

REVISED SERVICE DELIVERY and BUDGET IMPLEMENTATION PLAN (SDBIP) 2020/2021

Ald. B.E. MOSIANE-SEGOTSO

EXECUTIVE MAYOR

25 MARCH 2021

APPROVAL DATE

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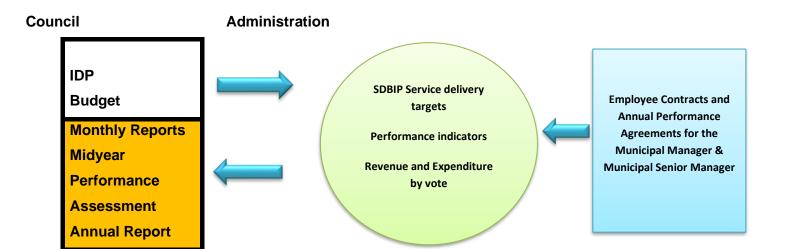
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1. INTRODUCTION

The 2020/2021 Revised Service Delivery and Budget Implementation Plan (SDBIP) entrusts Dr. Kenneth Kaunda District Municipality to ensure that the district delivers on objectives and targets which are aligned with the Integrated Development Plan (IDP) and budget (both capital and operational.

The SDBIP is essentially the management and <u>implementation tool</u> which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the senior managers in the top management team, the inputs to be used, and the time deadlines for each output.

The SDBIP is also a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. The SDBIP also serves as a contract between the administration, council and community, expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. The figure below provides the basis for measuring performance in service delivery against end of- year targets and implementing the budget.



2. COMPONENTS OF SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

- 1. Monthly projections of revenue to be collected for each source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Ward information for expenditure and service delivery
- 5. Detailed capital works plan broken down by ward over three years

2.1. Reporting on SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are outlined in the MFMA. Both the Executive Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Dr. Kenneth Kaunda District Council to monitor the implementation of service delivery programs and initiatives across the District.

2.1.1. Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month. Reporting must include the following:

- I. Actual revenue, per source;
- II. Actual borrowings;
- III. Actual expenditure, per vote;
- IV. Actual capital expenditure, per vote;
- V. The amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports: (a) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote (b) any material variances from the service delivery and budget implementation plan and; (c) any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

2.1.2. Quarterly Reporting

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report. The Supply Chain Management report provides the status on the implementation of Supply Chain Management Regulation Number 27636 of 2005 and the Supply Chain Management Policy of the Dr Kenneth Kaunda District Municipality by highlighting compliance with Municipal Finance Management Act, Section 74(1) and 104 (10(b and Circular 34.

2.1.3. Mid-year Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year budget and performance assessment reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) The monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and

(iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP.

2.1.4. Annual Performance Reporting

In terms of Municipal Systems Act No. 32 of 2000, Section 46 requires municipality to prepare for each financial year a performance report reflecting:

- (a) The performance of the municipality and of each external service provider during that financial year
- (b) A comparison of the performances referred to in paragraph (a) with the targets set for and performances in previous financial year; and
- (c) Measures taken to improve performance

The annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the Municipal Financial Management Act.

3. MUNICIPAL LEADERSHIP AND MANAGEMENT STRUCTURE

a. Political Leadership

The following is the political leadership of the Dr Kenneth Kaunda DM:

| PORTFOLIO | LEADER |
|---|--------------------------------|
| Executive Mayor (BF) | Alderman. B.E. Segotso-Mosiane |
| Speaker (BM) | Cllr. D.P. Masiu |
| Single Whip (BF) | Alderman. N.M. Koloti |
| LOCAL ECONOMIC DEVELOPMENT AND PLANNING | |
| DEPARTMENT | |
| MMC Sports, Arts and Culture (BM) | Cllr. Z. Mphafudi |
| MMC District Economic Development and Tourism (BF) | Cllr. H. Mbele |
| MMC Technical Services (Infrastructure) (BM) | Cllr. S. Valipathwa |
| COMMUNITY SERVICES DEPARTMENT (Disaster Risk | |
| Management and Public Safety & Municipal Health and | |
| Environment Management Services) | |
| MMC Community Services (BF) | Alderman. M. Martins |
| CORPORATE SERVICES DEPARTMENT | |
| MMC Corporate Services (BF) | Alderman. M. Mojahi |
| FINANCE DEPARTMENT | |
| MMC Financial (BM) | Cllr. M. Zephe |

b. Administrative Leadership

The following top Senior Management positions are on the basis of fixed term performance-based contracts and presently the status is as indicated:

| POSITION | NAME |
|--|----------------|
| Municipal Manager (Acting) | T.M. Rampedi |
| Senior Manager: Corporate Services | S.C Abrams |
| Chief Financial Officer | L. Steenkamp |
| Senior Manager: Community Services | M.A Metswamere |
| Senior Manager: Local Economic Development and Planning (Acting) | K.T Tshukudu |
| Chief Audit Executive | S.G Mtemekwana |

The following managers report administratively to the Municipal Manager:

| POSITION | NAME |
|--|----------------------|
| Manager: Office of the Executive Mayor (Acting) | X. Mndaweni |
| Manager: Office of the Speaker | F. Canga |
| Manager: Single Whip | G. Qhele |
| Manager: MPAC | BJ. Roberts-Tebejane |
| Manager: Strategic and Integrated Development Planning | T. Mokatsane |
| Manager: Performance Management Systems | O. Baloyi |
| Chief Risk Officer | L. Motepe |
| Manager: Municipal Information Security Standards | Vacant |
| Manager: Communications | X. Mndaweni |

4. POWERS AND FUNCTIONS ASSIGNED

a. Municipal Mandate and Strategic Focus

The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organizations in the matters of local government.

These policy statements guide the formulation and implementation of the integrated development plan and therefore every decision and action of the municipality.

b. Allocation of Powers and Functions

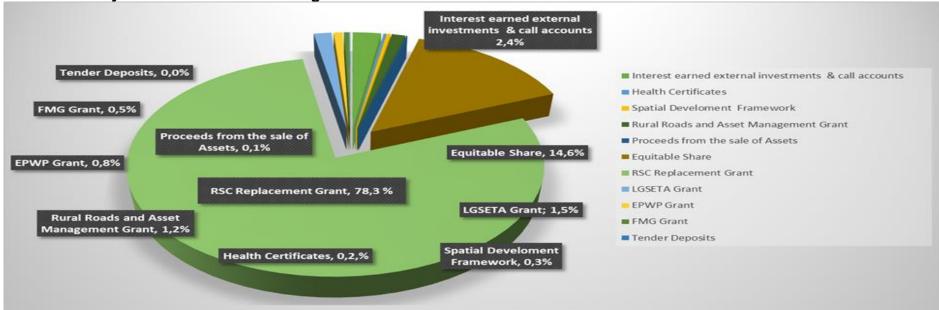
- Fire Fighting
- Regional Tourism
- Municipal Airport
- Municipal Planning
- Municipal Health Services
- Municipal Public Transport
- Cemeteries, Funeral Parlours and Crematoria
- Markets
- Municipal Abattoirs
- Disaster Management

c. Strategic Goals and Objectives

- To promote physical infrastructure development and services
- To promote socio-economic development
- To provide environmental health services
- To ensure disaster risk management
- To promote integrated transport services
- To promote community safety
- To ensure internal municipal excellence

5. SUMMARY OF THE BUDGET

5.1. Revenue by Source as a % of Funding



- The Grants and subsidies amount to R207 million which constitutes 96.87%. The grants and subsides consists of Equitable share and RSC Replacement Grant, LGSETA Grant, EPWP Grant, Rural Road Assets Management and FMG Grant.
- The remaining 3.13% of the total revenue comprises of the following:
 - 2.43% or R5.2 million from interest on investments and Bank accounts.
 - The 0.46% or R987 thousand of the total revenue comprises of tender deposits, Spatial Development and Proceeds from sale of Assets.
 - 0.23% or R500 thousands is for Health certificates.

5.2. Monthly Projections of Revenue to be collected by each Source

| DC40 Dr Kenneth Kaunda - Supporting | Γable SB14 A | djustments I | Budget - mor | thly revenue | and expend | liture - 19/02/ | 2021 | | | | | | | | | |
|--|------------------|--------------|--------------|--------------|------------|-----------------|---------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|------------------------|----------------------------|---------------------------|
| Description | | - | | • | · | Budget Ye | | | | | | | | Medium Ter | m Revenue and Framework | Expenditure |
| Description | July | August | Sept. | October | November | December | January | February | March | April | May | June | Full year budget | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| R thousands | Outcome | Outcome | Outcome | Outcome | Outcome | Outcome | Outcome | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | | Adjusted Budget | Adjusted Budget | Adjusted Budget |
| Revenue By Source | | | | | | | | | | | | | | | | |
| Property rates | | | | | | | | | | | | - | - | - | - | - |
| Service charges - electricity revenue | | | | | | | | | | | | - | - | - | - | _ |
| Service charges - water revenue | | | | | | | | | | | | - | - | - | - | _ |
| Service charges - sanitation revenue | | | | | | | | | | | | _ | _ | _ | _ | _ |
| Service charges - refuse revenue | | | | | | | | | | | | - | - | _ | - | - |
| Rental of facilities and equipment | | | | | | | | | | | | _ | _ | - | - | _ |
| Interest earned - external investments | 723 | 10 | 108 | 151 | 209 | 8 | 80 | 293 | 160 | 400 | 490 | 2 567 | 5 200 | 5 200 | 5 439 | 5 689 |
| Interest earned - outstanding debtors | - | - | - | - | - | - | | - | - | - | - | - | - | - | - | - |
| Dividends received | - | - | - | - | - | - | | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | _ | - | - | - | - | - | | - | - | - | - | - | - | - | - | - |
| Licences and permits | 40 | 52 | 44 | 45 | 63 | 19 | 24 | 40 | 40 | 40 | 40 | 54 | 500 | 500 | 523 | 547 |
| Agency services | - | - | - | - | - | - | | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | 89 173 | 1 423 | - | - | - | 63 243 | - | 1 251 | 48 461 | 100 | 347 | 3 043 | 207 041 | 207 041 | 207 383 | 213 403 |
| Other revenue | 16 | 22 | 7 | (16) | - | 16 | - | 8 | 23 | 8 | 8 | 897 | 987 | 987 | 303 | 317 |
| Gains | - | - | | | | | | - | - | - | - | - | - | - | - | _ |
| Total Revenue | 89 952 | 1 507 | 159 | 180 | 272 | 63 286 | 104 | 1 591 | 48 684 | 548 | 885 | 6 560 | 213 728 | 213 728 | 213 649 | 219 957 |

5.3. Monthly Projections of Revenue by Vote

| DC40 Dr Kenneth Kaunda - Sup | porting Table | = SB12 Adjus | stments Bud | get - monthly | revenue an | d expenditur | e (municipal | vote) - 19/02 | /2021 | | | | | | | |
|------------------------------|---------------|--|-------------|---------------|------------|--------------|--------------|---------------|--------|-------|-----|-------|---------------------|------------------------|----------------------------|---------------------------|
| Description | | | | | | Budget Ye | ar 2020/21 | | | | | | | Medium Ter | m Revenue and Framework | Expenditure |
| Description | July | August | Sept. | October | November | December | January | February | March | April | May | June | Full year budget | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| R thousands | Outcome | ome Outcome Outcome Outcome Outcome Outcome Outcome Adjusted Adjusted Adjusted Adjusted Adjusted Adjusted Budget Budget Budget | | | | | | | | | | | | Adjusted | Adjusted | Adjusted |
| R (IIOusalius | | Budget Budget Budget Budget | | | | | | | | | | | | Budget | Budget | Budget |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 01 - Executive Council | 16 | - | - | (16) | - | - | - | 5 | - | - | - | (5) | - | - | - | _ |
| Vote 02 - Municipal Manager | - | ı | - | - | - | - | - | | - | - | - | ı | - | ı | ı | _ |
| Vote 03 - Corporate Services | 207 | ı | 1 | - | 1 | 1 | ı | 7 | ı | 100 | 347 | 2 589 | 3 250 | 3 250 | 3 250 | 3 250 |
| Vote 04 - Financial Services | 87 953 | 1 032 | 115 | 151 | 209 | 62 506 | 80 | 296 | 48 656 | 408 | 498 | 3 205 | 205 110 | 205 110 | 207 260 | 213 392 |
| Vote 05 - Led & Planning | 1 736 | 423 | 1 | - | 1 | 761 | ı | 1 233 | ı | ı | 1 | 715 | 4 868 | 4 868 | 2 616 | 2 768 |
| Vote 06 - Community Services | 40 | 52 | 44 | 45 | 63 | 19 | 24 | 50 | 28 | 40 | 40 | 56 | 500 | 500 | 523 | 547 |
| Total Revenue by Vote | 89 952 | 1 507 | 159 | 180 | 272 | 63 286 | 104 | 1 591 | 48 684 | 548 | 885 | 6 560 | 213 728 | 213 728 | 213 649 | 219 957 |

