46 653	71 524	1 010		2 020	
Taxation									-			
Surplus/(Deficit) after taxation				-	(2 755)	2 020	46 653	71 524	1 010		2 020	
Attributable to minorities												
Surplus/(Deficit) attributable to municipality				-	(2 755)	2 020	46 653	71 524	1 010		2 020	
Share of surplus/ (deficit) of associate												
Surplus/ (Deficit) for the year				-	(2 755)	2 020	46 653	71 524	1 010		2 020	

## 1.4.5. Table C5 Quarterly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) for 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Vote 01 - Executive Council		-	-	-	-	-	-	-	-	-
Vote 02 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 04 - Financial Services		-	-	-	-	-	-	-	-	-
Vote 05 - Led & Planning		-	-	-	-	-	-	-	-	-
Vote 06 - Community Services		-	-	-	-	-	-	-	-	-
Vote 07 - -		-	-	-	-	-	-	-	-	-
Vote 08 - -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	-	-	-	-	-	-	-	-	-
<b>Single Year expenditure appropriation</b>	2									
Vote 01 - Executive Council		-	10	10	-	-	5	(5)	-100%	10
Vote 02 - Municipal Manager		-	415	915	-	19	458	(438)	-96%	915
Vote 03 - Corporate Services		-	8 040	6 755	259	639	3 377	(2 738)	-81%	6 755
Vote 04 - Financial Services		-	2 120	2 906	15	1 015	1 453	(437)	-30%	2 906
Vote 05 - Led & Planning		-	12 950	12 950	-	-	6 475	(6 475)	-100%	12 950
Vote 06 - Community Services		-	4 225	4 225	5	602	2 113	(1 510)	-71%	4 225
Vote 07 - -		-	-	-	-	-	-	-	-	-
Vote 08 - -		-	-	-	-	-	-	-	-	-
Vote 09 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
<b>Total Capital single-year expenditure</b>	4	-	27 760	27 760	279	2 276	13 880	(11 604)	-84%	27 760
<b>Total Capital Expenditure</b>		-	27 760	27 760	279	2 276	13 880	(11 604)	-84%	27 760
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		-	10 585	10 585	274	1 673	5 293	(3 619)	-68%	10 585
Executive and council		-	225	725	-	19	363	(343)	-95%	725
Finance and administration		-	10 160	9 660	274	1 654	4 830	(3 176)	-66%	9 660
Internal audit		-	200	200	-	-	100	(100)	-100%	200
<b>Community and public safety</b>		-	4 225	4 225	5	602	2 113	(1 510)	-71%	4 225
Community and social services		-	4 225	4 225	5	602	2 113	(1 510)	-71%	4 225
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		-	12 950	12 950	-	-	6 475	(6 475)	-100%	12 950
Planning and development		-	12 950	12 950	-	-	6 475	(6 475)	-100%	12 950
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional Classification</b>	3	-	27 760	27 760	279	2 276	13 880	(11 604)	-84%	27 760
<b>Funded by:</b>										
National Government		-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private		-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		-	-	-	-	-	-	-	-	-
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		-	27 760	27 760	279	2 276	13 880	(11 604)	-84%	27 760
<b>Total Capital Funding</b>		-	27 760	27 760	279	2 276	13 880	(11 604)	-84%	27 760

**1.4.6. Table C6 Quarterly Budget Statement - - Financial Position for 2nd Quarter ended 31 December 2020**

**DC40 Dr Kenneth Kaunda - Table C6 Monthly Budget Statement - Financial Position - M06 December**

Description	Ref	2019/20	Budget Year 2020/21			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	<b>1</b>					
<b><u>ASSETS</u></b>						
<b>Current assets</b>						
Cash			9 415	14 190	7 286	14 190
Call investment deposits			15 000	15 000	135 000	15 000
Consumer debtors			–	–	(20)	–
Other debtors			–	–	34 183	–
Current portion of long-term receivables						
Inventory			–	–	–	–
<b>Total current assets</b>			<b>–</b>	<b>24 415</b>	<b>29 190</b>	<b>176 449</b>
<b>Non current assets</b>						
Long-term receivables						
Investments			0	0	0	0
Investment property						
Investments in Associate						
Property, plant and equipment			47 694	47 994	22 237	47 994
Biological						
Intangible			5 539	5 239	781	5 239
Other non-current assets			–	–	–	–
<b>Total non current assets</b>			<b>–</b>	<b>53 233</b>	<b>53 233</b>	<b>23 018</b>
<b>TOTAL ASSETS</b>			<b>–</b>	<b>77 649</b>	<b>82 424</b>	<b>199 468</b>
<b><u>LIABILITIES</u></b>						
<b>Current liabilities</b>						
Bank overdraft			–	–	–	–
Borrowing			263	263	48	263
Consumer deposits			–	–	–	–
Trade and other payables			5 930	5 930	40 633	5 930
Provisions			14 493	14 493	17 294	14 493
<b>Total current liabilities</b>			<b>–</b>	<b>20 687</b>	<b>20 687</b>	<b>57 975</b>
<b>Non current liabilities</b>						
Borrowing			–	(154)	–	(154)
Provisions			11 551	11 551	11 670	11 551
<b>Total non current liabilities</b>			<b>–</b>	<b>11 397</b>	<b>11 397</b>	<b>11 397</b>
<b>TOTAL LIABILITIES</b>			<b>–</b>	<b>32 084</b>	<b>32 084</b>	<b>69 645</b>
<b>NET ASSETS</b>	<b>2</b>		<b>–</b>	<b>45 565</b>	<b>50 340</b>	<b>129 823</b>
<b><u>COMMUNITY WEALTH/EQUITY</u></b>						
Accumulated Surplus/(Deficit)			45 565	50 340	129 823	50 340
Reserves						
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>2</b>		<b>–</b>	<b>45 565</b>	<b>50 340</b>	<b>129 823</b>

# **1.4.7. Table C7 Quarterly Budget Statement -- Cash Flow for 2nd Quarter ended 31 December 2020**

DC40 Dr Kenneth Kaunda - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates								-		
Service charges								-		
Other revenue		-	1 487	1 487	34	307	744	(437)	-59%	1 487
Transfers and Subsidies - Operational		-	202 266	207 041	63 243	153 839	103 521	50 319	49%	207 041
Transfers and Subsidies - Capital			-	-		-		-		-
Interest			5 200	5 200	8	1 210	2 600	(1 390)	-53%	5 200
Dividends								-		
<b>Payments</b>										
Suppliers and employees		-	(198 523)	(198 523)	(16 573)	(82 341)	(102 008)	(19 667)	19%	(198 523)
Finance charges			-	-		-		-		-
Transfers and Grants			(7 691)	(7 691)	(59)	(1 491)	(3 846)	(2 355)	61%	(7 691)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		-	2 739	7 514	46 653	71 524	1 010	(70 514)	-6981%	7 514
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE								-		
Decrease (increase) in non-current receivables								-		
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
<b>Payments</b>										
Capital assets		-	(27 760)	(27 760)	(279)	(2 276)	(13 880)	(11 604)	84%	(27 760)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		-	(27 760)	(27 760)	(279)	(2 276)	(13 880)	(11 604)	84%	(27 760)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits								-		
<b>Payments</b>										
Repayment of borrowing		-	-	-	-	-	-	-		-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		-	-	-	-	-	-	-		-
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		-	(25 021)	(20 246)	46 374	69 249	(12 870)			(20 246)
Cash/cash equivalents at beginning:			48 444	48 444		73 037				
Cash/cash equivalents at month/year end:		-	23 423	28 198		142 286	(12 870)			(20 246)

## PART 2: SUPPORTING DOCUMENTATIONS

### 2.1. DEBTORS AGE ANALYSIS

DC40 Dr Kenneth Kaunda - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2020/21									Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Yr	Over 1Yr	Total			
<b>R thousands</b>													
<b>Debtors Age Analysis By Income Source</b>													
Trade and Other Receivables from Exchange Transactions - Water	1200									-	-		
Trade and Other Receivables from Exchange Transactions - Electricity	1300									-	-		
Receivables from Non-exchange Transactions - Property Rates	1400									-	-		
Receivables from Exchange Transactions - Waste Water Management	1500									-	-		
Receivables from Exchange Transactions - Waste Management	1600									-	-		
Receivables from Exchange Transactions - Property Rental Debtors	1700									-	-		
Interest on Arrear Debtor Accounts	1810									-	-		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									-	-		
Other	1900								410	410	410		
<b>Total By Income Source</b>	<b>2000</b>	-	-	-	-	-	-	-	410	410	410	-	-
<b>2019/20 - totals only</b>									410	410	410		
<b>Debtors Age Analysis By Customer Group</b>													
Organs of State	2200									-	-		
Commercial	2300									-	-		
Households	2400									-	-		
Other	2500								410	410	410		
<b>Total By Customer Group</b>	<b>2600</b>	-	-	-	-	-	-	-	410	410	410	-	-

The repayment of the loan to DBSA by the district municipality was done during the 2016/17 and 2017/18 financial years respectively. Both municipalities, Maquassi Hills Local Municipality and Ventersdorp Local Municipality were financially distressed and a request was made to the district to assist with the payment to DBSA. The total amount owed to the Dr KKDM without any interest charged was disclosed at R410 550.00 on the 2018/19 audited financial statements of DR KKDM.

The CFO is continuously engaging with the Local Municipalities regarding the assistance provided by the Dr KKDM towards servicing the DBSA loan.

### 2.2. CREDITORS AGE ANALYSIS

DC40 Dr Kenneth Kaunda - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2020/21									Total	Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
<b>R thousands</b>												
<b>Creditors Age Analysis By Customer Type</b>												
Bulk Electricity	0100									-	-	
Bulk Water	0200									-	-	
PAYE deductions	0300									-	-	
VAT (output less input)	0400									-	-	
Pensions / Retirement deductions	0500									-	-	
Loan repayments	0600									-	-	
Trade Creditors	0700								747	747	747	
Auditor General	0800								-	-	-	
Other	0900								3 208	3 208	3 208	
<b>Total By Customer Type</b>	<b>1000</b>	-	-	-	-	-	-	-	3 954	3 954	3 954	

The total Creditors balance as at 31<sup>st</sup> December 2020 was standing at to **R3.9 Million** which comprises of:

- Trade payables amounting to R747 thousand
- Other creditors amounting to R3.2 Million consist of
  - Retention not claimed of R308 thousand
  - Provision made for Workmen's compensation fund amounting to R2.8 Million