5.4. Monthly Projections of Operational Expenditure by each Vote

| DC40 Dr Kenneth Kaunda - Support | ing Table SB | 12 Adjustme | nts Budget - | monthly reve | enue and exp | penditure (mu | unicipal vote | - 19/02/2021 | | | | | | | |
|----------------------------------|--------------|---|--------------|--------------|--------------|---------------|---------------|--------------|--------|--------|--------|--------|------------------------|----------------------------|---------------------------|
| Position . | | | | | | Budget Ye | ar 2020/21 | | | | | | Medium Ter | m Revenue and Framework | Expenditure |
| Description | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| | Outcome | | | | | | | | | | | | | Adjusted | Adjusted |
| R thousands | | Budget Budget Budget Budget Budget Budget | | | | | | | | | | | | | Budget |
| Expenditure by Vote | | Stuget Stuget Stuget Stuget | | | | | | | | | | | | | |
| Vote 01 - Executive Council | 823 | 831 | 803 | 938 | 1 756 | 1 458 | 1 192 | 1 962 | 1 962 | 1 962 | 1 962 | 8 894 | 24 545 | 24 581 | 25 712 |
| Vote 02 - Municipal Manager | 2 464 | 3 104 | 3 065 | 4 646 | 3 854 | 3 588 | 2 864 | 3 749 | 3 749 | 3 749 | 3 749 | 6 408 | 44 989 | 44 903 | 46 613 |
| Vote 03 - Corporate Services | 1 743 | 2 119 | 1 687 | 3 597 | 2 255 | 2 119 | 2 578 | 2 796 | 2 796 | 2 796 | 2 796 | 6 268 | 33 550 | 29 686 | 30 394 |
| Vote 04 - Financial Services | 1 094 | 2 084 | 1 178 | 2 713 | 1 886 | 2 278 | 1 737 | 2 505 | 2 505 | 2 505 | 2 505 | 7 072 | 30 062 | 32 643 | 33 595 |
| Vote 05 - Led & Planning | 992 | 1 704 | 1 835 | 1 661 | 815 | 1 665 | 1 075 | 2 412 | 2 412 | 2 412 | 2 412 | 9 549 | 28 943 | 25 601 | 26 571 |
| Vote 06 - Community Services | 3 113 | 3 172 | 3 278 | 4 155 | 3 835 | 5 525 | 3 530 | 4 271 | 4 271 | 4 271 | 4 271 | 7 559 | 51 249 | 55 061 | 55 892 |
| Total Expenditure by Vote | 10 229 | 13 014 | 11 846 | 17 710 | 14 401 | 16 632 | 12 976 | 17 695 | 17 695 | 17 695 | 17 695 | 45 751 | 213 338 | 212 475 | 218 777 |

5.5. Monthly Projections of Capital Expenditure by each Vote/ Department

| DC40 Dr Kenneth Kaunda - Supporting | Table SB16 | Adjustments | Budget - mo | onthly capita | l expenditure | (municipal | vote) - 19/02/ | 2021 | | | | | | | | |
|---|------------|-------------|-------------|---------------|---------------|------------|-----------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|---|---------------------------|---------------------------|
| Description - Municipal Vote | | - | | | - | Ві | udget Year 2020 | 21 | | | | | | Medium Term Revenue and Expenditure Framework | | |
| Description - минісіраі Vote | July | August | Sept. | October | November | December | January | February | March | April | May | June | Full year budget | Budget Year 2020/21 | Budget Year +1 2021/22 | Budget Year +2 2022/23 |
| R thousands | Outcome | Outcome | Outcome | Outcome | Outcome | Outcome | Outcome | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | Adjusted Budget | | Adjusted Budget | Adjusted Budget | Adjusted Budget |
| Multi-year expenditure appropriation | | | | | | | | | | | | | | | | |
| Vote 01 - Executive Council | _ | - | - | - | - | ı | - | - | - | - | - | - | | - | - | - |
| Vote 02 - Municipal Manager | - | 1 | - | - | - | - | - | - | 1 | - | - | - | | - | - | - |
| Vote 03 - Corporate Services | - | 1 | 1 | - | - | ı | - | - | 1 | 1 | - | 1 | | - | - | - |
| Vote 04 - Financial Services | _ | - | - | - | - | ı | - | - | - | - | - | - | | - | - | - |
| Vote 05 - Led & Planning | - | 1 | 1 | - | - | 1 | - | - | 1 | 1 | - | - | | - | - | - |
| Vote 06 - Community Services | _ | - | 1 | - | - | 1 | - | _ | _ | - | - | - | | - | - | - |
| Capital Multi-year expenditure sub-total | - | - | - | - | - | - | - | | - | - | | | - | - | - | _ |
| Single-year expenditure appropriation | | | | | | | | | | | | - | _ | _ | - | - |
| Vote 01 - Executive Council | _ | _ | - | - | - | - | - | 10 | _ | _ | - | - | | 10 | 10 | 10 |
| Vote 02 - Municipal Manager | - | 19 | - | - | - | 1 | - | 9 | 15 | - | 32 | 1 340 | | 1 415 | 140 | 100 |
| Vote 03 - Corporate Services | 70 | 280 | - | (51) | 81 | 259 | - | - | 68 | 322 | 38 | 4 603 | | 5 669 | 90 | 70 |
| Vote 04 - Financial Services | - | 422 | 423 | 153 | 2 | 15 | - | 64 | 8 | 4 | 319 | 3 080 | | 4 491 | 120 | 35 |
| Vote 05 - Led & Planning | - | 1 | 1 | - | - | ı | - | 243 | 1 235 | 9 000 | 2 337 | 135 | | 12 950 | 52 | 55 |
| Vote 06 - Community Services | - | 29 | 547 | 8 | 13 | 5 | (0) | - | 3 500 | - | - | 313 | | 4 415 | 604 | 589 |
| Capital single-year expenditure sub-total | 70 | 750 | 970 | 110 | 96 | 279 | (0) | 326 | 4 826 | 9 326 | 2 726 | 9 472 | - | 28 950 | 1 017 | 859 |
| Total Capital Expenditure | 70 | 750 | 970 | 110 | 96 | 279 | (0) | 326 | 4 826 | 9 326 | 2 726 | 9 472 | _ | 28 950 | 1 017 | 859 |

6. KEY PERFORMANCE AREAS

- **KPA 1:** Basic Service Delivery and Infrastructure Development
- KPA 2: Municipal Transformation and Institutional Development
- KPA 3: Local Economic Development
- **KPA 4:** Municipal Financial Viability and Management
- KPA 5: Good Governance & Public Participation
- **KPA 6**: Spatial

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

MUNICIPAL HEALTH SERVICES, TECHNICAL INFRASTRUCTURE SERVICES AND DISASTER RISK MANAGEMENT

| THEMATIC AREAS | | | | | | | | ICES DELIVERY | | | | | |
|-----------------------|--|-----------------------------------|--|-----------------------------------|-------------------------------------|---|----------|--|-------------------|--|----------|---|--------------------------------------|
| KPA | | | | | BASI | C SERVICE DELIVER | RY AND | INFRASTRUCTUR | RE DEVELOPMEI | NT . | | | |
| OUTCOME 9 | ОИТЕ | PUT 2 | | | | | IMPI | ROVING ACCESS | TO BASIC SERV | ICES | | | |
| | OUTF | PUT 4 | | | | ACTION | S SUPP | ORTIVE OF THE H | IUMAN SETTLEI | MENT OUTCOME | | | I |
| NAL A | GIC | _ ox _ | BA | SELINE 2019/202 | 20 | REVISED KEY | TYPE | REVISED | DEVICED | AC TION | | | PORTFOLIO |
| FUNCTIONAL AREA | STRATEGIC | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TY | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QUA | RTERLY TARGETS | OF EVIDENCE |
| Community Services | To provide environmenta I health services | Municipal Health Service | 38 environme ntal campaigns | 32 environmenta I campaigns | Nil | KPI 1 Number of environmental awareness campaigns conducted within Dr. Kenneth Kaunda District MH&EMS | Activity | avareness campaigns conducted within Dr. Kenneth Kaunda District by 30 June 2021 | R 215 000 | 39052300120FLP 43ZZWD 39052300140FLP 43ZZWD 39052301870FLP 43ZZWD | Q2 Q3 Q4 | 8 environmental awareness campaigns conducted by 30 September 2020: 3 at Matlosana, 2 Maquassi Hills and 3 JB Marks Local Municipalities 8 environmental awareness campaigns by 31 December 2020: 3 at Matlosana, 2 Maquassi Hills and 3 JB Marks Local Municipalities 8 environmental Campaigns conducted by 31 March 2021: 3 at Matlosana, 2 Maquassi Hills and 3 JB Marks Local Municipalities 8 environmental Campaigns conducted by 31 March 2021: 3 at Matlosana, 2 Maquassi Hills and 3 JB Marks Local Municipalities 8 environmental Campaigns conducted by 30 June 2021: | Campaign reports with pictures |

| THEMATIC AREAS | | | | | | BASI | C SERV | ICES DELIVERY | | | | | |
|--------------------|--|-----------------------------------|---|--|-------------------------------------|---|--------|--|-----------------------|--------------------------|----------|--|---|
| KPA | | | | | BASI | C SERVICE DELIVER | RY AND | INFRASTRUCTUR | E DEVELOPME | VT | | | |
| OUTCOME 9 | OUTF | PUT 2 | | | | | IMPI | ROVING ACCESS | TO BASIC SERV | ICES | | | |
| | OUTF | PUT 4 | | | | ACTION | S SUPP | ORTIVE OF THE H | UMAN SETTLEI | MENT OUTCOME | | | |
| NAL A | GIC | J 04 _ | BAS | SELINE 2019/202 | 20 | REVISED KEY | TYPE | REVISED | REVISED | A) TION | | | PORTFOLIO |
| FUNCTIONAL | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TY | ANNUAL TARGET | BUDGET | MSCOA | QUA | ARTERLY TARGETS | OF EVIDENCE |
| | | | | | | | | | | | | 3 at Matlosana, 2 Maquassi Hills and 3 JB Marks Local Municipalities | |
| Community Services | To provide environmenta I health services | Municipal Health Service | 11 compliance reports on drinking water samples taken tested | 12 compliance repots on drinking water samples taken and tested | Nil | KPI 2 Number of compliance reports on drinking water samples taken and tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted MH&EMS | Output | 12 compliance reports on drinking water samples taken and tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by 30 June 2021 | R500 000 Shared Vote | 39052273330FLP 94ZZWD | Q2 Q3 | 3 compliance reports on drinking water samples taken and tested from JB Marks, Matlosana and Maquassi Hills Local Municipalities submitted by 30 September 2020 3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted by 31 December 2020 3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted by 31 Marks, Matlosana, and Maquassi Hills Local Municipalities submitted by 31 March 2021 | Compliance reports, Sampling points list, Sample analysis results |

| THEMATIC AREAS | | | | | | BASI | C SERV | ICES DELIVERY | | | | | |
|-----------------------|--|-----------------------------------|---|---|-------------------------------------|---|----------|--|-------------------------|--------------------------|----------------|---|--|
| KPA | | | | | BASI | C SERVICE DELIVER | RY AND | INFRASTRUCTUR | E DEVELOPME | NT | | | |
| OUTCOME 9 | OUTF | | | | | ACTION | | ROVING ACCESS ORTIVE OF THE H | | | | | |
| NAL | GIC | 1 | BA | SELINE 2019/202 | 20 | REVISED KEY | PE | REVISED | | A TION | | | PORTFOLIO |
| FUNCTIONAL | STRATEGIC | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA | QUA | ARTERLY TARGETS | OF EVIDENCE |
| Community Services | To provide environmenta I health services | Municipal Health Service | 52 water samples taken tested at the reservoirs in Tlokwe, Ventersdor p, Matlosana and Maquassi Hills Local | 48 water samples taken tested at the reservoirs | Nil | KPI 3 Number of water samples taken and tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality MH&EMS | Output | 48 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 June 2021 | R500 000 Shared Vote | 39052273330FLP 94ZZWD | Q4 Q1 Q2 | 3 compliance reports on drinking water samples taken tested from JB Marks, Matlosana, and Maquassi Hills Local Municipalities submitted by 30 June 2021 12 water samples taken and tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 September 2020 12 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 December 2020 12 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 December 2020 12 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 31 March 2021 | Sampling point list, sample analysis results |