## 2.3. INVESTMENT PORTFOLIO

DC40 Dr Kenneth Kaunda - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commissio n Paid (Rands)	Commissio n Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
<b>Municipality</b>														
Standard Bank-038659190-294		127Days	FIXED DEPOSIT	Yes	Fixed	4.23%	0	N/A	2020/07/30	30 000	686	-	(30 686)	-
Nedbank-037881061820/64		57Days	FIXED DEPOSIT	Yes	Fixed	4.4%	0	N/A	2020/09/22	5 000	34	-	(5 034)	-
Nedbank-037881061820/65		78Days	FIXED DEPOSIT	Yes	Fixed	4.45%	0	N/A	2020/10/13	15 000	143	-	(15 143)	-
Nedbank-037881061820/66		101Days	FIXED DEPOSIT	Yes	Fixed	4.48%	0	N/A	2020/11/05	7 500	93	-	(7 593)	-
Nedbank-037881061820/67		200Days	FIXED DEPOSIT	Yes	Fixed	4.675%	0	N/A	2021/02/12	5 000	-	-	-	5 000
Standard Bank-038659190-295		101Days	FIXED DEPOSIT	Yes	Fixed	4.53%	0	N/A	2020/11/24	7 500	107	-	(7 607)	-
Standard Bank-038659190-296		200Days	FIXED DEPOSIT	Yes	Fixed	4.675%	0	N/A	2021/02/12	5 000	-	-	-	5 000
Standard Bank-038659190-297		225Days	FIXED DEPOSIT	Yes	Fixed	4.738%	0	N/A	2021/03/09	15 000	-	-	-	15 000
Standard Bank-038659190-298		338Days	FIXED DEPOSIT	Yes	Fixed	4.95%	0	N/A	2021/06/30	30 000	-	-	-	30 000
Absa Bank-2079332333			FIXED DEPOSIT	Yes	Fixed	4.17%	0	N/A	2020/09/22	5 000	33	-	(5 033)	-
First National Bank			FIXED DEPOSIT	Yes	Fixed	4.23%	0	N/A	2020/09/23	5 000	33	-	(5 033)	-
Standard Bank-038659190-300		70Days	FIXED DEPOSIT	Yes	Fixed	4.38%	0	N/A	2021/02/23	5 000	-	-	-	5 000
Standard Bank-038659190-301		227Days	FIXED DEPOSIT	Yes	Fixed	4.76%	0	N/A	2021/07/30	20 000	-	-	-	20 000
Standard Bank-038659190-302		258Days	FIXED DEPOSIT	Yes	Fixed	4.80%	0	N/A	2021/08/30	15 000	-	-	-	15 000
Nedbank-037881061820/68		37Days	FIXED DEPOSIT	Yes	Fixed	4.11%	0	N/A	2021/01/21	10 000	-	-	-	10 000
Nedbank-037881061820/69		157Days	FIXED DEPOSIT	Yes	Fixed	4.48%	0	N/A	2021/05/21	5 000	-	-	-	5 000
First National Bank-74879876984		136Days	FIXED DEPOSIT	Yes	Fixed	4.46%	0	N/A	2021/04/30	10 000	-	-	-	10 000
First National Bank-74879876108		157Days	FIXED DEPOSIT	Yes	Fixed	4.47%	0	N/A	2021/05/21	5 000	-	-	-	5 000
Absa Bank-2079549235		30Days	FIXED DEPOSIT	Yes	Fixed	4.05%	0	N/A	2021/01/14	5 000	-	-	-	5 000
Absa Bank-2079549235		37Days	FIXED DEPOSIT	Yes	Fixed	4.06%	0	N/A	2021/01/21	5 000	-	-	-	5 000
<b>Municipality sub-total</b>										<b>210 000</b>	<b>1 129</b>	<b>-</b>	<b>(76 129)</b>	<b>135 000</b>
<b>Entities</b>														
<b>Entities sub-total</b>										<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL INVESTMENTS AND INTEREST</b>	<b>2</b>									<b>210 000</b>	<b>1 129</b>	<b>-</b>	<b>(76 129)</b>	<b>135 000</b>

The municipality made new short-term investments during the month of December 2020 amounting to R80 Million and as at 31<sup>st</sup> December 2020 the amount of **R135 Million** was invested with the listed banks:

Standard bank	R90 Million
Nedbank	R20 Million
Absa	R10 Million
FNB	R15 Million

## 2.4. ALLOCATION OF GRANT RECEIPTS AND EXPENDITURE

### DC40 Dr Kenneth Kaunda - Supporting Table SC6 Budget Statement - transfers and grant receipts - 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>RECEIPTS:</b>	1,2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		-	199 016	203 791	63 243	153 632	101 896	51 737	50.8%	203 791
Equitable Share			26 461	31 236	12 267	24 174	15 618	8 556	54.8%	31 236
Expanded Public Works Programme Integrated Grant			1 691	1 691	761	1 184	846	339	40.0%	1 691
Local Government Financial Management Grant			1 000	1 000	-	1 000	500	500	100.0%	1 000
Municipal Disaster Relief Grant			-	-	-	-	-	-	-	-
Municipal Systems Improvement Grant			-	-	-	-	-	-	-	-
RSC Levy Replacement	3		167 384	167 384	50 215	125 538	83 692	41 846	50.0%	167 384
Rural Road Asset Management Systems Grant			2 480	2 480	-	1 736	1 240	496	40.0%	2 480
Other transfers and grants [insert description]								-		
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]								-		
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]								-		
<b>Other grant providers:</b>		-	3 250	3 250	-	207	1 625	(1 418)	-87.3%	3 250
Education Training and Development Practices SETA			3 250	3 250	-	207	1 625	(1 418)	-87.3%	3 250
Local Government Water and Related Service SETA			-	-	-	-	-	-	-	-
Parent Municipality			-	-	-	-	-	-	-	-
Production			-	-	-	-	-	-	-	-
<b>Total Operating Transfers and Grants</b>	5	-	202 266	207 041	63 243	153 839	103 521	50 319	48.6%	207 041
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant		-	-	-	-	-	-	-	-	-
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
[insert description]								-		
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
[insert description]								-		
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
[insert description]								-		
<b>Total Capital Transfers and Grants</b>	5	-	-	-	-	-	-	-	-	-
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	-	202 266	207 041	63 243	153 839	103 521	50 319	48.6%	207 041

The total budget for transfers and subsidies was adjusted to **R207 million** from **R202.2 million** and during the month of December 2020 the Municipality received R63.2 million which is the second trench for equitable share amounting to **R62.4 Million** as well as for EPWP amounting to **R761 thousands**.

To date the Municipality received **R153.8 million** which is **74.30%** of the total budgeted transfers and subsidies.

## DC40 Dr Kenneth Kaunda - Supporting Table SC7 (1) Budget Statement - transfers and grant expenditure- 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<b>EXPENDITURE</b>										
<b>Operating expenditure of Transfers and Grants</b>										
National Government:		–	199 016	199 016	16 440	82 193	99 508	(17 315)	-17.4%	199 016
Equitable Share			26 461	26 461	–	–	13 231	(13 231)	-100.0%	26 461
Expanded Public Works Programme Integrated Grant			1 691	1 691	59	246	846	(600)	-70.9%	1 691
Local Government Financial Management Grant			1 000	1 000	45	396	500	(104)	-20.7%	1 000
Municipal Disaster Relief Grant			–	–	–	–	–	–	–	–
RSC Levy Replacement			167 384	167 384	15 928	80 582	83 692	(3 110)	-3.7%	167 384
Rural Road Asset Management Systems Grant			2 480	2 480	407	969	1 240	(271)	-21.9%	2 480
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	3 250	3 250	192	1 639	1 625	14	0.9%	3 250
Education Training and Development Practices SETA		–	3 250	3 250	192	1 639	1 625	14	0.9%	3 250
Local Government Water and Related Service SETA		–	–	–	–	–	–	–	–	–
<b>Total operating expenditure of Transfers and Grants:</b>		–	202 266	202 266	16 632	83 832	101 133	(17 301)	-17.1%	202 266
<b>Capital expenditure of Transfers and Grants</b>										
National Government:		–	–	–	–	–	–	–	–	–
Rural Road Asset Management Systems Grant		–	–	–	–	–	–	–	–	–
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
<b>Total capital expenditure of Transfers and Grants</b>		–	–	–	–	–	–	–	–	–
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		–	202 266	202 266	16 632	83 832	101 133	(17 301)	-17.1%	202 266

### Expenditure on Grants as at 31 December 2020

The Municipality has utilised the conditional grants and the table below gives expenditure to date on each grant.

Table 4

Grants	Total grant allocation from National Treasury	Current Month Expenditure	Expenditure as at 31 December 2020	Balance	%
EPWP	R1 691 000.00	R59 390.00	R305 202.90	R1 385 797.10	18.05
Financial Management Grant (FMG)	R1 000 000.00	R45 082.03	R441 345.40	R558 654.60	44.13
Rural roads Asset Management	R2 480 000.00	R406 969.00	R1 375 460.83	R1 104 539.17	55.46
<b>TOTAL</b>	<b>R5 171 000.00</b>	<b>R362 021.00</b>	<b>R2 122 009.13</b>	<b>R3 048 990.87</b>	<b>41.04</b>

## 2.5. COUNCILORS' AND EMPLOYEE BENEFITS

### DC40 Dr Kenneth Kaunda - Supporting Table SC8 Budget Statement - councilor and staff benefits - 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Supporting Table SC8 Monthly Budget Statement - councilor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages			8 915	8 915	558	3 200	4 457	(1 258)	-28%	8 915
Pension and UIF Contributions			750	750	57	343	375	(32)	-9%	750
Medical Aid Contributions			434	434	23	136	217	(81)	-37%	434
Motor Vehicle Allowance			1 569	1 569	107	641	785	(144)	-18%	1 569
Cellphone Allowance			886	886	63	378	443	(65)	-15%	886
Housing Allowances										
Other benefits and allowances			635	635	51	309	318	(8)	-3%	635
<b>Sub Total - Councillors</b>		-	13 190	13 190	859	5 007	6 595	(1 589)	-24%	13 190
<b>% increase</b>	4		#DIV/0!	#DIV/0!						#DIV/0!
<b>Senior Managers of the Municipality</b>	3									
Basic Salaries and Wages			7 007	7 007	488	2 013	3 504	(1 491)	-43%	7 007
Pension and UIF Contributions			-	-	-	-	-	-	-	-
Medical Aid Contributions			-	-	-	-	-	-	-	-
Overtime			-	-	-	-	-	-	-	-
Performance Bonus			-	-	-	-	-	-	-	-
Motor Vehicle Allowance			-	-	-	-	-	-	-	-
Cellphone Allowance			91	91	11	33	46	(13)	-28%	91
Housing Allowances			-	-	-	-	-	-	-	-
Other benefits and allowances			-	-	-	-	-	-	-	-
Payments in lieu of leave			-	-	-	-	-	-	-	-
Long service awards			-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2		-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		-	7 099	7 099	499	2 046	3 549	(1 504)	-42%	7 099
<b>% increase</b>	4		#DIV/0!	#DIV/0!						#DIV/0!
<b>Other Municipal Staff</b>										
Basic Salaries and Wages			66 620	66 620	5 254	31 718	33 310	(1 592)	-5%	66 620
Pension and UIF Contributions			11 286	11 286	870	5 200	5 643	(443)	-8%	11 286
Medical Aid Contributions			4 189	4 189	385	2 310	2 095	215	10%	4 189
Overtime										
Performance Bonus			5 065	5 065	597	2 817	2 532	284	11%	5 065
Motor Vehicle Allowance			10 518	10 518	698	4 287	5 259	(972)	-18%	10 518
Cellphone Allowance			1 201	1 201	108	538	601	(63)	-10%	1 201
Housing Allowances			832	832	45	266	416	(150)	-36%	832
Other benefits and allowances			2 242	2 242	180	1 123	1 121	2	0%	2 242
Payments in lieu of leave			3 432	3 432	536	2 323	1 716	607	35%	3 432
Long service awards			-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2		396	396	23	115	198	(83)	-42%	396
<b>Sub Total - Other Municipal Staff</b>		-	105 780	105 780	8 696	50 696	52 890	(2 195)	-4%	105 780
<b>% increase</b>	4		#DIV/0!	#DIV/0!						#DIV/0!
<b>Total Parent Municipality</b>		-	126 069	126 069	10 054	57 748	63 035	(5 287)	-8%	126 069
<b>Unpaid salary, allowances &amp; benefits in arrears:</b>										
<b>Total Municipal Entities</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		-	126 069	126 069	10 054	57 748	63 035	(5 287)	-8%	126 069
<b>% increase</b>	4		#DIV/0!	#DIV/0!						#DIV/0!
<b>TOTAL MANAGERS AND STAFF</b>		-	112 879	112 879	9 195	52 741	56 439	(3 698)	-7%	112 879

The total employee related costs budget is **R112.8 million** and the total spending for the month of December amounts to **R9.1 million**.

The spending to date amount **R52.7 Million** which is **46.72%** of the budgeted employee related costs. The spending is less than the projected expenditure by **R3.6 million**.

The total approved budget for remuneration of councillors amount to **R13.1 million** and the spending for the month of December amounts to **R858 thousands**.

The spending to date amounts **R5 Million** which is **37.95%** of the budgeted remuneration of councillors. The spending is less than the projected expenditure by **R1.5 million**

## 2.6. CAPITAL PROGRAMME PERFORMANCE

**Table 5**

### Capital Budget list

		Budget	Current Month Exp	Year TD Exp	Expe%
31056460020ORC28ZZHO	OFFICE EQUIPMENT	10 000.00	-	-	-
32056191420ORC25ZZHO	INTANGIBLE ASSETS	80 000.00	-	19 085.00	23.86
32056460020ORC27ZZHO	OFFICE FURNITURE AND FITTINGS	10 000.00	-	-	-
32056460020ORC28ZZHO	OFFICE EQUIPMENT	35 000.00	-	-	-
32056460020ORC59ZZWD	STILL-DIGITAL CAMERA	15 000.00	-	-	-
32056460020ORC60ZZWD	VIDEO CAMERA	40 000.00	-	-	-
32056460020ORC61ZZWD	PA SYSTEM	530 000.00	-	-	-
32056460020ORC62ZZWD	CORDLESS MIC SYSTEM	5 000.00	-	-	-
32106191420ORC58ZZWD	TEAMMATE SOFTWARE	190 000.00	-	-	-
32106460020ORC28ZZHO	OFFICE EQUIPMENT	10 000.00	-	-	-
33056191420ORC63ZZHO	MICROSOFT OFFICE-SOFTWARE	800 000.00	-	223 930.80	27.99
33056191420ORC81ZZHO	ELECTRONIC RECORD SYSTEM	1 000 000.00	-	-	-
33056191420ORC82ZZHO	ELECTRONIC BIOMETRIC SYSTEM	1 000 000.00	-	-	-
33056420420ORC83ZZWD	FLEET	1 000 000.00	-	-	-
33056460020ORC28ZZHO	OFFICE EQUIPMENT	10 000.00	-	4 700.00	47.00
33056470020ORC64ZZHO	SHAREPOINT SERVER	264 500.00	-	-	-
33056470020ORC65ZZHO	BACKUP SERVER	80 000.00	-	-	-
33056470020ORC67ZZWD	VIRTUAL PRIVATE NETWORK	300 000.00	-	-	-
33056474020ORC30ZZHO	AIRCONDITIONING EQUIPMENT	300 000.00	-	81 163.20	27.05
33056474020ORC80ZZHO	SOCIAL DISTANCE OFFICES	100 000.00	-	70 000.00	70.00
33056474020ORC84ZZWD	UPGRADE OF BUILDING	1 900 000.00	259 000.00	259 000.00	13.63
34056191420ORC71ZZWD	NETWORK UPGRADE	1 300 000.00	-	-	-
34056191420ORC86ZZHO	ANTIVIRUS	100 000.00	-	-	-
34056191420ORC87ZZHO	ACTIVE DIRECTORY	50 000.00	-	-	-
34056191420ORC88ZZHO	INTERGRATION OF HR AND PAYROLL SYSTEMS	70 000.00	-	-	-
34056460020ORC27ZZWD	OFFICE FURNITURE AND FITTINGS	25 000.00	14 720.00	16 681.74	66.73
34056460020ORC28ZZHO	OFFICE EQUIPMENT	25 000.00	-	-	-
34056470020ORC26ZZHO	COMPUTER EQUIPMENT	1 235 500.00	-	998 791.20	80.84
34056470020ORC49ZZHO	NETWORK EQUIPMENT- CABINETS	100 000.00	-	-	-
36056431020ORC76ZZWD	ELECTRICITY MASTER PLAN	1 500 000.00	-	-	-
36056449420ORC77ZZR4	BOSKUIL SANITATION	2 400 000.00	-	-	-
36056460020ORC28ZZHO	OFFICE EQUIPMENT	50 000.00	-	-	-
36056473520ORC73ZZWD	OFFICE PARK- MUNICIPAL BUILDING	9 000 000.00	-	-	-
39056420420ORC85ZZWD	NEW VEHICLES	3 500 000.00	-	547 066.00	15.63
39056456020ORC09ZZWD	TWO WAY RADIO SYSTEM_FIRE EMERG SERV	50 000.00	-	-	-
39056456020ORC54ZZHO	TOOLS	100 000.00	-	33 072.00	33.07
39056456020ORC55ZZWD	PEST CONTROL EQUIPMENT	20 000.00	-	-	-
39056456020ORC56ZZWD	SAMPLING KITS	100 000.00	-	7 800.00	7.80
39056460020ORC28ZZHO	OFFICE EQUIPMENT	20 000.00	5 270.00	14 254.00	71.27
39056460020ORC28ZZR3	OFFICE EQUIPMENT	10 000.00	-	-	-
39056460020ORC42ZZHO	INDUSTRIAL VACUUM CLEANER	10 000.00	-	-	-
39056460020ORC45ZZHO	AIRCON	15 000.00	-	-	-
39056473520ORC36ZZHO	FIRE FIGHTING EQUIPMENT	200 000.00	-	-	-
39056474020ORC41ZZHO	FIRE BAY DOORS	200 000.00	-	-	-
		<b>27 760 000.00</b>	<b>278 990.00</b>	<b>2 275 543.94</b>	<b>8.20</b>

The total approved capital budget is R27.7 million and the spending for the month of December 2020 amounts to **R279 thousands**. The year-to-date expenditure amounts to

**R2.2 Million** which is **8.2%** of the budgeted capital expenditure. The spending is less than the projected expenditure by **R11.6 million**.

## 2.7. MATERIAL VARIANCES

### Revenue by Source

The material Variances are prepared based on- Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) – M06 December 2020

Description	% Variance	Reasons for material deviations
Interest earned - external investments	-53%	The municipality invested for longer period not exceeding 12 months
Transfers and subsidies	49%	The municipality received the Second trench for transfers and subsidies for equitable share and EPWP. The variance result from grants received prior to spending.
Other revenue	-91%	The municipality budgeted for sale of tender documents, sale of assets and spatial dev framework - to be achieved during the third and fourth quarter
Licence and permits	5%	The revenue collection on health certificates is more than the projected revenue as of December 2020 and it is anticipated that it will be fully received at year end.

### Expenditure by Type

Description	YTD% Variance	Reasons for material deviations
Employee related costs	-7%	Not all budgeted vacant positions were filled as at December 2020.
Remuneration of councillors	-24%	Expenditure will accumulate during the course of the year taking Upper limits into account
Depreciation & asset impairment	-100%	The Depreciation and assets impairment will be processed during the third and fourth quarter.
Other materials	-41%	The variance on other materials result from purchases of material and supplies which are procured as and when needed.
Contracted services	-3%	<p>The <b>Contracted services</b> is made of: Consultant and professional fees, Outsourced services and contractors. Expenditure will accumulate during the course of the year.</p> <p>KPI-64 dolomite emergency response plan &amp; 1 Dolomite by-law adopted by council budgeted R2 Million was achieved during the second quarter.</p>
Transfers and subsidies	-61%	Budgeted transfers and subsidies to agency amounting to <b>R3 Million (only R1 Million was transferred)</b> , and <b>R1 Million</b> for bursaries (for non-employees), will be utilised during the third and fourth quarter.
Other expenditure	-53%	<p>Due to Covid-19 the some Programmes and Campaigns are still restricted:</p> <p>Programmes in Executive Mayor's office, Programmes in the office of the Speaker, Marketing and publications, Municipal health campaign.</p>

## 2.8. OTHER SUPPORTING DOCUMENTATION

### DC40 Dr Kenneth Kaunda - Supporting Table SC13c Budget Statement - expenditure on repairs and maintenance by asset class - 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
<b>Community Assets</b>		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		-	500	500	-	214	250	36	14.3%	500
Operational Buildings		-	500	500	-	214	250	36	14.3%	500
Municipal Offices		-	500	500	-	214	250	36	14.3%	500
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>		-	1 200	1 200	-	-	600	600	100.0%	1 200
Computer Equipment		-	1 200	1 200	-	-	600	600	100.0%	1 200
<b>Furniture and Office Equipment</b>		-	199	199	-	5	100	95	95.0%	199
Furniture and Office Equipment		-	199	199	-	5	100	95	95.0%	199
<b>Machinery and Equipment</b>		-	233	233	-	2	117	114	98.2%	233
Machinery and Equipment		-	233	233	-	2	117	114	98.2%	233
<b>Transport Assets</b>		-	550	550	131	182	275	93	33.7%	550
Transport Assets		-	550	550	131	182	275	93	33.7%	550
<b>Land</b>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>	<b>1</b>	-	2 682	2 682	131	403	1 341	938	69.9%	2 682

## DC40 Dr Kenneth Kaunda - Supporting Table SC13d Budget Statement - depreciation by asset class - 2nd Quarter ended 31 December 2020

DC40 Dr Kenneth Kaunda - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b><u>Depreciation by Asset Class/Sub-class</u></b>										
<b><u>Infrastructure</u></b>		-	1 378	1 378	-	-	689	689	100.0%	1 378
Roads Infrastructure		-	-	-	-	-	-	-		-
LV Networks										
Capital Spares										
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Coastal Infrastructure		-	1 378	1 378	-	-	689	689	100.0%	1 378
Sand Pumps			1 378	1 378	-	-	689	689	100.0%	1 378
Piers		-	-	-	-	-	-	-		-
Revetments		-	-	-	-	-	-	-		-
Promenades		-	-	-	-	-	-	-		-
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	-		-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
<b><u>Community Assets</u></b>		-	72	72	-	-	36	36	100.0%	72
Community Facilities		-	72	72	-	-	36	36	100.0%	72
Halls			72	72	-	-	36	36	100.0%	72
<b><u>Intangible Assets</u></b>		-	838	838	-	-	419	419	100.0%	838
Servitudes										
Licences and Rights		-	838	838	-	-	419	419	100.0%	838
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications			838	838	-	-	419	419	100.0%	838
Load Settlement Software Applications										
Unspecified		-	-	-	-	-	-	-		-
<b><u>Computer Equipment</u></b>		-	705	705	-	-	353	353	100.0%	705
Computer Equipment			705	705	-	-	353	353	100.0%	705
<b><u>Furniture and Office Equipment</u></b>		-	734	734	-	-	367	367	100.0%	734
Furniture and Office Equipment			734	734	-	-	367	367	100.0%	734
<b><u>Machinery and Equipment</u></b>		-	3	3	-	-	2	2	100.0%	3
Machinery and Equipment			3	3	-	-	2	2	100.0%	3
<b><u>Transport Assets</u></b>		-	1 200	1 200	-	-	600	600	100.0%	1 200
Transport Assets			1 200	1 200	-	-	600	600	100.0%	1 200
<b><u>Land</u></b>		-	42	42	-	-	21	21	100.0%	42
Land		-	42	42	-	-	21	21	100.0%	42
<b><u>Zoo's, Marine and Non-biological Animals</u></b>		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals										
<b>Total Depreciation</b>	<b>1</b>	-	5 494	5 494	-	-	2 747	2 747	100.0%	5 494



## 2.9. CONTRACTED SERVICES

The Contracted Services has three categories namely, Outsource Services, Consultants and Professional Services and Contractors.

- **Outsourced Services**

**Table 6**

10002260000000000000	OUTSOURCE SERVICES	Budget	Curr Mth Expend	YTD Movement	Balance	% Exp
10002260300000000000	OS: BURIAL SERVICES	250 000,00	-	164 150,00	85 850,00	65,66
10002260600000000000	OS: CATERING SERVICES	1 420 000,00	99 300,00	186 485,12	1 233 514,88	13,13
10002260620000000000	OS: CLEANING SERVICES	35 000,00	-	-	35 000,00	-
10002260630000000000	OS: CLEARING & GRASS CUTTING SERVICES	150 000,00	-	-	150 000,00	-
10002260900000000000	OS: DRIVERS LICENSE CARDS	50 000,00	-	-	50 000,00	-
10002262100000000000	OS: HYGIENE SERVICES	135 000,00	-	-	135 000,00	-
10002263620000000000	OS: MEDICAL SERVICES [HEALTH SERV & SUP]	35 000,00	-	267,63	34 732,37	0,76
10002264500000000000	OS: PERSONNEL & LABOUR	6 050 000,00	891 869,02	2 194 533,38	3 855 466,62	36,27
10002265720000000000	OS: TRANSPORT SERVICES	480 000,00	3 400,00	12 000,00	468 000,00	2,50
10002269900000000000	SUB TOTAL : OUTSOURCE SERVICES	8 605 000,00	994 569,02	2 557 436,13	6 047 563,87	29,72

The total budget for Outsource Services amount to **R8,6 million** and the spending for the month of December 2020 amount to **R994 thousand**.

The spending to date amounts to **R2.5 million** which is **29.72%** of the budgeted outsource services.