| THEMATIC AREAS | | | | | | BASI | C SERV | ICES DELIVERY | | | | | |
|-----------------------|----------------------------------|-----------------------------------|--|--|-------------------------------------|---|----------|---|--------------------|--|-----|---|--------------------------------------|
| KPA | | | | | BASI | C SERVICE DELIVER | RY AND | INFRASTRUCTUR | E DEVELOPMEN | NT | | | |
| OUTCOME 9 | OUTP | | | | | | | ROVING ACCESS | | | | | |
| | OUTP | PUT 4 | | | | ACTION | S SUPP | ORTIVE OF THE H | UMAN SETTLEN | MENT OUTCOME | ı | | |
| NAL | GIC TVE | ع م ك | BAS | SELINE 2019/202 | 20 | REVISED KEY | F | REVISED | 25/4052 | A TION | | | PORTFOLIO |
| FUNCTIONAL | STRATEGIC | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QUA | RTERLY TARGETS | OF EVIDENCE |
| | | | Municipalit y | | | | | | | | Q4 | 12 water samples taken tested at the reservoirs in JB Marks, Matlosana and Maquassi Hills Local Municipality by 30 June 2021 | |
| Community Services | To provide environmenta I health | Environment al Managemen | 2 activities on Air Quality | 3 activities on Air Quality Management | Nil | KPI 4 Number of activities | | 3 activities conducted on Air Quality | | 52 000 | Q1 | None | Air Quality Inspection Reports |
| | services | t Services | Manageme nt | | | conducted on Air Quality Management within Dr. Kenneth Kaunda District | Activity | Management within Dr. Kenneth Kaunda District by 31 March | R42 000 R10 000 | 39052270310FLP 02ZZWD 39052260600FLP 02ZZWD | Q2 | 2 activity conducted on Air Quality Management within Dr Kenneth Kaunda District by 31 December 2020 | with pictures |
| | | | | | | MH&EMS | | 2021 | | | Q3 | 1 activity conducted on Air Quality Management within Dr Kenneth Kaunda District by 31 March 2021 | |
| | | | | | | | | | | | Q4 | None | |
| Planning | To promote physical | Municipal Planning | 1058,18 km of Paved | 250km of unpaved | Nil | KPI 5 | | 250km of unpaved Roads | R 2 480 000 | 36052272560RU | Q1 | None | 1 Quarterly Report on |
| | infrastructure | | Roads | Roads | | Total kilometres | | Assessed | | P34ZZWD | Q2 | None | the 250km |
| | development | | Assessed | Assessed | | of unpaved Roads | Output | within | | | Q3 | None | of assessed unpaved |
| | services | | | | | Assessed within Matlosana | ਰ | Matlosana by 30 June 2021 | | | Q4 | 250km of unpaved Roads Assessed within Matlosana by 30 June 2021 | roads |

| THEMATIC AREAS | | | | | | BASI | C SERV | ICES DELIVERY | | | | | |
|-------------------|---|-----------------------------------|---|--|-------------------------------------|---|----------|--|----------------------------|--------------------------|----------------------|--|---|
| KPA | | | | | BASI | C SERVICE DELIVER | RY AND | INFRASTRUCTUR | E DEVELOPMEI | NT | | | |
| OUTCOME 9 | OUTF | | | | | | IMPI | ROVING ACCESS | TO BASIC SERV | ICES | | | |
| | OUTP | PUT 4 | | | | ACTION | S SUPP | ORTIVE OF THE H | IUMAN SETTLEI | MENT OUTCOME | | | 1 |
| NAL A | GIC | xx | BA | SELINE 2019/202 | 20 | REVISED KEY | FE | REVISED | DEMOSED | AOI TION | | | PORTFOLIO |
| FUNCTIONAL | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | ЭДАЛ ІДЯ | ANNUAL TARGET | REVISED BUDGET | MSCOA | · | RTERLY TARGETS | OF EVIDENCE |
| Planning | To promote physical infrastructure development services | Municipal Planning | 75 Traffic Counts | 60 Traffic Counts | Nil | KPI 6 Number of total Traffic Counts Completed in JB Marks and Maquassi Hills PLN | Output | 60 Traffic Counts Completed within JB Marks and Maquassi Hills by 31 March 2021 | R 2 480 000 | 36052272560RU P34ZZWD | Q1 Q2 Q3 | None 35 Traffic Counts completed in JB Marks by 31 December 2020 25 Traffic Counts completed in Maquassi Hills by 31 March 2021 None | 2 quarterly reports on 60 traffic data Pictures |
| Planning | To promote physical infrastructure | Municipal Planning | Draft SDFs for local municipaliti es | DrKKDM SDF | DrKKDM SDF | Number of Draft District Spatial Development Framework tabled before Council | Output | 1 Draft District Spatial Development Framework tabled before Council by 30 June 2021 | R697 000 | 36052272560 FLP96ZZWD | Q1 Q2 Q3 Q4 | None None 1 Draft District Spatial Development tabled before Council by 30 June 2021 | Draft Spatial Developme nt Framework Council Resolution |
| Planning | To promote physical infrastructure | Municipal Planning | Nil | 1 District Housing Master Plan adopted by | Nil | Number of District Housing Master Plan | | 1 District Housing Master Plan adopted | R 1 000 000 Shared Vote | 36052300120FL Q49ZZWD | Q1 Q2 Q3 | Advertisement by 30 September 2020 Appointment of Service Provider by 31 December 2020 None | Advert Appointmen t of Service provider letter |

| THEMATIC AREAS | | | | | | BASI | C SERV | ICES DELIVERY | | | | | |
|-------------------|------------------------------------|-----------------------------------|--|---|-------------------------------------|---|----------|---|-------------------|--------------------------|----------------------|--|--|
| KPA | | | | | BASI | C SERVICE DELIVER | RY AND | INFRASTRUCTUR | RE DEVELOPME | NT | | | |
| OUTCOME 9 | OUTF | PUT 2 | | | | | IMPI | ROVING ACCESS | TO BASIC SERV | ICES | | | |
| | OUTF | PUT 4 | | | | ACTION | S SUPP | ORTIVE OF THE H | IUMAN SETTLEI | MENT OUTCOME | 1 | | |
| NAL A | GIC | xx | BA | SELINE 2019/202 | 20 | REVISED KEY | 핊 | REVISED | DEL/JOED | AO TION | | | PORTFOLIO |
| FUNCTIONAL | STRATEGIC | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA | QUA | ARTERLY TARGETS | OF EVIDENCE |
| | | | | Council by June 2021 | | adopted by Council | | by Council by 30 June 2021 | | | Q4 | 1 District Housing Master Plan adopted by Council by 30 June 2021 | Council Resolution Master Plan |
| Planning | To promote physical infrastructure | Municipal Planning | Nil | Purchased municipal land for Municipal Office Park | Nil | Purchased municipal land for Municipal Office Park within Matlosana Local Municipality | Output | Purchased municipal land for Municipal Office Park within Matlosana Local Municipality by 31 December 2020 | R 9 000 000 | 36056473520OR C73ZZWD | Q1 Q2 Q3 Q4 | None Purchased municipal land for Municipal Office Park within Matlosana Local Municipality by 31 December 2020 None None | Proof of purchase Title deed |
| Planning | To promote physical infrastructure | Municipal Planning | Nil | 1 Electricity Master Plans developed for Maquassi- Hills Local Municipality | Nil | Number of Electricity Master Plans developed for Maquassi-Hills Local Municipality adopted PLN | | 1 Electricity Master Plan developed for Maquassi-Hills Local Municipality adopted by 30 June 2021 | R 1 500 000 | 36056431020OR C76ZZWD | Q1 Q2 Q3 Q4 | None Appointment of consultants by 31 December 2020 None 1 Electricity Master Plan developed for Maquassi- Hills Local Municipality adopted by 30 June 2021 | Appointmen t letter Electricity master plan |

KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

KPA 2: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

| NATIONAL LG PRIORITIES | LABOUR | MATTERS, | FINANCIAL AND A | ADMINISTRATIV | E CAPACITY, | | | AL VIABILITY, GOO | D GOVERNAN | CE, INSTITUT | IONAL 1 | RANSFORMATION AND DEVEL | OPMENT, |
|------------------------------|-------------------------|-----------------------------------|--|--|-------------------------------------|---|----------|---|-------------------|----------------------|---------|---|---|
| KPA | | | | | | PAL TRANSFORMATION | - | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | | | IMPLEMENT A | A DIFFERENTIATED APP | | | | ANNING AND | SUPPO | RT | |
| | OUTPUT 6 | | | | | ADMINIST | RAIIV | E AND FINANCIAL C | APABILII Y | | | | |
| | | | BAS | ELINE 2019/2020 | 0 | | | | | _ | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | KPI TYPE | REVISED ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QUA | RTERLY TARGETS | PORTFOLIO OF EVIDENCE |
| Human | To ensure | Municipal | 4 people from | 3 people from | 2 positions | KPI 11 | | 03 people from | OPEX | - | Q1 | None | Report on |
| Resources | municipal excellence | Planning | employment equity target | employment equity target | | Number of people | | employment | | | Q2 | None | employment equity target |
| | GYCGIIGIICG | | groups | groups | | from employment | | equity target | | | Q3 | None | groups |
| | | | employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | | equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | Output | groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021 | | | Q4 | 03 people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan by 30 June 2021 | employed in the three highest levels of management in compliance with a municipality's approved employment equity plan |
| Human Resources | To ensure municipal | Municipal Planning | Workplace skills plan | Timeous submission | Nil | KPI 12 | | 1 Report on the workplace skills | OPEX | - | Q1 | None | Proof of submission |
| | excellence | | submitted to LGSETA | report on the | | Number of workplace | t | plan submitted to | | | Q2 | None | to LGSETA |
| | | | LGSETA | workplace skills plan | | skills plan submitted to LGSETA | Output | LGSETA by 30 | | | Q3 | None |) |
| | | | | submitted to LGSETA | | CS CS | 0 | April 2021 | | | Q4 | 1 Report on the workplace skills plan submitted to LGSETA by 30 April 2021 | Workplace Skills Plan |
| Human | To ensure | Municipal | 3 training committee | 4 training committee | Nil | KPI 13 | ¥ | 4 training | OPEX | - | Q1 | 1 training committee meeting | Minutes, attendance |
| Resources | municipal excellence | Planning | meetings held | meeting to be | | | Output | committee meeting to be | | | Q2 | held by 30 September 2020 1 training committee meeting held by 31 December 2020 | registers and training |

| NATIONAL LG PRIORITIES | LABOUR | R MATTERS, | FINANCIAL AND A | ADMINISTRATIV | E CAPACITY, | | | AL VIABILITY, GOO | D GOVERNAN | ICE, INSTITUT | TIONAL T | TRANSFORMATION AND DEVEL | OPMENT, |
|------------------------------|--------------------------------------|-----------------------------------|---|--------------------------------------|-------------------------------------|--|----------|---------------------------------------|-------------------|----------------------|----------|--|-----------------------------|
| KPA | | | | | | PAL TRANSFORMATION | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | | | IMPLEMENT / | A DIFFERENTIATED APP | | | | ANNING AND | SUPPO | RT | |
| | OUTPUT 6 | | | | | ADMINISTI | RATIV | E AND FINANCIAL C | CAPABILITY | | | | |
| | | | BAS | ELINE 2019/202 | 0 | | | | | _ | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | KPI TYPE | REVISED ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QUA | RTERLY TARGETS | PORTFOLIO OF EVIDENCE |
| | | | | held by 30 June 2021 | | Number of training committee meetings | | held by 30 June 2021 | | | Q3 | 1 training committee meeting held by 31 March 2021 | committee reports |
| | | | | | | held | | 2021 | | | Q4 | 1 training committee meeting held by 30 June 2021 | i i |
| | | | | | | CS | | | | | | | |
| Human Resources | To ensure municipal | Municipal Planning | Nil | 4 Firefighters debriefings | Nil | KPI 14 | | 2 Firefighters debriefings held | OPEX | - | Q1 | 1 Firefighters debriefing held by 30 September 2020 | 2 Attendance Registers & |
| | excellence | | | held | | Number Firefighters debriefings held | Outcome | by 31 December 2020 | | | Q2 | 1 Firefighters debriefing held by 31 December 2020 | Report |
| | | | | | | CS | Outc | 2020 | | | Q3 | None | |
| | | | | | | | | | | | Q4 | None | |
| Human Resources | To ensure municipal | Municipal Planning | Nil | 2 Workshops on | Nil | KPI 15 | | 2 Trainings on labour relations or | OPEX | - | Q1 | None | Training Manual & |
| | excellence | | | developing labour relations or | | Number of trainings on labour relations or | Ħ | dispute resolution by 30 June 2021 | | | Q2 | 1 Workshop on labour relations or dispute resolution by 31 December 2020 | Attendance Register |
| | | | | dispute | | dispute resolution | output | | | | Q3 | None | |
| | | | | resolution by 30 June 2020 | | CS | | | | | Q4 | 1 Workshop on labour relations or dispute resolution by 30 June 2021 | |
| Human resources | To ensure municipal excellence | Municipal Planning | Nil | 4 OHS comprehensi | Nil | KPI 16 | Activi | 4 comprehensive inspections on | OPEX | - | Q1 | 1 Comprehensive inspection on OHS conducted by 30 September 2020 | Inspection reports |