- **Consultants and Professional Services**

**Table 7**

10002270000000000000	CONSULTANTS AND PROFESSIONAL SERVICES	Budget	Curr Mth Expend	YTD Movement	Balance	% Exp
10002270300000000000	C&PS: B&A ACCOUNTANTS & AUDITORS	150 000,00	-	-	150 000,00	-
10002270310000000000	C&PS: B&A AIR POLLUTION	92 000,00	-	-	92 000,00	-
10002270320000000000	C&PS: B&A AUDIT COMMITTEE	1 200 000,00	163 050,00	573 534,79	626 465,21	47,79
10002270340000000000	C&PS: B&A BUSINESS & FIN MANAGEMENT	2 700 000,00	189 565,22	1 965 830,47	734 169,53	72,80
10002270370000000000	C&PS: B&A HUMAN RESOURCES	15 000,00	-	-	15 000,00	-
10002270380000000000	C&PS: B&A MEDICAL EXAMINATIONS	50 000,00	4 650,00	4 650,00	45 350,00	9,30
10002270390000000000	C&PS: B&A OCCUPATIONAL HEALTH & SAFE	125 000,00	-	-	125 000,00	-
10002270400000000000	C&PS: B&A ORGANISATIONAL	20 000,00	-	-	20 000,00	-
10002270420000000000	C&PS: B&A RESEARCH & ADVISORY	680 000,00	-	-	680 000,00	-
10002270480000000000	C&PS: B&A ACTUARIES	20 000,00	-	17 300,00	2 700,00	86,50
10002272420000000000	C&PS: I&P ECOLOGICAL	75 000,00	-	-	75 000,00	-
10002272460000000000	C&PS: I&P ENGINEERING CIVIL	10 000,00	-	-	10 000,00	-
10002272540000000000	C&PS: I&P GEOINFORMATIC SERVICES	2 000 000,00	1 758 600,00	1 758 600,00	241 400,00	87,93
10002272560000000000	C&PS: I&P LAND & QUANTITY SURVEYORS	3 177 000,00	406 969,00	1 792 330,39	1 384 669,61	56,41
10002273330000000000	C&PS: LAB SERV WATER	500 000,00	16 144,00	23 136,00	476 864,00	4,62
10002273340000000000	C&PS: LEGAL COST ADVICE & LITIGATION	3 600 000,00	481 635,50	3 464 123,33	135 876,67	96,22
10002279900000000000	SUB TOTAL : CONSULTANT AND PROF SERVICES	14 414 000,00	3 020 613,72	9 599 504,98	4 814 495,02	66,59

The total budget for Consultants and Professional Services amount to **R14.4 million** and the spending for the month of December 2020 amount to **R3 million**.

The spending to date amounts to **R9.5 million** which is **66.59%** of the budgeted Consultants and Professional Services.

- **Contractors**

**Table 8**

10002280000000000000	CONTRACTORS	Budget	Curr Mth Expend	YTD Movement	Balance	% Exp
10002280030000000000	CONTR: ARTISTS & PERFORMERS	135 000,00	10 950,00	30 950,00	104 050,00	22,92
10002280050000000000	CONTR: AUDIO-VISUAL SERVICES	50 000,00	-	-	50 000,00	-
10002281210000000000	CONTR: EMPLOYEE WELLNESS	200 000,00	-	-	200 000,00	-
10002281510000000000	CONTR: FIRE PROTECTION	6 000,00	-	-	6 000,00	-
10002283610000000000	CONTR: MAINTENANCE OF EQUIPMENT	2 682 300,00	130 651,23	403 499,11	2 278 800,89	15,04
10002285400000000000	CONTR: SAFEGUARD & SECURITY	3 300 000,00	269 209,43	1 615 256,58	1 684 743,42	48,94
10002289900000000000	SUB TOTAL : CONTRACTORS	6 373 300,00	410 810,66	2 049 705,69	4 323 594,31	32,16

The total budget for Contractors amount to **R6,3 million** and the spending for the month of December 2020 amount to **R410 thousand**.

The spending to date amounts to **R2 million** which is **32.16%** of the budgeted contractors.

10002280000000000000	CONTRACTORS	Budget	Curr Mth Receipts	YTD Movement	Balance	% Rec
10002280030000000000	CONTR: ARTISTS & PERFORMERS	770 000.00	221 581.52	325 574.52	444 425.48	42.28
10002280050000000000	CONTR: AUDIO-VISUAL SERVICES	100 000.00	11 610.00	11 610.00	88 390.00	11.61
10002280610000000000	CONTR: CATERING SERVICES	235 000.00	23 200.00	78 950.00	156 050.00	33.59
10002281210000000000	CONTR: EMPLOYEE WELLNESS	200 000.00	-	34 660.00	165 340.00	17.33
10002281510000000000	CONTR: FIRE PROTECTION	6 000.00	-	-	6 000.00	-
10002283610000000000	CONTR: MAINTENANCE OF EQUIPMENT	2 208 000.00	52 049.00	1 212 779.81	995 220.19	54.92
10002285400000000000	CONTR: SAFEGUARD & SECURITY	2 000 000.00	251 651.70	1 213 538.94	786 461.06	60.67
10002289900000000000	SUB TOTAL : CONTRACTORS	5 519 000.00	560 092.22	2 877 113.27	2 641 886.73	52.13

## **2.10 PROPOSED BUDGET ADJUSTMENT FOR 2020/21 FINANCIAL YEAR**

### **MUNICIPAL MANAGER'S OFFICE**

- Legal Fees : R2 Million

### **BUDGET AND TREASURY OFFICE**

- Fleet : R500 000.00

### **CORPORATE SERVICE**

- Danger allowances (Including other departments) : R750 000.00

### **COMMUNITY SERVICE**

- Renovation of Disaster Management Centre : R380 000.00

## **2.11. PERFORMANCE HIGHLIGHTS: 1<sup>st</sup> and 2<sup>nd</sup> QUARTERLY PERFORMANCE REPORT**

The 1st and 2nd Quarterly Performance Reports are a reflection on the non-financial performance reporting.

It is an assessment of the organisational performance of the targets and Key performance Indicators (KPIs) against the Service Delivery Budget and Implementation Plan (SDBIP).

### **KEY PERFORMANCE AREAS**

- **KPA 1:** Basic Service Delivery and Infrastructure Development
- **KPA 2:** Municipal Transformation and Organizational Development
- **KPA 3:** District Economic Development
- **KPA 4:** Municipal Financial Viability and Management
- **KPA 5:** Good Governance & Public Participation
- **KPA 6:** Spatial Rationale

# **KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

# QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

## KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

### MUNICIPAL HEALTH SERVICES, TECHNICAL INFRASTRUCTURE SERVICES AND DISASTER RISK MANAGEMENT

THEMATIC AREAS	BASIC SERVICES DELIVERY														
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
OUTCOME 9	OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	OUTPUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Community Services	To provide environmental health services	Municipal Health Service	38 environmental campaigns	32 environmental campaigns	Nil	KPI 1  Number of environmental awareness campaigns conducted within Dr. Kenneth Kaunda District  MH&EMS	Activity	32 environmental awareness campaigns conducted within Dr. Kenneth Kaunda District by 30 June 2021	R1 095 000	R189 983	16 environmental awareness campaigns by 31 December 2020: 6 at Matlosana, 4Maquassi Hills and 6 JB Marks Local Municipalities	ACHIEVED 16 environmental awareness campaigns by 31 December 2020: at Matlosana, Maquassi Hills and JB Marks Local Municipalities	None	None	Campaign report with pictures
									R 445 000	R0					
									39052300 120FLP43 ZZWD						
									R 250 000	R186 493					
									39052300 140FLP43 ZZWD						
									R 400 000	R3 490					
									39052301 870FLP43 ZZWD						

THEMATIC AREAS	BASIC SERVICES DELIVERY														
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
OUTCOME 9	OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	OUTPUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Community Services	To provide environmental health services	Municipal Health Service	11 compliance reports on drinking water samples taken tested	12 compliance reports on drinking water samples taken and tested	Nil	KPI 2 Number of compliance reports on drinking water samples taken and tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted  MH&EMS	Output	12 compliance reports on drinking water samples taken and tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by 30 June 2021	R500 000  39052273330FLP94ZZWD  Shared Vote	R41 496	6 compliance reports on drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted by 31 December 2020	ACHIEVED 6 compliance reports on drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted by 31 December 2020	None	None	Compliance reports, Sampling points list, Sample analysis results

THEMATIC AREAS	BASIC SERVICES DELIVERY														
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
OUTCOME 9	OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	OUTPUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Community Services	To provide environmental health services	Municipal Health Service	52 water samples taken tested at the reservoirs in Tlokwe, Ventersdorp, Matlosana and Maquassi Hills Local Municipality	48 water samples taken tested at the reservoirs	Nil	KPI 3 Number of water samples taken and tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality <b>MH&amp;EMS</b>	Output	48 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 June 2021	R500 000  39052273330FLP94ZZWD  Shared Vote	R41 496	24 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 December 2020	<b>NOT ACHIEVED</b> 22 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 December 2020	The lack of a panel for available laboratory testing facilities impacted negatively on samples taken.	Regularizing and stabilizing the management of JB Marks office	Sampling point list, sample analysis results
Community Services	To provide environmental health services	Environmental Management Services	2 activities on Air Quality Management	3 activities on Air Quality Management	Nil	KPI 4 Number of activities conducted on Air Quality Management	Activity	3 activities conducted on Air Quality Management within	R102 000  R92 000  39052270310FLP02ZZWD	R0  R0	2 activity conducted on Air Quality Management within	<b>Not Achieved</b>	Officials could not attend to schools	Awaiting Regulations to permit interactions with	Air Quality Activity Report with pictures







THEMATIC AREAS	BASIC SERVICES DELIVERY														
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
OUTCOME 9	OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	OUTPUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
						within Dr. Kenneth Kaunda District <b>MH&amp;EMS</b>		Dr. Kenneth Kaunda District by 30 June 2021	R10 000 39052260 600FLP02 ZZWD	R0	Dr Kenneth Kaunda District by 31 December 2020		and other areas due to Covid-19.	schools and other sectors.	
Planning	To promote physical infrastructure development services	Municipal Planning	1058,18 km of Paved Roads Assessed	250km of unpaved Roads Assessed	Nil	<b>KPI 5</b>  Total kilometres of unpaved Roads Assessed within Matlosana <b>PLN</b>	Output	250km of unpaved Roads Assessed within Matlosana by 30 June 2021	R 2 480 000 36052272 560RUP3 4ZZWD	R1 375 461	None	None	None	None	1 Quarterly Report on the 250km of assessed unpaved roads
Planning	To promote physical infrastructure development services	Municipal Planning	75 Traffic Counts	60 Traffic Counts	Nil	<b>KPI 6</b> Number of total Traffic Counts Completed in JB Marks and Maquassi Hills <b>PLN</b>	Output	60 Traffic Counts Completed within JB Marks and Maquassi Hills by 30 June 2021	R 2 480 000 36052272 560RUP3 4ZZWD	R1 375 461	35 Traffic Counts completed in JB Marks by 31 December 2020	<b>ACHIEVED</b> 35 Traffic Counts completed in JB Marks by 31 December 2020	None	None	2 quarterly reports on 60 traffic data Pictures

THEMATIC AREAS	BASIC SERVICES DELIVERY														
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
OUTCOME 9	OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	OUTPUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Planning	To promote physical infrastructure	Municipal Planning	Draft SDFs for local municipalities	DrKKDM SDF	DrKKDM SDF	KPI 7  Number of District Spatial Development Framework adopted by Council  PLN	Output	1 District Spatial Development Framework adopted by Council by 31 March 2021	R697 000  36052272560FLP96ZZWD	R 416 870	None	None	None	None	Adopted Spatial Development Framework
Planning	To promote physical infrastructure	Municipal Planning	Nil	1 District Housing Master Plan adopted by Council by June 2021	Nil	KPI 8  Number of District Housing Master Plan adopted by Council  PLN		1 District Housing Master Plan adopted by Council by 30 June 2021	R 1 000 000  36052300120FLQ49ZZWD  Shared Vote	R0	Advertisement by 30 September 2020  Appointment of Service Provider by 31 December 2020	Not Achieved  Advertisement done by December 2020	Tender closed in December 2020	Appointment of Service Provider by 3rd Quarter	Advertisement of Service provider letter Council Resolution Master Plan

THEMATIC AREAS	BASIC SERVICES DELIVERY														
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
OUTCOME 9	OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	OUTPUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Planning	To promote physical infrastructure	Municipal Planning	Nil	District Accreditation Business Plan adopted	Nil	<b>KPI 9</b>  Number of District Accreditation Business Plan adopted by Council  PLN	Output	1 District Accreditation Business Plan adopted by Council by 30 June 2021	R 1 000 000  36052300 120FLQ49 ZZWD  Shared Vote	R0	Advertisement by 30 September 2020 Appointment of Service Provider by 31 December 2020	Not Achieved  Advertisement done by December 2020	Tender closed in December 2020	Appointment of Service Provider by 3 <sup>rd</sup> Quarter	Advertisement of Service provider letter Council Resolution Accreditation Business Plan

THEMATIC AREAS	BASIC SERVICES DELIVERY														
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
OUTCOME 9	OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	OUTPUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Planning	To promote physical infrastructure	Municipal Planning	Nil	Purchased municipal land for Municipal Office Park	Nil	<b>KPI 10</b>  Purchased municipal land for Municipal Office Park within Matlosana Local Municipality  <b>PLN</b>	Output	Purchased municipal land for Municipal Office Park within Matlosana Local Municipality by 31 December 2020	R 9 000 000  36056473520ORC73ZZWD	R0	Purchased municipal land for Municipal Office Park within Matlosana Local Municipality by 31 December 2020	<b>Not Achieved</b>	An engagement was underfunded to source the land along the N12 Isago Development unfortunately amount involved were above the budget amount.	To embark on a competitive bidding process during the 3 <sup>rd</sup> quarter by inviting local land owners to bid	Proof of purchase Title deed

THEMATIC AREAS	BASIC SERVICES DELIVERY														
KPA	BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
OUTCOME 9	OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES												
	OUTPUT 4		ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Planning	To promote physical infrastructure	Municipal Planning	Nil	1 Electricity Master Plans developed for Maquassi-Hills Local Municipality	Nil	<b>KPI 11</b>  Number of Electricity Master Plans developed for Maquassi-Hills Local Municipality adopted  <b>PLN</b>		1 Electricity Master Plan developed for Maquassi-Hills Local Municipality adopted by 30 June 2021	R 1 500 000  36056431020ORC76ZZWD	R0	Appointment of consultants by 31 December 2020	<b>Not Achieved</b>  Advertisement done by December 2020	Bid advertised and closed in December 2020	Appointment of Service Provider expected in January 2021	Appointment letter Electricity master plan

BASIC SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 <sup>st</sup> & 2 <sup>nd</sup> Quarter	Total Number of Targets planned for the year
			
4 OUT 11	5 OUT 11	2	11

## **KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT**

## KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Human Resources	To ensure municipal excellence	Municipal Planning	4 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	3 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	2 positions	KPI 12  Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan  <b>CS</b>	Output	03 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021	OPEX	OPEX	None	None	None	None	Report on employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan







NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Human Resources	To ensure municipal excellence	Municipal Planning	Workplace skills plan submitted to LGSETA	Timeous submission report on the workplace skills plan submitted to LGSETA	Nil	KPI 13  Number of workplace skills plan submitted to LGSETA  CS	Output	(1) Report on the workplace skills plan submitted to LGSETA by 30 April 2021	OPEX	OPEX	None	None	None	None	Proof of submission to LGSETA  Workplace Skills Plan
Human Resources	To ensure municipal excellence	Municipal Planning	3 training committee meetings held	4 training committee meeting to be held by 30 June 2021	Nil	KPI 14  Number of training committee meetings held  CS	Output	4 training committee meeting to be held by 30 June 2021	OPEX	OPEX	2 training committee meeting held by 31 Dec 2020	Not Achieved  1 training committee meeting held by 31 Dec 2020	Offices were closed due to a Covid-19 confirmed case	The target to be achieved in the 3 <sup>rd</sup> quarter	Minutes, attendance registers and training committee reports

NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Human Resources	To ensure municipal excellence	Municipal Planning	Nil	2 Workshops on developing labour relations or dispute resolution by 30 June 2020	Nil	KPI 15  Number of trainings on labour relations or dispute resolution  CS	output	2 Trainings on labour relations or dispute resolution by 30 June 2021	OPEX	OPEX	1 Workshop on labour relations or dispute resolution by 31 December 2020	Achieved  Grievance procedure training held on 9 December 2020	None	None	Training Manual Attendance Register
Human Resources	To ensure municipal excellence	Municipal Planning	Nil	4 Firefighters debriefings held	Nil	KPI 16  Number Firefighters debriefings held  CS	Output	4 Firefighters debriefings held by 30 June 2021	OPEX	OPEX	2 Firefighters debriefing held by 31 December 2020	Not Achieved	Quotations were sourced in December 2020, only one provider responded	to implemented in the 3 <sup>rd</sup> and 4 <sup>th</sup> quarter	4 Attendance Registers Report

NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Human resources	To ensure municipal excellence	Municipal Planning	Nil	4 OHS comprehensive inspections	Nil	KPI 17  Number of comprehensive inspections on OHS conducted  <b>CS</b>	Activity	4 comprehensive inspections on OHS conducted by 30 June 2021	OPEX	OPEX	2 Comprehensive inspection on OHS conducted by 31 December 2020	Achieved  2 Comprehensive inspection on OHS conducted by 31 December 2020	None	None	Inspection reports
Human Resources	To ensure municipal excellence	Municipal Planning	Nil	1 Employment Equity Plan submitted to Dep of Labour by June 2020	Nil	KPI 18  Number of Employment Equity Plan submitted to Dep of Labour  <b>CS</b>	Output	1 Employment Equity Plan submitted to Dep of Labour by 15 January 2021	OPEX	OPEX	None	None	None	None	1 Employment Equity Plan

NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Legal Services	To ensure municipal excellence	Municipal Planning	2018/19 Contract registers updated	2019/20 Contract registers updated	Nil	KPI 19  Number of updated Contract registers submitted to Council  CSBTC	Output	4 updated Contract registers submitted to Council by 30 June 2021	OPEX	OPEX	2 updated Contract registers submitted to Council by 31 December 2020	Achieved  2 updated Contract registers submitted to Council by 31 December 2020	None	None	Contract register updated
Information, Communications and Technology	To ensure IT governance environment is established at Dr KKDM and Dr KKDM economic agency	Municipal Planning	IT policies developed and approved	ICT charter to be submitted to Council by June 2021	Nil	KPI 20  Number of ICT charter to be submitted and workshopped to Council  ICT	Output	1 ICT charter to be submitted and workshopped to Council by 31 December 2020	OPEX	OPEX	1 ICT charter to be submitted and workshopped to Council by 31 December 2020	Not Achieved	Council could not sit due to COVID-9 priorities that impacted the IT section.	A new date to be identified for the workshopping and approval of the Charter in Q3	ICT charter

NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Information, Communications and Technology	To ensure internal municipal excellence	Municipal Planning	Nil	Information, Communication and Technology policy framework reviewed by 2021	Nil	KPI 21  Number of ICT policy Framework reviewed ICT	Output	1 ICT policy Framework reviewed by 31 March 2021	R300 000  34052270420FLP19ZZWD	R0	None	None	None	None	ICT Policy Framework

MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 <sup>st</sup> & 2 <sup>nd</sup> Quarter	Total Number of Targets for the year
			
3 OUT 10	3 OUT 10	4	10

## **KPA 3: LOCAL ECONOMIC DEVELOPMENT**

### KPA 3: LOCAL ECONOMIC DEVELOPMENT

NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Local Economic Development and Tourism	To promote socio-economic development	Regional Tourism Municipal Planning Municipal Health Services Disaster Management	258 Jobs created through LED Initiatives, EPWP, CBP and Capital projects	215 Jobs created through LED Initiatives	Nil	<b>KPI 22</b>  Number of Jobs created through LED Initiatives, EPWP and CBPs within the Dr Kenneth Kaunda District PLN MH&EMS SPK, LED	Output	215 Jobs created through LED, EPWP & CBPs within the Dr Kenneth Kaunda District by 31 December 2020	R 9 116 000	R2 561 160	215 Jobs created through EPWP and CBPs within the Dr Kenneth Kaunda District, by 31 December 2020 (MH&EMS, DED)	Achieved	None	None	1. Report on Jobs created through EPWP and CBPs 2. Signed employment contracts and appointment
									R 1 825 000 (MH&EMS)	R810 785					
									R 1 700 000	R810 785					
									39052264500FLP44ZZWD	R0					
									R 75 000	R0					
									39052272420FLP44ZZWD						
									R 50 000	R0					
									39052280050FLP44ZZWD						



<b>NATIONAL LG PRIORITIES</b>	<b>LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT</b>														
<b>KPA</b>	<b>MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT</b>														
<b>OUTCOME 9</b>	<b>OUTPUT 1</b>	<b>IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT</b>													
	<b>OUTPUT 6</b>	<b>ADMINISTRATIVE AND FINANCIAL CAPABILITY</b>													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFOR MANCE INDICATO R	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFO LIO OF EVIDENC E
			Current status (Progres s to date)	Demand (MFMA Circular 63)	Backlo g (MFMA Circular 63)										
									R 1 691 000 (TIS)	R305 203					lette rs.
									R 1 691 000	R305 203					
									36052599 410FLP47 ZZWD						
									R 3 250 000 (SPK)	R899 317					
									R 3 000 000	R837 893					
									31102264 500FLP13 ZZWD						
									R50 000	R0					
									31102260 600FLP13 ZZWD						

NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFOR MANCE INDICATO R	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFO LIO OF EVIDENC E
			Current status (Progres s to date)	Demand (MFMA Circular 63)	Backlo g (MFMA Circular 63)										
									R100 000  31102305 110FLP13 ZZWD	R0					
									R50 000  31102306 100FLP13 ZZWD	R39 600					
									R50 000  31102320 600FLP13 ZZWD	R21 824					
									R 1 350 000 (LED & PLANNIN G)	R545 855					
									R 1 350 000  36052264 500FLMR CZZWD	R545 855					





Local Economic Development Tourism	To promote socio-economic development.  To grow an inclusive and sustainable tourism economy, as well as promote inward and outward trade investment and participation.	Regional Tourism	1 tourism / trade marketing exhibitions hosted / participated	To host/participate in 3 tourism / trade marketing exhibitions	Nil	<b>KPI 23</b>  Number of tourism / trade marketing exhibitions hosted/participated <b>LED</b>	Activity	3 tourism / trade marketing exhibitions hosted/participated by 30 June 2021	R1 000 000  36052300120FLP71ZZWD	R0	None	None	None	None	Report on the exhibition
Local Economic Development: sports, arts, culture and heritage.	To transform the delivery of sports & recreation	Regional Tourism	3 sports, arts and culture initiatives supported	5 sports, arts and culture initiatives supported	Nil	<b>KPI 24</b>  Number of sports, arts and culture initiatives	Activity	5 sports, arts and culture initiatives within Dr. Kenneth	R500 000  36052300120FLP82ZZWD	R0	None	None	None	None	Report on sports and recreation initiatives supported

NATIONAL LG PRIORITIES	LABOUR MATTERS,FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
	n by ensuring equitable access and development at all levels, as well as develop, preserve, protect, and promote arts, culture & heritage.					within Dr. Kenneth Kaunda District supported  LED		Kaunda District supported by 30 June 2021	R150 000  360522 65720F LQ22ZZ WD	R0					

NATIONAL LG PRIORITIES	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT														
KPA	MUNICIPAL TRANSFORMATIONS AND ORGANISATIONAL DEVELOPMENT														
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Local Economic Development	<p>To promote socio-economic development</p> <p>To develop, support and aid SMMEs and Cooperatives with Start-up and Business Expansion Grants.</p>	Regional economic development	Nil	30 SMMEs / Cooperatives Businesses supported	Nil	<p><b>KPI 25</b></p> <p>Number of SMMEs/Cooperative Businesses supported within Dr. Kenneth Kaunda District</p> <p>LED</p>	Output	Support 30 SMMEs / Cooperatives Business initiatives through Community Conditional Grants within Dr. Kenneth Kaunda District by 31 March 2021	<p>R1 500 000</p> <p>36052699410FLP77ZZWD</p>	R0	<p>Advertisement and Selection of Beneficiaries by 30 September 2020.</p> <p>Supply Chain Management processes completed by 31 December 2020.</p>	Not Achieved	Tenders closed on the 14 <sup>th</sup> December 2020	SCM Processes to be concluded in during the 3 <sup>rd</sup> Quarter	Report on SMMEs / Cooperatives Business development initiatives supported List of beneficiaries