| NATIONAL LG PRIORITIES | LABOUR | MATTERS, | FINANCIAL AND A | ADMINISTRATIV | E CAPACITY, | SERVICE DELIVERY, FIN ECONOM | IANCI IIC DE | AL VIABILITY, GOO | D GOVERNAN | CE, INSTITUTI | IONAL T | RANSFORMATION AND DEVEL | OPMENT, |
|------------------------------|--------------------------------------|-----------------------------------|---|--|-------------------------------------|---|-----------------|--|-------------------|----------------------|----------------|---|---------------------------------|
| KPA | | | | | MUNICIF | PAL TRANSFORMATION | S AND | ORGANISATIONAL | . DEVELOPME | NT | | | |
| OUTCOME 9 | OUTPUT 1 | | | | IMPLEMENT A | A DIFFERENTIATED APP | | | | ANNING AND | SUPPOI | RT | |
| | OUTPUT 6 | | | | | ADMINISTR | RATIVI | E AND FINANCIAL C | APABILITY | | | | |
| | | | BAS | ELINE 2019/202 | 0 | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | KPI TYPE | REVISED ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QUAI | RTERLY TARGETS | PORTFOLIO OF EVIDENCE |
| | | | | ve inspections | | Number of comprehensive inspections on OHS conducted | | OHS conducted by 30 June 2021 | | | Q2 Q3 Q4 | 1 Comprehensive inspection on OHS conducted by 31 December 2020 1 Comprehensive inspection on OHS conducted by 31 March 2021 1 Comprehensive inspection on OHS conducted by 30 June 2021 | |
| Human Resources | To ensure municipal excellence | Municipal Planning | Nil | 1 Employment Equity Plan submitted to Dep of Labour by June 2020 | Nil | KPI 17 Number of Employment Equity Plan submitted to Dep of Labour CS | Output | 1 Employment Equity Plan submitted to Dep of Labour by 15 January 2021 | OPEX | - | Q1 Q2 Q3 | None None 1 Employment Equity Plan submitted to Dep of Labour by 15 January 2020 None | 1 Employment Equity Plan |
| Legal Services | To ensure municipal excellence | Municipal Planning | 2018/19 Contract registers updated | 2019/20 Contract registers updated | Nil | KPI 18 Number of updated Contract registers submitted to Council CSBTO | Output | 4 updated Contract registers submitted to Council by 30 June 2021 | OPEX | - | Q1 Q2 Q3 Q4 | 1 updated Contract registers submitted to Council by 30 September 2020 1 updated Contract registers submitted to Council by 31 December 2020 1 updated Contract registers submitted to Council by 31 March 2021 1 updated Contract registers submitted to Council by 30 June 2021 | Contract register updated |

| NATIONAL LG PRIORITIES KPA OUTCOME 9 | OUTPUT 1 OUTPUT 6 | MATTERS, | FINANCIAL AND A | | MUNICIF | ECONOM PAL TRANSFORMATION A DIFFERENTIATED APP | S AND | VELOPMENT ORGANISATIONAL | DEVELOPME | INT | | RANSFORMATION AND DEVEL | ОРМЕПТ, | |
|--|---|-----------------------------------|--|--|---------|--|--------|--|-----------|-----|----------------------|--|-------------|--|
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | ogress to e) (MFMA Circular 63) (MFMA Circular 63) (MFMA Circular 63) (MFMA Circular 63) | | | | | | | | | | |
| Information, Communicati ons and Technology | To ensure IT governance environment is established at Dr KKDM and Dr KKDM economic agency | Municipal Planning | IT policies developed and approved | ICT charter to be submitted to Council by June 2021 | Nil | KPI 19 Number of ICT charter to be submitted and workshopped to Council | Output | 1 ICT charter to be submitted and workshopped to Council by 31 December 2020 | OPEX | - | Q1 Q2 Q3 Q4 | None 1 ICT charter to be submitted and workshopped to Council by 31 December 2020 None None | ICT charter | |

KPA 3: LOCAL ECONOMIC DEVELOPMENT

KPA 3: LOCAL ECONOMIC DEVELOPMENT

| NATIONAL LG PRIORITIES | LABOUR MA | ATTERS, FINA | NCIAL AND ADM | INISTRATIVE CA | APACITY, SER | | | AL VIABILITY, G VELOPMENT | OOD GOVERN | ANCE, INSTITUTIONAL | TRANSI | FORMATION AND DEVE | LOPMENT, |
|---------------------------|---------------------------|-----------------------------------|--|---------------------------------|-------------------------------------|--|---------|--|-------------------|--------------------------|--------|--|--|
| KPA | | | | | MUNICIPAL | TRANSFORMATIONS | AND | ORGANISATIOI | NAL DEVELOP | MENT | | | |
| OUTCOME 9 | OUTPUT 1 | | | IMI | PLEMENT A DI | | | | | PLANNING AND SUPP | ORT | | |
| | OUTPUT 6 | | | | | ADMINISTI | RATIV | E AND FINANCI | AL CAPABILIT | Υ | | | |
| 4 | O.111 | | BAS | SELINE 2019/202 | 20 | | | | | Z C | QUAF | RTERLY TARGETS | PORTFOLIO |
| FUNCTIONA L AREA | STRATEGIC | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | KPITYPE | REVISED ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | | | OF EVIDENCE |
| Local Economic | To promote socio-economic | Regional Tourism | 258 Jobs created | 215Jobs created | Nil | KPI 20 | | 215 Jobs created | F | R 8 116 000 | Q1 | 185 Jobs created through LED | -Summary (listing) on |
| Development and Tourism | development | Municipal Planning | through LED Initiatives, | through LED Initiatives | | Number of Jobs created through | | through LED, | R 1 825 | 5 000 (MH&EMS) | | Initiatives, EPWP and CBPs within the Dr | Jobs created through LED |
| | | Municipal Health Services | EPWP, CBP and Capital projects | | | LED Initiatives, EPWP and CBPs within the Dr Kenneth Kaunda | | EPWP & CBPs within the Dr Kenneth | R 1 700 000 | 39052264500FLP 44ZZWD | | Kenneth Kaunda District, by 30 September 2020 | Initiatives, EPWP and CBPs -Signed |
| | | Disaster Manageme nt | | | | District PLN MH&EMSSPK, LED | put | Kaunda District by 31 December 2020 | R 75 000 | 39052272420FLP 44ZZWD | Q2 | 30 Jobs created through EPWP and CBPs within the Dr Kenneth Kaunda District, by 31 December2020 (MH&EMS,DED) | employment contracts and appointment letters. |
| | | | | | | | Output | | R 50 000 | 39052280050FLP | Q3 | None | |
| | | | | | | | | | | 44ZZWD | Q4 | None | |
| | | | | | | | | | R1 | 691 000 (TIS) | | | |
| | | | | | | | | | R 1 691 000 | 36052599410FLP47 | | | |
| | | | | | | | | | | ZZWD | | | |
| | | | | | | | | | R3 | 250 000 (SPK) | | | |
| | | | | | | | | | R 3 000 000 | 31102264500FLP13 ZZWD | | | |

| NATIONAL LG PRIORITIES | LABOUR MA | ATTERS, FINA | ANCIAL AND ADM | INISTRATIVE CA | APACITY, SER | | | AL VIABILITY, G VELOPMENT | OOD GOVERNA | ANCE, INSTITUTIONAL | TRANSI | FORMATION AND DEVE | LOPMENT, |
|---------------------------|--|-----------------------------------|--|---------------------------------|-------------------------------------|---|----------|--|-------------------|-----------------------------|-------------|--|--------------------------|
| KPA | | | | | MUNICIDAL | EDANOFORMATIONS | | 00044/047/0 | NAL DEVELOR | U.F.N.T | | | |
| OUTCOME 9 | OUTPUT 1 | | | IMF | | TRANSFORMATIONS FFFRFNTIATED APP | | | | NEN I PLANNING AND SUPP | ORT | | |
| 00.0020 | OUTPUT 6 | | | | | | | E AND FINANCI | • | | | | |
| | | | BA | SELINE 2019/202 | 20 | | | | | z | QUAF | RTERLY TARGETS | PORTFOLIO |
| FUNCTIONA L AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | KPI TYPE | REVISED ANNUAL TARGET | REVISED BUDGET | MSCOA | | | OF EVIDENCE |
| | | | | | | | | | R50 000 | 31102260600FLP13 ZZWD | | | |
| | | | | | | | | | R100 000 | 31102305110FLP13 ZZWD | | | |
| | | | | | | | | | R50 000 | 31102306100FLP13 ZZWD | | | |
| | | | | | | | | | R50 000 | 31102320600FLP13 ZZWD | | | |
| | | | | | | | | | R 1 350 000 | (LED & PLANNING) | | | |
| | | | | | | | | | R 1 350 000 | 36052264500FLMR CZZWD | | | |
| Local | To promote socio-economic | Regional Tourism | 1 tourism / trade | To host/participa | Nil | KPI 21 | | 2 tourism / trade | | 1 000 000 | Q1 | None | Report on the exhibition |
| Economic Development | development. | TOUTION | marketing | te in 3 | | Number of | | marketing | R 100 000 | 36052260600FLP7 1ZZWD | Q2 Q3 | None 1 tourism / trade | CALIDITION |
| Tourism | To grow an inclusive and | | exhibitions hosted / participated | tourism / trade marketing | | tourism / trade marketing exhibitions | | exhibitions hosted/ participated | R 200 000 | 36052280030FLP7 1ZZWD | QU | exhibition attended by 31 March 2021 # | |
| | sustainable | | partioipatou | exhibitions | | hosted/ | /ity | by 30 June | R 300 000 | 36052300120FLP7 1ZZWD | | DrKKDM Tourism, Arts & Culture | |
| | tourism economy, as well as promote | | | | | participated LED | Activity | 2021 | R 300 000 | 36052301870FLP7 1300ZZWD | | Festival (TAC) | |
| | inward and outward trade investment and participation. | | | | | | | | R 100 000 | 36052305980FLP7 1ZZWD | Q4 | 1 tourism / trade exhibitions attended by 30 June 2021 # Durban Tourism Indaba | |

| NATIONAL LG PRIORITIES | LABOUR MA | ATTERS, FINA | NCIAL AND ADM | INISTRATIVE CA | APACITY, SER | | | AL VIABILITY, G VELOPMENT | OOD GOVERN | ANCE, INSTITUTIONAL | TRANS | FORMATION AND DEVE | LOPMENT, |
|----------------------------------|---|---|--|---|-------------------------------------|---|----------|---|--|--|----------|---|---|
| KPA | | | | | | TRANSFORMATIONS | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | | IMF | PLEMENT A DI | | | | | , PLANNING AND SUPI | PORT | | |
| | OUTPUT 6 | | | | | ADMINIST | RATIV | E AND FINANCI | AL CAPABILIT | Υ | | | |
| 4 | () III | _ | BAS | SELINE 2019/202 | 20 | | | | | Z | QUA | RTERLY TARGETS | PORTFOLIO |
| FUNCTIONA L AREA | STRATEGIC | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | KPI TYPE | REVISED ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | | | OF EVIDENCE |
| Local Economic | To transform the delivery of | Regional Tourism | 3 sports, arts and culture | 4 sports, arts and culture | Nil | KPI 22 | | 4 sports, arts and culture | F | R 650 000 | Q1 | None | -Report on sports and |
| Development: sports, arts, | sports & recreation by | Tourisiii | initiatives supported | initiatives supported | | Number of sports, arts and culture | | initiatives within Dr. | R 50 000 | 36052260600FLP8 | Q2 | None | recreation initiatives |
| culture and heritage. | ensuring equitable access and development at all levels, as well as develop, preserve, protect, and promote arts, culture & heritage. | | | | | initiatives within Dr. Kenneth Kaunda District supported | Activity | Kenneth Kaunda District supported by 30 June 2021 | R 50 000 R 100 000 R 250 000 R 50 000 | 2ZZWD 36052280030FLP8 2ZZWD 36052300140FLP8 2ZZWD 36052301870FLP8 2ZZWD 36052305730FLP8 2ZZWD 36052265720FLQ2 2ZZWD | Q3 | 2 Sports, arts, culture and heritage initiatives within Dr. Kenneth Kaunda District supported by 31 March 2021 # DrKKDM Soccer Tournament #DrKKDM Dance Teachers Workshop 2 sport, arts and culture initiative within Dr. Kenneth Kaunda District supported by 30 June 2021. #DrKKDM Theater Week #Music Workshop | supported |
| Local Economic Development | To promote socio-economic development To develop, support and aid SMMEs and Cooperatives | Regional economic developme nt | Nil | 30 SMMEs / Cooperatives Businesses supported | Nil | KPI 23 Number of SMMEs/ Cooperatives Businesses supported within Dr. Kenneth | Output | Support 30 SMMEs / Cooperatives Business initiatives through Community Conditional | R1 500 000 | 36052699410FLP 77ZZWD | Q1 Q2 | Advertisement and Selection of Beneficiaries by 30 September 2020 Supply Chain Management processes completed by 31 December 2020 | Report on SMMEs / Cooperatives Business development initiatives supported |