Local Economic Development	To promote socio-economic development  To design innovative initiatives focusing on macro-economic growth through increased employment creation and developmental initiatives that has a potential for catalytic effect and sustainability.	Regional economic development	1 economic development initiatives implemented	5 Economic development initiatives programs	Nil	<b>KPI 26</b>  Number of Economic Development Initiatives supported / implemented within Dr. Kenneth Kaunda District <b>LED</b>	Activity	5 District economic development initiatives supported / implemented within Dr. Kenneth Kaunda District implemented 30 June 2021	R1 000 000  36052300 120FLP28 ZZR3	R0	2 district economic initiative within Dr. Kenneth Kaunda District supported / implemented by 31 December 2020 # Waste Recycling Project # LED Strategy Review	<b>Not Achieved</b>  1 district economic initiative within Dr Kenneth Kaunda District supported (Review of Dr KKDM LED Strategy – appointment of Service Provider)	2 <sup>nd</sup> district economic initiative Not Achieved (Waste Recycling Project # LED Strategy – production did not resume due to legal issues between the original Maarifa cooperative and SEFA)	Discussions between SEFA CEO & Dr KKDM's LED & Planning Director resolved that the process will await the SEFA EXCO to approve the hand – over to Dr KKDM before production can resume	Report on Economic Development initiatives programs supported / implemented
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Local Economic Development	<p>To promote socio-economic development</p> <p>To design innovative initiatives focusing on macro-economic growth through increased employment creation and developmental initiatives that has a potential for catalytic effect and sustainability.</p>	Regional economic development	Nil	50 Tuckshops supported within Dr Kenneth Kaunda District Municipality	Nil	<p><b>KPI 27</b></p> <p>Number of Tuckshops supported within Dr Kenneth Kaunda District Municipality</p> <p>LED</p>	50 Tuckshops supported within Dr Kenneth Kaunda District Municipality by 30 June 2021	<p>R 3 000 000</p> <p>36052300120FLQ48ZZWD</p>	R0	<p>Advertisement by 30 September 2020.</p> <p>Selection of Beneficiaries by 31 December 2020.</p>	<p><b>Not Achieved</b></p> <p>Tender advertised</p>	Tenders closed on the 14 <sup>th</sup> December 2020	SCM Processes to be concluded in during the 3 <sup>rd</sup> Quarter	Adverts Report on tuckshops supported
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LOCAL ECONOMIC DEVELOPMENT			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 <sup>st</sup> & 2 <sup>nd</sup> Quarter	Total Number of Targets for the year
			
1 OUT 6	3OUT 6	2	6



## **KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT**

## KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

NATIO NAL LG PRIORI TIES	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.														
KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
OUTCO ME 9	OUTPUT 1		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED												
	OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progre ss to date)	Deman d (MFMA Circular 63)	Backlo g (MFMA Circular 63)										
Budget and Treasur y	To ensure internal municip al excellen ce	Municip al Plannin g	8 MFMA section 71 reports submitte d	8 MFMA section 71 reports submitte d within legislati ve timefra me	Nil	KPI 28  Number of MFMA section 71 reports submitted within legislative time-frame  BTO	Output	8 MFMA section 71 reports submitted by 30 June 2021	OPEX	OPEX	4 MFMA section 71 reports submitted by 31 December2 020	Achieved  4 MFMA section 71 reports submitted by 31 December2 020	None	None	8 Monthly budget statements (section 71 reports) signed off by the CFO
Budget and Treasur y  PMS	To ensure internal municip al excellen ce	Municip al Plannin g	3 MFMA section 52 reports submitte d	4 MFMA section 52 reports	Nil	KPI 29  Number of MFMA section 52 reports submitted  BTO	Output	4 MFMA section 52 reports submitted by 30 June 2021	OPEX	OPEX	2 MFMA section 52 reports submitted by 31 December 2020	Achieved  2 MFMA section 52 reports submitted by 31 December 2020	None	None	4 quarterly reports (section 52 reports) signed off by the CFO





<b>NATIONAL LG PRIORITIES</b>	<b>ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.</b>														
<b>KPA</b>	<b>MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b>														
<b>OUTCOME 9</b>	<b>OUTPUT 1</b>		<b>A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED</b>												
	<b>OUTPUT 6</b>		<b>ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED</b>												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2019/20 adjustment budget tabled	2020/21 adjustment budget tabled	Nil	<b>KPI 30</b>  2020/21 Adjustment budget developed approved  <b>BTC</b>	Output	2020/21 adjustment budget developed approved by 28 February 2021	OPEX	OPEX	None	None	None	None	Council resolution and 2020/21 Adjustment Budget
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	2020/21 budget compiled approved (MFMA, Sec 25)	2021/22 budget compiled approved	Nil	<b>KPI 31</b>  2021/22 budget compiled approved  <b>BTC</b>	Output	Compiled 2021/22 budget compiled approved by 30 May 2021	OPEX	OPEX	None	None	None	None	Council Resolution and Approved 2021/22 budget
Corporate Services	To ensure internal municipal excellence	Municipal planning	98,75% of municipality's budget actually spent on	100% of municipality's budget actually spent on	Nil	<b>KPI 32</b>  Percentage of municipality's budget	Output	100% of municipality's budget actually spent on implementin	R 1 510 000 R300 000 330523033 00FLP78Z ZHO	R724 333 R63 540	50% of municipality's budget actually spent on implementi	48 % of municipality's budget actually spent on implementing its	Not all programs were implemented, due to lockdown restrictions	To be implemented in the 3 <sup>rd</sup> quarter	Workplace skills plan detailed Report

NATIONAL LG PRIORITIES	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.														
KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
OUTCOME 9	OUTPUT 1	A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
			implementing its workplace skills plan	implementing its workplace skills		actually spent on implementing its workplace skills plan  CS		g its workplace skills plan by 30 June 2021	R150 000 33052305110FLP59Z ZWD	R0	ng its workplace skills plan by 31 December 2020	workplace skills plan by 31 December 2020			
									R60 000 32052300490FLP64Z ZWD	R 598,00					
									R200 000 33052300490FLP07Z ZWD	R158 203					
									R 800 000 33052305110FLP78Z ZHO	R501 992					
Budget and Treasury	To ensure internal municipality	Municipal Planning	R3,000,000 transferred to	R 3,000,000 of funds	Nil	KPI 33	Output	R 3,000,000 of funds transferred	R3 000 000	R1 000 000	R 3,000,000 of funds transferred	Not Achieved	Due to the winding-up	None	Proof of transfer made to District

NATIO NAL LG PRIORI TIES	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.														
KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
OUTCO ME 9	OUTPUT 1		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED												
	OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progre ss to date)	Deman d (MFMA Circular 63)	Backlo g (MFMA Circular 63)										
District Econom ic Develop ment	al excellen ce		District Econom ic Agency	transferr ed to District Econom ic Agency		Total Amount of funds transferred to District Economic Agency  BTC		to District Economic Agency by 30 September 2020	R3 000 000  360525994 60FLP33Z ZWD	R1 000 000	to District Economic Agency by 30 September 2020	R 1,000,000 of funds transferre d to District Economic Agency by 30 Septemb er 2020	process of closing the Agency. Only R1 000 0 00 was transferre d		Economic Agency

NATIO NAL LG PRIORI TIES	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.														
KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
OUTCO ME 9	OUTPUT 1		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED												
	OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED												
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMA NCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progre ss to date)	Deman d (MFMA Circular 63)	Backlo g (MFMA Circular 63)										
Budget and Treasur y	To ensure internal municip al excell ence	Municip al Plannin g	Accepta ble norm of financial viability as express ed by the ratios June 2020	Accepta ble norm of financial viability as express ed by the ratios June 2021	Nil	KPI 34  Financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) BTC	Output	Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 30 June 2021	OPEX	OPEX	Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 31 December 2020	Achieved  Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 31 December 2020	None	None	financial viability ratios report

NATIONAL LG PRIORITIES	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE.														
KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
OUTCOME 9	OUTPUT 1	A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED													
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED													
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Budget and treasury	To ensure internal municipal excellence	Municipal Planning	3 assets verification report submitted	4 assets verification report submitted	Nil	KPI 35  Number of assets verification report submitted <b>BTC</b>	Output	4 assets verification report submitted by 30 June 2021	OPEX	OPEX	2 assets verification report submitted by 31 December 2020	Achieved 2 assets verification report submitted by 31 December 2020	None	None	Assets verification reports

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 <sup>st</sup> & 2 <sup>nd</sup> Quarter	Total Number of Targets for the year
			
4 OUT 8	2 OUT 8	2	8



# **KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

## KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Municipal Manager's Office: Internal Audit, Corporate Communications, Strategic Planning, Performance Management System, MISS- Municipal Information Security Standards, Speakers Office and Executive Mayor's Office

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Budget and Treasury	To ensure internal municipal excellence	Municipal Planning	Nil	2021/22 (8) budget related policies developed and reviewed	Nil	KPI36 Number of budget related policies workshoped adopted BTC	Output	(8) 2021/22 Budget related policies workshoped adopted by 30 May 2021	OPEX	OPEX	None	None	None	None	Council Resolutions and budget related policies
Local Economic Development	To promote socio-economic development	Municipal Planning	Draft Sport and Recreation strategy	Approval of Tourism, Sport and Recreation strategy	Nil	KPI37 Number of Sport and Recreation strategy workshoped adopted LED	Output	1 Sport and Recreation strategy workshoped adopted by 30 June 2021	OPEX	OPEX	None	None	None	None	Council Resolution and Tourism, Sport and Recreation Strategy

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	2019/20 Risk Assessment	2020/21 Risk Assessment	Nil	<b>KPI 38</b>  Number of Strategic Risk Assessment conducted for DRKKDM RC	Output	1 Strategic Risk Assessment conducted for DRKKDM by 30 September 2020	OPEX	OPEX	1 Strategic Risk Assessment conducted for DRKKDM by 30 September 2020	<b>Achieved</b>  1 Strategic Risk Assessment conducted for DRKKDM by 30 September 2020	None	None	Risk assessment register & AC minutes
Internal Audit	To ensure internal municipal excellence	Municipal Planning	Nil	Reviewed Risk management policy for DRKKDM	Reviewed Risk Management Policy for DRKKDM	<b>KPI 39</b>  Number of risk management policies reviewed for DRKKDM approved RC	Output	1 Risk Management Policy reviewed for DRKKDM by 31 December 2020	OPEX	OPEX	1 Risk Management Policy reviewed for DRKKDM 31 December 2020	<b>Achieved</b>  1 Risk Management Policy reviewed for DRKKDM 31 December 2020	None	None	Risk Management Policy

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KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Internal Audit	To ensure internal municipal excellence	Municipal Planning	2 approved strategic risk based Audit Plans (DRKKDM – 2019/20)	2 approved risk based strategic audit plans for the shared IA service	Nil	<b>KPI 40</b> Number of approved risk-based audit plans for the shared IA service by developed 30 September 2020 <b>IA</b>	Output	3 approved risk-based audit plans for the shared IA service by developed 30 September 2020 (District Agency & MHLM)	OPEX	OPEX	3 approved risk-based audit plans for the shared IA service by developed 30 September 2020 (District Agency & MHLM)	<b>ACHIEVED</b> 3 approved risk-based audit plans for the shared IA service by developed 31 October 2020 (District Agency & MHLM)	None	None	3 Approved Risk Based Audit Plans (District Agency & MHLM) Minutes of the Audit Committee Management Minutes/ Email Correspondence
Internal Audit	To ensure internal municipal excellence	Municipal Planning	Nil	External Audit quality assurance	Nil	<b>KPI 41</b> External Audit quality assurance conducted <b>IA</b>		External Audit quality assurance conducted by June 2021	OPEX	OPEX	None	None	None	None	SCM Process Service Provider appointment External Quality Assurer
Communications	To ensure internal municipal	Municipal Planning	Nil	Approval of reviewed Communication	Approved reviewed	<b>KPI 42</b> Number of reviewed	Output	1 reviewed Communications Strategy adopted by	OPEX	OPEX	1 reviewed Communication	<b>NOT ACHIEVED</b>	The workshop had to await	The strategy to be adopted in the next	Council resolution and approved

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	KPA 2	TO PROMOTE GOOD GOVERNANCE													
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
	excellence			ations Strategy	Communications Strategy	Communication Strategy adopted COMM		31 December 2020			Strategy adopted by 31 December 2020	Draft has been developed, to be tabled in the next Council meeting	lockdown levels to be relaxed	Council meeting, after it has been workshoped to Council	Communications Strategy
Communications	To ensure internal municipal excellence	Municipal Planning	2 of Newsletters produced in 2019/20	4 of Newsletters produced	Nil	KPI43  Number of District Newsletters produced  COMM	Output	4 of Newsletters produced by end 30 June 2021	R200 000  320523 00150F LMRCZ ZWD	R54 823	2 of Newsletters produced by end 31 December 2020	ACHIEVED 2 of Newsletters produced by end 31 December 2020	None	None	4 Newsletters
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	Nil	1 IDP Representative Forum Meeting	Nil	KPI44  Number of IDP Representative Forum Meetings conducted  STRP	Output	1 IDP Representative Forum Meeting conducted by 30 June 2021	OPEX	OPEX	None	None	None	None	Report on IDP Representative Forum  Advertisements

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OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Strategic Planning	To ensure internal municipal excellence	Municipal Planning	5-year plan IDP Document for approval	2021/22 IDP Previewed and amended	Nil	KPI 45 Number of 2021/22 IDP Amendments adopted by Council STRP	Output	2021/22 IDP Amendments adopted by Council by 30 June 2021	OPEX	OPEX	None	None	None	None	Council Resolution and 2021/22 IDP amendment  Advertisements
Performance Management Systems	To ensure internal municipal excellence	Municipal Planning	2020/2021 Top layer SDBIP approved	2021/2022 Top layer SDBIP	Nil	KPI 46 Number of Top layer SDBIP approved by Executive Mayor PMS	Output	(1) 2021/22 Top layer SDBIP approved by Executive Mayor by 30 June 2021	OPEX	OPEX	None	None	None	None	2021/22 Top layer SDBIP approved

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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Performance Management System	To ensure internal municipal excellence	Municipal planning	2019/2020 Mid-Year Term Performance Reports compiled	2020/2021 Mid-Year Performance Assessment Report submitted to Executive Mayor submitted within legislative timeframe 25 January 2020	Nil	KPI 47 Number of Mid-Year Performance Assessment Reports submitted to Executive Mayor submitted within legislative timeframe 25 January 2020 <b>BTOPMS</b>	Output	(1) 2020/21 Mid-Year Performance Assessment Report compiled approved by 31 January 2021	OPEX	OPEX	None	None	None	None	Council Resolution and 2020/21 Mid-Year Performance Assessment Report compiled

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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Performance Management Systems	To ensure internal municipal excellence	Municipal Planning	2018/19 annual performance report and AFS submitted to AGSA compiled	2019/20 annual performance report and AFS submitted to AGSA compiled	Nil	KPI 48 Timeous submission of 2019/20 annual performance report and AFS submitted to Auditor General by 31 August 2020  PMSBTO	Output	2019/20 annual performance report and AFS submitted to Auditor General by 31 August 2020	OPEX	OPEX	2019/20 annual performance report and AFS submitted to Auditor General by 31 August 2020	Achieved 2019/20 annual performance report and AFS submitted to Auditor General by 31 October 2020	None	None	Annual performance report
Municipal Information Security Standards	To ensure internal municipal excellence	Municipal Planning	4 assessment report of the effectiveness of security controls produced	4 assessment report of the effectiveness of security controls produced	Nil	KPI 49 Number of Internal assessment reports of the effectiveness of security controls produced  MISS	Output	4 assessment report of the effectiveness of security controls produced by 30 June 2021	OPEX	OPEX	2 assessment report of the effectiveness of security controls produced by end 31 December 2020	Achieved 2 assessment report of the effectiveness of security controls produced by end 31 December 2020	None	None	Monthly reports and assessment sheets



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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Speaker	To ensure internal municipal excellence	Municipal Planning	6 council meetings coordinate	6 council meetings	Nil	KPI 50 Number of council meetings <b>SP</b>	Output	6 council meetings coordinate by 30 June 2021	OPEX	OPEX	3 council meeting held by 31 December 2020	<b>ACHIEVED</b> 3 council meeting held by 31 December 2020	None	None	Council minutes
Speaker	To ensure internal municipal excellence	Municipal Planning	2018/19 Municipal oversight report submitted to Council	2019/20 Municipal oversight report submitted to Council	Nil	KPI 51 Number Municipal oversight report submitted to Council <b>SP</b>	Output	1 Municipal oversight report submitted to Council by end 31 March 2021	OPEX	OPEX	None	None	None	None	Oversight Report Proof of Public Participation
Executive Mayor	To promote socio-economic development	None	Celebrated with elderly during Mandela Day in Matlosana recreation	1 Mandela Day celebrations held by 30 September 2020	Nil	KPI 52 Number of Mandela Day celebrations held <b>EM</b>	Activity	1 Mandela Day celebrations held by 30 September 2020	R130 000	R32 750	1 Mandela Day celebrations held by 30 September 2020	<b>Achieved</b> Achieved in the 2 <sup>nd</sup> Quarter. Partnered with Premiers Office, AIDS Council & Dept. Health in	None	None	Report on Mandela Activity Pictures
									R100 000	R26 000					
									31052300120FLP61ZZWD						

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
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	KPA 2	TO PROMOTE GOOD GOVERNANCE													
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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
			onal Hall						R30 000  31052260600FLP61ZZWD	R6 750		hosting the World Aids Day in JB Marks Municipality			

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
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OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	95% of students validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2020	100% of students validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2021	Nil	KPI 53  % of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions  EM	Output	100% of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2021	R1 000 000  31052599400FLP63ZZWD	R144 000	Preparations for the placement of an advert for financial assistance in Higher learning institutions by 30 Sep 2020	Achieved  Advert placed in local newspapers	None	None	Reports on students awarded financial

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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	8 Supported students that applied for financial assistance	Support of 6 educational request	Nil	KPI 54  Number of educational request supported  EM	Output	6 educational request supported by 31 March 2021	R100 000  31052549400FLP36ZZWD	R41 466	3 Educational requests by 31 December 2020	Achieved  4 students awarded financial assistance for their studies	There were more requests received by the office of the Executive Mayor in the quarter	None	Report on students /institutions offered financial assistance/support
Executive Mayor	To promote socio-economic development	None	200 food parcels supplied to distressed families identified	Supply of 200 food parcels to distressed families identified	Nil	KPI 55  Number of food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified  EM	Output	200 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 30 June 2021	R200 000  31052699400FLP69ZZWD	R0	100 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 31 December 2020	Not Achieved	Service provider not appointed. New appointment letters for bid committee members not been issued	SCN processes have been completed, awaiting appointment of service provider. Will be achieved in the third quarter	List of Beneficiaries

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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Executive Mayor	To promote socio-economic development	None	2 gender workshops held	Hold 3 Gender workshops	Nil	KPI 56  Number of Gender activity programs held within Dr. Kenneth Kaunda District EM	Activity	3 Gender activity programs held within Dr. Kenneth Kaunda District by 30 June 2021	R300 000	R103 565	2 Gender activity programs within Dr. Kenneth Kaunda District held by 31 December 2020	Not Achieved  1 Gender Workshop held.	1 Gender Workshop not achieved because the Program Manager was based in Disaster Centre winding up Covid program	Will be achieved in the third Quarter	Report on Gender workshops held
									R100 000	R18 000					
									310523 00120F LP53ZZ WD						
									R100 000	R16 000					
									310522 60600F LP53ZZ WD						
									R60 000	R59 565					
									310523 01870F LP53ZZ WD						

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OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
									R40 000  31052305730FLP53ZZWD	R10 000					
Executive Mayor	To promote socio-economic development	None	1 women's month activity hosted by 31 August 2020	1 women's month activity hosted by 31 August 2021	Nil	KPI 57  Number of women's month activities hosted  EM	Activity	1 women's month activity hosted by 31 August 2020	R243 000	R0	1 women's month activity hosted by 31 August 2020	Not Achieved  Provider not appointed. New appointment letters for bid committee members not been issued	Service provider not appointed. New appointment letters for bid committee members not been issued	Will be achieved in the third Quarter	Report on women's month activity hosted
									R83 000  31052260600FLQ05ZZWD	R0					
									R100 000  31052300120FLQ05ZZWD	R0					

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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
									R60 000  31052305730FLQ05ZZWD	R0					
Executive Mayor	To promote socio-economic development	None	Nil	20 boys and 20 girls exposed to a working environment	Nil	KPI 58  Number of girls and Boys within Dr. Kenneth Kaunda District exposed to a working environment  EM	Output	20 boys and 20 girls within Dr. Kenneth Kaunda District exposed to a working environment by 30 June 2021	R155 000	R25 700	None	None	None	None	Report on boys and girls exposed to a working environment
									R130 000 31052300120FLP11ZZWD	R25 700					
									R15 000 31052260600FLP11ZZWD	R0					

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FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
									R10 000  31052305730FLP11ZZWD	R0					
Executive Mayor	To promote socio-economic development	None	Nil	Provide 15 Schools with Sanitary Towels	Nil	KPI 59  Number of Schools provided with Sanitary towels EM	Output	15 Schools provided with Sanitary Towels by 30 June 2021	R100 000  31052300120FLP11ZZWD	R25 700	5 Schools provided with Sanitary Towels by 31 December 2020	Achieved  Girl Children from 11 schools benefitted from this noble gesture	An opportunity was taken to include 9 more schools in collaboration with Love Life	None	
Executive Mayor	To promote socio-	None	1 assistive devices	Provide 5 assistive devices	Nil	KPI 60	Output	5 assistive devices provided to	R265 000	R0	5 Assistive devices	Achieved	None	None	Report on proof of







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KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
	economic development		provided or fixed to identified disabled individuals	provided or fixed to identified disabled individuals		Number of assistive devices provided or fixed to identified disabled individual within Dr. Kenneth Kaunda District <b>EM</b>		identified disabled individual within Dr. Kenneth Kaunda District by 31 December 2020	R200 000 310523 00120F LP21ZZ WD	R0	provided or fixed to identified disabled individual within Dr. Kenneth Kaunda District by 31 December 2020	The Office of the Executive Mayor in partnership with Potch Hospital facilitated the provision of 5 wheel chairs to patients from JB Marks Municipality			assistive devices provided to identified disabled individuals
									R50 000 310522 60600F LP21ZZ WD	R0					
									R15 000 310523 05730F LP21ZZ WD	R0					
Executive Mayor	To promote socio-	None	Nil	5 Elderly Sports	Nil	<b>KPI61</b>	Activit	5 of Elderly Sports	R265 000	R0	5 Of Elderly Sports	<b>Not Achieved</b>	Service provider not	Will be achieved in	Report on Sports equipment

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
	KPA 2	TO PROMOTE GOOD GOVERNANCE													
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
	economic development			Teams provided with spots equipment		Number of Elderly Sports Teams provided with spots equipment EM		Teams provided with spots equipment by 31 December 2020	R200 000 31052300120FLP37ZZWD	R0	Teams provided with spots equipment by 31 December 2020		appointed . New appointment letters for bid committee members not been issued	the third quarter	nt provided to the elderly
									R45 000 31052260600FLP37ZZWD	R0					
									R20 000 31052305730FLP37ZZWD	R0					
Executive Mayor	To promote socio-	None	1 RHR programs	Conduct 3 RHR programs	Nil	KPI62	Activit	2 moral regeneration program	R310 000	R141 870	1 moral regeneration	Achieved	None	None	Report on moral

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	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
	economic development		conducted			Number of moral regeneration program conducted within Dr. Kenneth Kaunda District <b>EM</b>		conducted within Dr. Kenneth Kaunda District by 30 June 2021	R100 000  31052300120FLP66ZZWD	R85 000	program conducted within Dr. Kenneth Kaunda District by 31 December 2020	(1) Moral regeneration & Social Cohesion Meeting hosted.  (2) Executive Mayors Covid 19 Awards hosted in honour of those who participated during a hard lockdown			regeneration programs conducted
									R110 000  31052260600FLP66ZZWD	R28 000					
									R50 000  31052301870FLP66ZZWD	R28 870					