| NATIONAL LG PRIORITIES | LABOUR MA | ATTERS, FINA | NCIAL AND ADM | INISTRATIVE CA | APACITY, SER | | | AL VIABILITY, G VELOPMENT | OOD GOVERN | ANCE, INSTITUTIONAL | TRANS | FORMATION AND DEVE | LOPMENT, |
|----------------------------------|---------------------------------------|---|---|--|-------------------------------------|---|----------|---|-------------------|--|----------|---|---|
| KPA | | | | | MUNICIPAL 1 | TRANSFORMATIONS | S AND | ORGANISATIOI | NAL DEVELOPI | MENT | | | |
| OUTCOME 9 | OUTPUT 1 OUTPUT 6 | | | IMF | PLEMENT A DI | | | | | PLANNING AND SUPP | ORT | | |
| | 0017016 | | | | | ADMINISTR | RAIIV | E AND FINANCI. | AL CAPABILII | | | | |
| ₹ | 을 씨 | √ ⊗∠ | | SELINE 2019/202 | | DEVISED KEY | ш | DEVICED | | NOI | QUAI | RTERLY TARGETS | PORTFOLIO OF |
| FUNCTIONA L AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | KPI TYPE | REVISED ANNUAL TARGET | REVISED BUDGET | MSCOA | | | EVIDENCE |
| | with Start-up and Business | | | | | Kaunda District | | Grants within Dr. Kenneth | | | Q3 | None | List of beneficiaries |
| | Expansion Grants. | | | | | | | Kaunda District by 30 June 2021 | | | Q4 | 30 SMMEs / Cooperatives Businesses supported through Community Conditional Grants by 30 June 2021. # Qualifying Sectors: Agriculture, Manufacturing, Mining, Tourism, Arts& Culture. (10, Matolsana LM, 10 JB Marks LM, 10 Maquassi Hills LM) | |
| Local Economic Development | To promote socio-economic development | Regional economic developme nt | 1 economic development initiatives implemented | 5 Economic development initiatives programs | Nil | KPI 24 Number of Economic Development | Activity | 4 District economic development initiatives supported / | R 600 000 | 36052300120FLP2 8ZZR3 36052301870FLP28 ZZWD | Q1 Q2 | None | Report on Economic Development initiatives programs |

| NATIONAL LG PRIORITIES | LABOUR M. | ATTERS, FINA | ANCIAL AND ADM | IINISTRATIVE C | APACITY, SER | | | AL VIABILITY, G VELOPMENT | OOD GOVERNA | ANCE, INSTITUTIONAL | TRANS | FORMATION AND DEVE | LOPMENT, |
|----------------------------------|--|---|--|---|-------------------------------------|--|----------|---|-------------------|--------------------------|----------------------|---|--|
| KPA | | | | | MUNICIPAL | TRANSFORMATIONS | S AND | ORGANISATIO | NAL DEVELOPI | MENT | | | |
| OUTCOME 9 | OUTPUT 1 | | | IMI | | FFERENTIATED APP | PROAG | CH TO MUNICIPA | AL FINANCING, | PLANNING AND SUPP | ORT | | |
| | OUTPUT 6 | | | | | ADMINISTI | RATIV | E AND FINANCI | AL CAPABILIT | 1 | | | |
| a | (2 III | | BA | SELINE 2019/202 | 20 | | | | | Z | QUA | RTERLY TARGETS | PORTFOLIO |
| FUNCTIONA L AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | KPI TYPE | REVISED ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | | | OF EVIDENCE |
| | To design innovative initiatives focusing on macro-economic growth through increased employment creation and developmental initiatives that has a potential for catalytic effect and sustainability. | | | | | Initiatives supported / implemented within Dr. Kenneth Kaunda District | | implemented within Dr. Kenneth Kaunda Districtimple mented 30 June 2021 | R 100 000 | 36052305730FLP28 ZZWD | Q3 Q4 | 2 district economic initiative within Dr. Kenneth Kaunda District supported / implemented by 31 December 2020 # Waste Recycling Project # LED Strategy Review None 2 district economic initiative within Dr. Kenneth Kaunda District supported / implemented by 30 June 2021 # Co-Op # Automotive Sector Skills Training | supported / implemented |
| Local Economic Development | To promote socio-economic development To design innovative initiatives focusing on macro-economic growth through | Regional economic developme nt | Nil | 50 Tuckshops supported within Dr Kenneth Kaunda District Municipality | Nil | KPI 25 Number of Tuckshops supported within Dr Kenneth Kaunda District Municipality | Outcome | 50 Tuckshops supported within Dr Kenneth Kaunda District Municipality by 30 June 2021 | R 3 000 000 | 36052300120FLQ48 ZZWD | Q1 Q2 Q3 Q4 | Advertisement by 30 September 2020. Selection of Beneficiaries by 31 December 2020. None 50 Tuckshops supported within Dr Kenneth Kaunda | Adverts Report on tuckshops supported |

| NATIONAL LG PRIORITIES | LABOUR MA | ATTERS, FINA | NCIAL AND ADM | INISTRATIVE CA | APACITY, SERV | | | AL VIABILITY, GO | OOD GOVERN | ANCE, INSTITUTIONAL | TRANSI | FORMATION AND DEVE | LOPMENT, | | |
|---------------------------|---|-----------------------------------|-----------------------------------|--|---------------|-----------------|-------|------------------|---------------|---------------------|--------|--|----------|--|--|
| KPA | | | | | MUNICIPAL T | RANSFORMATIONS | S AND | ORGANISATION | NAL DEVELOPI | MENT | | | | | |
| OUTCOME 9 | OUTPUT 1 | | | IMF | PLEMENT A DII | FERENTIATED APP | PROAC | CH TO MUNICIPA | AL FINANCING, | PLANNING AND SUPP | ORT | | | | |
| | OUTPUT 6 | | | | | ADMINIST | RATIV | E AND FINANCIA | AL CAPABILIT | Υ | | | | | |
| FUNCTIONA L AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Tus Demand (MFMA Circular 63) (MFMA Circular 63) PERFORMANCE INDICATOR E) ANNUAL TARGET SUBJECT SUBJEC | | | | | | | | | | | |
| | increased employment creation and developmental initiatives that has a potential for catalytic effect and sustainability. | | | | | | | | | | | District Municipality by 30 June 2021 | | | |

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

KPA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

| NATIONAL LG PRIORITIES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|-------------------------------|--|------------------------------------|--|--|----------------------------------|---|----------|---|---------|-------------------|-------------------|--|--|--|--|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPUT 1 | | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | |
| | OUTPUT 6 | | | ADMINISTRATIVE AND FINANCIAL CALABIETIES OF MONION AETHEO AND ENTANGED | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2019/2020 | | | REVISED KEY PERFORMANCE | KPI TYPE | REVISED ANNUAL | REVISED | MSCOA DESCRIPTION | QUARTERLY TARGETS | | PORTFOLIO OF | | |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | INDICATOR | KPI | TARGET | BUDGET | MSCOA DE | | | EVIDENCE | | |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Planning | 8 MFMA section 71 reports submitted | 8 MFMA section 71 reports submitted within legislative timeframe | Nil | KPI 26 Number of MFMA section 71 reports submitted within legislative time-frame | Output | 8 MFMA section 71 reports submitted by 30 June 2021 | OPEX | - | Q1 Q2 Q3 | 2 MFMA section 71 reports submitted by 30 September 2020 2 MFMA section 71 reports submitted by 31 December2020 2 MFMA section 71 reports submitted by 31 March 2021 2 MFMA section 71 reports submitted by 30 June 2021 | 8 Monthly budget statements (section 71 reports) signed off by the CFO | | |
| Budget and Treasury PMS | To ensure internal municipal excellence | Municipal Planning | 3 MFMA section 52 reports submitted | 4 MFMA section 52 reports | Nil | KPI 27 Number of MFMA section 52 reports submitted | Output | 4 MFMA section 52 reports submitted by 30 June 2021 | OPEX | - | Q1 Q2 Q3 | 1 MFMA section 52 reports submitted by 30 September 2020 1 MFMA section 52 reports submitted by 31 December 2020 1 MFMA section 52 reports submitted by 31 March 2021 | 4 quarterly reports (section 52 reports) signed off by the CFO | | |

| NATIONAL LG PRIORITIES | ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE. | | | | | | | | | | | | | | |
|---------------------------|--|------------------------------|--|--|----------------------------------|---|----------|--|---------|---|----------------------|--|--|--|--|
| KPA | MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTP | | A PC | A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | BASELINE 2019/2020 | | | REVISED KEY PERFORMANCE | YPE | REVISED | REVISED | SCRIPTION | QUARTERLY TARGETS | | PORTFOLIO OF | | |
| | | | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | INDICATOR § | KPI TYPE | ANNUAL TARGET | BUDGET | MSCOA DESCRIPTION | | | EVIDENCE | | |
| | | | | | | | | | | | Q4 | 1 MFMA section 52 reports submitted by 30 June 2021 | | | |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Planning | 2019/20 adjustment budget tabled | 2020/21 adjustment budget tabled | Nil | KPI 28 2020/21 Adjustment Budget developed approved BTO | Output | 2020/21 adjustment budget developed approved by 28 February 2021 | OPEX | - | Q1 Q2 Q3 | None None 2020/21 adjustment budget developed approved by 28 February 2021 | Council resolution and 2020/21 Adjustment Budget | | |
| Budget and Treasury | To ensure internal municipal excellence | Municipal Planning | 2020/21 budget compiled approved (MFMA, Sec 25) | 2021/22 budget compiled approved | Nil | KPI 29 2021/22 Budget compiled approved | Output | Compiled 2021/22 budget compiled approved by 30 May 2021 | OPEX | - | Q1 Q2 Q3 Q4 | None None None Compiled 2021/22 budget compiled approved by 30 May 2021 | Council Resolution and Approved 2021/22 budget | | |
| Corporate Services | To ensure internal municipal excellence | Municipal planning | 98,75% of municipality's budget actually spent on | 100% of municipality's budget actually spent on | Nil | KPI 30 Percentage of municipality's budget actually | Output | 100% of municipality's budget actually spent on | R 1 : | 510 000 330523033 00FLP78ZZ HO | Q1 | 25% of municipality's budget actually spent on implementing its workplace skills plan by 30 September 2020 | Workplace skills plan detailed Report | | |

| NATIONAL LG PRIORITIES | | | | | ENSU | RE SUSTAINABLE RES | SOUR | E MANAGEMEN | NT AND USE. | | | | |
|---------------------------|-------------------------|------------------------------------|--|---|----------------------------------|--|----------|---|-------------|------------------------------|------|---|----------------------------|
| KPA | | | | | М | UNICIPAL FINANCIAL | VIABIL | ITY AND MANA | GEMENT | | | | |
| OUTCOME 9 | OUTP | | A PC | DLICY FRAMEW | | VIDES FOR A DIFFERE | | | | | | IG AND SUPPORT IS IMPLE ED | EMENTED |
| FUNCTIONAL AREA | | | BA | ASELINE 2019/2 | 020 | REVISED KEY PERFORMANCE | KPI TYPE | REVISED ANNUAL | REVISED | MSCOA DESCRIPTION | QUAF | RTERLY TARGETS | PORTFOLIO OF |
| FUNCTION | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | INDICATOR | . KPI | TARGET | BUDGET | MSCOA DE | | | EVIDENCE |
| | | | implementing its workplace skills plan | implementing its workplace skills | | spent on implementing its workplace skills plan | | implementing its workplace skills plan by 30 June 2021 | R150 000 | 330523051 10FLP59ZZ WD | Q 2 | 50% of municipality's budget actually spent on implementing its workplace skills plan by 31 December 2020 | |
| | | | | | | | | | | | Q 3 | 75% of municipality's budget actually spent on implementing its workplace skills plan by 31 March 2021 | |
| | | | | | | | | | R60 000 | 320523004 90FLP64ZZ WD | Q 4 | 100% of municipality's budget actually spent on implementing its | |
| | | | | | | | | | R200 000 | 330523004 90FLP07ZZ WD | | workplace skills plan by 30 June 2021 | |
| | | | | | | | | | R 800 000 | 330523051 10FLP78ZZ HO | | | |
| Budget and Treasury | To ensure internal | Municipal Planning | Acceptable norm of | Acceptable norm of | Nil | KPI 31 | | Acceptable norm of | OPEX | - | Q1 | None | financial viability ratios |
| n casury | municipal excellence | 1 Idillillig | financial viability as expressed by | financial viability as expressed by | | Financial viability as expressed by the ratios (debt | Output | financial viability as expressed by | | | Q2 | Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, | report |