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	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
	KPA 2	TO PROMOTE GOOD GOVERNANCE													
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
									R50 000  31052305730FLP66ZZWD	R0					
Executive Mayor	To promote socio-economic development	None	2 youth programs or projects supported	4 youth programs or projects	Nil	KPI63  Number of youth projects within Dr. Kenneth Kaunda District supported EM	Activity	4 youth projects within Dr. Kenneth Kaunda District supported by 30 June 2021	R400 000	R0	3 youth programs or projects within Dr. Kenneth Kaunda District supported by 31 December 2020  - Heritage Program -	Not Achieved	Project Managers proposed programmes not implemented due to delays on her side	Will be achieved in the third quarter	Report on Youth program or project
									R150 000  31052260600FLQ06ZZWD	R0					
									R100 000  31052300120FLQ06ZZWD	R0					

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	KPA 2	TO PROMOTE GOOD GOVERNANCE													
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
FUNCTIONAL AREA	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTIONS	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
									R50 000  31052301870FLQ06ZZWD	R0	Tsweleng Township - Youth with Disability Program -Youth Program				
									R100 000  31052305730FLQ06ZZWD	R0					

GOOD GOVERNANCE AND PUBLIC PARTICIPATION			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 <sup>st</sup> & 2 <sup>nd</sup> Quarter	Total Number of Targets for the year
			
13 OUT 28	6 OUT 28	9	28

## **KPA 6: SPATIAL RATIONALE**

## KPA 6: SPATIAL RATIONALE

### DISASTER RISK MANAGEMENT

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
Functional Area	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	Draft Dolomite Emergency Response Plan. Draft Dolomite By-Laws	Dolomite Emergency Response Plan. Draft Dolomite By-Laws	Nil	KPI 64  Number ofDolomite Emergency Response Plans& Dolomite By-Laws adopted Council <b>DRM</b>	Output	1 Dolomite Emergency Response Plan & 1 Dolomite By-Law adopted Council by 30 June 2021	R2 000 000  39052272540FLP75ZZR3	R1 758 600	None	None	None	None	Dolomite Emergency Response Plan and Dolomite By Law adopted by Council
Fire Services	To ensure fire services	Fire Services	70 Fire Safety Inspections within Dr. Kenneth Kaunda	60 Fire Safety inspections conducted	Nil	KPI 65  Number of Fire Safety Inspections within Dr. Kenneth Kaunda	Activity	60 Fire Safety Inspections within Dr. Kenneth Kaunda District	OPEX	OPEX	30 Fire Inspections within Dr. Kenneth Kaunda District conducted by 31 December 2020	Achieved  30 Fire Inspections within Dr. Kenneth Kaunda District	None	None	Fire Inspection Reports







NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
Functional Area	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
			a District			District conducted <b>DRM</b>		conducted by 30 June 2021				conducted by 31 December 2020			
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	International Disaster Risk Reduction event conducted	International Disaster Risk Reduction event conducted	Nil	<b>KPI 66</b>  Number of International Disaster Risk Reduction events held within Dr. Kenneth Kaunda District conducted <b>DRM</b>	Output	1 International; Disaster Risk Reduction event conducted by 31 December 2020	R238 ,000 R100, 000 3905228 0030FLP 23ZZWD R70, 000 3905230 0120FLP 23ZZWD R55, 000 3905226 0600FLP 23ZZWD R13, 000	R37 450 R30 950  R0 R6 500 R0	1 International; Disaster Risk Reduction event conducted by 31 December 2020	<b>Achieved</b>  2 International; Disaster Risk Reduction event conducted as a result of Covid-19 awareness  2020(MHLM – Boskuil on 11 December 2020	1 more International Disaster Risk Reduction event conducted as a result of Covid-19 awareness	None	Reports and Attendance Registers

NATIONAL LG PRIORITIES	BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
Functional Area	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
									39052301870FLP23ZZWD			and Matlosana, Khuma on 14 December 2020)			
									R85,000	R0					
									R25,000	R0					
									39052260600FLP76ZZWD						
									R35,000	R0					
									39052280030FLP76ZZWD						
									R25,000	R0					
									39052300120FLP76ZZWD						
Fire services	To ensure disaster risk management	Disaster Risk Management	6 BESAFE Centre Activities conducted within Dr.Ken	6 BESAFE Centre Activities conducted	Nil	<b>KPI 67</b>  Number of BESAFE Centre Activities within Dr. Kenneth Kaunda	Activity	6 BESAFE Centre Activities conducted within Dr.Kenn	OPEX	OPEX	4 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by 31 December 2020	<b>Achieved</b>  4 BESAFE Centre Activities within Dr. Kenneth Kaunda	None	None	Reports and Attendance Registers

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
Functional Area	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
			neth Kaunda District			District conducted <b>DRM</b>		eth Kaunda District by 31 March 2021				District conducted by 31			
Disaster Risk Management	To ensure disaster risk management	Disaster Risk Management	1 Winter Awareness Campaign conducted within Dr.Kenneth Kaunda District	1 Winter Awareness Campaign conducted	Nil	<b>KPI 68</b>  Number of Winter Awareness campaigns within Dr. Kenneth Kaunda District conducted <b>DRM</b>	Activity	1 Winter Awareness Campaign conducted within Dr. Kenneth Kaunda District by 30 June 2021	R238 ,000	R37 450	None	None	None	None	1 Report and Attendance Registers
									R100, 000	R30 950					
									3905228 0030FLP 23ZZWD						
									R70, 000	R0					
									3905230 0120FLP 23ZZWD						
									R55, 000	R6 500					
									3905226 0600FLP 23ZZWD						
	R13, 000	R0													
								3905230 1870FLP 23ZZWD							

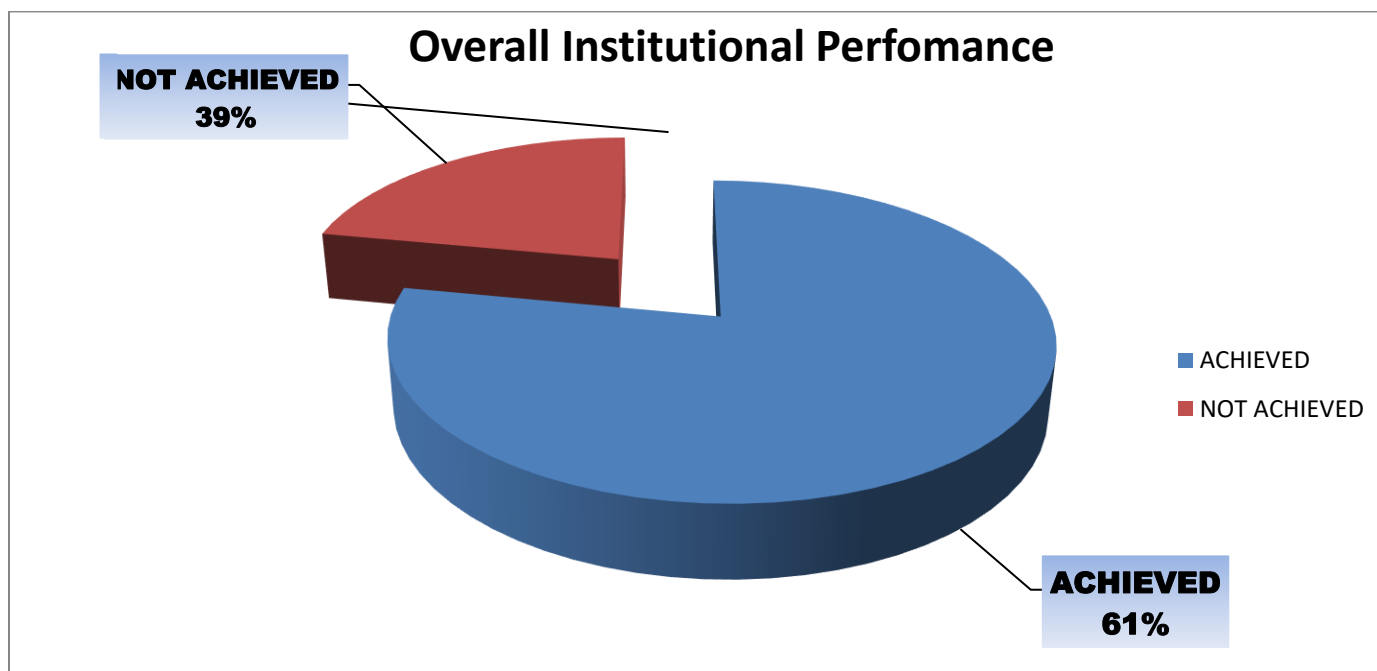
NATIONAL LG PRIORITIES	BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
KPA 2	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
Functional Area	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
									R85,000 R25,000 39052260600FLP76ZZWD R35,000 39052280030FLP76ZZWD R25,000 39052300120FLP76ZZWD	R0 R0  R0  R0					
Disaster Risk Management	Good Governance	Disaster Risk Management	3 Disaster Risk Management IGR Forums conducted	4 Disaster Risk Management IGR Forums conducted	Nil	<b>KPI 69</b>  Number of Disaster Risk Management IGR Forums conducted <b>DRM</b>	Activity	4 Disaster Risk Management IGR Forums conducted by 30 June 2021	OPEX	OPEX	2 Disaster Risk Management IGR Forum conducted by 31 December 2020	<b>Achieved</b>  6 Disaster Risk Management IGR Forum conducted by 31 December 2020	This is informed by number of meetings of the District Command Centre on Covid-19	None	Attendance Register

NATIONAL LG PRIORITIES	BUILD A DEVELOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION														
	ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE														
	TO PROMOTE GOOD GOVERNANCE														
OUTCOME 9	OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE														
Functional Area	STRATEGIC OBJECTIVE	MUNICIPAL POWERS & FUNCTION	BASELINE 2019/2020			KEY PERFORMANCE INDICATOR	KPI TYPE	ANNUAL TARGET	BUDGET	ACTUAL EXPENDITURE	MID YEAR TARGET	ACTUAL PERFORMANCE	REASON FOR DEVIATION	CORRECTIVE MEASURE	PORTFOLIO OF EVIDENCE
			Current status (Progress to date)	Demand (MFMA Circular 63)	Backlog (MFMA Circular 63)										
Disaster Risk Management	Good Governance	Disaster Risk Management	3 Disaster Advisory Forums conducted	4 Disaster Advisory Forums conducted	Nil	KPI 70  Number of Disaster Advisory Forums Conducted <b>DRM</b>	Activity	4 Disaster Advisory Forums Conducted by 30 June 2021	OPEX	OPEX	2 Disaster Advisory Forum Conducted by 31 December 2020	6 Disaster Advisory Forum Conducted by 31 December 2020	This is informed by number of meetings of the District Command Centre on Covid-19	None	Attendance Register

SPATIAL RATIONALE			
Number of Targets Achieved	Number of Targets Not Achieved	Number of Targets Not Applicable for 1 <sup>st</sup> & 2 <sup>nd</sup> Quarter	Total Number of Targets for the year
			
5 OUT 7	0 OUT 7	2	7

## SUMMARY OF ORGANISATIONAL PERFORMANCE

	Number	Percentage
Total Number of KPIs and targets <b>Planned</b> for the year	70	100%
Total number of KPIs and Targets <b>Not Applicable</b> to Mid-year performance	21	N/A
Total number of KPIs and Targets <b>Planned</b> for Mid-year performance	49	100%
Total number of targets <b>Achieved</b>	30	61%
Total number of targets <b>Not Achieved</b>	19	39%
Target <b>Not Planned</b> for but <b>Reported</b>	N/A	N/A



## **2019/20 ANNUAL REPORT AND PROGRESS ON RESOLVING PROBLEMS IDENTIFIED IN THE ANNUAL REPORT**

The 2019/20 Annual Performance Report is still being audited by AGSA, any issues raised will be addressed when the Post Audit Action Plan is developed.



## QUALITY CERTIFICATE

I **Shirley Mabedi Lesupi**, the Municipal Manager of  
Dr Kenneth Kaunda District Municipality (DC40),

hereby certify that-

- **2020/2021 Mid-Year Budget and Performance Assessment**

For the months of **01 July 2020 to 31 December 2020** has been prepared in accordance with Section 72 of the Municipality Finance Management Act 56 of 2003 and regulations made under that Act.



SM LESUPI

25/01/2021  
DATE