| NATIONAL LG PRIORITIES | | | | | ENSU | RE SUSTAINABLE RES | SOUR | CE MANAGEMEN | IT AND USE. | | | | |
|---------------------------|---|------------------------------------|---|---|----------------------------------|---|----------|--|--------------|-------------------|----------------|--|-----------------------------|
| KPA | | | | | М | UNICIPAL FINANCIAL | VIABIL | ITY AND MANA | GEMENT | | | | |
| OUTCOME 9 | OUTPO | UT 1 | A PC | DLICY FRAMEW | | | | | | · | | NG AND SUPPORT IS IMPLE | EMENTED |
| | OUTP | UT 6 | | | AL | MINISTRATIVE AND F | NANC | IAL CAPABILITI | ES OF MUNICI | PALITIES ARE | ENHANC | EU | |
| FUNCTIONAL AREA | Sπ | -1 % & | Вл | ASELINE 2019/2 | 020 | REVISED KEY PERFORMANCE | KPI TYPE | REVISED ANNUAL | REVISED | MSCOA DESCRIPTION | QUAF | RTERLY TARGETS | PORTFOLIO OF |
| FUNCTION | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | INDICATOR | KPI | TARGET | BUDGET | MSCOA DE | | | EVIDENCE |
| | | | the ratios June 2020 | the ratios June 2021 | | coverage ratio, outstanding service debtors to revenue, Cost coverage age) | | the ratios (debt coverage ratio, | | | 02 | outstanding service debtors to revenue, Cost coverage age) by 31 December 2020 | |
| | | | | | | ВТО | | outstanding service debtors to revenue, Cost coverage age) by 30 June 2021 | | | Q3 Q4 | None Acceptable norm of financial viability as expressed by the ratios (debt coverage ratio, outstanding service debtors to revenue, Cost coverage age) by 30 June 2021 | |
| Budget and treasury | To ensure internal municipal excellence | Municipal Planning | 3 assets verification report submitted | 4 assets verification report submitted | Nil | KPI 32 Number of assets verification report submitted BTO | Output | 4 assets verification report submitted by 30 June 2021 | OPEX | - | Q1 Q2 Q3 | 1 assets verification report submitted by 30 September 2020 1 assets verification report submitted by 31 December 2020 1 assets verification report submitted by 31 March 2021 | Assets verification reports |

| NATIONAL LG PRIORITIES | | | | | ENSU | RE SUSTAINABLE RE | SOURC | CE MANAGEMEN | IT AND USE. | | | | | | | |
|---------------------------|------------------------|---|--|---------------------------------|----------------------------------|--------------------------|----------|------------------|-------------|-------------|------|--|--------------|--|--|--|
| KPA | | | | | М | UNICIPAL FINANCIAL | VIABIL | ITY AND MANAC | GEMENT | | | | | | | |
| OUTCOME 9 | OUTPL | UTPUT 1 A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED | | | | | | | | | | | | | | |
| OUTCOME 9 | OUTPL | JT 6 | | | | | | | | | | | | | | |
| AL AREA | υш | <u>م</u> ه د | BA | ASELINE 2019/2 | 020 | REVISED KEY | KPI TYPE | REVISED | REVISED | DESCRIPTION | QUAR | TERLY TARGETS | PORTFOLIO OF | | | |
| FUNCTIONAL | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPIT | ANNUAL TARGET | BUDGET | MSCOA DE | | | EVIDENCE | | | |
| | | | | | | | | | | | Q4 | 1 assets verification report submitted by 30 June 2021 | | | | |

KPA 5: GOOD GOVERNANCE AND PUBLIC PATICIPATION

KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Municipal Manager's Office: Internal Audit, Corporate Communications, Strategic Planning, Performance Management System, MISS- Municipal Information Security Standards, Speakers Office and Executive Mayor's Office

| NATIONAL LG | | | | BUILD A DEVLO | PMENTAL S | STATE, IMPROVE PUB | LIC SI | ERVICE AND STR | RENGTHEN DE | MOCRATIC INST | TUTIO | N | |
|--------------------------------------|--|------------------------------------|--|--|-------------------------------------|---|---------|--|-------------------|----------------------|----------------------|---|---|
| PRIORITIES | | | | | EN | SURE SUSTAINABLE F | RESO | JRCE MANAGEN | MENT AND US | | | | |
| KPA 2 | | | | | | TO PROMOT | E GO | OD GOVERNANC | Œ | | | | |
| OUTCOME 9 | | | | | OU | TPUT 5: TO STRENGTI | HEN P | ARTICIPATORY | GOVERNANCI | = | | | |
| AL | ОШ | م یہ د | | BASELINE 2019/2020 | | REVISED KEY | Ä | REVISED | | N | | | PORTFOLIO |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QI | JARTERLY TARGETS | OF EVIDENCE |
| Budget and Treasury | To ensure internal municipal excellence | Municipa I Planning | Nil | 2021/22 (8) budget related policies developed and reviewed | Nil | KPI 33 Number of budget related policies workshopped adopted | Output | (8) 2021/22 Budget related policies workshopped adopted by 30 May 2021 | OPEX | 1 | Q1 Q2 Q3 Q4 | None None (8) 2021/22 Budget related policies workshopped adopted by 30 May 2021 | Council Resolutions and budget related policies |
| Local Economic Developmen t | To promote socio-economic development | Municipa I Planning | Draft Sport and Recreation strategy | Approval of Tourism, Sport and Recreation strategy | Nil | KPI 34 Number of Sport and Recreation strategy workshopped adopted | Output | 1 Sport and Recreation strategy workshopped adopted by 30 June 2021 | OPEX | - | Q1 Q2 Q3 Q4 | None None 1 Sport and Recreation strategy workshopped adopted by 30 June 2021 | Council Resolution and Tourism, Sport and Recreation Strategy |
| Strategic Planning | To ensure internal municipal excellence | Municipa I Planning | 2019/20 Risk Assessment | 2020/21 Risk Assessment | Nil | KPI 35 Number of Strategic Risk Assessment conducted for DRKKDM RISK | Output | 1 Strategic Risk Assessment conducted for DRKKDM by 30 September 2020 | OPEX | - | Q1 Q2 Q3 Q4 | 1 Strategic Risk Assessment conducted for DRKDM by 30 September 2020 None None | Risk assessment register & AC minutes |
| | | | Nil | | | KPI 36 | 0 | | OPEX | - | Q1 | None | |

| RPA 2 OUTCOME TO PROMOTE GOOD GOVERNANCE OUTPUT 5: TO STREMGTHEN PARTICIPATORY GOVERNANCE REVISED MEY PERFORMANCE REVISED MANUAL TARGET REVISED MEY PERFORMANCE REVISED MANUAL TARGET REVISED MEY PERFORMANCE REVISED MANUAL TARGET REVISED MANUAL TARGE | NATIONAL LG | | | ı | BUILD A DEVLO | PMENTAL S | TATE, IMPROVE PUB | LIC SE | ERVICE AND STE | RENGTHEN DE | MOCRATIC INSTI | TUTIO | N | |
|--|----------------|-----------------------|--------------|---|--|--|---|--------|---|--------------|---------------------|----------|--|--|
| UTCOME 9 BASELINE 2019/2019 BASELINE 2019/2020 Current Struspess to Struspess to Internal Audit Internal Internal Audit Internal Audit Internal Audit Internal Audit Internal Internal Audit Internal Audit Audit Internal Audit Audit Internal Audit Aud | PRIORITIES | | | | | ENS | SURE SUSTAINABLE I | RESOL | JRCE MANAGEN | MENT AND USE | | | | |
| Post | KPA 2 | | | | | | TO PROMOT | E GO | OD GOVERNANC | Œ | | | | |
| To ensure Audit Internal municipal excellence Planning Pla | | | | | | OUT | TPUT 5: TO STRENGT | HEN P | ARTICIPATORY | GOVERNANCE | | | | |
| Internal Audit Internal In | IAL | ΩΨ | ı % S. S. | | | | REVISED KEY | 닞 | REVISED | | N | | | PORTEOU IO |
| Internal municipal excellence Planning | FUNCTION | STRATEG OBJECTIV | | status (Progress to | (MFMA | (MFMA Circular | PERFORMANCE | KPITY | ANNUAL | | MSCOA DESCRIPTIC | Ql | JARTERLY TARGETS | |
| Audit internal municipal excellence Planning e | | internal municipal | 1 | | Risk management policy for | d Risk Manage ment Policy for | management policies reviewed for DRKKDM approved | | Management Policy reviewed for DRKKDM by 31 December | | | Q3 | reviewed for DRKKDM 31 December 2020 None | Management |
| Audit internal municipal excellence Planning Planning Planning Planning Process Service excellence Planning Planning Process Service conducted plan planning Process Service Provider appointment External Quality assurance conducted by June 2021 Planning Process Service Provider appointment External Quality Assurer | | internal municipal | 1 | strategic risk based Audit Plans (DRKKDM – | risk based strategic audit plans for the shared IA | Nil | Number of approved risk- based audit plans for the shared IA service developed by 30 September 2020 | Output | risk-based audit plans for the shared IA service developed by 30 September 2020 (District Agency & | OPEX | - | Q2 Q3 | audit plans for the shared IA service developed by 30 September 2020 (District Agency & MHLM) None None | Risk Based Audit Plans (District Agency & MHLM) Minutes of the Audit Committee Management Minutes/ Email Corresponde |
| | | internal municipal | 1 | Nil | Audit quality | Nil | External Audit quality assurance conducted | 0 | quality assurance conducted by | OPEX OPEX | - | Q2 Q3 | None External Audit quality assurance conducted by | SCM Process Service Provider appointment External Quality |

| NATIONAL LG | | | | BUILD A DEVLO | PMENTAL S | TATE, IMPROVE PUB | LIC SE | RVICE AND STR | RENGTHEN DE | MOCRATIC INSTI | TUTIO | N | |
|-----------------------|--|------------------------------------|---|---|--|--|---------|--|-------------------|------------------------------|----------------------|---|--|
| PRIORITIES | | | | | ENS | SURE SUSTAINABLE | RESOL | IRCE MANAGEN | MENT AND USE | = | | | |
| KPA 2 | | | | | | TO PROMOT | E GO | OD GOVERNANC | Œ | | | | |
| OUTCOME 9 | | | | | OUT | TPUT 5: TO STRENGT | HEN P | ARTICIPATORY | GOVERNANCI | = | | | |
| IAL | JC F | - % S | | BASELINE 2019/2020 | | REVISED KEY |)E | REVISED | | NC | | | PORTFOLIO |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | Ql | JARTERLY TARGETS | OF EVIDENCE |
| Communicati ons | To ensure internal municipal excellence | Municipa I Planning | | Approval of reviewed Communicati ons Strategy | Approved reviewed Communi cations Strategy | Number of reviewed Communication Strategy adopted | | 1 reviewed Communicati ons Strategy adopted by 31 December 2020 | | | Q2 Q3 Q4 | 1 reviewed Communication Strategy adopted by 31 December 2020 None | Council resolution and approved Communic ations Strategy |
| Communicati ons | To ensure internal municipal excellence | Municipa I Planning | 2 of Newsletters produced in 2019/20 | 4 of Newsletters produced | Nil | KPI 40 Number of District Newsletters produced COMM | Output | 4 of Newsletters produced by end 30 June 2021 | R200 000 | 3205230015 0FLMRCZZ WD | Q1 Q2 Q3 Q4 | 1 of Newsletters produced by end 30 September 2020 1 of Newsletters produced by end 31 December 2020 1 of Newsletters produced by end 31 March 2021 1 of Newsletters produced by end 30 June 2021 | 4 Newsletters |
| Strategic Planning | To ensure internal municipal excellence | Municipa I Planning | Nil | 1 IDP Representati ve Forum Meeting | Nil | Number of IDP Representative Forum Meetings conducted STRP | Output | 1 IDP Representativ e Forum Meeting conducted by 30 June 2021 | OPEX | - | Q1 Q2 Q3 Q4 | None None 1 IDP Representative Forum Meeting conducted by 30 June 2021 | Report on IDP Representa tive Forum Advertisem ents |
| Strategic Planning | To ensure internal | | 5-year plan IDP | | Nil | KPI 42 | nO : | 2021/22 IDP Amendments | OPEX | - | Q1 Q2 | None None | Council Resolution |

| NATIONAL LG | | | | BUILD A DEVLO | PMENTAL S | STATE, IMPROVE PUB | LIC SE | RVICE AND STR | RENGTHEN DE | MOCRATIC INSTI | TUTIO | N | |
|--------------------------------------|---|------------------------------------|---|--|-------------------------------------|---|---------|---|-------------------|----------------------|----------------------|--|--|
| PRIORITIES | | | | | EN | SURE SUSTAINABLE I | RESOL | JRCE MANAGEN | IENT AND USE | | | | |
| KPA 2 | | | | | | TO PROMOT | E GO | OD GOVERNANC | E | | | | |
| OUTCOME 9 | | | | | OU | TPUT 5: TO STRENGT | HEN P | ARTICIPATORY | GOVERNANCI | | | | |
| AL | υш | ي يد ر | | BASELINE 2019/2020 | | REVISED KEY | 3 | REVISED | | NO | | | PORTFOLIO |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QI | JARTERLY TARGETS | OF EVIDENCE |
| | municipal excellence | Municipa I Planning | Document for approved | 2021/22IDPr eviewed and amended | | Number of 2021/22 IDP Amendments adopted by Council | | adopted by Council by30 June 2021 | | | Q3 Q4 | (1) 2021/22 IDP draft amendments tabled by 31 March 2021 (1) 2021/22 IDP amendments adopted by | and 2021/22 IDP amendment |
| Performance Management Systems | To ensure internal municipal excellence | Municipa I Planning | 2020/2021 Top layer SDBIP approved | 2021/2022 Top layer SDBIP | Nil | KPI 43 Number of Top layer SDBIP approved by Executive Mayor PMS | Output | (1) 2021/22 Top layer SDBIP approved by Executive Mayor by 30 June 2021 | OPEX | - | Q1 Q2 Q3 Q4 | None None (1) 2021/22 Top layer SDBIP approved by Executive Mayor by 30 June 2021 | Advertisem ents 2021/22 Top layer SDBIP approved |
| Performance Management System | To ensure internal municipal excellence | Municipa I planning | 2019/2020 Mid-Year Term Performance Reports compiled | 2020/2021 Mid-Year Performance Assessment Report submitted to Executive Mayor submitted within legislative timeframe 25 January 2020 | Nil | Number of Mid- Year Performance Assessment Report compiled approved BTOPMS | Output | (1) 2020/21 Mid-Year Performance Assessment Report compiled approved by 31 January 2021 | OPEX | - | Q1 Q2 Q3 | None None (1) 2020/21 Mid-Year Performance Assessment Report compiled approved by 31 January 2021 None | Council Resolution and 2020/21 Mid-Year Performanc e Assessmen t Report compiled |

| NATIONAL LG | | | l | BUILD A DEVLO | PMENTAL S | STATE, IMPROVE PUB | LIC SE | RVICE AND STR | RENGTHEN DE | MOCRATIC INST | ITUTIC | DN . | |
|--------------------------------------|---|------------------------------------|---|---|-------------------------------------|--|---------|--|-------------------|----------------------|----------------------|--|--|
| PRIORITIES | | | | | ENS | SURE SUSTAINABLE I | RESO | JRCE MANAGEN | MENT AND USE | | | | |
| KPA 2 | | | | | | TO PROMOT | E GO | OD GOVERNANC | CE | | | | |
| OUTCOME 9 | | | | | OU | TPUT 5: TO STRENGT | HEN P | ARTICIPATORY | GOVERNANCE | | | | |
| AL | Б | ی چ د | | BASELINE 2019/2020 | | REVISED KEY | E | REVISED | | NO | | | PORTFOLIO |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | Q | UARTERLY TARGETS | OF EVIDENCE |
| Performance Management Systems | To ensure internal municipal excellence | Municipa I Planning | 2018/19 annual performance report and AFS submitted to AGSA compiled | 2019/20 annual performance report and AFS submitted to AGSA compiled | Nil | KPI 45 Timeous submission of 2019/20annual performance report and AFS submitted to Auditor General PMSBTO | Output | 2019/20 Annual performance report and AFS submitted to Auditor General by 31 August 2020 | OPEX | - | Q2 Q3 Q4 | 2019/20 annual performance report and AFS submitted to Auditor General by 31 August 2020 None None None | Annual performanc e report |
| Speaker | To ensure internal municipal excellence | Municipa I Planning | 6 council meetings coordinate | 6 council meetings | Nil | KPI 46 Number of council meetings | Output | 6 council meetings coordinated by 30 June 2021 | OPEX | - | Q1 Q2 Q3 Q4 | 2 council meetings held by 30 September 2020 1 council meeting held by 31 December 2020 2 council meetings held by 31 March 2021 1 council meeting held by 30 June 2021 | -Council minutes Attendance Registers |
| Speaker | To ensure internal | Municipa I Planning | 2018/19 Municipal oversight | 2019/20 Municipal oversight | Nil | KPI 47 | Outpu | 1 Municipal oversight report | OPEX | - | Q1 Q2 Q3 | None None None | Oversight Report |

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| PRIORITIES | | | | | ENS | SURE SUSTAINABLE I | RESO | JRCE MANAGEN | MENT AND US | = | | | |
| KPA 2 | | | | | | TO PROMOT | E GO | OD GOVERNANO | CE | | | | |
| OUTCOME 9 | | | | | OU | TPUT 5: TO STRENGTI | HEN P | ARTICIPATORY | GOVERNANCI | E | | | |
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| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QL | JARTERLY TARGETS | OF EVIDENCE |
| | municipal excellence | | report submitted to Council | report submitted to Council | | Number Municipal oversight report submitted to Council SP | | submitted to Council by end 30 June 2021 | | | Q4 | 1 Municipal oversight report submitted to Council by end 30 June 2021 | Proof of Public Participation |
| Executive Mayor | To promote socio- economic development | None | Celebrated with elderly during Mandela Day in Matlosana recreational Hall | 1 Mandela Day celebrations held by 30 September 2020 | Nil | KPI 48 Number of Mandela Day celebrations held EM | Activity | 1 Mandela Day celebrations held by 30 September 2020 | R 74 000 R26 000 | 30 000 31052300140F LP61ZZWD 31052300120 FLP61ZZWD | Q1 | 1 Mandela Day celebrations held by 30 September 2020 | Report on Mandela Activity Pictures |
| | | | | | | | | | R30 000 | 31052260600 FLP61ZZWD | Q2 Q3 Q4 | None None None | |
| Executive Mayor | To promote socio- economic development | None | 95% of students validated for assistance awarded with financial assistance in | 100% of students validated for assistance awarded with financial assistance in | Nil | KPI 49 % of students within Dr. Kenneth Kaunda District validated for | Output | 100% of students within Dr. Kenneth Kaunda District | R2 000 000 | 31052599400F LP63ZZWD | Q1 Q2 Q3 | Preparations for the placement of an advert for financial assistance in Higher learning institutions by 30 September 2020 None None | -Reports on students awarded financial -List of beneficiaries |

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| OUTCOME 9 | | | | | OU | TPUT 5: TO STRENGTI | HEN P | ARTICIPATORY | GOVERNANC | E | | | |
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| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | Ql | JARTERLY TARGETS | OF EVIDENCE |
| | | | Higher learning institutions by 30 June 2020 | Higher learning institutions by 30June 2021 | | assistance awarded with financial assistance in Higher learning institutions | | validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2021 | | | Q4 | 100% of students within Dr. Kenneth Kaunda District validated for assistance awarded with financial assistance in Higher learning institutions by 30 June 2021 | |
| Executive Mayor | To promote socio-economic development | None | 8 Supported students that applied for financial assistance | Support of 6 educational request | Nil | KPI 50 Number of educational request supported | Output | 6 educational request supported by 31 March 2021 | R100 000 | 31052549400F LP36ZZWD | Q1 Q2 Q3 | None 3 Educational requests by 31 December 2020 3 educational request supported by 31 March 2021 None | Report on students /institutions offered financial assistance/ support |
| Executive Mayor | To promote socio-economic development | None | 200 food parcels supplied to distressed | Supply of 200 food parcels to distressed families identified | Nil | KPI 51 Number of food parcels supplied to distressed families within Dr. Kenneth | Output | 200 food parcels supplied to distressed families within Dr. Kenneth | R200 000 | 31052699400F LP69ZZWD | Q1 Q2 Q3 | None 100 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 31 December 2020 None | List of Beneficiarie s |

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| PRIORITIES | | | | | EN | SURE SUSTAINABLE I | RESO | URCE MANAGEN | MENT AND US | Ε | | | |
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| OUTCOME 9 | | | | | OU | TPUT 5: TO STRENGT | HEN P | PARTICIPATORY | GOVERNANC | E | | | |
| IAL | JC F | - % S | | BASELINE 2019/2020 | | REVISED KEY |)E | REVISED | | NO | | | PORTFOLIO |
| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | | JARTERLY TARGETS | OF EVIDENCE |
| | | | families identified | | | Kaunda District identified | | Kaunda District identified by 30 June 2021 | | | Q4 | 100 food parcels supplied to distressed families within Dr. Kenneth Kaunda District identified by 30 June 2021 | |
| Executive Mayor | To promote socio-economic development | None | 2 gender workshops held | Hold 3 Gender workshops | Nil | KPI 52 Number of Gender | | 3 Gender activity programs | R | 800 000 | Q1 | 1 Gender activity program within Dr. Kenneth Kaunda District held by 30 September 2020 | Report on Gender workshops held |
| | | | | | | activity programs held within Dr. Kenneth Kaunda District | | held within Dr. Kenneth Kaunda District by 30 | R100 000 | 31052300140 FLP53ZZWD | Q2 | Gender activity programs within Dr. Kenneth Kaunda District held by 31 December | |
| | | | | | | EM | | June 2021 | R100 000 | 31052260600F | | 2020 | |
| | | | | | | | Activity | | | LP53ZZWD | Q3 | None | |
| | | | | | | | Ac | | 500.000 | 0.40-000.40-0- | Q4 | 1 Gender activity programs within Dr. | |
| | | | | | | | | | R60 000 | 31052301870F LP53ZZWD | | Kenneth Kaunda District held by 30 June 2021 | |
| | | | | | | | | | R40 000 | 31052305730F LP53ZZWD | | | |
| | | None | | | Nil | | ⋖ (| | R2 | 243 000 | Q1 | | |

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| OUTCOME 9 | | | | | OU | TPUT 5: TO STRENGT | HEN F | PARTICIPATORY | GOVERNANC | E | | | |
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| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QL | JARTERLY TARGETS | OF EVIDENCE |
| Executive Mayor | To promote socio-economic | | 1 women's month activity hosted by 31 | 1 women's month activity | | KPI 53 Number of women's | | 1 women's month activity hosted by 31 | R83 000 | 31052260600F LQ05ZZWD | Q2 | 1 women's month activity hosted by 31 August 2020 None | Report on women's month |
| | development | | August 2020 | hosted by 31 August 2021 | | month activities hosted | | August 2020 | D400.000 | 04050004405 | | | activity hosted |
| | | | | | | EM | | | R100 000 | 31052300140F LQZZWD | Q3 Q4 | None | |
| | | | | | | | | | | | Q4 | None | |
| | | | | | | | | | R60 000 | 31052305730F LQ05ZZWD | | | |
| Executive Mayor | To promote socio-economic development | None | Nil | 20 boys and 20 girls exposed to a working | Nil | KPI 54 Number of Girls and Boys within Dr. | | 20 Boys and 20 Girls within Dr Kenneth Kaunda | R2 | 255 000 | Q1 Q2 Q3 Q4 | None None None 20 Boys and 20 Girls | -Report on boys and girls exposed to |
| | | | | environment | | Kenneth Kaunda District exposed to a working environment | Outcome | District exposed to a working | R30 000 | 31052300120F LP11ZZWD | | within Dr. Kenneth Kaunda District exposed to a working environment by 30 June 2021 | a working environmen t -List of beneficiarie |
| | | | | | | EM | | environment by 30 June 2021 | R15 000 | 31052260600F LP11ZZWD | | | S S |
| | | | | | | | | | R10 000 | 31052305730F LP11ZZWD | | | |

| NATIONAL LG | | BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | |
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| PRIORITIES | | | | | EN | SURE SUSTAINABLE I | | | | E | | | | |
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| OUTCOME 9 | | | | | OU | TPUT 5: TO STRENGT | HEN F | PARTICIPATORY | GOVERNANC | E | | | | |
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| FUNCTIONAL AREA STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QI | UARTERLY TARGETS | OF EVIDENCE | | |
| | | | | | | | | | R 200 000 | 31052300140F LP11ZZWD (Shared Vote) | | | | |
| Executive Mayor | To promote socio-economic development | None | Nil | Provide 15 Schools with Sanitary Towels | Nil | KPI 55 Number of Schools provided with Sanitary towels EM | Output | 15 Schools provided with Sanitary Towels by 30 June 2021 | R200 000 | 31052300140F LP11ZZWD (Shared Vote) | Q1 Q2 Q3 Q4 | None 5 Schools provided with Sanitary Towels by 31 December 2020 None 10 Schools provided with Sanitary Towels by 30 June 2021 | List of schools provided | |
| Executive Mayor | To promote socio- economic development | None | 1 assistive devices provided or fixed to identified disabled individuals | Provide 5 assistive devices provided or fixed to identified disabled individuals | Nil | KPI 56 Number of assistive devices provided or fixed to identified disabled individual within Dr. Kenneth Kaunda District | Output | 15 assistive devices provided to identified disabled individual within Dr. Kenneth | R200 000 | 31052300140F LP21ZZWD | Q1 Q2 | None 5 Assistive devices provided or fixed to identified disabled individual within Dr.Kenneth Kaunda District by 31 December 2020 | Report on proof of assistive devices provided to identified disabled | |
| | | | | | | EM | Ō | Kaunda District by 30 June 2021 | R50 000 | 31052260600F LP21ZZWD | Q3 Q4 | 5 Assistive devices provided or fixed to identified disabled individual within Dr.Kenneth Kaunda District by 31 March 2021 | individuals | |

| NATIONAL LG | | BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | |
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| PRIORITIES | | | | | ENS | SURE SUSTAINABLE I | RESOL | JRCE MANAGEN | MENT AND USE | | | | | |
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| OUTCOME 9 | | | | | OUT | TPUT 5: TO STRENGT | HEN P | ARTICIPATORY | GOVERNANCI | | | | | |
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| FUNCTIONAL AREA | STRATEGIC | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QUARTERLY TARGETS | | OF EVIDENCE | |
| | | | | | | | | | R15 000 | 31052305730F LP21ZZWD | | 5 Assistive devices provided or fixed to identified disabled individual within Dr.Kenneth Kaunda District by 30 June 2021 | | |
| Executive Mayor | To promote socio- economic development | - omic | lone Nil | 5 Elderly Sports Teams provided with spots | Nil | KPI 57 Number of Elderly Sports Teams provided with sports | 3 | 5 of Elderly Sports Teams provided with sports equipment by 31 December 2020 | R265 000 R200 000 31052300140F | | Q1 Q2 | None 5 Of Elderly Sports Teams provided with sports equipment by 31 December 2020 | -Report on Sports equipment provided to the elderly -List of | |
| | | | | equipment | | equipment EM | Activity | | 11200 000 | LP37ZZWD | | | teams provided | |
| | | | | | | | Ą | | R45 000 | 31052260600F | Q3 | None |] | |
| | | | | | | | | | | LP37ZZWD | Q4 | None | | |
| | | | | | | | | | R20 000 | 31052305730F LP37ZZWD | | | | |
| Executive Mayor | To promote socio-economic development | None | 1 RHR programs conducted | Conduct 3 RHR programs | Nil | KPI 58 Number of moral regeneration program conducted | Activity | 2 moral regeneration program conducted within Dr. | R3 | 10 000 | Q1 | None | Report on moral regeneration | |

| NATIONAL LG | | BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | |
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| FUNCTIONAL AREA | STRATEGIC OBJECTIVE | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFI | Backlog (MFMA Circular 63) | REVISED KEY PERFORMANCE INDICATOR | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | QUARTERLY TARGETS | | OF EVIDENCE | |
| | | | | | | within Dr. Kenneth Kaunda District EM | | Kenneth Kaunda District by 30 June 2021 | R100 000 | 31052300120F LP66ZZWD | Q2 | program conducted within Dr. Kenneth Kaunda District by 31 December | programs conducted |
| | | | | | | | | | R110 000 | 31052260600F LP66ZZWD | | 2020 | |
| | | | | | | | | | R80 000 | 31052301870F LP66ZZWD | Q3 Q4 | None 1 moral regeneration program conducted within Dr. Kenneth Kaunda District by 30 June 2021 | |
| | | | | | | | | | R20 000 | 31052305730F LP66ZZWD | | | |
| Executive Mayor | To promote socio- economic development | None | 2 youth programs or projects supported | 4 youth programs or projects | Nil | KPI 59 Number of youth projects within Dr. Kenneth Kaunda District supported EM | Activity | 4 youth projects within Dr. Kenneth Kaunda District supported by 30 June 2021 | R4 R 100 000 | 00 000 31052260600F LQ06ZZWD 31052300120F | Q1 | 1 youth programs or projects within Dr. Kenneth Kaunda District supported by 30 September 2020 - Heritage Program – Tswelelang Township | Report on Youth program or project |
| | | | | | | | | 33 00H0 E9E1 | | LQ06ZZWD | Q2 | 2 youth programs or projects within Dr. Kenneth Kaunda District | |

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| PRIORITIES | | | | | ENS | SURE SUSTAINABLE | RESOL | JRCE MANAGEN | MENT AND US | | | | |
| KPA 2 | | | | | | TO PROMOT | TE GO | OD GOVERNANO | CE | | | | |
| OUTCOME 9 | | | | | OUT | TPUT 5: TO STRENGT | HEN P | ARTICIPATORY | GOVERNANC | E | | | |
| AL | C E | L & IS | | BASELINE 2019/2020 | | REVISED KEY | Ä | REVISED | | N. | | | PORTFOLIO |
| FUNCTIONAL AREA | STRATEGIC | MUNICIPAL POWERS & FUNCTIONS | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPITYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA DESCRIPTION | Ql | JARTERLY TARGETS | OF EVIDENCE |
| | | | | | | | | | R 50 000 | 31052301870F LQ06ZZWD | | (Matlosana) supported by31 December 2020 - Youth with Disability Program -Youth Program | |
| | | | | | | | | | R 50 000 | 31052305730F LQ06ZZWD | Q3 Q4 | None 1 youth programs or projects within Dr. Kenneth Kaunda District supported | |
| | | | | | | | | | R 150 000 | 31052300140F LQ06ZZWD | | by 30 June 2021 Youth in Business – JB marks | |

KPA 6: SPATIAL RATIONALE

KPA 6: SPATIAL RATIONALE

DISASTER RISK MANAGEMENT

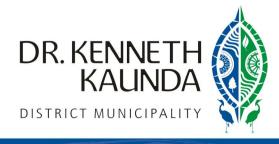
| NATIONAL | BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | |
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| LG PRIORITIES | | | | | ENS | URE SUSTAINABLE I | RESO | URCE MANAGE | MENT AND USE | | | | |
| KPA 2 | | | | | | TO PROMOT | TE GO | OD GOVERNAN | CE | | | | |
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | 1 | BASELINE 2019/2020 | | | REVISED KEY 뿐 | REVISED | | NOI | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE | | |
| | | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA | | | |
| Disaster Risk Management | To ensure disaster risk management | Disaster Risk Management | Draft Dolomite Emergency Response Plan. Draft Dolomite By-Laws | Dolomite Emergency Response Plan. Draft Dolomite By- Laws | Nil | KPI 60 Number of Dolomite Emergency Response Plans& Dolomite By- Laws adopted Council DRM | Output | 1 Dolomite Emergency Response Plan & 1 Dolomite By- Law adopted Council by 30 June 2021 | R2 000 000 | 39052272540F LP75ZZR3 | Q1 None Q2 None Q3 None Q4 1 Dolomite Emerge Response Plan & Dolon By-Laws by 30 June 20 | nite Dolomite By | |
| Fire Services | To ensure fire services | Fire Services | 70 Fire Safety Inspections within Dr.Kenneth Kaunda District | 60 Fire Safety inspections conducted | Nil | KPI 61 Number of Fire Safety Inspections within Dr. Kenneth Kaunda District conducted DRM | Activity | 60 Fire Safety Inspections within Dr.Kenneth Kaunda District conducted by 30 June 2021 | OPEX | - | Q1 15 Fire Inspections with Dr. Kenneth Kaunda District conducted by 3 September 2020 Q2 15 Fire Inspections with Dr. Kenneth Kaunda District conducted by 3 December 2020 Q3 15 Fire Inspections with Dr. Kenneth Kaunda District conducted by 3 March 2021 Q4 15 Fire Inspections with Dr. Kenneth Kaunda District conducted by 3 March 2021 Q4 15 Fire Inspections with Dr. Kenneth Kaunda District conducted by 3 June 2021 | Inspection Reports iin iin iin iin | |

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| LG PRIORITIES | | | | | ENS | URE SUSTAINABLE | RESO | URCE MANAGE | MENT AND USE | | | | |
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| OUTCOME 9 | | | | | ОИТ | PUT 5: TO STRENGT | HEN P | PARTICIPATORY | GOVERNANCE | | | | |
| Functional Area | STRATEGIC OBJECTIVE | نده لــ | | | | REVISED KEY | 밁 | REVISED | | A TION | QUARTERLY TARGETS | | PORTFOLIO OF EVIDENCE |
| | | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA | | | |
| Disaster | To ensure | Disaster Risk | Internation | International | Nil | KPI 62 | | 1 | R198 | 000 | Q1 | None | Reports and |
| Risk Management | disaster risk management | aster risk nagement Management Al Disaster Risk Reduction event conducted Reduction event conducted | Number of International | | International; Disaster Risk Reduction | R100, 000 | 3905228003 0FLP23ZZW D | Q2 | 1 International; Disaster Risk Reduction event conducted by 31 | Attendance Registers | | | |
| | | | | conducted | | Disaster Risk Reduction events held within Dr. Kenneth Kaunda District conducted DRM | Output | event conducted by 31 December20 20 | R70, 000 | 3905230014 0FLP23ZZW D | | December 2020 | |
| | | | | | | | | | R15, 000 | 3905226060 0FLP23ZZW D | | | |
| | | | | | | | | | R13, 000 | 3905230187 0FLP23ZZW D | | | |
| | | | | | | | | | | , 000 | Q3 | None | |
| | | | | | | | | | R25, 000 | 3905226060 0FLP76ZZW D | Q4 | None | |
| | | | | | | | | | | | | | |
| | | | | | | | | | R25, 000 | 3905230012 0FLP76ZZW D | | | |
| Fire services | To ensure disaster risk management | Disaster Risk Management | 6 BESAFE Centre Activities conducted within Dr. Kenneth | 6 BESAFE Centre Activities conducted | Nil | KPI 63 Number of BESAFE Centre Activities within Dr. Kenneth | Activity | 6 BESAFE Centre Activities conducted within Dr. Kenneth | OPEX | - | Q1 Q2 | 2 BESAFE Centre Activities within Dr. Kenneth Kaunda District conducted by 30 September 2020 2 BESAFE Centre | Reports and Attendance Registers |
| | | | . tomour | | | Di. Normour | | Kaunda | | | ۷۷ | Activities within Dr. | |

| NATIONAL LG | BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION | | | | | | | | | | | | |
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| PRIORITIES | | | | | ENS | SURE SUSTAINABLE | RESO! | URCE MANAGE | MENT AND USE | | | | |
| KPA 2 | | | | | | TO PROMO | TE GO | OD GOVERNAN | ICE | | | | |
| OUTCOME 9 | | | | | 001 | PUT 5: TO STRENGT | HEN F | PARTICIPATORY | GOVERNANCE | | | | |
| Functional Area | STRATEGIC OBJECTIVE | _ ~ _ | BASELINE 2019/2020 | | | REVISED KEY 문 | E E | 뿐 REVISED | | A TION | | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE |
| | | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA | | | |
| | | | Kaunda District | | 33, | Kaunda District conducted DRM | | District by 31 March 2021 | | | Q3 | Kenneth Kaunda District conducted by 31 December 2020 2 BESAFE Centre Activities within Dr. | |
| | | | | | | | | | | | Q4 | Kenneth Kaunda District conducted by 31 March 2021 None | - |
| Disaster Risk Management | To ensure disaster risk management | ster risk Management Awareness Awareness Campaign Conducted Conducted Awareness | KPI 64 Number of Winter Awareness | | 1 Winter Awareness Campaign conducted | R198 | Kenneth Kaunda E conducted by 31 M 2021 Q4 None | None | 1 Report and Attendance Registers | | | | |
| | | | within Dr.Kenneth Kaunda District | | | campaigns within Dr. Kenneth Kaunda District conducted | | within Dr. Kenneth Kaunda | R70, 000 | 0FLP23ZZW D | Q3 | | |
| | | | | | | DRM | Activity | District by 30 June 2021 | R55, 000 | 3905226060 0FLP23ZZW D | | Kenneth Kaunda District conducted by 30 June 2021 | |
| | | | | | | | ∢ | | R13, 000 | 3905230187 0FLP23ZZW D | | | |
| | | | | | | | R25, 000 | , 000 3905226060 0FLP76ZZW D | | | | | |
| | | | | | | | | | R35, 000 | 3905228003 0FLP76ZZW D | | | |

| NATIONAL LG PRIORITIES KPA 2 | | BUILD A DEVLOPMENTAL STATE, IMPROVE PUBLIC SERVICE AND STRENGTHEN DEMOCRATIC INSTITUTION ENSURE SUSTAINABLE RESOURCE MANAGEMENT AND USE TO PROMOTE GOOD GOVERNANCE | | | | | | | | | | | | |
|---------------------------------------|--|--|---|---|-------------------------------------|--|----------|---|-------------------|------------------------------|----------------|---|--------------------------|--|
| OUTCOME 9 | OUTPUT 5: TO STRENGTHEN PARTICIPATORY GOVERNANCE | | | | | | | | | | | | | |
| Functional Area | STRATEGIC OBJECTIVE | l av | BASELINE 2019/2020 | | | REVISED KEY | Ä | REVISED | | A | | QUARTERLY TARGETS | PORTFOLIO OF EVIDENCE | |
| | | MUNICIPAL POWERS & FUNCTION | Current status (Progress to date) | Demand (MFMA Circular 63) | Backlog (MFMA Circular 63) | PERFORMANCE INDICATOR | KPI TYPE | ANNUAL TARGET | REVISED BUDGET | MSCOA | | | | |
| | | | | | | | | | R25, 000 | 3905230012 0FLP76ZZW D | | | | |
| Disaster Risk Management | Good Governance | Disaster Risk Management | 3 Disaster Advisory Forums conducted | 4 Disaster Advisory Forums conducted | Nil | KPI 65 Number of Disaster Advisory Forums Conducted DRM | Activity | 4 Disaster Advisory Forums Conducted by 30 June 2021 | OPEX | - | Q1 Q2 Q3 | 1 Disaster Advisory Forum Conducted by 30 September 2020 1 Disaster Advisory Forum Conducted by 31 December 2020 1 Disaster Advisory Forum Conducted by 31 March 2021 1 Disaster Advisory Forum Conducted by 30 June 2021 | Attendance Register | |





EXPLORING PROSPERITY